



2022

Budget

Charter Township of Meridian



Meridian Township

5151 Marsh Road
Okemos, MI 48864
517.853.4000



meridian.mi.us

APPROVED
BUDGET
FOR THE
FISCAL YEAR ENDING DECEMBER 31, 2022

Presented

To

Meridian Township Board

Ronald J. Styka, Supervisor
Deborah Guthrie, Clerk
Phil Deschaine, Treasurer
Courtney Wisinski, Trustee
Patricia Herring Jackson, Trustee
Dan Opsommer, Trustee
Kathy Ann Sundland, Trustee

By

Frank L. Walsh
Township Manager

Miriam Mattison
Finance Director

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Meridian Township
5151 Marsh Road
Okemos, MI 48864

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Township Board:

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Dan Opsommer
Township Trustee

Kathy Ann Sundland
Township Trustee

Frank L. Walsh
Township Manager

08/27/2021

Dear Supervisor Styka and Board Members:

Finance Director Miriam Mattison and I are pleased to present you with the recommended \$57,424,133 Meridian Township Operating Budget for 2022. We plan to present you with a complete overview of the budget at your September 7th Board meeting. Please do not hesitate to contact me should you have any questions leading up to the presentation. Completing the annual budget, and monitoring expenses throughout the year, are the most critical tasks assigned to my administration.

INTRODUCTION

It is imperative that the annual Budget reflect the goals and objectives set forth by the governing body in December 2020. The 2022 Budget should mirror the vision of the elected officials. The Board's 2021 Action Plan ignites the call to bring redevelopment to the Village of Okemos and Downtown Haslett, expand our solar and sustainability footprint, improve our entry signs, expand our diversity efforts, update the Township website design and functionality, develop a plan for affordable Township broadband, implement a strategic plan for Census 2020 count, continue our commitment with pension and legacy costs, ensure we are accountable with the overhaul of our local roads, and continue to make progress on the MSU to Lake Lansing Pathway. Our team has taken great effort to match our budget recommendations with the Board's vision. Given the ongoing pandemic, we also approached spending through a very conservative set of eyes.

It is important to note that the Draft 2022 Budget does not include the anticipated \$4.5 million in American Rescue Plan (ARP) funding. Following the budget adoption, it is my intention to ask the Board to begin deliberations on ARP funding.

CHALLENGES AND OBSTACLES

The 2022 budget is hindered by four major expense adjustments. In 2022, we expect our significant allocations to be:

- An increase in our drain assessments. (\$350,000)
- An increase in our annual MERS payment. In 2021, our total pension payment was approximately \$4,700,000. In 2022, we expect our payment to increase to \$5,200,000. (\$500,000)
- Our IT infrastructure has reached a point of needing a complete overhaul. (\$500,000)
- We face serious challenges to redevelop our PICAs. The recommendation is to increase our Meridian Redevelopment Fund. (\$2,000,000)

GENERAL FUND

The General Fund is the mechanism to pay for core essential services such as police, fire, tax collection, assessing, elections, cemeteries and parks and recreation. In 2013, the

Township Board adopted an informal policy to maintain an end of year general fund balance of \$5,250,000. Over the past nine years, we have exceeded this goal. In Michigan, the average municipal rainy day fund is approximately 22% of the annual general fund expenses. If the 2022 General Fund Budget is approved on September 21st, our rainy day fund will be 36% of annual expenses. Again, we are taking a very conservative approach with the pandemic challenges on the horizon. Without the generous support of our taxpayers, we would not be in such a strong financial position. When reviewing our budget, we need to remain cognizant of our daunting \$28,000,000 pension liability.

The 2022 General Fund revenue is \$24,251,610. We expect our 2022 expenses to be \$26,740,969. Hence, we project expenses to bypass revenues by \$2,489,359. It is important to note, we are not proposing a budget with a structural deficit. If you eliminate the one-time expenses for a new Okemos Library roof and gutters (\$95,000), Public Safety building generator (\$110,000), LED office light conversions (\$75,000), retention payments (\$160,000), IT infrastructure overhaul (\$500,000) and Meridian Redevelopment Fund (\$2,000,000) the General Fund would have a positive net balance of \$450,641. The sum of the one-time expenses is \$2,940,000.

Although our 2022 Draft General Fund Budget is not balanced, we are not in a structural deficit position. In fact, we are healthy. If the 2022 General Fund Budget is approved, as presented, our December 31, 2022 fund balance is expected to be \$8,699,497.

MERS PENSION DEBT

The 2022 Draft Budget maintains our promise to voters in terms of earmarking an additional Municipal Employees' Retirement System (MERS) annual payment of \$1,500,000. In fact, our recommendation is to supplement our Annual Required Contribution (ARC) to MERS with a contribution of \$5,217,456. According to MERS, our ARC, based on 7.35 rate of return, is \$3,259,356. Our 2022 recommended contribution is \$1,958,100 beyond the required payment. This information is available to you on Page 2 of the 2020 Meridian Township Annual Actuarial Valuation Report. Since 2017, with the additional payment to MERS, our funding level has increased from 56% to 64%. We continue to assume a 5.35 rate of return.

Our current unfunded MERS pension liability is as follows:
Fire Department \$15,293,566 (accounting for surplus fund)
Police Department \$9,945,788 (accounting for surplus fund)
Department of Public Works \$1,527,821
Administrative Professionals \$1,199,334

It is important to note that the pension modifications instituted over the past four years has yielded a positive result. Both the fire department and administrative professionals newly formed pension plans are more than 100% funded. The key to our future is to commit funding to MERS based on a 5.35% smoothed rate of return. I would not heed the advice of future leadership if they suggest incorporating the MERS 7.35% rate of return and allocate the additional \$458,100 on projects.

LOCAL ROADS



The second year of the 10-year voter-approved program is well underway. The goal of the program is to raise the average current surface condition rating of the local road system to a “good” condition by the end of the decade long program. You may recall that at the start of the program in 2019, our Pavement Surface Evaluation and Rating (PASER) was a 4.48. At the end of 2021, our PASER is projected to be at 5.37.

Currently, the 8.87 miles of resurfacing and reconstruction is about 50% complete and the 9.11 miles of preservation crack and cape sealing work will commence this fall. By the end of 2021, we will have resurfaced over 19 miles of our poorest condition roads and started the critical process of preserving over 25 miles of the local roads in the Township.

Funding for the 2022 local road budget is provided by three main sources: the 2019 road bond proceeds (\$3,500,000), a transfer from the general fund (\$280,000), and a contribution from Ingham County (\$172,500). The budget recommends that \$3.5 million once again be focused exclusively on road rehabilitation and resurfacing and that the general fund contribution and County match be used for engineering, inspection and preservation work.

With this projected funding level, we once again expect to rehabilitate, resurface and preserve approximately 20 miles of local roads. Upon completion of the roadwork in 2022, we expect our PASER rating to move from 5.37 to 5.64. With the goal of a rating of 8 at the end of 10-years, we are well positioned to make strong strides again with our annual local road program.

MOTOR POOL



The Motor Pool Fund is an internal service fund used to account for the purchases and maintenance of the Township fleet. It is a critical fund, as many of the Police, Fire, and DPW services we provide to our residents require the use of specialized vehicles and equipment. The Motor Pool is funded by rent charges from the various Township Departments based on future replacement costs, repairs and fuel usage.

In the 2022 recommended budget, we are recommending a payment of \$250,000 towards public safety equipment beyond the standard motor pool rents. This will continue our promise to the taxpayers regarding setting aside dedicated funding towards police and fire equipment from the 2017 voter approved police and fire millage.

As part of the Motor Pool budget, we are recommending the purchase of the following vehicles and equipment:

Fire:	1-Ambulance	\$220,000
	1-Command SUV	\$54,000
Police:	3- Patrol vehicles and equipment	\$138,000
	1- Detective SUV	\$27,000
	1- Administrative SUV	\$33,000

Public Works:	1- Trailer (Bldg. & Grounds)	\$15,000
	2- Zero turn mowers (Cemetery)	\$25,000
	1- Utility truck (Sewer)	\$50,000
Parks & Recreation:	1- Pickup truck	\$70,000
	1- ToolCat	\$70,000

Total New Purchases: \$750,346

At the end of 2022, we anticipate that we will have a fund balance of \$843,604 in the Motor Pool Fund for emergency and future capital outlay and operations.

CHANGING PROPERTY VALUES

According to Township Assessor Ashley Winstead, Meridian Township expects to see a 2.25% increase in 2021 taxable values. The Township’s 2021 tax base stands at \$1,914,507,053. The number of tax appeals facing the Township has dropped dramatically over the past several years. At this time, we have 16 open appeals. In 2013-14, we had 47 open appeals.



Millage Renewals

Below is the proposed Millage and Taxable Value Summary for 2021.

MILLAGE & TAXABLE VALUE SUMMARY

<u>PURPOSE</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Charter Operating	4.1741	4.1670	4.1670	4.1578	4.1578
Local Roads(2012)	0.2484	0.2479	0.0000	0.0000	0.0000
EMS/Fire(2004)	0.6364	0.6353	0.6353	0.6339	0.6339
Police(2004)	0.6041	0.6030	0.6030	0.6016	0.6016
Community Services(2012)	0.1490	0.1487	0.1487	0.1483	0.1483
Pedestrian/Bicycle Pathways (2016)	0.3322	0.3316	0.3316	0.3308	0.3308

CATARedi-Ride (2009)	0.1987	0.1983	0.0000	0.1978	0.1978
LandPreservation (2010)	0.3279	0.3273	0.3273	0.1000	0.1000
Parks(2004)	0.0000	0.0000	0.0000	0.0000	0.0000
Police and Fire (2017)	1.4830	1.4804	1.4804	1.4771	1.4771
Parks(2014)	<u>0.6624</u>	<u>0.6612</u>	<u>0.6612</u>	<u>0.6597</u>	<u>0.6597</u>
SUB-TOTAL OPERATING	8.8162	8.8007	8.3545	8.3070	8.3070
Fire Station Building Debt (2012)	0.2000	0.2000	0.2000	0.2000	0.2000
Street Improvement Debt (2019)	0.0000	0.0000	1.9429	1.9429	1.9429
TOTAL ALLMILLAGES	9.0162	9.0007	10.4974	10.4499	10.4499
Taxable Value (000)	\$1,688,081	\$1,760,492	\$1,819,244	\$1,872,353	\$1,914,507
	2.93%	4.29%	3.34%	2.92%	2.25%

COMMUNITY PLANNING & DEVELOPMENT

Next year will mark five years since the Township’s Master Plan for Land Use was adopted. In the intervening years, new construction has started in the Copper Creek and Silverstone single-family neighborhoods, along with continued residential construction elsewhere in the community. The Elevation project is over halfway complete, the Haslett Marathon reconstruction has started, and the Village of Okemos and Pine Village redevelopment projects are moving closer to construction. The Township has made steady progress on the implementation of the goals and objectives from the Master Plan, but the overall development environment in Mid-Michigan, the State, and the Country has changed dramatically in that time. The Township has fewer and fewer greenfield development sites and is seeing more interest and activity in redeveloping existing sites, a transition which will only intensify as the number of greenfield sites continues to drop and the national retail landscape shifts away from what we’ve done for the last thirty years. Staff is recommending that we kick off a Master Plan update in 2022, with an expected end date in 2023. The plan will be an update to the existing plan, allowing us to create new goals and objectives where needed, incorporate the new Census data for the Township, and review what has changed in the past five years and how that affects the Township’s future.

ECONOMIC DEVELOPMENT

Major Development Projects

Pine Village

Developers have completed work to assist the small businesses at 1673 Haslett Road find a new location either permanent or temporary in Meridian Township. Demolition is the first step for vertical construction for this project and could not begin until occupants found new locations. This building will sit more toward Haslett road and provided a 3 story mixed residential community for those age 55+. The first floor will include common open space, walk in retail options and connection to the Interurban trail. The approved Brownfield Plan will assist to ensure development timelines are met, with plans to have the project started by fall of 2021. This is major redevelopment will inspire the commercial corridor we wish to see on Haslett and Marsh Road.



Village of Okemos

This development project is in the final stages of producing numbers in effort to gain public support. Major redevelopment of this site has stalled with previous developers due to the aging infrastructure, site contamination and proximity to Okemos Road. In June 2021, the developers requested a second amendment to the approved MUPUD to allow for buildings on Admore Avenue first and phased development of the buildings on Okemos Road. Our Community Development Director allowed for partial approval of the second amendment to allow for surface parking. Buildings on Okemos Road are a requirement of the development. Currently the developer must submit projected numbers for public support of the project. The Township Board is the final approving body of public support for development in the DDA.

Joes on Jolly

2360 Jolly Road will be the restaurant and fitness training facility near Jolly Oak. This development is a part of the residential approved MUPUD for the Elevation project. As Elevation begins their Phase 3 development, the restaurant and training facility will be an added benefit for the area. Setbacks in the timeline occurred due to approval from the drain office. Currently, the project has an approved timeline for a 2022 opening!



Buddy's Pizza

This is a long awaited development in Meridian Township. Much excitement has grown since a Buddy's Pizza opened in Lansing. Meridian Township residents eagerly await the opening of this historic restaurant. The project required additional retaining ponds on the site to contain water properly, this caused a minor delay in the development early 2021. The demolition of the old Burger King got many excited about the project as it moves to completion. We expect a great opening of the facility late 2021 or early 2022.

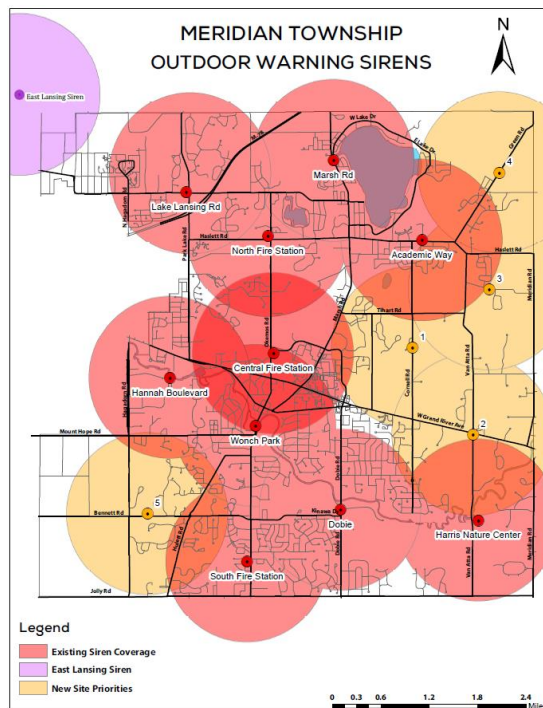
Business Retention Program

Efforts to reinvigorate our business retention program began in May with public meetings scheduled with local business owners to address individual business needs. An overall plan and strategy will be created and implemented by summer. This includes providing our businesses more opportunity to engage with the Township and promote their business at the Meridian Economic Development Corporation (EDC) monthly meetings. The Economic Development Department also holds frequent development talks to continue to engage the public in the next steps of projects in Meridian.

FIRE DEPARTMENT



Our 2022 Fire Department recommended budget includes continuing the MIOSHA-mandated replacement of equipment. This includes structural firefighting gear, Self-Contained Breathing Apparatus (SCBA) cylinders, cot for our ambulances, and overhaul of our SCBA cylinder filling station.



In 2022, we will continue our multi-year project with the purchase of our 11th outdoor warning siren. This project ensures Township-wide protection for residents during severe weather emergencies. The new siren will be located on Cornell Road between Tihart and West Grand River.

Our annual planning continually evaluates our fleet for safety and longevity. In 2022, we will be purchasing an ambulance and command vehicle. These vehicles are instrumental in protecting our Township 24/7/365.



With the shortage of paramedics in Michigan, in 2022 we will continue recruiting efforts based on our new hiring model of sponsoring EMTs to Paramedic school and individuals to the Fire Academy. This is an opportunity to train, hire, and retain individuals who have a promising career with the Meridian Township Fire Department.

One of our priorities over the next few years is to increase staffing to the same level we operated at 11-12 years ago. Since 2009, our population has increased approximately 16% and we have experienced a 22% increase in call volume and an 11% decrease in suppression staff, going from 36 to 32 firefighters. In 2022, we will be adding one firefighter, increasing the number of firefighters in suppression to 33. As we move forward over the next couple years, we would like to continue discussions on adding an additional three firefighters to return our suppression staffing to 36. The additional staffing would support the increase in call volume giving us the ability to get closer to meeting National Fire Protection Association (NFPA) response times, and it would allow the engine to be staffed full-time.

INFORMATION TECHNOLOGY

Changes in the 2022 technology budget center on a single theme: Overhaul of the Township's technology infrastructure. This will start with network switch replacements at all sites. This will allow the Township to leverage newer technology for the interconnecting circuits between our facilities. Additionally, there will be a focus on cleanup of older technologies spread throughout our network. In some cases, updated & replaced systems remain active for various reasons. A renewed focus on removing these redundant systems will decrease system complexity, increase overall system reliability, and improve the system security posture. Thirdly, we will be migrating more of our resources to the cloud, increasing our use of Amazon Web Services, Azure, and considering other similar services as we move forward. From a network hardware perspective, a secondary Storage Area Network will be replaced as part of our business continuity plan. Finally, routine services such as end-user support, resource protection, maintenance and backup services will of course continue to remain central to daily activities of the IT staff.

PUBLIC WORKS

The Department of Public Works provides many critical services to the public that they rely on every day. In addition to providing public Water and Sewer to our residents, the Department also manages the Engineering, Environmental Services, Storm Water, Geographic Information Systems (GIS), Local Roads, Motor Pool, Cemetery, and the Buildings and Grounds functions of the Township.

To fund all those operations, they utilize the general fund and several dedicated budgets including the Water and Sewer Enterprise Funds (Public Works). These separate and unique budgets provide for specific accounting for the revenues and expenditures of the distinct utilities.

In the Water Fund, the primary revenue source is the sale of water to our roughly 13,000 customer accounts. Expenses for the fund include Administration, which includes a contribution to the General Fund, Engineering, Water Supply or the purchase of treated and softened water from the East Lansing Meridian Water Authority (ELMWSA) and the Lansing Board of Water and Light (LBWL), Water Maintenance and Capital Outlay. Water improvement projects recommended for 2022 include improvements and maintenance to the north elevated storage tank (\$200,000), the replacement of a section of the Grand River water main (\$600,000) and modifications to the Hulett Grounds Storage Tank flow control and the Dobie Road booster stations (\$300,000) for a total capital budget of \$1,100,000 for the Water Fund.

The Sewer Fund is very similar, in that the primary revenue source is the charge of service to collect, transport and treat the sanitary waste generated by our customers each day. Expenses for the fund include Administration, which also includes a contribution to the General Fund, Engineering, Sewage Treatment or the cost to purchase treatment services from the City of East Lansing Water Reclamation and Reuse Facility (ELWRRF), Sewer Maintenance and Capital Outlay. Proposed capital improvements include the lining and repair to various sewer mains in the Lake Lansing/ northeast area at \$500,000, and the installation of a new flow meter for the Towar Garden area at \$200,000 for a total capital budget of \$700,000.

Utility rates for 2022 are being recommended for an increase to adequately fund the operations and necessary capital improvements of the Water and Sewer Utilities. As noted previously, this includes the purchase of safe potable drinking water and the safe and environmentally correct treatment of wastewater, the recommended capital outlay for both funds, necessary ongoing and future improvements at the City of East Lansing WRRF, and critical improvement at the ELMWSA water treatment plant. With the ongoing threat of chemical pollutants in the environment that can harm our drinking water, and increasing regulatory requirements, it is critical we plan and properly fund improvements to both of our treatment facilities for the health and safety of our residents.

To fund all these necessary functions, the water commodity charge is recommended to increase from \$4.96 to \$5.06 per 1,000 gallons and the sewer commodity charge is recommended to increase from \$6.31 to \$6.44 per 1,000 gallons. Unlike most communities in the State of Michigan, we do not charge a ready-to-serve fee on top of the usage rate. The \$5.00 billing charge is recommended to remain the same as the 2021 rate of \$5.00 per utility bill. The average homeowner, with a usage of 12,500 gallons per quarter, will realize an increase from \$145.88 to \$148.75. This equates to an increase of \$0.96 per month for the average user of both public water and sewer in the Township.

CAPITAL IMPROVEMENTS



In addition to the significant appropriation of \$500,000 for Information Technology upgrades, we are also recommending \$305,000 for improvements to our facilities. Projects identified for funding include the replacement of the Public Safety Building backup generator (\$110,000), Maintenance to the Service Center skylights (\$10,000), Office light conversions from incandescent/fluorescent to LED at the Okemos Library and Municipal Building (\$75,000), Roof and rain gutter replacements at the Okemos Library Building (\$95,000) and renovations to the Municipal Building first floor breakroom and mailroom (\$15,000).

POLICE DEPARTMENT

During 2021, the Police Department added four new officers and said farewell to Assistant Chief Bach who retired. We also had two other officers leave the Department for other opportunities. Staffing still remains a priority for Department.

The 2022 budget includes funding to sponsor one candidate to the Mid-Michigan Police Academy. This will assist in meeting our goal of full staffing of 41 officers while increasing the diversity of the employees working in the Police Department. The Department currently has 36 sworn officers. The Department consists of 25% female officers; this is double the national average.



Traffic safety is consistently a top community concern. This year's budget includes funding for a hand held radar unit that will allow officers to conduct speed enforcement more effectively on neighborhood streets. The Department has fixed radar units in all of the marked patrol vehicles. Officers in cars as well as on motorcycles will utilize the hand held unit offers more flexibility.

The Department is also preparing for an on-site inspection for re-accreditation. Every three years accredited agencies are inspected by assessors to ensure compliance with the over 100 standards set by the Michigan Law Enforcement Accreditation Commission (MLEAC). Our agency will go through an assessment in December of 2022.

The Police Department continues to provide police services to Williamstown Township. The contract expires at the end of 2022. We will be in discussion with Williamstown Township about providing continued police services under an update contractual agreement. The Department insures that the contractual services provided do not have any financial impact on Meridian Township.

PARKS AND RECREATION

The Parks and Recreation Department remains focused on delivering well-maintained park facilities, inclusive and dynamic recreation programming for all ages and abilities, opportunities for community engagement, and a high quality farmers market as we move into 2022. Thanks to the efforts of many, our park system has experienced growth and needed improvements in recent years to meet the needs of our growing community.

The central area of our community experienced the most development with the addition of a new restroom in the Historical Village, a paved trail through Central Park, a large dog park and new fishing dock in Central Park South, and of course, the opening of Marketplace on the Green! The new artificial ice rink will fill the east wing of Marketplace in November for loads of family fun all winter! The Harris Nature Center also received new amenities including a year-around restroom for trail users and a new pavilion for use as an outdoor classroom as well as rentals for family get-togethers.



In 2022, we will complete the update of the Five-Year Parks and Recreation Master Plan, (required by the DNR for grant eligibility); add a multi-generational playground/fitness area at Towner Road Park, and install two natural floating islands in the Central Park South pond to purify and improve water quality for wildlife habitat and fishing. The Community Services Millage is also up for renewal in 2022, which supports the Meridian Senior Center, Recreation, and Human Services.

The key to the popularity of our parks, preserves and facilities lies mainly with our park maintenance team. Our residents and visitors are attracted to areas that look and feel safe and are well cared after. The condition of our parks, pavilions, restrooms, trails and pathways speaks to the prime quality of our community.

Resident engagement is also key to our purpose through sports programs, special events, Meridian Senior Center activities, Harris Nature Center programs, deer management, and the Meridian Conservation Corp. As we quickly approach 2022, the Parks and Recreation team stands ready to face the challenge with passion, enthusiasm, and outstanding customer service!

COMMUNICATIONS AND HOMTV



The Communications Department continues to provide the core communication services for the Township including emergency/crisis communications, website and social media management, marketing and branding, HOMTV programming and live production of municipal meetings.

With the launch of a redesigned Township website expected in fall 2021, the 2022 budget includes funding for additional ADA compliance features to expand inclusion and usability for all website users. Monies have also been allocated to continue Township branding efforts as well as the addition of new social media archiving software.

The Communications Department strives to maintain a cycle of upgrading and replacing HOMTV Field, Editing and Control Room Equipment. The 2022 budget recommends equipment replacement purchases based on the new 5-Year Equipment Replacement Plan. Those purchases include a small camera system,

editing computer, photography camera kit replacement, video playback system replacement for the CAMTV channel as well as the continuation of reconfiguring the HOMTV Server Room.

SUMMARY

Before I summarize the 2022 Budget, I want to thank Finance Director Mattison, Deputy Manager Perry and the entire TEAM for their contributions in creating the DRAFT 2022 Budget. The Township Board allows for a seamless and well-thought-out budget process by adopting annual goals and objectives. It's our responsibility to align the annual spending plan with the Board's vision.

Based on the Board's vision, our 2022 Budget focuses on:

- Improving Local Roads
- Sustainability & the Environment
- Public Safety
- Diversity, Equity and Inclusion
- Maintaining a Welcoming Parks System, Pathways and Open Space
- Community Ambience
- Infrastructure
- Redevelopment of the PICA's
- Reducing Long Term Legacy Costs
- "Keeping our Promises"

It's also important to note that the 2022 Draft Budget maintains promises made to voters over the past four years. In 2017, we made a 10 year commitment to:

- 41 sworn Police Officers
- Commitment to maintain 32 Paramedic/Firefighters
- Commitment to an additional \$1,500,000 contribution to MERS for police and fire pension

In 2019, we made a 10 year commitment to:

- Allocate \$3,500,000 annually to Local Roads
- Maintain our annual \$250,000 General Fund contribution to Local Roads
- Improve an annual minimum of 14.6 miles of Local Roads

In every case, we have met or exceeded our promise. Simply put, we've kept our word.

The highlights of 2022 Budget include the following recommended appropriations:

- **Local Roads Program (\$4,100,000)**
- **IT Infrastructure Overhaul (\$500,000)**
- **Purchase New Ambulance (\$220,000)**
- **Replace Okemos Library Roof and Gutters (\$95,000)**
- **Replace Public Safety Emergency Generator (\$110,000)**
- **MERS Annual Pension Contribution (\$5,217,456)**
- **Diversity, Equity and Inclusion Training (\$30,000)**
- **Allocation to the Meridian Redevelopment Fund (\$2,000,000)**
- **One Additional Firefighter/Paramedic (\$90,000)**
- **Purchase Emergency Warning Siren (\$25,000)**

- **Replace Fire Command Vehicle (\$54,000)**
- **Purchase Pickup Truck and ToolCat for Parks Department (\$140,000)**
- **Purchase Trailer, Two Mowers, and one Truck for Public Works (\$90,000)**
- **Purchase Three Patrol Vehicles, One Detective SUV and Police Chief's Vehicle (\$198,000)**
- **Prepare for 2022 Master Plan (\$40,000)**
- **Adjudication Machine for Clerk's Office (\$60,000)**
- **Allocate Payment for Daniel's Drain (\$350,000-based on 50% assessment to affected residents)**
- **Establish IT Support Help Desk (\$36,000)**
- **Allocation to Community Gardens (\$5,000)**
- **Allocation to Meals on Wheels (\$5,000)**
- **Allocation to Meridian Community Band (\$1,700)**
- **Allocation to Lake Lansing Clean Up (\$10,000)**
- **Purchase CAMTV Equipment (\$20,000)**
- **Funding for Prime Meridian Magazine (\$15,000)**
- **Allocation to Kiwanis Flags (\$1,000)**
- **Allocation to LEAP, MML, MTA, Chamber, Tri-County and Convention/Visitors Bureau (\$57,300)**
- **New Chairs for Police Conference Room (\$5,000)**
- **Establishing Police Educational Reimbursement Program (\$5,000)**
- **Purchase Hand-Held Radar Device (\$1,700)**
- **Replacement of Two Tasers (\$5,500)**
- **Replacement of Fitness Room Treadmill (\$7,000)**
- **One-Time Retention Payments (\$160,000)**

In summary, the proposed 2022 Budget highlights the Board's vision to:

- **Pay down our legacy debt at an accelerated pace**
- **Continue to enhance our PASER rating by investing in our local roads**

- **Focus on our aging infrastructure**
- **Expand our efforts in diversity, equity and inclusion**
- **Further our deep commitment to public safety**
- **Ensure environmental sustainability remains in the forefront of all budgeting decisions**
- **Remain committed to providing an unparalleled park system in combination with our vast open space and pathways**
- **Significantly increase our commitment to developing our PICA's through the Meridian Redevelopment Fund (MRF)**

Thank you for your time, energy and passion in serving the residents of Meridian Township. We look forward to your input and guidance on September 7th.

Please let me know if you have any questions.

Sincerely,



Frank L. Walsh
Township Manager

2022 Budget Resolution

At a meeting of the Township Board of the Charter Township of Meridian, Ingham County, Michigan, held at 5151 Marsh Road, Okemos, Michigan 48864-1198, on the 21st day of September 2021, at 6:00 pm local time.

PRESENT: _____

ABSENT: _____

The following budget resolution was offered by _____ and supported by _____.

WHEREAS, the Township Clerk and Board received the proposed 2022 Township Budgets on August 27, 2021, submitted in conformance with 1947 PA 359 Sections 42.24 and 42.25; and

WHEREAS, the Township Board conducted a public hearing and deliberated over the 2022 Township Budgets on September 7, 2021; and

WHEREAS, this resolution serves as the general appropriations act for the Township;

WHEREAS, this resolution authorizes the Summary of Fees for 2022 as presented in the budget document for all Township Department and Funds, including utility commodity charges;

NOW THEREFORE, BE IT RESOLVED THAT THE TOWNSHIP BOARD OF THE CHARTER TOWNSHIP OF MERIDIAN, INGHAM COUNTY, MICHIGAN hereby adopts the 2022 Budget shown below and on the attached Summaries of Special Revenue Funds, Debt Service Funds, Capital Projects Funds, Public Works Funds, Internal Service Fund and DDA. These budgets are supported by the budget document, and subject to all Township policies regarding the expenditure of funds and technical or typographical corrections to the narrative.

2022 REVENUE SUMMARY

	GENERAL FUND	SPECIAL REVENUE FUNDS*	DEBT SERVICE FUNDS*	CAPITAL PROJECTS FUNDS*	PUBLIC WORKS FUNDS	INTERNAL SERVICE FUND	DDA
REVENUES							
Taxes	\$14,425,000	\$2,609,350	\$4,081,600	\$0	\$0	\$0	\$6,500
Licenses & Permits	856,450	0	0	0	0	0	0
Intergovernmental	4,345,500	3,516,500	0	0	0	0	0
Charges For Services	4,210,000	107,500	0	0	13,781,850	1,151,320	0
Interest	100,000	276,270	3,500	40,000	10,000	5,000	0
Special Assessments	0	0	0	210,000	0	0	0
Other	314,660	39,900	0	0	37,300	5,000	0
SUBTOTAL	24,251,610	6,549,520	4,085,100	250,000	13,829,150	1,161,320	6,500
OTHER FINANCING SOURCES							
Operating Transfers In	0	280,000	0	0	0	250,000	0
TOTAL REVENUES	\$24,251,610	\$6,829,520	\$4,085,100	\$250,000	\$13,829,150	\$1,411,320	\$6,500

2022 EXPENDITURE SUMMARY

	GENERAL FUND	SPECIAL REVENUE FUNDS*	DEBT SERVICE FUNDS*	CAPITAL PROJECTS FUNDS*	PUBLIC WORKS FUNDS	INTERNAL SERVICE FUND	DDA
EXPENDITURES							
Legislative	\$92,210	\$0	\$0	\$0	\$0	\$0	\$0
General Government	7,150,570	0	0	0	0	0	3,000
Public Safety	14,727,085	12,000	0	0	0	714,065	0
Public Works	0	701,250	0	0	11,094,455	0	0
Health & Welfare	66,385	160,900	0	0	0	0	0
Community Economic & Development	2,000,000	0	0	0	0	0	0
Recreation & Culture	1,246,919	1,489,519	0	0	0	0	0
Capital Outlay	1,132,800	8,091,000	0	100,000	1,025,000	1,719,000	0
Debt Service	0	0	3,879,365	0	1,250,000	0	0
SUBTOTAL	26,415,969	10,454,669	3,879,365	100,000	13,369,455	2,433,065	3,000
OTHER FINANCING USES							
Operating Transfers Out	530,000	0	0	0	0	0	0
TOTAL EXPENDITURES	\$26,945,969	\$10,454,669	\$3,879,365	\$100,000	\$13,369,455	\$2,433,065	\$3,000

* See attached Summary of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds

BE IT FURTHER RESOLVED that the following millage is ordered to be levied on December 1, 2021, for the purpose of funding the 2022 Township budget with the monies raised to be paid into the appropriate funds:

<u>PURPOSE</u>	<u>2022</u>
CHARTER OPERATING	4.1578
VOTED OPERATING	
CATA Redi-Ride Service (2019)	0.1978
Community Services (2012)	0.1483
Fire (2020)	0.6339
Land Preservation (2020)	0.1000
Parks & Recreation (2014)	0.6597
Pedestrian/Bicycle Pathways (2004)	0.3308
Police (2020)	0.6016
Police & Fire Protection (2017)	<u>1.4771</u>
TOTAL VOTED OPERATING	<u>4.1492</u>
SUB-TOTAL ALL OPERATING	<u>8.3070</u>
VOTED DEBT SERVICE	
Fire Station Building Debt (2012)	0.2000
Local Roads (2019)	1.9429
TOTAL ALL MILLAGES	<u><u>10.4499</u></u>

ADOPTED: YEAS: _____
 NAYS: _____

STATE OF MICHIGAN)
) ss
 COUNTY OF INGHAM)

I, the undersigned, the duly qualified and acting Clerk for the Charter Township of Meridian, Ingham County, Michigan, do hereby certify that the foregoing is a true and complete copy of a resolution adopted at the Township Board meeting held on the 21st day of September, 2021.

 Deborah Guthrie
 Township Clerk

2022 BUDGET

SUMMARY OF SPECIAL REVENUE FUNDS

	SPECIAL REVENUE FUNDS	Local Roads Fund	Pedestrian/Bicycle Pathway	CATA Ride Millage	Land Preservation Millage	Land Preservation Reserve	Park Millage	Senior Center Millage	Park Restricted/Designated	Fire Restricted/Designated	Library Fund Restricted	Police Restricted/Designated	Cable Television	Community Needs	Law Enforcement Grants
REVENUES															
Taxes	\$2,609,350	\$0	\$628,100	\$376,550	\$190,400	\$0	\$1,256,250	\$158,050	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Intergovernmental	3,516,500	172,500	3,337,000	0	0	0	0	0	0	0	0	7,000	0	0	0
Charges For Services	107,500	0	0	0	0	0	54,500	0	53,000	0	0	0	0	0	0
Interest	276,270	50,000	2,000	100	8,000	40,000	175,000	500	300	0	20	100	100	100	50
Special Assessments	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	39,900	0	0	0	0	0	0	0	24,000	0	0	5,000	0	10,900	0
SUBTOTAL	6,549,520	222,500	3,967,100	376,650	198,400	40,000	1,485,750	158,550	77,300	0	20	12,100	100	11,000	50
OTHER FINANCING SOURCES															
Operating Transfers In	280,000	280,000	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUES	\$6,829,520	\$502,500	\$3,967,100	\$376,650	\$198,400	\$40,000	\$1,485,750	\$158,550	\$77,300	\$0	\$20	\$12,100	\$100	\$11,000	\$50
EXPENDITURES															
Public Safety	12,000	0	0	0	0	0	0	0	0	0	0	12,000	0	0	0
Public Works	701,250	450,000	251,250	0	0	0	0	0	0	0	0	0	0	0	0
Health & Welfare	160,900	0	0	0	0	0	0	110,000	0	0	0	0	0	50,900	0
Recreation & Culture	1,489,519	0	0	380,000	171,375	0	837,764	0	100,380	0	0	0	0	0	0
Capital Outlay	8,091,000	3,500,000	3,945,000	0	0	0	638,000	8,000	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUBTOTAL	10,454,669	3,950,000	4,196,250	380,000	171,375	0	1,475,764	118,000	100,380	0	0	12,000	0	50,900	0
OTHER FINANCING USES															
Operating Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$10,454,669	\$3,950,000	\$4,196,250	\$380,000	\$171,375	\$0	\$1,475,764	\$118,000	\$100,380	\$0	\$0	\$12,000	\$0	\$50,900	\$0
	\$ (3,625,149)	\$ (3,447,500)	\$ (229,150)	\$ (3,350)	\$ 27,025	\$ 40,000	\$ 9,986	\$ 40,550	\$ (23,080)	\$ -	\$ 20	\$ 100	\$ 100	\$ (39,900)	\$ 50

SUMMARY OF DEBT SERVICE FUNDS

	DEBT SERVICE FUNDS	Fire Station Debt Service	Road Construction Debt
REVENUES			
Taxes	\$4,081,600	\$380,600	\$3,701,000
Interest	\$3,500	\$500	\$3,000
EXPENDITURES			
Debt Service	\$3,879,365	\$275,115	\$3,604,250

SUMMARY OF CAPITAL PROJECTS FUNDS

	CAPITAL PROJECTS FUNDS	TIRF
REVENUES		
Interest	\$40,000	\$40,000
Special Assessments	210,000	210,000
TOTAL REVENUES	\$250,000	\$250,000
EXPENDITURES		
Capital Outlay	\$100,000	\$100,000

Budget Process Policy
Charter Township of Meridian

Legal Requirements

**State of Michigan
Charter Township Act
Act 359 of 1947**

Section 42.24. On or before 150 days prior to the commencement of the fiscal year, each township officer shall submit to the supervisor, or to the township superintendent if such officer has been appointed, an itemized estimate of the anticipated expenditures of the township for the next fiscal year for the township activities under his or her charge. The supervisor, or township superintendent, as the case may be, shall prepare a complete itemized budget proposal for the next fiscal year and shall submit it to the township board not later than 120 days prior to the commencement of the fiscal year.

Section 42.25. The budget proposal shall present a complete financial plan for the ensuing fiscal year, which shall commence on January 1 of each year and end on the following December 31, or in the alternative shall commence on April 1 of each year and end on the following March 31. In no event shall any fiscal year of a township be extended beyond 12 months. It shall include at least all of the following information:

- (a) Detailed estimates of all proposed expenditures for each function and office of the township, showing the expenditures for corresponding items for the current and last preceding fiscal years, with reasons for increases and decreases recommended, as compared with appropriations for the current year.
- (b) Statements of the bonded and other indebtedness of the township, showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any.
- (c) Detailed estimates of all anticipated income of the township from sources other than taxes and borrowing, with a comparative statement of the amounts received by the township from each of the same or similar sources for the last preceding and current fiscal years.
- (d) A statement of the estimated balance or deficit, as the case may be, from the end of the current fiscal year.
- (e) An estimate of the amount of money to be raised by taxation and from delinquent taxes and the amount to be raised from bond issues which, together with income from other sources, will be necessary to meet the proposed expenditures.
- (f) Such other supporting schedules as the township board considers necessary.

Section 42.26. A public hearing on the budget shall be held before its final adoption, at such time and place as the township board shall direct, and notice of such public hearing shall be published at least 1 week in advance by the township clerk. A copy of the proposed budget shall be on file and available to the public for inspection during office hours at the office of the township clerk for a period of not less than 1 week prior to such public hearing.

Section 42.27.

- (1) Except as otherwise provided by this subsection, prior to the commencement of the fiscal year, the township board shall, by resolution, adopt the budget for the next fiscal

year, make an appropriation of the money needed for township purposes, and provide for a levy of taxes upon real and personal property. If a township operates on a calendar year budget cycle, a public hearing on the proposed budget shall be held not later than December 15 and adopted not later than December 31, in the year proceeding the calendar year covered by the budget.

- (2) The levy allowed under subsection (1) shall not exceed 1/10 of 1% of the assessed valuation of all real and personal property subject to taxation within the limits of a village located within the township and 1/2 of 1% of the assessed valuation of all real and personal property subject to taxation in the balance of the township. The electors of a charter township may increase the tax levy limitation not to exceed a total of 1% of the assessed valuation of all real and personal property in the township for a period not to exceed 20 years at 1 time.
- (3) If a township has 1 or more villages that maintain either or both a fire department or a police department, the expense of a township fire department or police department shall be appropriated separately from the other expenses of the township and a tax levy for these expenses shall not spread upon the township assessment roll against the property, either real or personal, located in these villages.
- (4) The adoption of the resolution under this section is the final authority for the township supervisor to spread any approved levies upon the tax roll for the current year and to include the amount of each levy in his or her warrant to the township treasurer. The township treasurer shall collect and return the warrant as provided under the general property tax act, 1893 PA 206, MCL 211.1 to 211.157.
- (5) Within 60 days after the incorporation of a township as a charter township under this act, the township board shall, by resolution, adopt an interim budget until the commencement of the next fiscal year and make an appropriation from the funds and asset of the township available for these purposes.

Section 42.28. No money shall be drawn from the treasury of the township nor shall any obligation for the expenditure of money be incurred, except pursuant to the budget appropriation, or pursuant to any supplemental appropriation which may be made from surplus received. The township board may transfer any unencumbered appropriation balance, or any portion thereof, from 1 fund or agency to another. The balance in any appropriation, which has not been encumbered, at the end of the fiscal year shall revert to the general fund and be reappropriated during the next fiscal year.

2022 Budget Timeline
Meridian Township

July 16	ALL Budgets Due to Finance Director
July 26-Aug 6	Management Review of Requests and Individual Discussions
August 9	Directors Discussion
August 17	Board Meeting-Notice for Budget Public Hearing
August 27	Recommended Budget Distributed to Board
September 7	Board Meeting – Budget Deliberations and Public Hearing
September 21	Board Meeting -Final Adoption of Budget
September 28	Special Board Meeting (if needed)-Final Adoption of Budget
Quarterly	Review and Approve Budget Amendments

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2022

<u>Department</u>	<u>Fee Description</u>	2021 Rate	Proposed 2022 Rate
Administration	Initial Liquor License Application Fee	\$250	\$250
	Telecommunications Rights-of-Way Permit Application Fee	\$500	\$500
	Copies - for all Departments unless otherwise noted	\$1.00 1st page & \$0.25 each add'l page, per document	\$1.00 1st page & \$0.25 each add'l page, per document
	Outdoor Assembly License	\$300.00	\$300.00
Communications/HOMTV	Video Copies		
	Flat rate per order	\$15	\$15
	Per hour running time on order, or any increment thereof	\$10	\$10
	HOMTV supplied DVD to copy	\$6	\$6
	Shipping and Handling Charge	\$6	\$6
	Audio Copies		
	Flat rate per copy	\$10	\$10
	Per hour running time on order, or any increment thereof	\$10	\$10
	HOMTV supplied DVD to copy	\$4	\$4
	Shipping and Handling Charge	\$6	\$6
Clerk's Office	Annual Subscriptions	Separately Board approved	Separately Board approved
	FOIA Requests	Cost	Cost
	Code of Ordinance Books/Recodified	\$70 + \$7.50 shipping	\$70 + \$7.50 shipping
	Code of Ordinance CD's	Priced when available	Priced when available
	Zoning Ordinance Book/Recodified	\$40 + \$7.50 shipping	\$40 + \$7.50 shipping
	Precinct Maps - large	bw=\$10; color=\$15	bw=\$10; color=\$15
	Voter Registration Information	Cost	Cost
	Publications for Resale (at cost)		
	Plat Books	\$35	\$35
	Michigan Vehicle Code-1996	\$12	\$12
Community Development Building Division	Rental Housing Fee Schedule		
	Initial Registration Fee	\$800	\$800
	Annual Renewal Fee	\$100	\$100
	Inspection Fees (Rental)		
	One and Two Family - Inspected annually	\$120	\$150
	Building or complex of three or more units	\$120 + \$3 per bedroom	\$150 + \$3 per bedroom
	Missed Appointment Fee	\$60	\$60
	Safety Complaint Inspection Fee	\$60	\$60
	Re-inspection Fee		
	One and Two Family - Inspected annually	\$60	\$60
	Building or complex of three or more units	\$60 + \$3 per bedroom	\$60 + \$3 per bedroom
	Vacant or Abandoned Building		
	Initial Registration	\$175	\$175
	Annual Renewal	\$100	\$100
	Inspection or Re-Inspection	\$75	\$75
	Building Permits		
	Plan Review	N/A	25% of permit fee for projects; plan review applied to building permit fee when project moves forward. Fire plan review fees to be paid at same time.
New Construction, additions, structural alterations, remodeling and swimming pools			
Expenditures up to and including \$5,000	\$75	\$100	

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2022

Department	Fee Description	2021 Rate	Proposed 2022 Rate
	Each \$1,000 or fraction thereof above \$5,000	\$10	\$10
	Reinspection Fee	\$75	\$75
	Construction Valuation - One and Two Family Dwellings*		
	Living areas	\$122.46/sq. ft.	\$122.46/sq. ft.
	Basement area - unfinished	\$22.45/sq. ft.	\$22.45/sq. ft.
	Basement area - finished	\$50.53/sq. ft.	\$50.53/sq. ft.
	Garage area	\$48.30/sq. ft.	\$48.30/sq. ft.
	Free Standing Signs & Wall Signs:		
	Wall signs up to 100 sq. feet	\$125	\$150
	--- each sq. foot or fraction thereof over 100 sq. ft.	\$1	\$1
	Free standing signs up to 25 sq. ft.	\$125	\$150
	--- each sq. foot or fraction thereof over 25 sq. ft.	\$1	\$1
	Temporary Grand Opening Signs	\$75	\$75
	Swimming Pools		
	Single family home pools	Based on valuation of improvement	Based on valuation of improvement
	All other pools	Based on valuation of improvement	Based on valuation of improvement
	Moving Buildings		
	Buildings up to 500 sq. ft.	\$100	\$100
	Buildings over 500 sq. ft.	\$200	\$200
	Parking Lots New or Expanded	\$75	\$75
	Demolition of Buildings		
	Dwellings, garages, sheds, swimming pools	\$100	\$100
	Warehouses, factories, stores & office buildings	\$150	\$150
	Residing of Buildings		
	Single family homes and garages	\$75	\$100
	All other structures	\$100	\$100
	Reroofing of Buildings		
	Single family homes and garages	\$75	\$100
	All other structures	\$100	\$150
	Work started before permit is issued	Double permit fee	Double permit fee
	Extra Inspection/Reinspection	\$75	\$75
	Temporary or Seasonal Sales	\$75	\$75
	Tent Inspection	\$75	\$75
	New Business Inspection	\$75	\$75
	Mechanical/Electrical/Plumbing (MEP)	\$50 base fee + per fixture fees + inspection fees	\$50 base fee + per fixture fees + inspection fees
	Tall Grass Violation	\$75 (residential) \$125 (non-residential)+ cost of mowing	\$75 (residential) \$125 (non-residential)+ cost of mowing
	Building Board of Appeals	\$75	\$75
Community Development	Rezoning		
Planning Division	3 acres or less	\$700	\$750
	More than 3 acres	\$700 + \$40/acre	\$750 + \$50/acre
	Zoning Text Amendment		
	Request by property owner	\$500	\$500
	Special Use Permit		

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2022

Department	Fee Description	2021 Rate	Proposed 2022 Rate
	3 acres or less	\$500	\$500
	More than 3 acres	\$500 + \$40/acre	\$750 + \$50/acre
	Minor, Major Amendments and Extensions	1/2 original fee	1/2 original fee
	Site Plan Review		
	Multiple family housing		
	Initial application	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to site plan prior to approval (hearing required)	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to approved site plan (hearing required)	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to approved (no hearing required)	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	PUD, MUPUD, CPUD		
	Initial application	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to approved site plan	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	Office, Commercial, Industrial, Institutional, etc.		
	Initial application	\$500 + \$20/acre	\$500 + \$20/acre
	Modification to site plan prior to approval (hearing required)	\$500 + \$20/acre	\$500 + \$20/acre
	Modification to approved site plan (hearing required)	\$500 + \$20/acre	\$500 + \$20/acre
	Modification to approved (no hearing required)	\$300 + \$10/acre	\$300 + \$10/acre
	Review of new use in existing structure	\$300 + \$10/acre	\$300 + \$10/acre
	Preliminary Review (credited toward final review)		
	Site Plan	\$100	\$100
	Planned Residential Development	\$100	\$100
	PUD, MUPUD	\$100	\$100
	Medical Marihuana		
	Initial Application	\$5,000	\$5,000
	Annual/Renewal Application	\$5,000	\$5,000
	Brownfield		
	Application Fee	Total Project \$0-\$5 million=\$3,000	Total Project \$0-\$5 million=\$3,000
		\$5 million-\$10 million=\$4,000	\$5 million-\$10 million=\$4,000
		\$10 million and over=\$5,000	\$10 million and over=\$5,000
	Planned Unit Development (PUD) Mixed Use PUD Commercial PUD		
	Initial application	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	Major amendment to approved PUD, MUPUD and CPUD	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	Minor amendment to approved PUD, MUPUD and CPUD	\$250 + \$2.50/dwelling unit	\$250 + \$2.50/dwelling unit
	Land Division Review		
	Prepreliminary Plat	\$100	\$100
	Tentative Preliminary Plat	\$600 + \$10 per lot	\$600 + \$10 per lot
	Final Preliminary Plat	\$300 + \$5 per lot	\$300 + \$5 per lot
	Final Plat	\$500 + \$5 per lot	\$500 + \$5 per lot
	Plat Extension	\$200	\$200
	Land Division	\$200 + \$50 per new lot or parcel	\$200 + \$50 per new lot or parcel
	All Other Commission Review	\$300	\$500
	Zoning - Letter of Compliance	\$100	\$100
	Land Clearing Permit	\$100	\$100
	Variances		
	Single family	\$250	\$250

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2022

Department	Fee Description	2021 Rate	Proposed 2022 Rate
	Multiple family	\$350	\$350
	Office, commercial, industrial	\$450	\$450
	Sign variances	\$300	\$300
	Appeal of Township Officials decision	\$200	\$200
	Ordinance interpretation	\$450	\$450
	Applicants request to postpone or table	1/2 of application fee	1/2 of application fee
	Mobile Food Vending		
	30 Consecutive Days- Minimum	\$60	\$60
	120 Consecutive Days-Maximum	\$240	\$240
	Wetland Fees		
	Application Fee-Verification	\$250	\$250
	Application Fee-Delineation	\$250	\$250
	Application Fee-Wetland Use Permit	\$500	\$500
	Amendments to a Wetland use Permit	\$500	\$500
	Annual Review of Mitigation Area	\$250	\$250
	Acreage Fee-Verification	\$1,500-\$3,500 + \$500 per 20 acres over 100	\$1,500-\$3,500 + \$500 per 20 acres over 100
	Acreage Fee-Delineation	\$2,250-\$4,500 + \$500 per 20 acres over 100	\$2,250-\$4,500 + \$500 per 20 acres over 100
	Acreage Fee-Wetland Use Permit	\$3,250-\$7,000 + \$1,000 per 20 acres over 100	\$3,250-\$7,000 + \$1,000 per 20 acres over 100
Engineering	Engineering Review - Review of Plans		
	Water main, sanitary sewer, paving, grading, sidewalk & pathway construction	1.5% of construction cost minus \$250 deposit	1.5% of construction cost minus \$250 deposit
	After second review in unapprovable condition	reviewer(s) hourly wage x 2.5	reviewer(s) hourly wage x 2.5
	Additional fee for unaddressed items in third review	reviewer(s) hourly wage x 2.5	reviewer(s) hourly wage x 2.5
	Performance Guarantees	Varies by project, subject to Ord. 86-283	Varies by project, subject to Ord. 86-283
	Public Inspection		
	Water main, sanitary sewer, paving, grading, sidewalk & pathway construction	Actual cost (internal costs computed @ 2.5 x wages) Includes new service line permit fee	Actual cost (internal costs computed @ 2.5 x wages) Includes new service line permit fee
	Recording of Easements	Actual cost (County Clerk Fees)	Actual cost (County Clerk Fees)
	Administrative Charge		
	Construction commencement prior to site plan approval	engineering review fee	engineering review fee
	Blueprints		
	Small Township maps	\$5	\$5
	Large Township maps	\$10	\$10
	Small Section maps (1"=400')	\$5	\$5
	Large Section maps (1"=200')	\$10	\$10
	As-Builts	\$1.50	\$1.50
	Aerial photography	\$15	\$15
	Aerial superimposed property lines	\$20	\$20
	Permits		
	Sidewalk repair/construction permit	\$45 (Repairs < 50 SF-no charge)	\$45 (Repairs < 50 SF-no charge)
	Water service line repair permit	\$65	\$65
	Sewer service line repair permit	\$45	\$45
	Soil Erosion and Sedimentation SESC Permit		
	Residential		
	Six Month Permit	\$180	\$180

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2022

<u>Department</u>	<u>Fee Description</u>	2021 Rate	Proposed 2022 Rate
	Twelve Month Permit	\$240	\$240
	Permit Renewal	\$90	\$90
	Minor Disturbance Permit	\$40	\$40
	Transfer	\$25	\$25
	Commercial-Industrial		
	First Acre	\$420	\$420
	Additional Acre	\$42	\$42
	Minor Disturbance Permit	\$250	\$250
	Transfer	\$90	\$90
	Inspection Fees Based on Acres	\$500-\$2,500	\$500-\$2,500
	Violation of Notice	\$250	\$250
	Cease and Desist Follow-Up Inspection	\$250	\$250
Fire/EMS	Copies		
	Reports	\$25.06 Initial; \$1.25 per page for 1st 20 pages; \$0.63 per page from 21 to 50 pages; \$0.25 per page from 51 and over pages	\$25.06 Initial; \$1.25 per page for 1st 20 pages; \$0.63 per page from 21 to 50 pages; \$0.25 per page from 51 and over pages
	Pictures	Processing cost + \$5	Processing cost + \$5
	Disc of Pictures	\$25	\$25
	Ambulance Fees		
	ALS Emergency	\$800	\$800
	ALS II Emergency (monitoring/drugs, etc)	\$800	\$800
	ALS Non-Emergency	\$800	\$800
	BLS Emergency	\$800	\$800
	BLS Non-Emergency	\$800	\$800
	Mileage (per loaded mile)	\$13.00	\$13.75
	Response and Treatment-No Transport	N/A	\$500.00
	Down Wires and Gas Leak Standby	\$200	\$200
	Fire Lane Parking Violation	\$25	\$25
	False Fire Alarm (2 per calendar year no charge)	\$0	\$0
	3rd False Alarm	\$25	\$25
	4th or More False Alarm	\$100	\$100
	Emergency Response Cost Recovery		
	Engine	\$250	\$250
	Ladder	\$250	\$250
	Ambulance	\$125	\$125
	Command Vehicle	\$125	\$125
	Plan Review/Final Inspection:		
		\$100	\$100
	Expenditures \$100,000 plus	\$200	\$200
	Additional Fees		
	w/fire alarm system	\$100	\$100
	w/hood suppression system	\$100	\$100
	w/fire suppression system	\$200	\$200
	Homeowners Insurance Claims for Fire Suppression	Amount allowed by Insurance Co.	Amount allowed by Insurance Co.
	Hazmat and Homeland Security Responses	Reimbursement of cost (personel and equipment)	Reimbursement of cost (personel and equipment)

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2022

Department	Fee Description	2021 Rate	Proposed 2022 Rate
Parks & Recreation	Usage Fees		
	Pavilions	\$80/4 hrs.res; \$160/4 hrs.non-res	\$80/4 hrs.res; \$160/4 hrs.non-res
	Field Usage	\$15/hr res; \$30/hr non-res	\$15/hr res; \$30/hr non-res
	Field Preparation	\$40 res; \$60 non-res	\$40 res; \$60 non-res
	Harris Nature Center Room/Building	\$100/hr; \$50/hr. Non-Profit	\$100/hr; \$50/hr. Non-Profit
	Marketplace on the Green East Wing	TBD	TBD
	Marketplace on the Green West Wing	TBD	TBD
	Marketplace on the Green Event Fee	TBD	TBD
	Cemetery Rates		
	Burial space - 1 adult	\$900 resident; \$1200 non-res	\$900 resident; \$1200 non-res
	Burial space - 1 infant	\$400 resident; \$600 non-res	\$400 resident; \$600 non-res
	Services		
	Grave opening (adult)-Mon-Fri., 8:00 am-3:30 pm	Flat Fee= \$750	Flat Fee= \$750
	Grave opening (adult)-Mon-Fri., after 3:30 pm	Flat Fee = \$900	Flat Fee = \$900
	Saturdays and holidays	Flat Fee = \$1,000	Flat Fee = \$1,000
	Grave opening (infant)-Mon-Fri., 8:00 am-3:30 pm	Flat Fee = \$400	Flat Fee = \$400
	Grave opening (infant)-Mon-Fri., after 3:30 pm	Flat Fee = \$550	Flat Fee = \$550
	Saturdays and holidays	Flat Fee= \$650	Flat Fee= \$650
	Grave opening (cremations)-Mon-Fri., 8:00 am-3:30 pm	Flat Fee = \$300	Flat Fee = \$300
	Grave opening (cremations)-Mon-Fri., after 3:30 pm	Flat Fee= \$450	Flat Fee= \$450
	Saturdays and holidays	Flat Fee = \$550	Flat Fee = \$550
	Body removal (adult); re-interment	\$1500 + \$300 if Dec - Mar	\$1500 + \$300 if Dec - Mar
	Body removal (infant); re-interment	\$1500 + \$300 if Dec - Mar	\$1500 + \$300 if Dec - Mar
Police	Reports		
	Crash Reports	Charged per the FOIA Act	Charged per the FOIA Act
	Criminal and investigative reports - up to five pages	Charged per the FOIA Act	Charged per the FOIA Act
	each additional page	Charged per the FOIA Act	Charged per the FOIA Act
	Precious metal/gem license	\$50	\$50
	Vendor Fees	\$500 deposit, \$20/wk, \$60/mo	\$500 deposit, \$20/wk, \$60/mo
	Diversion Program Participation	\$400	\$400
	Fingerprinting	\$5 per card	\$5 per card
	Fingerprint VIP	\$30	\$30
	Finger Prints-Court Ordered	\$16	\$16
	Snapshot of "Logged" incident	Charged per the FOIA Act	Charged per the FOIA Act
	Private Property Accident Reports (PPPD Accidents)	\$0	\$0
	Copy of Vehicle Code	\$0	\$0
	Background Checks	\$5	\$5
	Court Order-Preliminary Breath Test (PBT)	\$5	\$5
	Notary fee-pistol purchase permits	\$5	\$5
	False Alarm Fees	\$25 for 2nd & 3rd occurrence, \$100 for subsequent occurrences	\$25 for 2nd & 3rd occurrence, \$100 for subsequent occurrences
	False Alarm Late Fees	\$25 (30, 60 & 90 day intervals)	\$25 (30, 60 & 90 day intervals)
	Impound Lot Storage Fees	\$10.00 per day	\$10.00 per day
	Body Worn Camera/Fleet Video	Charged per the FOIA Act	Charged per the FOIA Act
Public Works	Utility Rates		
	Billing Charge (sewer only customers are charged 1/2 of this fee)	\$5.00	\$5.00

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2022

Department	Fee Description	2021 Rate	Proposed 2022 Rate
	Water	\$4.96 per 1000 gallons	\$5.06 per 1000 gallons
	Sewer	\$6.31 per 1000 gallons	\$6.44 per 1000 gallons
	Sewer only (Sewer rate x 12,000 gal usage estimate.)	\$75.69 per quarter	\$77.28 per quarter
	Sewer only, with metered well water	\$6.31 per 1000 gallons	\$6.44 per 1000 gallons
	Penalty on past due utility bills	5% of current billing cycle charges	5% of current billing cycle charges
	Capital Charge - Water	Varies (based on location & extension agreements)	Varies (based on location & extension agreements)
	Capital Charge - Sewer	Varies (based on location & extension agreements)	Varies (based on location & extension agreements)
	Connection Charge - Water	\$1,945.00 minimum (based on meter size)	\$1,984.00 minimum (based on meter size)
	Connection Charge - Sewer	\$3,035.00 minimum (based on meter size)	\$3,096.00 minimum (based on meter size)
	Temporary Water Service Charge	\$2,000	\$2,000
	Temporary Sewer Service Charge	\$3,000	\$3,000
	Swimming Pool Fill	\$45 per hour plus water usage	\$45 per hour plus water usage
	Service Center Bulk Water Fill	\$15 per load (under 2,500 gallons)	\$15 per load (under 2,500 gallons)
	Construction (hydrant) Meter	\$75 plus water usage, \$1,300 Deposit	\$75 plus water usage, \$1,300 Deposit
	Regular Meter Charge (5/8 x 3/4 to 2" compound) Non-Pit	\$428-\$2,035 (based on size, type & location)	\$437-\$2,076 (based on size, type & location)
	Meters in Pit (5/8" x 3/4" to 2" compound) Non-Pit	\$1,125-\$3,287 (based on size, type & location)	\$1,155-\$3,353 (based on size, type & location)
	Curb Stop	\$1,462-\$2,868 (based on service size and width of right-of-way)	\$1,492-\$2,926 (based on service size and width of right-of-way)
	Water Turn-on Charge	\$30 (\$20 surcharge for after hrs turn-on)	\$30 (\$20 surcharge for after hrs turn-on)
	Missed Appointment charge	\$35	\$35
	Water meter testing at customer request	\$60 (waived if meter found defective)	\$60 (waived if meter found defective)
	Repairs	Time and Material	Time and Material
	Utility Construction Permit	\$55 if structure required	\$55 if structure required
	Sidewalk Obstruction Violation	\$25 + cost of abatement	\$25 + cost of abatement
Treasurer's Office	Tax Collection Admin Fee	1% of tax bill	1% of tax bill
	Failure to notify assessing office of property transfer required under MCL 211.27a(10)	Penalty levied under MCL 211.27b(1)(c) or (d) waived	Penalty levied under MCL 211.27b(1)(c) or (d) waived
	Interest charge/penalty for late tax payments	1% per month	1% per month
	Duplicate tax bill fee	\$5.00	\$5.00
	Non-Sufficient funds fee	\$20.00	\$20.00
	Enhanced Access to Public Records:		
	Summer Tax Roll	\$150.00	\$150.00
	Winter Tax Roll	\$150.00	\$150.00
	Annual Assessment Roll	\$300.00	\$300.00

NOTE: Valuation of all construction shall be based on "Building Valuation Data" published in Building Safety Journal by the International Conference of Building Officials, automatically adjusted on an annual basis when the revised list is published and reviewed by the Township Board.

Bold items indicate a change in 2022.

2022-2027 CIP

Year	Department	Project Name	Cost	Funding Source
2022	Public Works & Engineering	MSU to Lake Lansing Pathway Phase 1	\$3,175,000	Pathway Millage, Ingham County Millage, MDOT
2022	Public Works & Engineering	MSU to Lake Lansing Pathway Phase 2	\$700,000	Pathway Millage Ingham County Millage
2022	Public Works & Engineering	Grand River - Mohawk to Montrose- Water Main Replacement	\$550,000	Water Fund
2022	Public Works & Engineering	County Park North Lift Station Replacement	\$700,000	Sewer Fund
2022	Public Works & Engineering	Misc. local street rehab	\$3,500,000	Road Millage, County match, general fund
2022	Public Works & Engineering	Meridian East Lansing North Trail Connector	\$500,000	Pathway Millage, Ingham County Trail Millage
2022	Parks and Recreation	Towner Road Park Playground	\$400,000	MNRTF/Park Millage
2022	Parks and Recreation	New Park Signs and Site Furnishings	\$50,000	Park Millage
2022	Parks and Recreation	Shade Structure at Towner	\$20,000	Park Millage
2022	Parks and Recreation	Floating Islands Purification System	\$18,000	Park Millage
2022	Parks and Recreation	Parking Lot Repaving/Expansion (Central Park South, N. Meridian Rd. Park, HNC, Marshall)	\$200,000	Park Millage
2022 TOTAL:			\$9,813,000	
2023	Public Works & Engineering	Replace 16" water main valves	\$560,000	Water Fund
2023	Public Works & Engineering	Misc. sanitary sewer rehab - Towar area, Carlton, Tacoma	\$425,000	Sewer Fund
2023	Public Works & Engineering	Onsite back up generator-Grand River/Dobie	\$55,000	Sewer Fund
2023	Public Works & Engineering	Replace water main in strip mall west of Marsh/ north of Haslett	\$155,000	Water Fund
2023	Public Works & Engineering	MSU to Lake Lansing Pathway Phase 3	\$2,000,000	Pathway Millage, Ingham County Trail Millage, State Grants
2023	Public Works & Engineering	Misc local street rehab	\$3,500,000	Road Millage, County match, general fund
2023	Parks and Recreation	Central Park Pavilion Renovation and Landscaping	\$150,000	Park Millage
2023	Parks and Recreation	New Park Signs	\$20,000	Park Millage, Federal/State Grants
2023	Parks and Recreation	Marshall Park Playground Replacement	\$150,000	Park Millage, Federal/State Grants
2023 TOTAL:			\$7,015,000	
2024	Public Works & Engineering	Kinawa Water Main Replacement	\$530,000	Water Fund
2024	Public Works & Engineering	Lift station Rehab: Generator & panel - Cornel Woods LS	\$120,000	Sewer Fund
2024	Public Works & Engineering	Misc. sanitary sewer rehab - Northeast interceptor, Indian Lakes, Riverwood, Small Acres FM (for Central LS)	\$350,000	Sewer Fund
2024	Public Works & Engineering	Misc local street rehab	\$3,500,000	Road Millage, County match, general fund
2024	Public Works & Engineering	Service Center Expansion Design and Engineering	\$80,000	General fund
2024	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$350,000	Pathway Millage, Ingham County Trail Millage
2024	Parks and Recreation	Ottawa Hills Playground Replacement	\$75,000	Park Millage, Grants
2024	Parks and Recreation	New Park Signs	\$20,000	Park Millage
2024 TOTAL:			\$5,025,000	
2025	Public Works & Engineering	Service Center Expansion Construction	\$1,200,000	General Fund
2025	Public Works & Engineering	Replace 16" water main valves	\$280,000	Water Fund

2022-2027 CIP

Year	Department	Project Name	Cost	Funding Source
2025	Public Works & Engineering	South Water Tower Exterior Maintenance	\$175,000	Water Fund
2025	Public Works & Engineering	Misc. sanitary sewer rehab	\$400,000	Sewer Fund
2025	Public Works & Engineering	Onsite back up generator- Woodhill Lift Station	\$55,000	Sewer Fund
2025	Public Works & Engineering	Misc local street rehab	\$3,500,000	Road Millage, County match, general fund
2025	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$350,000	Pathway Millage
2025	Parks and Recreation	Nancy Moore Park Playground	\$350,000	Park Millage, Grants
2025	Parks and Recreation	Nancy Moore Park Pavilion	\$300,000	Park Millage, Grants
2025	Parks and Recreation	Nancy Moore Park Loop Trail	\$90,000	Park Millage, Grants
2025 TOTAL:			\$6,700,000	
2026	Public Works & Engineering	Okemos Road- Tamarack to Shawnee Water Main Replacement	\$1,460,000	Water Fund
2026	Public Works & Engineering	Forest Hills Lift Station Replacement	\$700,000	Sewer Fund
2026	Public Works & Engineering	Misc local street rehab	\$3,500,000	Road Millage, County match, general fund
2026	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$350,000	Pathway Millage
2026	Parks and Recreation	Hillbrook Park Restroom Building	\$250,000	Park Millage, Federal/State Grants
2026	Parks and Recreation	Wonch Park Improvements - restroom, streambank, launch, WiFi	\$500,000	Park Millage, Federal/State Grants
2026	Parks and Recreation	Snell-Towar Recreation Center Improvements	\$185,000	Park Millage, Federal/State Grants
2026 TOTAL:			\$6,945,000	
2027	Public Works & Engineering	Onsite back up generator- LS to be determined	\$55,000	Sewer Fund
2027	Public Works & Engineering	Misc. local street rehab	\$3,500,000	Road Millage, County match, general fund
2027	Public Works & Engineering	Replace large water main valves (12" & 16")	\$280,000	Water Fund
2027	Parks and Recreation	Central Park Improvements - Splashpad	\$500,000	Park Millage, Federal/State Grants
2027	Parks and Recreation	Meridian Riverfront Park Trail Improvements	\$1,000,000	Park/Pathway Millage, Federal/State Grants
2027 TOTAL:			\$5,335,000	

GENERAL FUND
FINANCIAL SUMMARY
2022

Summary of 2022 Operating Activity:

Estimated Revenues & Financing Sources:

Taxes	\$14,425,000	59.48%
Licenses & Permits	856,450	3.53%
Intergovernmental	4,345,500	17.92%
Charges For Services	4,210,000	17.36%
Interest	100,000	0.41%
Other Revenues	<u>314,660</u>	1.30%

Total Estimated Revenues & Financing Sources \$24,251,610

Estimated Expenditures & Financing Uses:

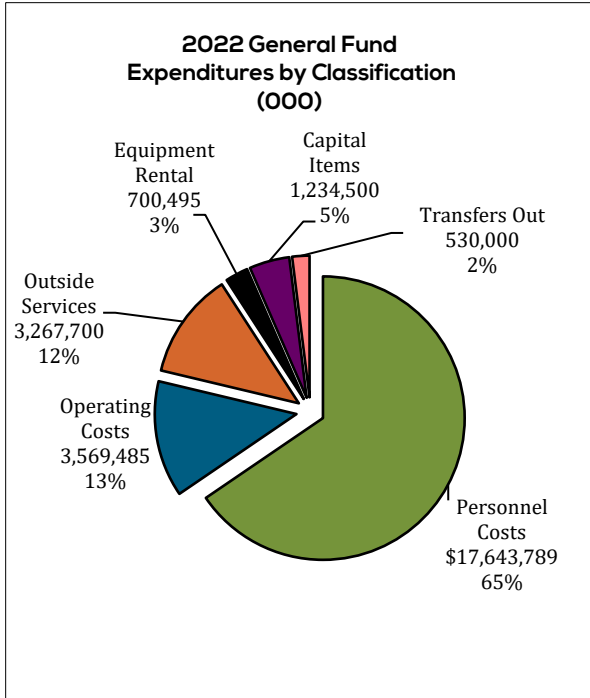
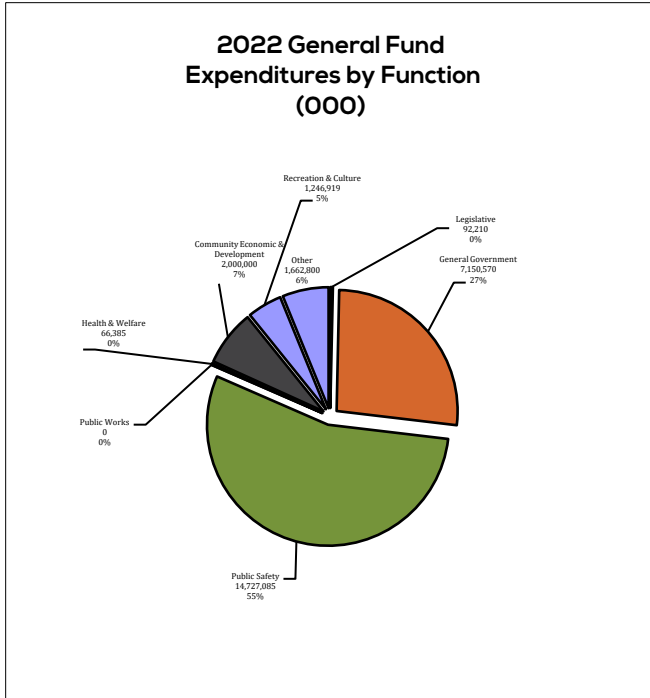
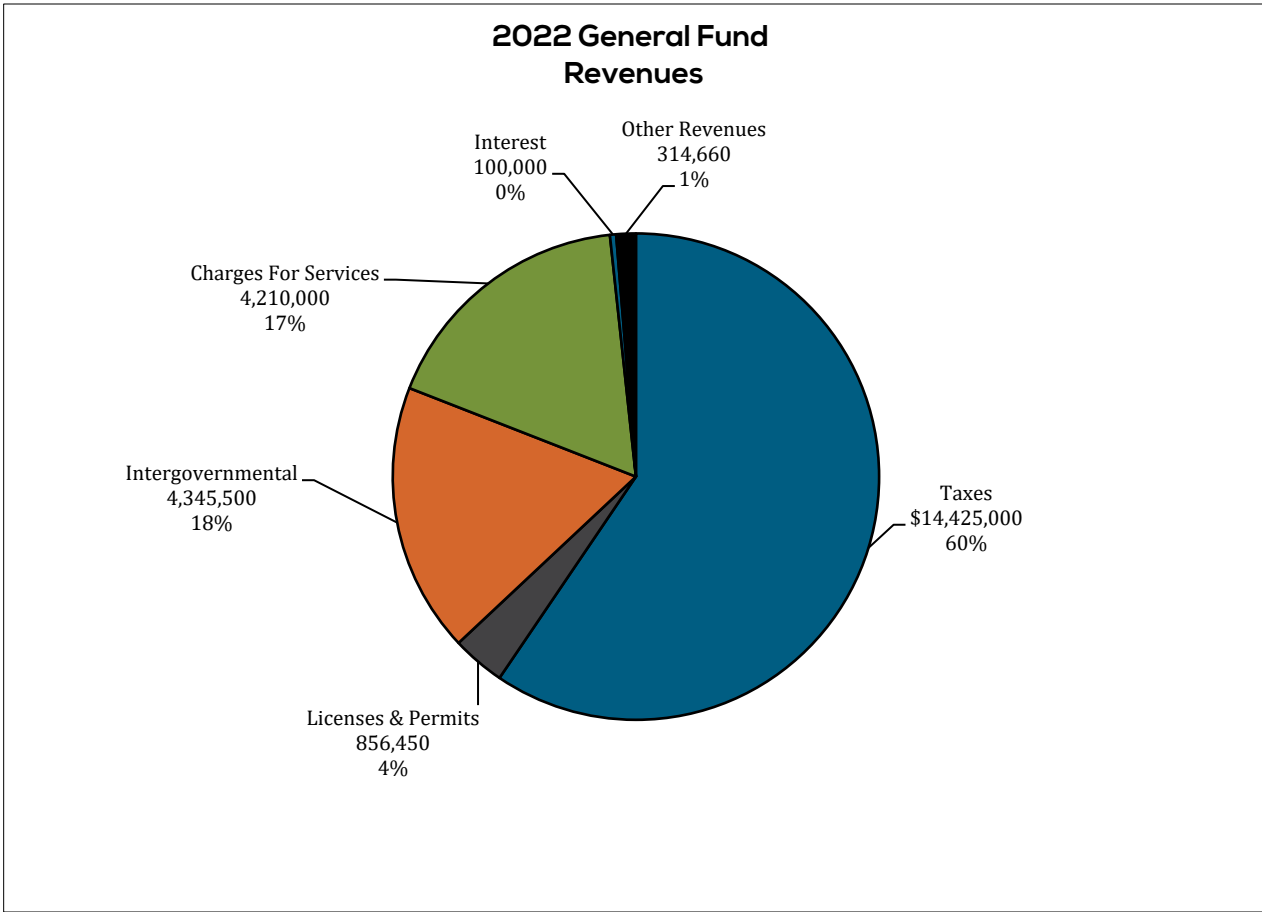
Legislative	92,210	0.34%
General Government	7,150,570	26.74%
Public Safety	14,727,085	55.07%
Public Works	0	0.00%
Health & Welfare	66,385	0.25%
Community Economic & Development	2,000,000	7.48%
Recreation & Culture	1,246,919	4.66%
Other	<u>1,662,800</u>	6.17%

Total Estimated Expenditures & Financing Uses 26,945,969

Anticipated Surplus (Deficit) for 2022 (\$2,489,359)

Statement of Fund Balance

Fund Balance as of December 31, 2020 (per audited financial statements)	\$10,205,761
Anticipated Surplus (Deficit) for 2021	983,097
	<hr/>
Estimated Available Fund Balance as of December 31, 2021	11,188,858
Anticipated Surplus (Deficit) for 2022	<u>(2,694,359)</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$8,494,499</u>
Fund Balance/Average Monthly Expenditures	<u><u>4.25</u></u>



**GENERAL FUND
DETAILED REVENUE SUMMARY BY SOURCE**

ACTIVITY	2020 Actual	2021 Original Budget	2021 Projected Total	2022 BUDGET	% of Total	% Chg v. 2021 Budget
TAXES						
Current Tax Collections	\$7,560,107	\$7,743,000	\$7,758,000	\$7,915,000	32.64%	2.22%
Payment in Lieu of Taxes	6,927	7,000	7,100	7,100	0.03%	1.43%
Police Millage 1998	1,093,630	1,120,000	1,122,000	1,145,700	4.72%	2.29%
Fire Millage 1998	1,152,214	1,180,000	1,182,000	1,207,000	4.98%	2.29%
Police/Fire Millage 2018	2,678,999	2,750,000	2,749,000	2,813,000	11.60%	2.29%
Trailer Park Collections	267	200	200	200	0.00%	0.00%
Community Services Millage 2002	118,619	121,500	121,500	124,000	0.51%	2.06%
Delinquent Tax Collection	10,933	13,000	23,500	13,000	0.05%	0.00%
Tax Administration Fee	1,044,800	990,000	1,160,000	1,200,000	4.95%	21.21%
TOTAL TAXES	<u>13,666,496</u>	<u>13,924,700</u>	<u>14,123,300</u>	<u>14,425,000</u>	59.49%	3.59%
LICENSES & PERMITS						
Building Permits	474,352	500,000	600,000	600,000	2.46%	20.00%
Other Permits	272,077	261,250	256,980	256,450	1.06%	-1.84%
TOTAL LICENSES & PERMITS	<u>746,429</u>	<u>761,250</u>	<u>856,980</u>	<u>856,450</u>	3.52%	12.51%
INTERGOVERNMENTAL						
Federal Revenue	105,359	0	922,272	0	0.00%	n/a
State Revenue Sharing	3,640,102	3,000,000	3,700,000	3,700,000	15.26%	23.33%
Liquor Tax Refund	30,262	25,000	25,000	25,000	0.10%	0.00%
METRO Act Fees	23,664	20,000	31,150	20,000	0.08%	0.00%
Local Revenue Sharing Agreements	410,435	415,000	459,450	500,000	2.06%	20.48%
Other	108,716	65,800	100,500	100,500	0.41%	52.74%
TOTAL INTERGOVERNMENTAL	<u>4,318,538</u>	<u>3,525,800</u>	<u>5,238,372</u>	<u>4,345,500</u>	17.93%	23.25%
CHARGES FOR SERVICES						
Administration - Public Works Services	1,050,000	1,050,000	1,050,000	1,050,000	4.33%	0.00%
Administration - Cable T.V.	571,944	625,000	620,000	620,000	2.56%	-0.80%
Administration - Pedestrian Bikepath		40,000	0	0	0.00%	-100.00%
Cemetery Revenue	67,400	35,000	41,000	35,000	0.14%	0.00%
Planning Department	28,190	30,000	30,000	30,000	0.12%	0.00%
Street Lights	373,778	373,500	383,500	383,500	1.58%	2.68%
Ambulance Fees	1,181,342	1,350,000	1,350,000	1,350,000	5.57%	0.00%
Police Services-Williamstown Twp.	245,667	240,000	240,000	240,000	0.99%	0.00%
Reimbursement - Fire & Police	51,958	4,000	23,000	13,000	0.05%	225.00%
Reimbursement - Crossing Guard	9,971	5,000	5,100	5,000	0.02%	0.00%
Reimbursement - Elections	62,569	0	0	0	0.00%	n/a
Reimbursement - School Security	4,995	2,000	250	2,000	0.01%	0.00%
Reimbursement - Insurance	6,065					
Recreation Program Rev	35,118	139,000	138,460	142,500	0.59%	2.52%
Franchise Fees - BWL	162,328	172,000	160,000	160,000	0.66%	-6.98%
Code Inspection & Registration Fees	202,835	175,000	179,000	179,000	0.74%	2.29%
TOTAL CHARGES FOR SERVICES	<u>4,054,160</u>	<u>4,240,500</u>	<u>4,220,310</u>	<u>4,210,000</u>	17.35%	-0.72%
INTEREST						
Interest Income - General Fund	260,672	103,735	100,000	100,000	0.41%	-3.60%
TOTAL INTEREST	<u>260,672</u>	<u>103,735</u>	<u>100,000</u>	<u>100,000</u>	0.41%	-3.60%
OTHER REVENUES						
Reimbursement	69,492	31,500	31,000	205,000	0.85%	550.79%
Donations	1,500	1,500	2,000	1,500	0.01%	0.00%
Rentals	6,960	6,960	6,960	6,960	0.03%	0.00%
Miscellaneous	31,832	6,100	23,200	18,700	0.08%	206.56%
Court Restitution	12,064	15,000	10,000	10,000	0.04%	-33.33%
Vehicle & Surplus Property Sales	958	0	0	0	0.00%	n/a
Fines & Tickets	71,185	72,500	72,500	72,500	0.30%	0.00%
Gain on sale of fixed assets	0	0	0	0	0.00%	n/a
TOTAL OTHER REVENUE	<u>193,991</u>	<u>133,560</u>	<u>145,660</u>	<u>314,660</u>	1.30%	135.59%
TOTAL REVENUES	<u>23,240,286</u>	<u>22,689,545</u>	<u>24,684,622</u>	<u>24,251,610</u>	100.00%	6.88%

REVENUE NARRATIVE

Current Tax Collections: Based on the projected adjusted taxable value of approximately \$1,809,000,000.

Police Millage 2020: This millage funds existing police officer positions. The millage was approved in 2004 for a sixteen-year period.

Fire Millage 2020: This millage funds existing firefighter/paramedic positions. The millage was approved in 2020 for a sixteen-year period.

Police & Fire Protection Millage 2017: This is a millage to fund existing Police and Firefighter/paramedic positions along with unfunded pension debt for both departments. The millage was approved in 2017 for a ten-year period.

Community Services Millage 2012: This is a millage to fund Senior Citizen, Recreation, and Human Services programs throughout the Township. The 10 year 0.10 millage was passed on the November 2002 ballot. This millage was renewed and an additional .05 mil for seniors was passed in 2012 through 2021.

Tax Administration Fee: The Township collects a 1% administration fee on all taxes collected.

Charges for Services: Revenues from services provided by the Township are based on the fee schedule included with the recommended budget.

Building Permits: Based on the value of construction.

Other Permits: Includes permits for electrical, mechanical, and plumbing. Fees are shared with City of East Lansing, who is performing the inspections.

State Revenue Sharing: Revenue received from the State of Michigan based on sales and income tax collections and disbursed by population.

Administration: Payments made from the Public Works Fund and Pathway Fund to the General Fund for administrative services, building maintenance, etc.

Planning Department: Fees received for the review, processing, and filing of special use permits, rezonings, variances, platting, etc.

Streetlights: Received from property owners to pay for the installation, annual maintenance, and electric costs for their streetlights. Monthly payments for the streetlights are paid from the Administrative Services Activity in the General Fund.

Ambulance Fees: Fees charged per transport for ambulance services. Revenue based on a flat charges plus mileage per run and a fee for non-medical calls in excess of one per month per patient.

Franchise Fees-BWL: The Township receives a 5% franchise fee from the Lansing Board of Water & Light for electric revenues received from Meridian Township customers.

Code Inspection/Registration Fees: Fees received from annual rental registrations of all rental properties and rental inspections performed every three years for apartment complexes and annually for single family and duplex apartments.

Interest: Revenue received from monies invested and loaned to other funds.

Fines & Tickets: Parking tickets, fines, uniform traffic code violations, and false alarm fees.

**GENERAL FUND
DEPARTMENT EXPENDITURE SUMMARY**

Expenditures by Function

FUNCTION	2020 Actual	2021 Original Budget	2021 Projected Total	2022 BUDGET	% of Total	% Chg v. 21 Budget
LEGISLATIVE						
Township Board	\$73,101	\$85,550	\$88,400	\$92,210	0.34%	7.78%
TOTAL LEGISLATIVE	73,101	85,550	88,400	92,210	0.34%	7.78%
GENERAL GOVERNMENT						
Administrative Services	2,277,701	1,793,700	1,970,705	1,951,200	7.30%	8.78%
Clerk - Elections	248,661	82,025	124,150	219,710	0.82%	167.86%
Accounting & Budgeting	506,128	519,770	516,950	492,300	1.84%	-5.29%
Assessing	323,944	383,320	379,750	407,180	1.52%	6.22%
Clerk - Administration	289,143	299,330	296,970	337,480	1.26%	12.75%
Township Manager/Personnel	635,687	712,180	695,960	708,180	2.65%	-0.56%
Information Technology	598,184	628,680	759,130	780,650	2.92%	24.17%
Treasurer	262,942	277,420	312,400	309,480	1.16%	11.56%
Watershed Management	413,144	694,500	608,300	965,000	3.61%	38.95%
Building Maintenance	401,164	492,030	422,255	468,780	1.75%	-4.73%
Grounds Maintenance	191,825	224,220	212,020	262,870	0.98%	17.24%
Cemetery	49,308	73,045	62,620	85,935	0.32%	17.65%
Recycling Center	103,449	101,280	103,230	104,505	0.39%	3.18%
Associations/Authorities	54,355	56,550	56,910	57,300	0.21%	1.33%
TOTAL GENERAL GOVERNMENT	6,355,635	6,338,050	6,521,350	7,150,570	26.74%	12.82%
PUBLIC SAFETY						
Police	5,771,839	6,368,475	6,210,375	6,517,325	24.37%	2.34%
EMS/Fire	5,901,418	6,628,990	6,477,190	7,059,630	26.40%	6.50%
Community Planning & Dev - Building	548,880	561,118	532,770	584,420	2.19%	4.15%
Community Planning & Dev - Planning	500,009	555,805	520,305	565,710	2.12%	1.78%
TOTAL PUBLIC SAFETY	12,722,146	14,114,388	13,740,640	14,727,085	55.07%	4.34%
PUBLIC WORKS						
Streets & Highways	20,223	0	0	0	0.00%	#DIV/0!
TOTAL CHARGES FOR SERVICES	20,223	0	0	0	0.00%	#DIV/0!
HEALTH & WELFARE						
Human Services	60,889	65,565	64,445	66,385	0.25%	1.25%
TOTAL HEALTH & WELFARE	60,889	65,565	64,445	66,385	0.25%	1.25%
COMMUNITY AND ECONOMIC DEVELOPMENT						
Meridian Revevelopment	130,000	700,000	526,700	2,000,000	7.48%	n/a
TOTAL COMMUNITY AND ECON. DEV.	130,000	700,000	526,700	2,000,000		
RECREATION & CULTURAL						
Park Commission	3,082	5,845	5,845	6,260	0.02%	7.10%
Park & Recreation Administration	121,323	225,120	217,545	211,376	0.79%	-6.11%
Recreation	151,532	206,680	198,590	220,155	0.82%	6.52%
Parks Maintenance	304,958	351,947	352,247	397,368	1.49%	12.91%
Park Development	450,000	0	2,000	0	0.00%	n/a
Communications	303,777	355,575	365,493	389,060	1.45%	9.42%
Community Activities	21,500	21,700	22,700	22,700	0.08%	4.61%
TOTAL RECREATION & CULTURAL	1,356,172	1,166,867	1,164,420	1,246,919	4.66%	6.86%
OTHER						
Capital Outlay	2,210,774	657,000	1,065,570	1,132,800	3.47%	72.42%
Operating Transfers Out	600,000	530,000	530,000	530,000	1.98%	0.00%
TOTAL OTHER	2,810,774	1,187,000	1,595,570	1,457,800	5.45%	22.81%
TOTAL EXPENDITURES	\$23,528,940	\$23,657,420	\$23,701,525	\$26,945,969	100.00%	13.90%

Expenditures by Account Classification

ACCOUNT CLASSIFICATION	2020 Actual	2021 Original Budget	2021 Projected Total	2022 BUDGET	% of Total	% Chg v. 20 Budget
Personnel Costs	\$15,693,348	\$16,745,255	\$16,426,927	\$17,643,789	65.98%	5.37%
Operating Costs	2,540,874	3,166,980	3,114,693	3,569,485	13.35%	12.71%
Outside Services	1,195,267	1,772,600	1,776,750	3,267,700	12.22%	84.35%
Equipment Rental	787,120	700,485	700,485	700,495	2.62%	0.00%
Capital Items	2,712,331	742,100	1,152,670	1,234,500	3.85%	66.35%
Transfers Out	600,000	530,000	530,000	530,000	1.98%	0.00%
TOTAL EXPENDITURES	\$23,528,940	\$23,657,420	\$23,701,525	\$26,945,969	100.00%	13.90%

EXPENDITURE NARRATIVE

Expenditure Classifications

Expenditures have been classified into one of six classifications as follows:

Personnel Costs: Includes all compensation costs for employees including full-time, part-time, permanent, and temporary. Compensation includes wages, benefits, and payroll taxes. (GL #'s 701.000–725.000)

Operating Costs: Includes all expenditures associated with operating the department including supplies, conferences/dues, travel, equipment maintenance, etc.

Outside Services: Costs for services provided to or on behalf of the Township. Includes consulting services, legal fees, contractual services, etc. (GL #'s 820.000–829.000)

Equipment Rental: Primarily amount paid to Motor Pool for use of Township vehicles and equipment to cover costs including depreciation, gas, maintenance, and overhead for each department. Also includes cost of renting large equipment from outside sources for temporary use by Township. (GL #'s 942.000–950.000)

Capital Items: Includes construction/improvements, office furniture and equipment, machinery and equipment, land, buildings, park development, etc. Such items require specific approval for purchase. Items of \$5,000 or more will be capitalized and depreciated as part of year-end closing process. (GL Acct #'s 972.000-981.000)

Transfers out: Represents inter-fund transfers.

Personnel Costs

The following assumptions were made in developing the 2022 Personnel Costs:

- Salary changes include a 2% Cost of Living increase and step increases included in labor contracts.
- Health insurance costs are estimated to increase by 12%. This increase is due to the rising cost of Health Care nationwide.
- Normal defined benefit pension costs were estimated to increase 9.64%.

Capital Expenditures

Expenditures of \$5,000 or more are consolidated and moved to the Capital Outlay Department rather than included in each separate department. Items less than \$5,000 continue to be reflected in each department. These items will not be capitalized under GASB 34 requirements.

GENERAL FUND

DEPARTMENT:
Township Board

FUNCTION:
Legislative

Activity Description:

The Township Board consists of seven members who serve as the legislative and policy-making body of Township government. Two of its members, the Clerk and Treasurer, are also full-time Officers, whose duties are set forth by statute. The Supervisor is the chief elected official of the Board and chairs its meetings.

BUDGET SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original</u>	<u>2021</u>	<u>2022</u>
			<u>Budget</u>	<u>Projected</u>	<u>Budget</u>
				<u>Total</u>	
Personnel Costs		\$69,581	\$71,050	\$ 73,900	\$77,710
Operating Costs		3,520	12,500	\$ 12,500	\$12,500
Outside Services		0	2,000	\$ 2,000	\$2,000
Capital Items		\$ -	\$ -	\$ -	\$0
TOTAL		\$73,101	\$85,550	\$88,400	\$92,210

Personnel Costs: Compensation for all Board members is determined by the Elected Official Compensation Commission.

Operating Costs: Includes Communications \$2,000, Conferences \$7,000, Operating Supplies of \$1,000, Mileage of \$500, and Employee Recognition \$2,000.

Outside Services: Education programs, training, media relations services, and Board initiatives.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Supervisor	1.0	1.0	1.0
Trustees	4.0	4.0	4.0
	5.0	5.0	5.0
Clerk - See Clerk Activity			
Treasurer - See Treasurer Activity			

GENERAL FUND

DEPARTMENT:
Administrative Services

FUNCTION:
General Government

Activity Description:

This activity represents general administrative expenses that have not been allocated by department or activity, including insurance, utilities, legal expenses, retiree health care, advertising, general equipment maintenance, and office supplies.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$669,872	\$371,600	\$371,605	\$411,300
Operating Costs	1,179,578	1,094,100	1,184,300	1,135,100
Outside Services	428,251	328,000	414,800	404,800
Capital Items	0	0	0	0
	<u>\$2,277,701</u>	<u>\$1,793,700</u>	<u>\$1,970,705</u>	<u>\$1,951,200</u>

Personnel Costs: Represents the Township’s 50% share of police/fire retiree health care coverage and the actuarially-determined contribution necessary to fund the current and unfunded liability for these post retirement benefits; and reimbursements to the State for unemployment compensation paid to employees who terminate employment with the Township and are not employed elsewhere.

Operating Costs: Include cost of insurance, postage, ambulance billing, printers/copiers, operating supplies, computer network lease and utilities.

Outside Services: Include all legal fees and advertising for the Township.

Capital Items: None for 2022.

PERSONNEL SUMMARY
(Not Applicable)

GENERAL FUND

DEPARTMENT:
Clerk-Elections

FUNCTION:
General Government

Activity Description:

The Elections Division of the Office of the Township Clerk is responsible for all voter registration and election activities. The Department performs voter registration activities through the State Qualified Voter File, as well as on-site and off-site voter registration initiatives. The Department administers federal, state, county, and local elections. Election consolidation legislation has eliminated elections held exclusively for schools, and while Meridian Township continues to administer elections for the Okemos, Haslett, and part of the East Lansing School Districts, federal, state, county, or local election issues may also appear on those ballots.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$186,878	\$54,525	\$83,725	\$130,110
Operating Costs	56,085	25,500	33,425	84,600
Outside Services	5,698	2,000	7,000	5,000
Capital Items	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$248,661</u>	<u>\$82,025</u>	<u>\$124,150</u>	<u>\$219,710</u>

Personnel Costs: Includes the cost for workers at the anticipated elections.

Operating Costs: Includes election supplies and postage.

Outside Services: Includes cost for election facilities and moving/hauling of election equipment.

Capital Items: Office equipment

PERSONNEL SUMMARY
(See summary for Clerk's Office)

GENERAL FUND

DEPARTMENT:
Accounting/Budgeting

FUNCTION:
General Government

Activity Description:

The Department of Accounting & Budgeting is responsible for the accounting functions of the Township. This department performs accounts payable, pension, and purchasing functions; utility billing functions; financial reporting functions; budget development, execution, and monitoring; as well as oversight of external audit and review of internal procedures and controls.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$443,653	\$445,970	\$439,250	\$410,500
Operating Costs	29,626	38,300	35,300	37,300
Outside Services	32,663	35,500	42,400	44,000
Capital Items	186	0	0	500
	<u>\$506,128</u>	<u>\$519,770</u>	<u>\$516,950</u>	<u>\$492,300</u>

Personnel Costs: Reduction of Bookkeeper position (.25) into the Treasurer department.

Operating Costs: Includes operating costs for utility billing. These costs are recovered in the administrative fee charged to the Public Works Funds.

Outside Services: Represents the General Fund cost of the annual financial audit.

Capital Items: Office Equipment

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Director of Finance	1.0	1.0	1.0
Purchasing Coordinator	1.0	0.0	0.0
Accountant	0.4	1.000	1.0
Bookkeeper	3.25	2.750	2.500
	<u>5.63</u>	<u>4.750</u>	<u>4.500</u>

GENERAL FUND

DEPARTMENT:
Assessing

FUNCTION:
General Government

Activity Description:

The Assessing Department is responsible for determining the value of all taxable real and personal property in the Township. This department assists the Board of Review in its deliberations, and it defends the Township in cases before the Michigan Tax Tribunal, the Michigan Court of Appeals, and the Michigan Supreme Court.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$246,861	\$270,670	\$302,080	\$370,430
Operating Costs	3,877	6,650	7,670	8,250
Outside Services	73,206	106,000	69,500	28,500
Capital Items	0	0	500	0
	<u>\$323,944</u>	<u>\$383,320</u>	<u>\$379,750</u>	<u>\$407,180</u>

Personnel Costs: An Assessor position has been added for the 2022 budget.

Operating Costs: Includes costs for supplies, conferences, and training.

Outside Services: Costs associated with sharing a Level 4 Assessor with the City of East Lansing (ended in 2021), outside appraisals, and expert witnesses.

Capital Items: None for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Assessor			1.0
Appraiser II	2.0	2.0	2.0
Assessing Clerk	1.0	1.0	1.0
	<u>3.0</u>	<u>3.0</u>	<u>4.0</u>
Intern	2.0	2.0	2.0

GENERAL FUND

DEPARTMENT:
Clerk-Administration

FUNCTION:
General Government

Activity Description:

An elected full-time Township Clerk heads the administrative division of the Township Clerk's Office, with responsibilities largely set by state statute. These responsibilities include: Custodian of certain Township records, Township Board and Zoning Board of Appeals minute preparation; annual codification of ordinances; legal notices; oversight of Township cemeteries; and a multitude of other administrative and clerical responsibilities. The Township Clerk's Office also maintains the Township mailroom operations.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$278,567	\$281,030	\$278,670	\$319,880
Operating Costs	3,259	5,800	5,800	5,600
Outside Services	7,105	12,000	12,000	12,000
Capital Items	212	500	500	0
	<u>\$289,143</u>	<u>\$299,330</u>	<u>\$296,970</u>	<u>\$337,480</u>

Personnel Costs: No change in staffing levels in 2021.

Operating Costs: Includes costs for supplies, conferences, and training.

Outside Services: Includes record shredding and cost to amend and maintain codified ordinance books.

Capital Items: Miscellaneous office equipment.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Township Clerk	1.0	1.0	1.0
Assistant to the Clerk	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0
Records Technician II	1.0	1.0	1.0
	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
Temporary Election Help	4.0	4.0	4.0

GENERAL FUND

DEPARTMENT:
Administration/Human Resources

FUNCTION:
General Government

Activity Description:

The Human Resources Director is responsible for the following: employee recruitment and hiring, payroll, employee relations, legal compliance, benefits administration, labor relations, and collective bargaining. In addition, the Human Resources Director manages loss prevention programs, workers' compensation insurance claims, and coordinating employee wellness programs.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$568,302	\$570,430	\$565,760	\$571,430
Operating Costs	46,685	90,000	90,000	90,000
Outside Services	16,200	30,000	18,450	25,000
Equipment Rental (Motor Pool)	4,500	21,750	21,750	21,750
Capital Items	0	0	0	0
	<u>\$635,687</u>	<u>\$712,180</u>	<u>\$695,960</u>	<u>\$708,180</u>

Personnel Costs: Removed the HR Assistant.

Operating Costs: Includes hiring costs, all employee physicals including, annual physicals, pre-employment physicals, and DOT physicals, employee wellness program, and professional conferences and training.

Outside Services: Includes CARES (Employee Assistance Program), actuarial, and legal expenses.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Township Manager	1.0	1.0	1.0
Human Resources Director	1.0	1.0	1.0
Human Resources Specialist	1.0	1.0	1.0
Human Resources Assistant	0.0	0.5	0.0
Accountant	0.125	0.000	0.0
Executive Assistant	1.0	1.0	1.0
	<u>4.125</u>	<u>4.500</u>	<u>4.0</u>

GENERAL FUND

DEPARTMENT:
Information Technology

FUNCTION:
General Government

Activity Description:

Provides support services for all technology infrastructures employed by the Township. The operation also supplies end-user departments and users with proven technology that enhances their ability to function and perform their duties to further promote the enhancements of Board Goals and Objectives. Primary attention is given to operations and overall reliability to the end users.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$305,341	\$316,630	\$322,080	\$326,150
Operating Costs	263,549	265,050	265,050	301,500
Outside Services	29,294	47,000	172,000	153,000
Capital Items	0	0	0	0
	<u>\$598,184</u>	<u>\$628,680</u>	<u>\$759,130</u>	<u>\$780,650</u>

Personnel Costs: Removal of Assistant Director position and added systems Administrator positions back.

Operating Costs: Includes computer supplies for all users, hardware and software licenses, hardware maintenance, and employee computer training.

Outside Services: Includes GIS services and wiring (\$4,000), electronic recycling services (\$5,000), Help Desk (\$42,000), and Network Engineering (\$32,000).

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Director of Information Technology	1.0	1.0	1.0
Assistant Director of IT	1.0	1.0	0.0
GIS Specialist	0.4	0.4	0.4
Systems Administrator II	0.0	0.0	0.0
Systems Administrator I	0.0	0.0	2.0
	<u>2.4</u>	<u>2.4</u>	<u>3.4</u>
Intern, part-time	1.0	0.0	0.0

GENERAL FUND

DEPARTMENT:
Treasurer

FUNCTION:
General Government

Activity Description:

The elected full-time Treasurer is required by State Statute to receive and take charge of all monies collected by the Township. This office pays and accounts for all monies according to state law and Township Board requirements.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$245,775	\$254,820	\$290,100	\$286,680
Operating Costs	16,885	22,100	21,800	22,300
Outside Services	0	0	0	0
Capital Items	282	500	500	500
	<u>\$262,942</u>	<u>\$277,420</u>	<u>\$312,400</u>	<u>\$309,480</u>

Personnel Costs: Bookkeeper charged 100% to Treasures office.

Operating Costs: Include the cost of printing and postage for tax bills and also professional conferences.

Outside Services: Include legal fees.

Capital Items: Small equipment as needed.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Treasurer	1.0	1.0	1.0
Assistant to the Treasurer	1.0	1.0	1.0
Bookkeeper	0.75	0.75	1.00
	<u>2.75</u>	<u>2.75</u>	<u>3.00</u>

GENERAL FUND

DEPARTMENT:
Watershed Management

FUNCTION:
General Government

Activity Description:

This activity was established in 2007 to account for the increasing costs of stormwater project assessments from the County Drain Commissioner and regional planning and implementation of federally mandated clean water regulations.

BUDGET SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Operating Costs		\$406,538	\$654,500	\$568,300	\$925,000
Outside Services		<u>6,606</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
		<u>\$413,144</u>	<u>\$694,500</u>	<u>\$608,300</u>	<u>\$965,000</u>

Operating Costs: Includes charges from Ingham County Drain Commissioner for Drains at Large (\$190,000) chapter 20 Drains (\$350,000), and Special Project Drains (\$485,000).

Outside Services: Regional Committee and State of Michigan fees for Phase II Stormwater activities.

PERSONNEL SUMMARY	
(Not Applicable)	

GENERAL FUND

DEPARTMENT:
Public Works
Building Maintenance

FUNCTION:
Gen Government

Activity Description:

The office of Building Maintenance oversees the operation and maintenance of all municipal buildings. Maintenance personnel provide repair services and preventive maintenance. The Township owns and maintains over 9 separate buildings/structures.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$95,040	\$102,520	\$99,845	\$105,120
Operating Costs	39,106	114,550	45,450	53,700
Outside Services	252,592	255,000	257,000	290,000
Equipment Rental	14,250	14,960	14,960	14,960
Capital Items	176	5,000	5,000	5,000
	<u>\$401,164</u>	<u>\$492,030</u>	<u>\$422,255</u>	<u>\$468,780</u>

Personnel Costs: No staffing changes.

Operating Costs: Includes materials and supplies for maintaining the buildings.

Outside Services: Includes the maintenance for the HVAC system, emergency generator maintenance, tree service, electrician services, and maintenance & custodial service. Also includes \$18,000 for Haslett Library building maintenance in accordance with the lease.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replacement equipment and tools.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Public Works Superintendent	0.15	0.00	0.00
Lead Worker	1.0	1.0	1.0
	<u>1.15</u>	<u>1.00</u>	<u>1.00</u>

GENERAL FUND

DEPARTMENT:
Public Works
Grounds Maintenance

FUNCTION:
General Government

Activity Description:

This activity is responsible for the maintenance of all public grounds (excluding parks) and parking lots including mowing, trimming, and snow removal. Work is directed by the Public Works Superintendent, reporting to the Director of Public Works and Engineering.

BUDGET SUMMARY

<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$90,757	\$104,380	\$93,930	\$103,530
Operating Costs	\$11,782	33,200	31,450	67,700
Outside Services	\$19,741	25,000	25,000	30,000
Equipment Rental	\$68,500	60,140	60,140	60,140
Capital Items	\$1,045	1,500	1,500	1,500
	<u>\$191,825</u>	<u>\$224,220</u>	<u>\$212,020</u>	<u>\$262,870</u>

Personnel Costs: No change in staffing levels in 2022.

Operating Costs: Includes materials and supplies for maintaining grounds.

Outside Services: Includes contract for tree maintenance, mosquito control, and sweeping.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replacement equipment and a salt/ice melt.

PERSONNEL SUMMARY

<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Public Works Superintendent	0.15	0.00	0.00
Utility Worker	1.0	1.0	1.0
	1.15	1.00	1.00
Seasonal Workers	2.0	2.0	2.0

GENERAL FUND

DEPARTMENT:
Public Works
Cemetery

FUNCTION:
General Government

Activity Description:

This activity maintains Glendale and Riverside Cemeteries, including lawn mowing, trimming, snow removal, lot sales, and interments. The record keeping is done in conjunction with the Clerk's Office. This activity is under the supervision of the Public Works Superintendent, reporting to the Director of Public Works and Engineering.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$34,134	\$43,785	\$33,360	\$45,175
Operating Costs	2,774	5,000	5,000	5,500
Outside Services	0	0	0	10,000
Equipment Rental	12,400	24,260	24,260	24,260
Capital Items	0	0	0	1,000
	<u>\$49,308</u>	<u>\$73,045</u>	<u>\$62,620</u>	<u>\$85,935</u>

Personnel Costs: Includes a portion of the Public Works Superintendent's cost to oversee operations. Cost of maintenance of the grounds is included in grounds maintenance activity.

Operating Costs: Materials and supplies for maintaining the cemeteries.

Outside Services: Includes cost of tree maintenance when needed.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Small equipment

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Public Works Superintendent	0.15	0.25	0.25
Seasonal Workers	2.0	2.0	2.0

GENERAL FUND

DEPARTMENT:
Public Works and Eng -
Recycling Center

FUNCTION:
 General Government

Activity Description:

This activity maintains the Township's Solid Waste Transfer Station and Recycling Center. This activity is under the supervision of the Director of Public Works & Engineering. The transfer station activities were contracted in 2012.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$55,071	\$55,180	\$57,130	\$58,405
Operating Costs	23,628	22,100	22,100	22,100
Outside Services	24,750	24,000	24,000	24,000
Capital Items	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$103,449</u>	<u>\$101,280</u>	<u>\$103,230</u>	<u>\$104,505</u>

Personnel Costs: No change in staffing levels in 2022.

Operating Costs: Materials and supplies for maintaining the Recycling Center.

Outside Services: Contract with outside management company.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Recycling Coordinator	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>
	0.8	0.8	0.8

GENERAL FUND

DEPARTMENT:
Associations and Authorities

FUNCTION:
General Government

Activity Description:

This activity allocates payments and membership dues made by the Township to maintain an active role within the Mid-Michigan region.

BUDGET SUMMARY					
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>	
Convention/Visitors Bureau	\$3,650	\$3,700	\$3,700	\$3,700	
Tri-County Reg. Plng. Comm.	20,185	22,000	22,000	22,000	
Chamber of Commerce	28		340	400	
Michigan Townships Assoc.	6,937	7,100	7,120	7,200	
LEAP Inc.	15,000	15,000	15,000	15,000	
Michigan Municipal League	8,555	8,750	8,750	9,000	
	<u>\$54,355</u>	<u>\$56,550</u>	<u>\$56,910</u>	<u>\$57,300</u>	

PERSONNEL SUMMARY	
(Not Applicable)	

GENERAL FUND

DEPARTMENT:
Police

FUNCTION:
Public Safety

Activity Description:

The Meridian Township Police Department is committed to establishing and maintaining partnerships in the community; and with understanding, cooperation and equality, strive to enhance the quality of life and protect the rights of the community. This activity is partially funded by a special millage. Began providing road patrol service (80 hours per week) to Williamstown Township in 2011.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$5,335,911	\$5,954,050	\$5,818,350	\$6,092,550
Operating Costs	95,035	167,200	145,000	169,950
Outside Services	12,551	21,600	21,400	21,000
Equipment Rental	301,470	208,625	208,625	208,625
Capital Items	26,872	17,000	17,000	25,200
	<u>\$5,771,839</u>	<u>\$6,368,475</u>	<u>\$6,210,375</u>	<u>\$6,517,325</u>

Personnel Costs: Includes wages and benefits for 41 sworn officers, 5 civilians, and 15 part-time cadets and crossing guards.

Operating Costs: Includes supplies, uniforms, equipment, and training for the department.

Outside Services: Includes services such as 911 legacy costs, towing charges for abandoned vehicles, and printing services.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replacement police equipment, fitness equipment and conference room chairs.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Chief of Police	1.0	1.0	1.0
Assistant Chief of Police	0.0	1.0	1.0
Captain	0.0	0.0	0.0
Lieutenant	2.0	1.0	1.0
Sergeant	7.0	7.0	7.0
Officer	31.0	31.0	31.0
Property Records Technician	0.0	0.0	0.0
Records Supervisor	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0
Records Technician II	2.5	2.5	3
	<u>45.5</u>	<u>45.5</u>	<u>46</u>
Cadets/Crossing Guards, PT	9.0/6.0	9.0/6.0	9.0/6.0

GENERAL FUND

DEPARTMENT:
EMS/Fire

FUNCTION:
Public Safety

Activity Description:

The purpose of the Meridian Township EMS/Fire Department is mitigation of all emergencies, both man-made and natural. This includes fire prevention, fire suppression, emergency medical care, special rescue, and public education to residents, businesses, and visitors in the community. This activity is partially funded by a special millage.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$5,390,640	\$6,049,410	\$5,872,810	\$6,488,250
Operating Costs	178,916	221,260	246,560	216,060
Outside Services	20,833	30,000	30,000	32,000
Equipment Rental	280,000	282,820	282,820	282,820
Capital Items	31,029	45,500	45,000	40,500
	<u>\$5,901,418</u>	<u>\$6,628,990</u>	<u>\$6,477,190</u>	<u>\$7,059,630</u>

Personnel Costs: Includes wages and benefits for 37 full-time positions and up to 10 part-time positions.

Operating Costs: Includes supplies and special equipment for the fire stations, administration office, ambulance supplies, training, conferences, physicals, equipment maintenance, etc.

Outside Services: Various maintenance contracts.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Alert siren (\$30,000) and equipment (\$10,000) .

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
EMS/Fire Chief	1.0	1.0	1.0
Inspector-Fire	1.0	1.0	1.0
Training/EMS Chief	1.0	1.0	1.0
Battalion Chief	2.0	2.0	2.0
Captain	3.0	3.0	3.0
Lieutenant	7.0	7.0	7.0
Paramedic/Firefighter	20.0	20.0	21.0
Administrative Assistant II	1.0	1.0	1.0
	<u>36.0</u>	<u>36.0</u>	<u>37.0</u>
Part-time Firefighters	10.0	10.0	10.0

GENERAL FUND

DEPARTMENT:
Community Planning and Development -
Building Division

FUNCTION:
Public Safety

Activity Description:

The Building Division is responsible for reviewing building plans, issuing permits, conducting building inspections, code enforcement activities, and administering the rental housing program.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$505,223	\$532,363	\$503,865	\$555,265
Operating Costs	4,057	5,600	5,750	6,000
Outside Services	0	0	0	0
Equipment Rental	39,600	23,155	23,155	23,155
Capital Items	0	0	0	0
	<u>\$548,880</u>	<u>\$561,118</u>	<u>\$532,770</u>	<u>\$584,420</u>

Personnel Costs: No change in staffing levels in 2022.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Director	0.25	0.25	0.25
Chief Building Inspector	1.0	1.0	1.0
Senior Building Inspector	1.0	0.0	0.0
Building Inspector	1.0	2.0	2.0
Rental Housing Inspector (2@.625)	1.25	1.25	1.25
Code Enforcement Officer	1.0	1.0	1.0
Administrative Assistant I	1.0	1.0	1.0
	<u>6.5</u>	<u>6.5</u>	<u>6.5</u>
Intern, part-time	0.5	0.5	0.5

GENERAL FUND

DEPARTMENT:
Community Planning and Development -
Planning Division

FUNCTION:
 Public Safety

Activity Description:

The Planning Division provides staff support to the Planning Commission, Zoning Board of Appeals, and Environmental Commission which administers the Township Land development regulations and develops planning solutions to improve the quality of life in the community and economic development activities including the Okemos DDA.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$480,528	\$519,320	\$485,200	\$507,775
Operating Costs	5,975	11,850	10,470	13,300
Outside Services	5,606	20,000	20,000	40,000
Equipment Rental	7,900	4,635	4,635	4,635
Capital Items	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$500,009</u>	<u>\$555,805</u>	<u>\$520,305</u>	<u>\$565,710</u>

Personnel Costs: Includes payment for Planning Commission and ZBA meetings.

Outside Services: Cost of consultants for wetland, floodplain, forestry, and traffic issues.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Director	0.75	0.75	0.75
Economic Development Director	1.0	1.0	1.0
Principal Planner	0.0	1.0	1.0
Senior Planner	1.0	0.0	0.0
Assistant Planner	2.0	1.0	1.0
Administrative Assistant II	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
	5.75	4.75	4.75
Intern, part-time	0.5	0.5	0.5

GENERAL FUND

DEPARTMENT:
Public Works and Engineering -
Streets and Highways

FUNCTION:
 Public Works

Activity Description:

This activity is used to account for activity related to streets that are being paid for with General Fund monies under the supervision of the Director of Public Works & Engineering. Revenue and Expenditures for local road maintenance and the Township matching funds for County roads is recorded in the Local Roads Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$0	\$0	\$0	\$0
Operating Costs	\$0	\$0	\$0	\$0
Outside Services	\$20,223	\$0	\$0	\$0
Capital Items	\$0	\$0	\$0	\$0
TOTAL	<u><u>\$20,223</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>

Personnel Costs: No project Engineer position for 2022.

Outside Services: PASER study and construction testing.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Project Engineer	0.0	0.0	0.0

GENERAL FUND

DEPARTMENT:
Administration -
Human Services

FUNCTION:
Health and Welfare

Activity Description:

The Human Services Program functions to ensure that the human infrastructure within the community remains strong and vital. To that end, the program strives to develop, coordinate, and promote local resources so that each Township resident may live within an acceptable standard. Beginning in 2003, this activity is funded through a portion of a special millage. The millage was renewed in 2012 for 10 years through 2021 at .15 mills.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$60,889	\$65,565	\$64,445	\$66,385
Operating Costs	0	0	0	0
Outside Services	0	0	0	0
Capital Items	0	0	0	0
	<u>\$60,889</u>	<u>\$65,565</u>	<u>\$64,445</u>	<u>\$66,385</u>

Personnel Costs: Includes per meeting compensation for the Community Resources Commission members and one full-time staff person who works a reduced schedule.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Human Services Specialist	0.8	0.8	0.8

Activity Description:

The EDC will manage this account with all recommendations being approved by the Township Board. Further details will be determined by the Staff and Township Board.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$0	\$0	\$0	\$0
Operating Costs	0	0	0	0
Outside Services	130,000	700,000	526,700	2,000,000
Capital Items	0	0	0	0
	<u>\$130,000</u>	<u>\$700,000</u>	<u>\$526,700</u>	<u>\$2,000,000</u>

Outside Services: Cost associated with redevelopment of core areas.

PERSONNEL SUMMARY
(Not Applicable)

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Park Commission

FUNCTION:
Recreation and Culture

Activity Description:

The Township Park Commission is an elected body of five members created under MSA 5.2445(11) to acquire and manage parks and recreation facilities on behalf of the Township.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$1,944	\$3,645	\$3,645	\$4,060
Operating Costs	1,138	2,200	2,200	2,200
	<u>\$3,082</u>	<u>\$5,845</u>	<u>\$5,845</u>	<u>\$6,260</u>

Personnel Costs: Includes per meeting compensation for Park Commission members.

Operating Costs: Includes professional conferences for Commission members.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Park Commissioner	5.0	5.0	5.0

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Administration

FUNCTION:
Recreation and Culture

Activity Description:

The Department of Parks and Recreation is responsible for the overall operation of Meridian Township's 904 acres of parkland, community recreation programs, special events and festivals, the Harris Nature Center, Snell Towar Recreation Center, the Farmers' Market, the Artisan's Market, the Meridian Senior Center, Parks and Grounds Maintenance, Cemeteries, and nearly 800 acres of Land Preservation properties. This department also serves as the liaison to Friends of Historic Meridian and Nokomis Native American Cultural Center. Beginning in 2015, the General Fund supports administration and maintenance of parks in existence prior to 1984. The Park Millage will support administration and maintenance of all parks acquired from 1984 to present, and development costs for all parks.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$98,378	\$120,120	\$112,495	\$121,776
Operating Costs	22,945	105,000	105,050	84,600
Outside Services	0	0	0	0
Equipment Rental	0	0	0	0
Capital Items	0	0	0	5,000
	<u>\$121,323</u>	<u>\$225,120</u>	<u>\$217,545</u>	<u>\$211,376</u>

Personnel Costs: Includes 50% of Parks & Recreation Director and 50% of Administrative Assistant II time, communications support, 1 intern, and seasonal help.

Operating Costs: For community promotion and brochures.

Outside Services: None planned for 2022.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Security Cameras (\$5,000).

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Director of Parks and Recreation	0.5	0.5	0.5
Administrative Assistant II	0.5	0.5	0.5
	1.0	1.0	1.0
Intern/Seasonal	2.0	2.0	2.0

GENERAL FUND

DEPARTMENT:
Parks and Recreation-
Recreation

FUNCTION:
Recreation and Culture

Activity Description:

The Recreation Division focuses on developing positive relationships with individuals, families, service groups, volunteers, and local businesses through the provision of parks and recreation services. The recreation division is funded with participant fees and a portion of a special millage which was renewed in 2012 for 10 years through 2021 at .15 mills. The Recreation Division also contractually administers youth sports programs for the City of Williamston.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$115,337	\$102,330	\$93,640	\$106,005
Operating Costs	36,195	104,350	104,950	114,150
Capital Items	0	0	0	0
	<u>\$151,532</u>	<u>\$206,680</u>	<u>\$198,590</u>	<u>\$220,155</u>

Personnel Costs: Includes one full-time Recreation Specialist and temporary/seasonal help.

Operating Costs: Materials and supplies required for the recreation programs.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Park/Rec Specialist	2.0	2.0	1.0
Park Ranger-Summer	0.5	0.5	0.5
Interns	2.5	1.5	1.5
	3.0	2.0	2.0

* Tentative - Staffing dependent on grant/donations revenue received.

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Park Maintenance

FUNCTION:
Recreation and Culture

Activity Description:

This activity is responsible for the maintenance of approximately 406 acres of General Fund (pre-millage) parklands. This activity is under the direct supervision of the Facilities Superintendent, reporting to the Director of Parks and Recreation.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$192,238	\$226,432	\$226,132	\$237,343
Operating Costs	23,344	43,875	44,475	73,475
Outside Services	24,897	19,000	19,000	23,900
Equipment Rental	58,500	60,140	60,140	60,150
Capital Items	5,979	2,500	2,500	2,500
	<u>\$304,958</u>	<u>\$351,947</u>	<u>\$352,247</u>	<u>\$397,368</u>

Personnel Costs: Includes .20 Facilities Superintendent's time, 2.5 Utility Workers, and 2 Seasonal Workers.

Operating Costs: Includes small hand and power tools, sand, gravel, dirt, fertilizer, and seed.

Outside Services: Fertilizing and weed control for playing fields and tree removal service.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replace equipment.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Utility Worker	1.5	2.5	2.5
Facilities Superintendent	0.15	0.20	0.20
	1.65	2.70	2.70
Part-time Seasonal Worker	2.0	1.0	2.0

Activity Description:

The Park Development account is for capital projects related to our parks that are being paid for with our General Fund monies. This activity is under the direct supervision of the Facilities Superintendent, reporting to the Director of Parks and Recreation.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Capital Items	450,000	0	2,000	0
	<u>\$450,000</u>	<u>\$0</u>	<u>\$2,000</u>	<u>\$0</u>

Capital Items: None budgeted for 2022.

PERSONNEL SUMMARY
(Not Applicable)

GENERAL FUND

DEPARTMENT:
Administration -
Community Activities

FUNCTION:
Recreation and Culture

Activity Description:

Funds activities in Meridian Township that provide a benefit to the community-at-large.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Community Promotion	5,800	6,000	6,000	6,000
Meals on Wheels	4,000	4,000	5,000	5,000
Community Band	1,700	1,700	1,700	1,700
Lake Lansing Watershed Mgt	10,000	10,000	10,000	10,000
	<u>\$21,500</u>	<u>\$21,700</u>	<u>\$22,700</u>	<u>\$22,700</u>

Community Promotion: Flags over Meridian (\$1,000) and Community Gardens (\$5,000).

Meals on Wheels: Costs to operate the program to provide services to Township residents.

Community Band: Contribution to the Community Band.

Lake Lansing Watershed Management: Represents the Township's portion of the cost to monitor and maintain the quality of Lake Lansing for recreational purposes.

PERSONNEL SUMMARY
(Not Applicable)

Narrative: The Communications Department is responsible for coordinating a strategic and comprehensive message to inform the public of the Township’s goals, plans, activities and events through various multimedia platforms including web, digital and print. The Department provides timely and accurate information, promotes community events and programs to the residents, neighboring communities and visitors to Meridian Township. The Department is responsible for managing public and media relations, the Township’s website, social media, internal and external communication services, graphic design, Township publications and video production of programs, and official Township meetings on HOMTV.

EXPENDITURE SUMMARY

<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$222,428	\$229,430	\$234,910	\$247,960
Operating Costs	10,522	38,045	42,483	38,600
Outside Services	69,759	75,500	75,500	82,500
Capital Items	<u>1,068</u>	<u>12,600</u>	<u>12,600</u>	<u>20,000</u>
	<u>\$303,777</u>	<u>\$355,575</u>	<u>\$365,493</u>	<u>\$389,060</u>

Personnel Costs: No change in staffing levels in 2022.

Capital Items: Video production replacement equipment.

PERSONNEL SUMMARY

<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Communications Manager	1.0	1.0	1.0
Marketing & Public Relations Specialist	1.0	1.0	1.0
Multimedia Productions & Operations Specialist	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
	3.0	3.0	3.0
Interns and Freelancers	40	0	25

GENERAL FUND

DEPARTMENT:
Capital Outlay

FUNCTION:
Other

Activity Description:

This activity identifies major building projects and capital items financed by the General Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Outside Services	\$15,292		\$3,570	
Capital Items	\$2,195,482	\$657,000	\$1,062,000	\$1,132,800
	<u>\$2,210,774</u>	<u>\$657,000</u>	<u>\$1,065,570</u>	<u>\$1,132,800</u>

Outside Services: None budgeted for 2022.

Capital Items: Includes all General Fund capital acquisitions of \$5,000 or greater.

2021 BUDGET

Information Services	Network upgrades	107,000
	Server upgrades	35,000
	Mobile Data Units	30,000
	Total Information Services	<u>\$172,000</u>

Construction/Improvements	Building LED light conversions	75,000
	Drinking fountain upgrades - All buildings	30,000
	Replace Municipal building exterior doors	40,000
	Nokomis learning center roof replacement	30,000
	Environmental Project	10,000
	Solar Prjobject	300,000
	Total Construction/Improvements	<u>\$485,000</u>

2021 TOTAL CAPITAL OUTLAY BUDGETED \$657,000

2022 BUDGET

Information Services	New Computer Workstations	7,800
	Hardware	68,000
	Network upgrades	500,000
	Server upgrades	27,500
	Mobile Data Units	19,500
	Total Information Services	<u>\$622,800</u>

Construction/Improvements	Public Safety Building - Generator Replacement	110,000
	Service Center - Entry window repair	10,000
	LED Conversion - Township bildings, Okemos Library	75,000
	Okemos Library - Roof repair/Gutters	95,000
	Treasurer/Clerk Breakroom renovation	15,000
	Supplemental appropriations	205,000
	Total Construction/Improvements	<u>\$510,000</u>

2022 TOTAL CAPITAL OUTLAY BUDGETED \$1,132,800

PERSONNEL SUMMARY

(Not Applicable)

GENERAL FUND

DEPARTMENT:
Operating Transfers Out

FUNCTION:
Other

Activity Description:

These are transfers from the General Fund to other funds for debt payments and purchases.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Transfer Out	\$100,000	\$0	\$0	\$0
Transfer Out to MP - Police/Fire	250,000	250,000	250,000	250,000
Transfer Out/Local Roads	250,000	280,000	280,000	280,000
	<u>\$600,000</u>	<u>\$530,000</u>	<u>\$530,000</u>	<u>\$530,000</u>

Transfers Out: None planned for 2022.

Transfer Out to MP - Police/Fire: The 2022 projections include \$250,000 to the Motor Pool for future purchases of vehicles and equipment for the Police and Fire departments.

Transfer Out/Local Roads: The 2022 projections include \$280,000 to the local roads.

PERSONNEL SUMMARY

(Not Applicable)

SUMMARY OF SPECIAL REVENUE FUNDS

REVENUE SUMMARY				
FUND	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
Local Roads	\$383,711	\$512,500	\$515,165	\$502,500
CATA Redi-Ride Millage	2,312	368,100	368,400	376,650
Senior Center Millage	152,806	156,550	155,510	158,550
Pedestrian/Bicycle Pathways	895,646	3,322,450	1,368,250	3,967,100
Land Preservation Millage	621,129	206,100	199,420	198,400
Land Preservation Reserve	217,345	40,000	50,000	40,000
Park Millage	1,429,241	1,283,250	1,830,200	1,485,750
Park Restricted/Designated	69,918	93,000	64,690	77,300
Fire Restricted/Designated	74	30	300	0
Library Restricted	64	50	20	20
Police Restricted/Designated	14,700	17,300	15,345	12,100
Law Enforcement Grant Funds	361	200	100	50
Cable Television	1,024	100	200	100
Community Needs	105,220	10,250	17,450	11,000
TOTAL ADOPTED REVENUES	<u>\$3,893,551</u>	<u>\$6,009,880</u>	<u>\$4,585,050</u>	<u>\$6,829,520</u>

FUND BALANCE USAGE:

Local Roads Fund	\$4,252,933	\$3,117,500	\$3,434,835	\$3,447,500
CATA Redi-Ride Millage	7,688	0	0	3,350
Senior Center Millage	0	0	0	0
Pedestrian/Bicycle Pathways	0	504,075	0	229,150
Land Preservation Millage	0	0	0	0
Land Preservation Reserve	0	0	0	0
Park Millage	1,635,891	0	0	0
Park Restricted/Designated	0	0	15,410	23,080
Fire Restricted/Designated	0	0	0	0
Library Restricted	0	0	0	0
Police Restricted/Designated	19,194	0	0	0
Law enforcement Grant Funds	0	0	0	0
Cable Television	74,736	0	5,700	0
Community Needs Fund	0	0	33,750	39,900
	5,990,442	3,621,575	3,489,695	3,742,980

EXPENDITURE SUMMARY				
FUND	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
Local Roads	\$4,636,645	\$3,950,000	\$3,950,000	\$3,950,000
CATA Redi-Ride Millage	10,000	368,000	368,000	380,000
Senior Center Millage	96,874	155,000	110,000	118,000
Pedestrian/Bicycle Pathways	501,342	3,826,525	726,450	4,196,250
Land Preservation Millage	101,667	201,595	164,039	171,375
Land Preservation Reserve	464	0	175	0
Park Millage:				
Parks & Recreation Administration	151,830	180,960	169,657	192,255
Harris Nature Center	133,965	168,955	177,454	179,784
Parks Maintenance	316,941	414,400	418,215	465,725
Park Development	2,481,172	135,000	503,400	638,000
Total Park Millage	3,083,908	899,315	1,268,726	1,475,764
Park Restricted/Designated	51,137	92,600	80,100	100,380
Fire Restricted/Designated	0	0	0	0
Library Restricted	0	0	0	0
Police Restricted/Designated	33,893	17,000	12,000	12,000
Police Grant Funds	0	0	0	0
Cable Television	75,762	0	5,900	0
Community Needs	22,186	10,200	51,200	50,900
TOTAL EXPENDITURES	<u>\$8,613,878</u>	<u>\$9,520,235</u>	<u>\$6,736,590</u>	<u>\$10,454,669</u>

LOCAL ROADS FUND

Narrative: This fund manages the preservation and maintenance of the Township's local road system and is funded by a special millage passed in August 2019 for 10 years. This millage allows the Township to issue 3 separate bonds to upgrade the roads. The Director of Public Works & Engineering oversees this fund.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Property Taxes	\$2,868	\$0	\$2,665	\$0
Interest	130,843	60,000	60,000	50,000
Bond Proceeds	0	0	0	0
Other Intergovernmental revenue	0	172,500	172,500	172,500
Operating Transfer In	250,000	280,000	280,000	280,000
	<u>\$383,711</u>	<u>\$512,500</u>	<u>\$515,165</u>	<u>\$502,500</u>

STATEMENT OF UNASSIGNED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$7,572,942
Anticipated Operating Surplus (Deficit) for 2021	<u>(3,434,835)</u>
Estimated Available Fund Balance as of December 31, 2021	4,138,107
Anticipated Operating Surplus (Deficit) for 2022	<u>(3,447,500)</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$690,607</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Professional Services	281,764	450,000	450,000	450,000
Capital Items	4,354,881	3,500,000	3,500,000	3,500,000
	<u>\$4,636,645</u>	<u>\$3,950,000</u>	<u>\$3,950,000</u>	<u>\$3,950,000</u>

Capital Items: Local road construction/improvements and sidewalk ramps required by American Disabilities Act.

PERSONNEL SUMMARY	
(Not Applicable)	

PEDESTRIAN/BICYCLE PATHWAY MILLAGE FUND

Narrative: This fund manages the design, construction and maintenance of the Township's millage-supported pedestrian/bicycle pathway system. This millage was renewed and increased to .3333 effective 2017 through 2028. The Director of Public Works & Engineering oversees this fund.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Tax Collections	\$601,681	\$601,150	\$617,450	\$628,100
Reimbursements/Other	286,000	2,713,300	748,800	3,337,000
Interest	7,965	8,000	2,000	2,000
Operating Transfer In	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u><u>\$895,646</u></u>	<u><u>\$3,322,450</u></u>	<u><u>\$1,368,250</u></u>	<u><u>\$3,967,100</u></u>

STATEMENT OF RESTRICTED FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2020 (per audit)	\$0	\$1,496,081
Anticipated Operating Surplus (Deficit) for 2021	<u> </u>	<u>641,800</u>
Estimated Available Fund Balance as of December 31, 2021	0	2,137,881
Anticipated Operating Surplus (Deficit) for 2022	<u> </u>	<u>(229,150)</u>
Estimated Available Fund Balance as of December 31, 2022	<u><u>\$0</u></u>	<u><u>\$1,908,731</u></u>

PEDESTRIAN/BICYCLE PATHWAY MILLAGE FUND

EXPENDITURE SUMMARY

<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$55,807	\$65,075	\$75,775	\$80,575
Operating Costs	45,118	42,775	47,000	47,000
Outside Services	7,124	40,000	40,000	60,000
Equipment Rental	95,000	63,675	63,675	63,675
Capital Items	<u>298,293</u>	<u>3,615,000</u>	<u>500,000</u>	<u>3,945,000</u>
	<u>\$501,342</u>	<u>\$3,826,525</u>	<u>\$726,450</u>	<u>\$4,196,250</u>

Personnel Costs: No seasonal workers for 2022.

Operating Costs: Includes administrative cost paid to General Fund for engineering work (\$40,000).

Outside Services: Mowing, tree trimming and snow removal as needed (\$40,000)

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Pathway construction/improvements. MSU to Lake Lansing Phase 1 and 2B, Pathway repairs, and Park Lake retaining wall replacement.

PERSONNEL SUMMARY

<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Sr. Park Naturalist		0.15	0.15
Utility Worker	0.50	1.00	1.00
Seasonal Utility Aide	0.00	0.00	0.00

CATA REDI-RIDE MILLAGE FUND

Narrative: In 1999, voters approved a 0.2 millage for increased public transportation including a redi-ride service. The levy was renewed in November 2009 for 10 years and renewed again in 2019 for 10 years. All funds collected are transferred to the Capital Area Transportation Authority.

REVENUE SUMMARY

<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Millage Collections	\$2,220	\$368,000	\$368,300	\$376,550
Interest	\$92	\$100	\$100	\$100
	<u>\$2,312</u>	<u>\$368,100</u>	<u>\$368,400</u>	<u>\$376,650</u>

STATEMENT OF RESTRICTED FUND BALANCE

Fund Balance as of December 31, 2020 (per audit)	\$9,693
Anticipated Operating Surplus (Deficit) for 2021	<u>400</u>
Estimated Available Fund Balance as of December 31, 2021	10,093
Anticipated Operating Surplus (Deficit) for 2022	<u>(3,350)</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$6,743</u>

EXPENDITURE SUMMARY

<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Redi-Ride Services	\$10,000	\$368,000	\$368,000	\$380,000
	<u>\$10,000</u>	<u>\$368,000</u>	<u>\$368,000</u>	<u>\$380,000</u>

PERSONNEL SUMMARY

(Not Applicable)

SENIOR CENTER MILLAGE FUND

Narrative: This activity is operated in partnership with Okemos Public Schools and provides activities for older adults throughout the community. The Center is located at Chippewa Middle School with operations funded through a portion of the Community Services Millage. The staff are employed by Okemos Schools, but report to the Director of Parks and Recreation.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Taxes	\$151,014	\$154,550	\$154,910	\$158,050
Interest	1,792	2,000	600	500
	<u>\$152,806</u>	<u>\$156,550</u>	<u>\$155,510</u>	<u>\$158,550</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$297,204
Anticipated Operating Surplus (Deficit) for 2021	<u>45,510</u>
Estimated Available Fund Balance as of December 31, 2021	342,714
Anticipated Operating Surplus (Deficit) for 2022	<u>40,550</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$383,264</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$323	\$0	\$0	\$0
Operating Costs	0	0	0	0
Outside Services	96,310	150,000	105,000	110,000
Capital Items	<u>241</u>	<u>5,000</u>	<u>5,000</u>	<u>8,000</u>
	<u>\$96,874</u>	<u>\$155,000</u>	<u>\$110,000</u>	<u>\$118,000</u>

Personnel Costs: Township staff assistance as needed.

Outside Services: Contractual staffing costs.

Capital Items: Tables, chairs, and lighting improvements.

PERSONNEL SUMMARY	
(Not Applicable)	

LAND PRESERVATION MILLAGE FUND

Narrative: In November 2000, voters approved a ten-year, 0.75 millage for the purpose of purchasing land and land easements for conservation purposes. 25% of the millage collected is reserved and invested, with interest earned used for the purpose of maintaining the properties. Recommendations for purchase are brought forward by the Land Preservation Advisory Board. A reduced renewal (.33 mills) was approved in November 2010 for maintenance, stewardship, and acquisition. In November of 2020, the voters approved a millage reduction of .10 mills. The activity is managed by the Parks and Recreation Department.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Land Preservation Millage Collections		\$595,781	\$186,100	\$190,420	\$190,400
State Grant Revenue		0	\$0	\$0	\$0
Investment Income (Loss)		25,348	20,000	9,000	8,000
		<u>\$621,129</u>	<u>\$206,100</u>	<u>\$199,420</u>	<u>\$198,400</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$3,852,826
Anticipated Operating Surplus (Deficit) for 2021	<u>35,381</u>
Estimated Available Fund Balance as of December 31, 2021	3,888,207
Anticipated Operating Surplus (Deficit) for 2022	<u>27,025</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$3,915,232</u>

EXPENDITURE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs		88,997	95,295	97,045	104,275
Operating Costs		4,605	61,300	41,994	42,100
Outside Services		6,022	45,000	25,000	25,000
Equipment Rental		0	0	0	0
Land Acquisitions, Operations & Maintenance		2,043	0	0	0
		<u>\$101,667</u>	<u>\$201,595</u>	<u>\$164,039</u>	<u>\$171,375</u>

Personnel Costs: No Change in staffing levels in 2022.

Operating Costs: Includes signs, maintenance supplies, grounds maintenance.

Outside Services: Legal fees relating to land acquisition, stewardship plan and controlled burns.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Sr. Parks & Land Management Coordinator	0.5	0.5	0.5
Park and Land Management Coordinator	0.0	0.5	0.5
Park Naturalist	0.8	0.8	0.8

LAND PRESERVATION RESERVE FUND

Narrative: In November 2000, voters approved a ten-year 0.75 millage for the purpose of purchasing land and land easements for conservation purposes. 25% of the millage collected has been set aside in an endowment fund and invested for future management activities of the properties.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Grant Revenue		\$0	\$0	\$0	\$0
Investment Income (Loss)		217,345	40,000	50,000	40,000
Other Revenue		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
		<u>\$217,345</u>	<u>\$40,000</u>	<u>\$50,000</u>	<u>\$40,000</u>

STATEMENT OF FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2020(per audit)		\$3,380,720
Anticipated Operating Surplus (Deficit) for 2021	<u>0</u>	<u>49,825</u>
Estimated Available Fund Balance as of December 31, 2021	0	3,430,545
Anticipated Operating Surplus (Deficit) for 2022	<u>0</u>	<u>40,000</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$0</u>	<u>\$3,470,545</u>

EXPENDITURE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Operating Costs		464	0	175	0
		<u>\$464</u>	<u>\$0</u>	<u>\$175</u>	<u>\$0</u>

PERSONNEL SUMMARY	
(Not Applicable)	

PARK MILLAGE FUND

Narrative: This activity is funded by a .667 mill levy that was authorized for twelve years beginning in 2015. The Director of Parks and Recreation oversees this fund with guidance from the Park Commission.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original</u> <u>Budget</u>	<u>2021</u> <u>Projected</u> <u>Total</u>	<u>2022 Budget</u>
Park Millage	\$1,198,851		\$1,228,250	\$1,229,900	\$1,256,250
Harris Center		5,122	30,000	30,000	30,000
Investment Income		10,680	10,000	1,500	1,500
Rentals and other		47,634	15,000	35,500	23,000
Grant Revenue		116,954	0	533,300	175,000
Operating Transfer In		50,000	0	0	0
	<u>\$1,429,241</u>		<u>\$1,283,250</u>	<u>\$1,830,200</u>	<u>\$1,485,750</u>

STATEMENT OF FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2020 (per audit)	\$0	-\$133,995
Anticipated Operating Surplus (Deficit) for 2021	<u>0</u>	<u>561,474</u>
Estimated Available Fund Balance as of December 31, 2021	0	427,479
Anticipated Operating Surplus (Deficit) for 2022	<u>0</u>	<u>9,986</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$0</u>	<u>\$437,465</u>

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Administration

FUNCTION:
Recreation and Culture

Activity Description:

This division oversees expenditures of the Park Millage budget for park maintenance, development and acquisition, Harris Nature Center operations, and selected programs of the Park Commission.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	2020 <u>Actual</u>	2021 Original <u>Budget</u>	2021 Projected <u>Total</u>	2022 Budget
Personnel Costs	\$150,765	\$176,610	\$164,440	\$174,105
Operating Costs	1,065	4,350	5,217	8,150
Outside Services	0	0	0	10,000
Equipment Rental	0	0	0	0
Capital Items	0	0	0	0
	<u>\$151,830</u>	<u>\$180,960</u>	<u>\$169,657</u>	<u>\$192,255</u>

Personnel Costs: No Change in staffing levels in 2022.

Outside Services: Consulting fees.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Director of Parks & Recreation	0.5	0.5	0.5
Sr. Park & Land Mgt. Coordinator	0.5	0.5	0.5
Park Naturalist	0.2	0.2	0.2
Administrative Assistant II	0.5	0.5	0.5
	<u>1.7</u>	<u>1.7</u>	<u>1.7</u>

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Harris Nature Center

FUNCTION:
Recreation and Culture

Activity Description:

This activity offers environmental activities, outdoor recreation opportunities and special events focusing on protecting, promoting and interpreting our environment. The Nature Center is open to the public 40 hours per week plus special outreach programs, events, and building rentals. The Director of Parks & Recreation oversees this activity.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020</u>	<u>2021 Original</u>	<u>2021</u>	<u>2022 Budget</u>
	Actual	Budget	Projected	
			Total	
Personnel Costs	\$108,382	\$136,955	\$145,454	\$146,284
Operating Costs	20,816	23,000	23,000	24,500
Outside Services	4,767	9,000	9,000	9,000
Capital Items	0	0	0	0
	<u>\$133,965</u>	<u>\$168,955</u>	<u>\$177,454</u>	<u>\$179,784</u>

Personnel Costs: No Change in staffing levels in 2022.

Operating Costs: Materials and supplies for the Nature Center.

Outside Services: Maintenance contracts.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Sr. Park Naturalist	1.0	0.0	0.0
Park Naturalist	1.0	2.0	2.0
	2.0	2.0	2.0
Interns - part time	6.0	6.0	6.0

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Park Maintenance

FUNCTION:
Recreation and Culture

Activity Description:

This activity is responsible for maintenance of approximately 500 acres of Park Millage park land. This division is under the supervision of the Facilities Superintendent, reporting directly to the Director of Parks & Recreation.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$206,158	\$242,775	\$241,767	\$258,450
Operating Costs	31,731	51,950	56,773	78,600
Outside Services	14,606	42,000	42,000	51,000
Equipment Rental	58,500	75,175	75,175	75,175
Capital Items	5,946	2,500	2,500	2,500
	<u>\$316,941</u>	<u>\$414,400</u>	<u>\$418,215</u>	<u>\$465,725</u>

Personnel Costs: No change in staffing for 2022

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Equipment purchases and drain assessment.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Facilities Superintendent	0.15	0.15	0.15
Utility Worker	3.0	3.0	3.0
	3.15	3.15	3.15
Seasonal Worker	0.0	0.0	0.0

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Park Development

FUNCTION:
Recreation and Culture

Activity Description:

This activity funds renovation and development of all Township parks.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Capital Items	2,481,172	135,000	503,400	638,000
	<u>\$2,481,172</u>	<u>\$135,000</u>	<u>\$503,400</u>	<u>\$638,000</u>

Capital Items: Playground at Towner Park, Parking lot paving at N. Meridian and Central Park South, Tables-
 Trash cans and Park Signs, Floating Purifying Island at Central Park South, and Shade structure at Towner.

PERSONNEL SUMMARY
(See Park Millage Parks Administration activity)

PARK RESTRICTED/DESIGNATED FUND

Narrative: These funds are designed for special purposes for Meridian Township park activities. The Director of Parks & Recreation oversees these funds.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Grant Revenue		\$2,000	\$0	\$3,000	
Interest		\$631	\$1,000	\$300	\$300
Market Revenue		44,825	42,000	53,000	53,000
Donations/Park Revenue		22,462	50,000	8,390	24,000
		<u>\$69,918</u>	<u>\$93,000</u>	<u>\$64,690</u>	<u>\$77,300</u>

Market Revenues: Farmers' Market administered by the Department of Parks & Recreation with the daily operations overseen by the Market Manager. Revenues are generated through stall rental fees from vendors.

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2021 (per audit)	\$143,234
Anticipated Operating Surplus (Deficit) for 2021	<u>(15,410)</u>
Estimated Available Fund Balance as of December 31, 2021	127,824
Anticipated Operating Surplus (Deficit) for 2022	<u>(23,080)</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$104,744</u>

EXPENDITURE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Recreation Grant Expense		\$0	\$0		
Market Expense		42,709	39,100	39,100	39,380
Recreation Expense		2,550	3,500	1,000	1,000
Celebrate Downtown Expense		-1,778	50,000	30,000	50,000
Park Development		7,656	0	10,000	10,000
Transfer Out		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
		<u>\$51,137</u>	<u>\$92,600</u>	<u>\$80,100</u>	<u>\$100,380</u>

Market Expense: Market Manager stipend, advertising expenses and relocation expense.

Recreation Expense: Recreation programs.

Park Development: Park and Field Improvements.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Recreation Staff-Summer*	2.0	2.0	2.0

* Tentative - Staffing dependent on grant/donations revenue received.

FIRE RESTRICTED/DESIGNATED FUND

Narrative: The Fire Chief oversees this fund. It is used to account for restricted gifts and grants. No budgeted activity for 2022.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Grant Revenue		\$0	\$0	\$0	\$0
Interest		17	30	0	0
Donations		57	0	300	0
Operating Transfers In		0	0	0	0
		<u>\$74</u>	<u>\$30</u>	<u>\$300</u>	<u>\$0</u>

Donations: Funds donated by individuals and other organizations for specified purposes.

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$5,084
Anticipated Operating Surplus (Deficit) for 2021	<u>300</u>
Estimated Available Fund Balance as of December 31, 2021	5,384
Anticipated Operating Surplus (Deficit) for 2022	<u>0</u>
Estimated Available Fund Balance as of December 31, 2022	<u><u>\$5,384</u></u>

EXPENDITURE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Miscellaneous		\$0	\$0	\$0	\$0
Capital Items		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Capital Items: None planned for 2022.

PERSONNEL SUMMARY	
(Not Applicable)	

LIBRARY RESTRICTED FUND

Narrative: This fund is used to account for donations for improvements to the local libraries. No budgeted activity for 2022.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Interest	64	50	20	20
	<u>\$64</u>	<u>\$50</u>	<u>\$20</u>	<u>\$20</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$13,536
Anticipated Operating Surplus (Deficit) for 2021	<u>20</u>
Estimated Available Fund Balance as of December 31, 2021	13,556
Anticipated Operating Surplus (Deficit) for 2022	<u>20</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$13,576</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Capital Items	0	0	0	0
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Capital Items: None planned for 2022.

PERSONNEL SUMMARY	
(Not Applicable)	

POLICE RESTRICTED/DESIGNATED FUND

Narrative: The Police Chief oversees this fund. It is used to account for restricted gifts and grants.

REVENUE SUMMARY				
Account Classification	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
Grant Revenue	\$6,506	\$5,000	\$8,195	\$5,000
Interest	441	300	150	100
Forfeiture Revenue	15	5,000	0	0
Donations	2,882	0	0	0
Training Fund PA 302	4,856	7,000	7,000	7,000
	<u>\$14,700</u>	<u>\$17,300</u>	<u>\$15,345</u>	<u>\$12,100</u>

Grant Revenue: Grant revenue to cover 50% of the cost of bullet proof vests.

Forfeiture Revenue: Money from the confiscation or sale of forfeited property and cash.

Donations: Funds donated by individuals or organizations for specified purposes.

Training Fund PA 302: Funds from the State of Michigan based on the State funding formula.

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$70,280
Anticipated Operating Surplus (Deficit) for 2021	3,345
Estimated Available Fund Balance as of December 31, 2021	73,625
Anticipated Operating Surplus (Deficit) for 2022	100
Estimated Available Fund Balance as of December 31, 2022	<u>\$73,725</u>

EXPENDITURE SUMMARY				
Account Classification	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
Operating Supplies - Forfeiture	\$0	\$5,000		
Operating Supplies - Victims Rights	0	0		
Operating costs	10,519	5,000	5,000	5,000
Training Fund PA 302	6,484	7,000	7,000	7,000
Children's Christmas Party	2,598	0	0	0
Capital Items	14,292	0	0	0
	<u>\$33,893</u>	<u>\$17,000</u>	<u>\$12,000</u>	<u>\$12,000</u>

Operating Supplies - Forfeiture: Supplies to enhance law enforcement services.

Operating Costs: Includes the 50% of the cost of replacement bullet proof vests.

Training Fund PA 302: Restricted funds for law enforcement training.

Children's Christmas Party: This has been moved from the Township

Capital Items: None for 2022

PERSONNEL SUMMARY
(Not Applicable)

LAW ENFORCEMENT GRANTS FUND

Narrative: This fund accounts for federal and state grants received for law enforcement programs. The Police Chief oversees this fund. The Office of Highway Safety Planning funds programs that reimburse salaries and benefits associated with the Michigan Safe Community Grant.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Interest	\$361	\$200	\$100	\$50
Grants	0	0		
	<u>\$361</u>	<u>\$200</u>	<u>\$100</u>	<u>\$50</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$76,406
Anticipated Operating Surplus (Deficit) for 2021	<u>100</u>
Estimated Available Fund Balance as of December 31, 2021	76,506
Anticipated Operating Surplus (Deficit) for 2022	<u>50</u>
Estimated Available Fund Balance as of December 31, 2022	<u><u>\$76,556</u></u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Grant expenditures	\$0	\$0	\$0	\$0
Capital Items	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

PERSONNEL SUMMARY	
(Not Applicable)	

CABLE TV FUND

Narrative: This fund previously supported the operations of the Communications Department and was primarily generated from Franchise Fees and PEG Fees derived from cable service providers according to Public Act 480. The Communications Department serves at the Local Franchise Authority for nine Public, Educational and Governmental (PEG) Channels in Meridian Township which includes the operations and production of HOMTV (Government Access Channel) and CAMTV (Public Access Channel).

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Interest	1,024	100	200	100
Operating Transfers In	0	0		
	<u>\$1,024</u>	<u>\$100</u>	<u>\$200</u>	<u>\$100</u>

Franchise Fees - Cable TV: Moved to General Fund

PEG Fees: Moved to General Fund

STATEMENT OF FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2020 (per audit)	\$0	\$221,731
Anticipated Operating Surplus (Deficit) for 2021	<u>0</u>	<u>(5,700)</u>
Estimated Available Fund Balance as of December 31, 2021	0	216,031
Anticipated Operating Surplus (Deficit) for 2022	<u>0</u>	<u>100</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$0</u>	<u>\$216,131</u>

CABLE TV FUND

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$75,762	\$0	\$0	\$0
Operating Costs	0	0	0	0
Outside Services	0	0	0	0
Capital Items	0	0	5,900	0
	<u>\$75,762</u>	<u>\$0</u>	<u>\$5,900</u>	<u>\$0</u>

PERSONNEL SUMMARY
(Not Applicable)

COMMUNITY NEEDS FUND

Narrative: The Community Resources Commission functions to promote a better community for all residents through its focus on existing or potential human concerns. Funds are donated for distribution to needy Township residents through the Community Resources Commission, who oversees the fund with the Human Services Specialist.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Donations	\$54,097	\$10,000	\$16,450	\$10,000
Redi-Ride	\$984	\$200	\$900	\$900
Interest	\$139	\$50	\$100	\$100
Transfer In	50,000	0	0	0
	<u>\$105,220</u>	<u>\$10,250</u>	<u>\$17,450</u>	<u>\$11,000</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$106,922
Anticipated Operating Surplus (Deficit) for 2021	<u>(33,750)</u>
Estimated Available Fund Balance as of December 31, 2021	73,172
Anticipated Operating Surplus (Deficit) for 2022	<u>(39,900)</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$33,272</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Emergency Fund	\$19,981	\$10,000	\$50,000	\$50,000
Redi-Ride	\$1,200	\$200	\$1,200	\$900
Operating Supplies	0	0	0	0
Special Events	1,005	0	0	0
	<u>\$22,186</u>	<u>\$10,200</u>	<u>\$51,200</u>	<u>\$50,900</u>

PERSONNEL SUMMARY	
(Not Applicable)	

FIRE STATION DEBT RETIREMENT FUND

Narrative: In November 2012, voters approved the issuance of \$3,500,000 in general obligation unlimited tax bonds for the purpose of erecting, furnishing, and equipping a new central fire station on a site located at the southeast corner of Okemos Road and Central Park Drive. The bonds are payable in a period not to exceed fifteen (15) years from the date of issue. The estimated average millage rate to retire the bonds is 0.2 mill (\$0.20 per \$1,000 of taxable value). The bonds have been issued, and the Township has received the proceeds from the bonds. Millage collections began in 2014.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Millage Collections		\$363,480	\$372,100	\$373,800	\$380,600
Interest		1,922	1,000	800	500
		<u>\$365,402</u>	<u>\$373,100</u>	<u>\$374,600</u>	<u>\$381,100</u>

STATEMENT OF ASSIGNED FUND BALANCE	
Fund Balance (Deficit) as of December 31, 2020 (per audit)	\$382,778
Anticipated Operating Surplus (Deficit) for 2021	<u>100,010</u>
Estimated Available Fund Balance as of December 31, 2021	482,788
Anticipated Operating Surplus (Deficit) for 2022	<u>105,985</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$588,773</u>

EXPENDITURE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Debt Service - Principal		\$225,000	\$230,000	\$230,000	\$235,000
Debt Service - Interest		48,405	44,590	44,590	40,115
		<u>\$273,405</u>	<u>\$274,590</u>	<u>\$274,590</u>	<u>\$275,115</u>

PERSONNEL SUMMARY	
(Not Applicable)	

TOWNSHIP IMPROVEMENT REVOLVING FUND

Narrative: This fund is used to account for public improvement projects paid in advance and reimbursed through special assessments.

REVENUE SUMMARY				
<u>Account Classification</u>	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
Interest	\$11,126	\$9,000	\$8,000	\$5,000
Interest - Special Assessments	12,135	10,500	35,000	35,000
Special Assessments	150,352	140,000	220,000	210,000
Miscellaneous	1,504	0	0	0
	<u>\$175,117</u>	<u>\$159,500</u>	<u>\$263,000</u>	<u>\$250,000</u>

STATEMENT OF ASSIGNED FUND BALANCE	
Fund Balance as of December 31, 2020 (per audit)	\$1,032,592
Anticipated Operating Surplus (Deficit) for 2021	<u>(65,500)</u>
Estimated Available Fund Balance as of December 31, 2021	967,092
Anticipated Operating Surplus (Deficit) for 2022	<u>150,000</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$1,117,092</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
Construction/Improvements	\$145,828	\$65,000	\$303,500	\$100,000
	<u>\$145,828</u>	<u>\$65,000</u>	<u>\$303,500</u>	<u>\$100,000</u>

Construction/Improvements: Lake Lansing Watershed and sidewalk repair

PERSONNEL SUMMARY	
(Not Applicable)	

Road Construction Debt

Narrative: In August 2019, voters approved the issuance of \$35,000,000 in general obligation unlimited tax bonds for the purpose of repairing the local roads. The bonds will be issued in 3 separate issuances over the next 10 years. The estimated average millage rate to retire the bonds is 0.19429 mill (\$0.19429 per \$1,000 of taxable value).

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Millage Collections	\$3,517,020		\$3,619,000	\$3,632,220	\$3,701,000
Interest		15,707	15,000	5,000	3,000
	<u>\$3,532,727</u>		<u>\$3,634,000</u>	<u>\$9,000</u>	<u>\$3,704,000</u>

STATEMENT OF ASSIGNED FUND BALANCE	
Fund Balance (Deficit) as of December 31, 2020 (per audit)	\$7,572,942
Anticipated Operating Surplus (Deficit) for 2021	<u>(3,558,500)</u>
Estimated Available Fund Balance as of December 31, 2021	4,014,442
Anticipated Operating Surplus (Deficit) for 2022	<u>99,750</u>
Estimated Available Fund Balance as of December 31, 2022	<u>\$4,114,192</u>

EXPENDITURE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Debt Service - Principal	\$3,050,000		\$3,165,000	\$3,165,000	\$3,360,000
Debt Service - Interest		481,000	402,500	402,500	244,250
	<u>\$3,531,000</u>		<u>\$3,567,500</u>	<u>\$3,567,500</u>	<u>\$3,604,250</u>

PERSONNEL SUMMARY	
(Not Applicable)	

PUBLIC WORKS AND ENGINEERING FUNDS COMBINED STATEMENT

REVENUE SUMMARY				
<u>ACTIVITY</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
REVENUES				
CHARGES FOR SERVICES				
Water Fund	\$6,149,903	\$6,395,000	\$6,369,000	\$6,645,000
Sewer Fund	<u>6,333,609</u>	<u>7,374,850</u>	<u>7,342,225</u>	<u>7,408,350</u>
Total Charges for Services	12,483,512	13,769,850	13,711,225	14,053,350
OTHER REVENUES				
Water Fund	333,043	50,300	143,100	50,000
Sewer Fund	<u>-112,438</u>	<u>9,000</u>	<u>6,000</u>	<u>6,000</u>
Total Other Revenues	220,605	59,300	149,100	56,000
OTHER FINANCING SOURCES				
Water Fund	727,942	0	0	0
Sewer Fund	<u>572,545</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Financing Sources	<u>1,300,487</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u><u>\$14,004,604</u></u>	<u><u>\$13,829,150</u></u>	<u><u>\$13,860,325</u></u>	<u><u>\$14,109,350</u></u>

EXPENSE SUMMARY				
<u>ACTIVITY</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Water Fund	\$6,166,575	\$6,432,025	\$6,140,660	\$7,228,595
Sewer Fund	<u>5,654,574</u>	<u>6,937,430</u>	<u>6,656,187</u>	<u>7,630,885</u>
TOTAL EXPENSES	<u><u>\$11,821,149</u></u>	<u><u>\$13,369,455</u></u>	<u><u>\$12,796,847</u></u>	<u><u>\$14,859,480</u></u>

WATER FUND Summary

REVENUE SUMMARY				
ACTIVITY	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
CHARGES FOR SERVICES				
Water Sales	\$5,686,617	\$5,952,000	\$5,952,000	\$6,225,000
Billing Charges	139,360	138,000	125,000	125,000
Water Penalties	21,752	30,000	30,000	30,000
Customer Installation	54,951	70,000	75,000	75,000
Water Benefits	28,317	20,000	20,000	20,000
Connection Fees	100,646	120,000	120,000	120,000
Engineering & Inspection Fees	118,260	65,000	47,000	50,000
Total Charges for Services	<u>6,149,903</u>	<u>6,395,000</u>	<u>6,369,000</u>	<u>6,645,000</u>
OTHER REVENUES				
Rental Income	28,268	28,100	28,100	30,000
Interest	15,218	5,000	100,000	5,000
Miscellaneous	289,557	17,200	15,000	15,000
Total Other Revenues	<u>333,043</u>	<u>50,300</u>	<u>143,100</u>	<u>50,000</u>
OTHER FINANCING SOURCES				
Transfers In	0	0	0	0
Capital Contributions	727,942	0	0	0
Total Other Financing Sources	<u>727,942</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u><u>\$7,210,888</u></u>	<u><u>\$6,445,300</u></u>	<u><u>\$6,512,100</u></u>	<u><u>\$6,695,000</u></u>

Water Sales: Water sales revenue is based on 2022 rates of \$5.06/1000 gal, compared to \$4.96 in 2021. The estimate is conservative in relation to new customers and weather factors.

Billing Charges: Represents 50% of the cost of reading meters and processing utility bills. The 2022 charge of \$5.00 per bill stays the same as 2021.

EXPENSE SUMMARY				
ACTIVITY	2020 Actual	2021 Original Budget	2021 Projected Total	2022 Budget
Administration	\$1,451,991	\$722,180	\$720,200	\$721,250
Engineering	259,832	285,020	269,895	283,715
Water Supply	3,281,127	3,400,000	3,400,000	3,405,000
Water Distribution Maintenance	1,130,522	1,554,825	1,470,565	1,616,630
Pension	29,804	0	0	0
Capital Outlay	13,299	470,000	280,000	1,202,000
TOTAL EXPENSES	<u><u>\$6,166,575</u></u>	<u><u>\$6,432,025</u></u>	<u><u>\$6,140,660</u></u>	<u><u>\$7,228,595</u></u>

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Administration

FUNCTION:
Public Works

Activity Description:

Personnel are responsible for coordinating all activities of the Department of Public Works & Engineering to ensure that goals and objectives of the Township Board are carried out. Administrative expenses are split between the Water Fund and the Sewer Fund.

BUDGET SUMMARY					
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>	
Personnel Costs	\$114,722	\$119,080	\$119,080	\$120,150	
Operating Costs	41,603	62,100	60,120	60,100	
Outside Services	16,107	16,000	16,000	16,000	
Equipment Rental	0	0			
Administrative	525,000	525,000	525,000	525,000	
Depreciation	754,559	0			
Capital Items	0	0			
TOTAL	<u><u>\$1,451,991</u></u>	<u><u>\$722,180</u></u>	<u><u>\$720,200</u></u>	<u><u>\$721,250</u></u>	

Personnel Costs: No change in staffing

Outside Services: Share of audit costs.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Administrative: Amount paid to General Fund for Administrative expenses.

Depreciation: Year-end adjustment performed at audit time to record non-cash items. All capital assets are depreciated over their useful lives rather than expensed at time of purchase.

Capital Items: None planned for 2022

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Asst. Twp. Mgr. & Dir of P.W.	0.5	0.5	0.5
Administrative Assistant II	0.5	0.5	0.5
Total	1.0	1.0	1.0

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Engineering

FUNCTION:
Public Works

Activity Description:

The office of Engineering is responsible for coordinating all engineering activities regarding sewer, water, sidewalk, pathway, street lights, and road paving systems. Department personnel review all public and private developments for conformance to current standards and practices. Costs for this activity are split equally between the Water and Sewer Funds.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020</u>	<u>2021</u>	<u>2021</u>	<u>2022</u>
	<u>Actual</u>	<u>Original</u>	<u>Projected</u>	<u>Budget</u>
		<u>Budget</u>	<u>Total</u>	
Personnel Costs	\$243,751	\$265,585	\$249,960	\$263,780
Operating Costs	1,301	4,100	4,600	4,600
Outside Services	30	0	0	0
Equipment Rental	14,750	15,335	15,335	15,335
Capital Items	<u>0</u>	<u>0</u>		
	<u>\$259,832</u>	<u>\$285,020</u>	<u>\$269,895</u>	<u>\$283,715</u>

Personnel Costs: No staffing changes fro 2022

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2022

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Chief Engineer	0.5	0.5	0.5
Sr. Project Engineer	0.5	0.5	0.5
DPW Records Manager	0.5	0.5	0.5
GIS Specialist	0.3	0.3	0.3
Engineering Tech	1.0	1.0	1.0
Administrative Assistant I	0.5	0.0	0.0
	<u>3.3</u>	<u>2.8</u>	<u>2.8</u>
Engineering Aide	0.0	0.0	0.0
Intern	0.50	0.50	0.50

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Water Supply

CLASSIFICATION:
Public Works

Activity Description:

Meridian Township purchases treated water from the Board of Water and Light as well as the East Lansing-Meridian Water and Sewer Authority (which operates the treatment plant and well fields as a separate corporation). The Director of Public Works & Engineering is a member of the Authority Board.

BUDGET SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Operating Costs		\$0	\$0	\$0	\$0
Outside Services		<u>3,281,127</u>	<u>3,400,000</u>	<u>3,400,000</u>	<u>3,405,000</u>
		<u><u>\$3,281,127</u></u>	<u><u>\$3,400,000</u></u>	<u><u>\$3,400,000</u></u>	<u><u>\$3,405,000</u></u>

Outside Services: Cost of water from East Lansing Water Sewer Authority and Lansing Board of Water & Light.

PERSONNEL SUMMARY	
(Not Applicable)	

WATER FUND

DEPARTMENT:
Public Works -
Water Maintenance

CLASSIFICATION:
Public Works

Activity Description:

The Water Distribution Maintenance activity oversees the maintenance of the Township's water system which includes two 0.5 million gallon water towers, a booster station, over 165 miles of water mains, 1,900 fire hydrants, and 13,700 meters and services. Maintenance personnel are responsible for emergency repairs to the water system and coordinate with other public safety offices during times of need. This activity is under the supervision of the Director of Public Works & Engineering.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$648,416	\$793,855	\$700,445	\$806,510
Operating Costs	102,506	173,350	172,500	172,500
Outside Services	122,939	100,000	100,000	125,000
Equipment Rental	178,900	162,620	162,620	162,620
Customer Install-Water Meters	68,825	300,000	325,000	325,000
Capital Items	8,936	25,000	10,000	25,000
	<u>\$1,130,522</u>	<u>\$1,554,825</u>	<u>\$1,470,565</u>	<u>\$1,616,630</u>

Personnel Costs: No staffing changes in 2022.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Safety equipment and tools

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Public Works Manager			0.25
Lead Worker	1.0	1.0	1.0
Utility Worker	7.0	7.0	8.0
	<u>8.0</u>	<u>8.0</u>	<u>9.25</u>
Seasonal Staff	0.0	1.0	2.0

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Capital Outlay

FUNCTION:
Public Works

Activity Description:

These are major projects and special equipment used for the Water Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Capital Items	<u>13,299</u>	<u>470,000</u>	<u>280,000</u>	<u>1,202,000</u>
	<u>\$13,299</u>	<u>\$470,000</u>	<u>\$280,000</u>	<u>\$1,202,000</u>

Capital Items: North Water Tower improvements (\$200,000), Grand River water main replacement (\$600,000), Hulett Flow control and Dobie Road Booster modifications (\$300,000), and Water Plant renovations.

PERSONNEL SUMMARY
(Not Applicable)

SEWER FUND Summary

REVENUE SUMMARY				
ACTIVITY	2020 Actual	2021 Original Budget	2021 Projected Total	20202 Budget
CHARGES FOR SERVICES				
Sewer Charges	\$5,896,448	\$7,040,000	\$7,040,000	\$7,111,500
Lift Station Fees	6,829	6,850	6,850	6,850
Billing Charges	139,425	138,000	130,000	125,000
Penalties	22,203	20,000	20,000	20,000
Sewer Benefits	7,580	10,000	8,000	8,000
Sewer Licenses/Inspections	81,476	35,000	15,375	15,000
Connection Fees	141,711	100,000	100,000	100,000
Charges for Services	37,937	25,000	22,000	22,000
Total Charges for Services	<u>6,333,609</u>	<u>7,374,850</u>	<u>7,342,225</u>	<u>7,408,350</u>
OTHER REVENUES				
Grant Revenue	0	0	0	0
Interest	7,728	5,000	5,000	5,000
Reimbursements	0	0	0	0
Miscellaneous	-120,166	4,000	1,000	1,000
Total Other Revenues	<u>-112,438</u>	<u>9,000</u>	<u>6,000</u>	<u>6,000</u>
OTHER FINANCING SOURCES				
Transfers In	0	0	0	0
Capital Contributions	572,545	0	0	0
Total Other Financing Sources	<u>572,545</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u><u>\$6,793,716</u></u>	<u><u>\$7,383,850</u></u>	<u><u>\$7,348,225</u></u>	<u><u>\$7,414,350</u></u>

Sewer Charges: Sewer charges revenue is based on 2022 rates of \$6.44 per 1000 gallons of metered water, increased from \$6.31 per 1000 gallons in 2021. The estimate is conservative in relation to new customers and weather factors.

Billing Charges: Represents 50% of the cost of reading meters and processing utility bills. The 2022 charge of \$5.00 per bill stays the same as 2021.

EXPENSE SUMMARY				
ACTIVITY	2020 Actual	2021 Original Budget	2021 Projected Total	20202 Budget
Administration	\$1,184,621	\$682,860	\$696,210	\$676,650
Engineering	263,883	313,775	319,625	305,735
Sewage Treatment	2,310,561	3,200,000	3,000,000	3,000,000
Sewer System Maintenance	1,334,292	935,795	907,140	1,048,500
Capital Outlay	44,213	555,000	140,000	700,000
Pension	7,538	0	0	0
Fixed Obligations	509,466	1,250,000	1,593,212	1,900,000
TOTAL EXPENSES	<u><u>\$5,654,574</u></u>	<u><u>\$6,937,430</u></u>	<u><u>\$6,656,187</u></u>	<u><u>\$7,630,885</u></u>

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Administration

FUNCTION:
Public Works

Activity Description:

Personnel are responsible for coordinating all activities of the Department of Public Works & Engineering to ensure that goals and objectives of the Township Board are carried out. Administrative expenses are split between the Water Fund and the Sewer Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$124,097	\$118,860	\$132,160	\$127,650
Operating Costs	12,572	16,000	16,050	1,000
Outside Services	18,602	23,000	23,000	23,000
Equipment Rental	0	0	0	0
Administrative	525,000	525,000	525,000	525,000
Depreciation	504,350	0	0	0
Capital Items	0	0	0	0
TOTAL	<u><u>\$1,184,621</u></u>	<u><u>\$682,860</u></u>	<u><u>\$696,210</u></u>	<u><u>\$676,650</u></u>

Personnel Costs: No change in staffing

Outside Services: Share of audit costs.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Administrative: Amount paid to General Fund for administrative expenses.

Depreciation: Year-end adjustment performed at audit time to record non-cash items. All capital assets are depreciated over their useful lives, rather than expensed at time of purchase.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Asst. Twp. Mgr. & Dir of P.W.	0.5	0.5	0.5
Administrative Assistant II	0.5	0.5	0.5
	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

SEWER FUND

DEPARTMENT
Public Works Engineering -
Engineering

FUNCTION:
Public Works

Activity Description:

The office of Engineering is responsible for coordinating all engineering activities regarding sewer, water, sidewalk, pathway, street lights, and road paving systems. Department personnel review all public and private development for conformance to current standards and practices. Costs for this activity are split equally between the Water and Sewer Funds.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020</u> Actual	<u>2021</u> Original Budget	<u>2021</u> Projected Total	<u>2022</u> Budget
Personnel Costs	\$245,969	\$259,440	\$280,790	\$266,900
Operating Costs	908	4,000	3,500	3,500
Outside Services	2,256	35,000	20,000	20,000
Equipment Rental	14,750	15,335	15,335	15,335
Capital Items	0	0	0	0
	<u>\$263,883</u>	<u>\$313,775</u>	<u>\$319,625</u>	<u>\$305,735</u>

Personnel Costs: No staffing changes for 2022.

Outside Services: Engineering consulting, as needed.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2022.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Chief Engineer	0.5	0.5	0.5
Sr. Project Engineer	0.5	0.5	0.5
DPW Records Manager	0.5	0.5	0.5
GIS Specialist	0.3	0.3	0.6
Engineering Tech	1.0	1.0	1.0
Administrative Assistant I	0.5	0.0	0.0
	<u>3.3</u>	<u>2.8</u>	<u>3.1</u>
Intern	0.50	0.50	0.50

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Sewage Treatment

CLASSIFICATION:
Public Works

Activity Description:

Meridian Township purchases sewage treatment services from the City of East Lansing, owner and operator of the treatment plant, paid on a monthly basis.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Contractual Services	\$2,310,561	\$3,200,000	\$3,000,000	\$3,000,000
	<u>\$2,310,561</u>	<u>\$3,200,000</u>	<u>\$3,000,000</u>	<u>\$3,000,000</u>

Contractual Services: Estimated expenses by the East Lansing Waste Water Treatment Plant.

PERSONNEL SUMMARY
(Not Applicable)

SEWER FUND

DEPARTMENT:
Public Works -
Sewer Maintenance

CLASSIFICATION:
Public Works

Activity Description:

The Sewer System Maintenance activity operates and maintains the Township's sewer system which includes: 28 lift stations, over 150 miles of sanitary sewer, manhole and Township-owned storm sewers/catch basins and detention basins. Maintenance personnel are responsible for emergency repairs to the sewer system and coordinate with other public safety offices during times of need.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020</u> Actual	<u>2021</u> Original Budget	<u>2021</u> Projected Total	<u>2022</u> Budget
Personnel Costs	\$320,684	\$373,800	\$359,145	\$410,505
Operating Costs	209,978	347,300	347,300	422,300
Outside Services	34,916	70,000	72,000	72,000
Equipment Rental	101,300	118,695	118,695	118,695
Depreciation	666,652	0	0	0
Capital Items	762	26,000	10,000	25,000
	<u>\$1,334,292</u>	<u>\$935,795</u>	<u>\$907,140</u>	<u>\$1,048,500</u>

Personnel Costs: No change in staffing levels in 2022.

Operating Costs: Includes Utilities, operating supplies and costs for lift station repairs.

Outside Services: Root cleaning project, concrete/asphalt repairs, annual lift station cleaning, and generator maintenance.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Safety equipment and tools.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Lead Worker	1.0	1.0	1.0
Utility Worker	4.0	4.0	3.0
	5.0	5.0	4.0

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Capital Outlay

CLASSIFICATION:
Public Works

Activity Description:

These are major projects and special equipment used for the Sewer Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Contractual Services	\$0	\$0	\$0	\$0
Contractual Services-Fed Grant	0	0	0	0
Sanitary Sewer Construction	0	0	0	0
Capital Items	44,213	555,000	140,000	700,000
	<u>\$44,213</u>	<u>\$555,000</u>	<u>\$140,000</u>	<u>\$700,000</u>

Contractual Services: None planned for 2022.

Sanitary Sewer Construction: None planned for 2022.

Capital Items: County Park North sewer rehabilitaion (\$500,000) and Towar garden meter project (\$200,000).

PERSONNEL SUMMARY
(Not Applicable)

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Fixed Obligations

CLASSIFICATION:
Public Works

Activity Description:

This section lists those debt obligations that are included in water and sewage usage rates. The cash flow for payments is budgeted; however, the payment is actually a reduction of the debt rather than an expense and is reflected as such during the audit process.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Wastewater Optimization	<u>\$509,466</u>	<u>\$1,250,000</u>	<u>\$1,593,212</u>	<u>\$1,900,000</u>
	<u>\$509,466</u>	<u>\$1,250,000</u>	<u>\$1,593,212</u>	<u>\$1,900,000</u>

Wastewater optimization: Township share of improvements to the East Lansing Plant.

PERSONNEL SUMMARY
(Not Applicable)

MOTOR POOL

Narrative: The Motor Pool is responsible for all routine maintenance, emergency repairs, and purchase of new and replacement vehicles and major pieces of equipment in the Township's fleet. The Motor Pool vehicle and equipment fleet contains over 130 vehicles and major pieces of equipment with a cost over \$5.0 million. Maintenance personnel also oversee the record keeping and specifications of all vehicles and equipment. The Motor Pool Fund is managed directly by the Public Works Superintendent under the direction of the Director of Public Works & Engineering.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Interest		\$6,646	\$5,000	\$3,000	\$3,000
Rentals		1,500,320	1,401,320	1,401,330	1,401,330
Reimbursements		0	0	0	0
Gain (Loss) on Vehicle Sales		5,490	5,000	38,000	10,000
Transfer In		0	0	0	0
		<u>\$1,512,456</u>	<u>\$1,411,320</u>	<u>\$1,442,330</u>	<u>\$1,414,330</u>

Rentals: Represents the charges to other Departments for use of Township vehicles and equipment. The charge is based on depreciation, gas usage, and maintenance of specific vehicles used by each department.

Reimbursements: None for 2022

Vehicle Sales: Sales from vehicles being rotated out and sold.

STATEMENT OF RETAINED EARNINGS		
	Invested in Capital Assets	Unrestricted
Fund Equity as of December 31, 2020 (per audit)	\$1,831,586	\$1,748,531
Anticipated Operating Surplus (Deficit) for 2021		<u>(1,022,865)</u>
Estimated Available Fund Equity as of December 31, 2021	1,831,586	725,666
Anticipated Operating Surplus (Deficit) for 2022		<u>24,680</u>
Estimated Available Fund Equity as of December 31, 2022	<u>\$1,831,586</u>	<u>\$750,346</u>

MOTOR POOL

EXPENDITURE SUMMARY					
<u>Account Classification</u>	<u>2020</u>	<u>Actual</u>	<u>2021 Original Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Personnel Costs	\$193,288		\$207,665	\$208,545	\$214,050
Operating Costs		294,780	396,400	361,650	403,600
Outside Services		89,298	110,000	105,000	105,000
Depreciation		434,517	0		
Capital Items		9,080	1,719,000	1,790,000	667,000
TOTAL		<u>\$1,020,963</u>	<u>\$2,433,065</u>	<u>\$2,465,195</u>	<u>\$1,389,650</u>

Personnel Costs: No change in staffing levels in 2022.

Operating Costs: Includes repair parts, tools, gasoline, vehicle insurance, and equipment maintenance.

Outside Services: Includes outside vendors for firetruck and other vehicle repairs, towing, and vehicle alignment services.

Depreciation: Year-end adjustment performed during the audit to record non-cash items. All capital assets are depreciated over their useful lives rather than expensed at time of purchase.

Capital Items: Represents the cash outlay requirements for new capital items. These items are budgeted as expenditures, then capitalized at year-end. Includes the following vehicles: 3 Police Interceptors (\$138,000), Police Detective SUV (\$27,000), Police SUV (\$33,000), Ambulance (\$220,000), Fire Admin SUV (\$54,000), Pathway Toolcat (\$70,000), Grounds Trailer (\$15,000), 2 Mowers for Cemetery(\$25,000), Parks 1/2 ton truck (\$25,000), and 1 Ton truck for Sewer (\$50,00).

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Facilities Superintendent	0.25	0.25	0.25
Lead Mechanic	1.0	1.0	1.0
Mechanic	1.0	1.0	1.0
	<u>2.25</u>	<u>2.25</u>	<u>2.25</u>

DOWNTOWN DEVELOPMENT AUTHORITY

Narrative: The Meridian Township Downtown Development Authority (DDA) has a separate legal identity but operates in conformity with many of the Township's policies and procedures. The DDA is reported in the Township's financial statements as a discretely presented component unit. The DDA was organized pursuant to Township Ordinance No. 2005-12 and Act 197 of the Public Acts of 1975, as amended. This DDA's mission is as follows: to beautify and revitalize downtown Okemos as a very desirable place to shop, live and do business. It is a commitment to promoting an improved quality of life by creating a friendly, walkable community embracing natural aesthetics of the river and parks. A Board of Directors, appointed by the Township Board, governs the DDA.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Adopted Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Property Taxes	\$11,597	\$6,500	\$16,900	\$6,500
Intergovernmental Revenue	\$0	\$0	\$0	\$0
Grant Revenue	0	0		
Investment Income	5	0		
DDA Special Event	0	0		
Miscellaneous	0	0		
	<u>\$11,602</u>	<u>\$6,500</u>	<u>\$16,900</u>	<u>\$6,500</u>

Property Tax: The DDA's tax increment revenue is generated when the current taxable valuation of all real and personal properties within the Development Area exceeds the initial value of the 2005 base year.

Intergovernmental Revenue: Refund from the State of Michigan to offset the loss in tax revenue from the personal property tax exemption.

Grant Revenue: No anticipated request in 2022.

DDA Special Event: None planned for 2022.

STATEMENT OF FUND BALANCE	
Fund Balance Deficit as of December 31, 2020 (per audit)	(\$83,407)
Anticipated Operating Surplus (Deficit) for 2021	<u>13,900</u>
Estimated Available Fund Balance as of December 31, 2021	(69,507)
Anticipated Operating Surplus (Deficit) for 2022	<u>3,500</u>
Estimated Available Fund Balance as of December 31, 2022	<u>(\$66,007)</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2020 Actual</u>	<u>2021 Adopted Budget</u>	<u>2021 Projected Total</u>	<u>2022 Budget</u>
Operating Costs	1,374	3,000	3,000	3,000
Outside Services	740	0	0	0
Special Events	0	0	0	0
Debt Service	3,735	3,735	0	0
	<u>\$5,849</u>	<u>\$6,735</u>	<u>\$3,000</u>	<u>\$3,000</u>

Operating Costs: Includes expenses such as streetlight electricity and water for flowers.

Outside Services: Includes continued streetscape projects, such as hanging flower baskets, weeding, snow removal, and other related activities.

Special Events: None planned for 2022.

Debt Service: Principal and interest payments on the loan from the General Fund for the LED Streetlight improvement project. The Township Board approved to forgive this loan in 2021.

Glossary of Terms

Accrual	The accrual basis of accounting is used for the proprietary fund types and non-expendable trust funds. Under the accrual method, revenues are recognized in the accounting period in which they are earned while expenses are recognized when the related liability is incurred.
Appropriation	A legal authorization granted by the Township Board to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in dollar amount and as to the time frame in which it may be expended.
Approved Budget	The approved budget represents the original appropriation for the fiscal year plus any supplemental appropriations, inter-unit budget adjustments or reappropriation of prior year encumbrances as authorized by the Township Board.
Budget	A plan for the accomplishment of programs related to objectives and goals within a definite time period. It includes an estimate of resources required, and an estimate of resources available to finance such a plan.
Carry-over Funds	Carry-over funds are the result of the unspent appropriations in the prior year, new growth, the expansion of the tax base beyond what was projected and increased revenues over estimated amounts. They are brought forward from the preceding fiscal year to become part of the "beginning fund balance".
Debt Service Fund	A fund established to account for the accumulation of resources for, and the payment of general long-term debt, principal and interest.
Department	Is a separate functional and accounting entity within a certain fund type.
Encumbrance	Commitments related to unperformed (executory) contracts for goods or services.
Expenditures	Decreases in assets or net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service or capital outlays.
Fiscal Year	The 12-month period to which the annual operating budget applies (January 1 to December 31).
Fund	A fiscal and accounting entity with a self-balancing set of accounts which is segregated for the purpose of carrying or specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.
Mills	Refers to amount per \$1,000 of SEV in real estate taxes. For example 70 mills applied to an SEV of \$100,000 would yield \$7,000.
Revenue	Revenue is an increase in financial resources.
SEV	State Equalized Value equal to 50 percent of the assessed value.
Taxable Value	The SEV reduced to the limitations required by the Headley Amendment to property tax laws and to which millage rate is applied to yield real property tax revenue.
TIRF	Township Improvement Revolving Fund. This is a state authorized fund used to finance public improvements such as utility projects, township construction programs, public safety purchases and other capital outlays. The Township Board may order transfers from this fund to the General Fund or Capital Projects Fund for those purposes.

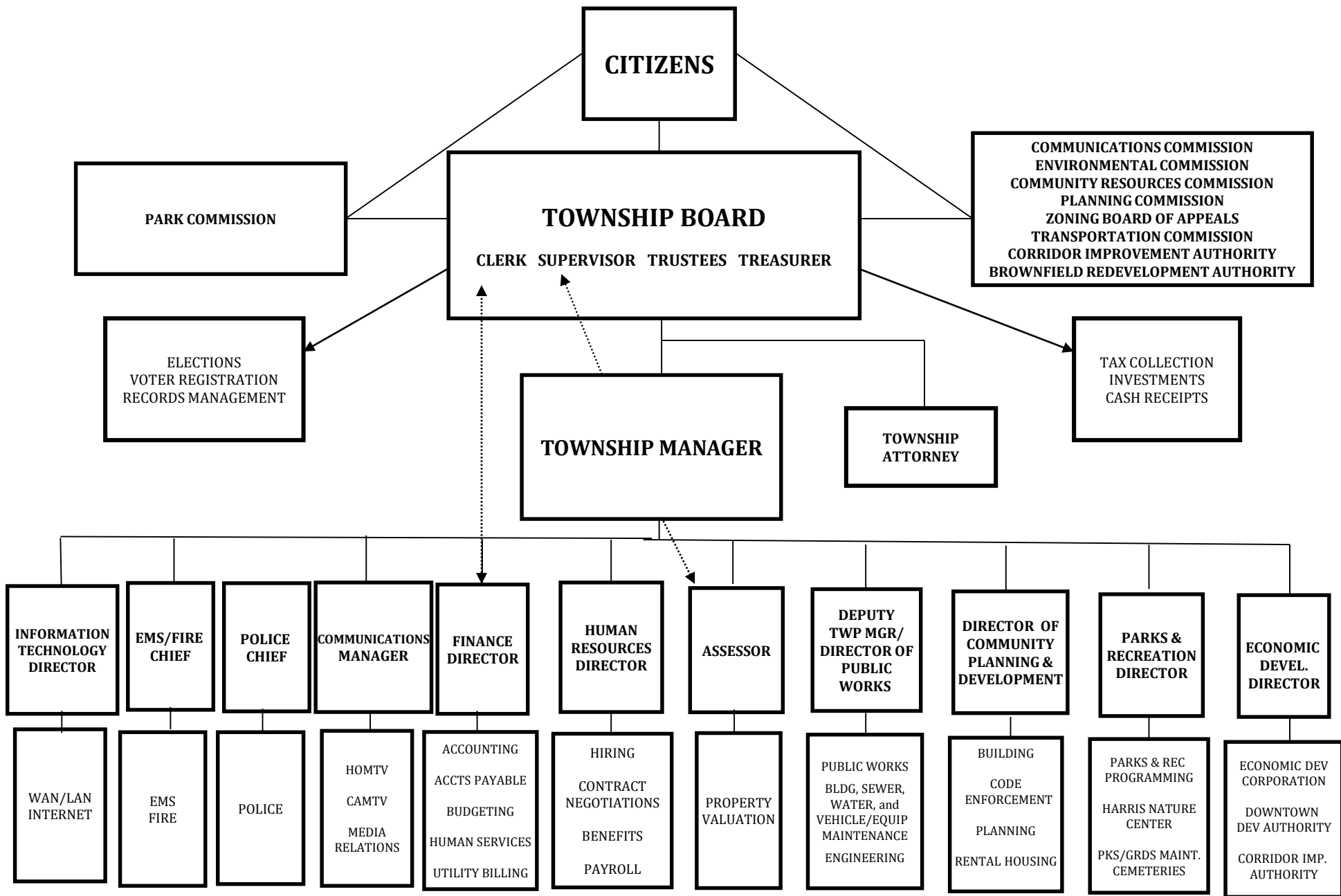
CHARTER TOWNSHIP OF MERIDIAN

AREA and LOCATION

The Charter Township of Meridian encompasses approximately 32 square miles and is located in the south-central area of lower Michigan. Meridian Township is largely residential, part of the Lansing Metropolitan Area, east of the State Capital, and immediately adjacent to East Lansing - home of Michigan State University. The Township was originally organized in 1842 and became a charter township on December 14, 1959.

FORM of GOVERNMENT

The Charter Township of Meridian was established pursuant to Act 359, Public Acts of Michigan, 1947, as amended. The Township is governed by a Township Board that is composed of a part-time Supervisor, full-time Clerk and Treasurer, and four Trustees serving four-year terms. The chief administrative officer is the Township Manager who is appointed by the Township Board and serves at its pleasure. The Board is vested with all legislative powers, except those otherwise provided by law.



Dotted Lines – Denotes Relationship defined by State Statute

INVESTMENT GOALS

Purpose

It is the policy of Meridian Township to invest its funds in a manner which will ensure the preservation of principal and provide the highest investment return with the maximum security while meeting the daily cash flow needs of the township and complying with all state statutes governing the investment of public funds.

Objectives

The primary objectives of the Township's investment activities in priority order shall be:

Safety – Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio.

Diversification – The investments will be diversified by security type and institution in order to reduce overall portfolio risk while obtaining market average rates of return.

Liquidity – The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.

Return of Investment – The investment portfolio shall be designed with the objective of obtaining a reasonable rate of return throughout the budgetary and economic cycles, while taking into account the investment risk constraints and the cash flow characteristics of the portfolio.

STAFFING PLAN

	2021	2022	
	<u>BUDGET</u>	<u>BUDGET</u>	<u>Chg</u>
GENERAL FUND			
<u>TOWNSHIP BOARD</u>			
Supervisor	1	1	
Trustee	4	4	
TOTAL	<u>5</u>	<u>5</u>	
 <u>ACCOUNTING AND BUDGETING</u>			
Director of Finance	1	1	
Accountant	1	1	
Bookkeeper	2.5	2.5	
TOTAL	<u>4.5</u>	<u>4.5</u>	
 <u>ASSESSING</u>			
Appraiser II	2	2	
Assessing Clerk	1	1	
TOTAL	<u>3</u>	<u>3</u>	
Intern (part time)	2	2	
 <u>CLERK'S OFFICE</u>			
Clerk	1	1	
Assistant to the Clerk	1	1	
Administrative Assistant II	1	1	
Records Technician II	1	1	
TOTAL	<u>4</u>	<u>4</u>	
Temporary Election Help	4	4	
 <u>ADMINISTRATION/HUMAN RESOURCES</u>			
Township Manager	1	1	
Executive Assistant	0.5	1	0.50
Human Resources Director	1	1	
Human Resources Administrator	1	1	
Human Resources Assistant	0.5	0	(0.50)
Security/Information Officer	0	1	1.00
TOTAL	4	5	
 <u>INFORMATION TECHNOLOGY</u>			
Director of Information Technology	1	1	
Assistant Director of Information Technology	1	0	(1.00)
IT Technician	0	1	1.00
IT Technician	0	1	1.00
GIS Specialist	0.4	0.4	
TOTAL	<u>2.4</u>	<u>3.4</u>	
 <u>TREASURER'S OFFICE</u>			
Treasurer	1	1	
Assistant to the Treasurer	1	1	
Bookkeeper	0.75	1	0.25
TOTAL	<u>2.75</u>	<u>3</u>	
 <u>BUILDING MAINTENANCE</u>			

	2021	2022	Chg
	<u>BUDGET</u>	<u>BUDGET</u>	
DPW Superintendent	0	0	
Lead Worker	1	1	
TOTAL	<u>1.00</u>	<u>1.00</u>	
<u>GROUNDS MAINTENANCE</u>			
DPW Superintendent	0.00	0.00	
Utility Worker	1.0	1.0	
TOTAL	<u>1.00</u>	<u>1.00</u>	
Seasonal workers	2.0	2.0	
<u>CEMETERY</u>			
DPW Superintendent	0.25	0.25	
Seasonal workers	2	2	
<u>RECYCLING CENTER</u>			
Environmental Programs Coordinator	0.8	0.8	
<u>POLICE DEPARTMENT</u>			
Chief of Police	1	1	
Assistant Chief of Police	1	0	(1.00)
Captain	0	1	1.00
Lieutenant	1	1	
Sergeant	7	7	
Officer	31	31	
Records Supervisor	1	1	
Administrative Assistant II	1	1	
Records Technician II	2	2.5	0.50
TOTAL	<u>45</u>	<u>45.5</u>	
Cadets (part-time)	9	9	
Crossing Guards (part time)	6	6	
<u>EMS/FIRE DEPARTMENT</u>			
EMS/Fire Chief	1	1	
Inspector - Fire	1	0	(1.00)
Fire Marshall	0	1	1.00
Training/EMS Chief	1	1	
Battalion Chief	2	2	
Captain	3	3	
Lieutenant	7	7	
Paramedic/Firefighter	20	20	
Administrative Assistant II	1	1	
TOTAL	<u>36</u>	<u>36</u>	
Part-Time Firefighters	5	5	
<u>COMMUNITY PLANNING & DEVELOPMENT</u>			
Community Planning & Development Director	1	1	
Dir. of Neighborhoods & Economic Development	1	1	
Chief Building Inspector	1	1	
Senior Building Inspector	0	1	1.00
Building Inspector	2	1	(1.00)

	2021	2022	Chg
	<u>BUDGET</u>	<u>BUDGET</u>	
Rental Housing Inspector (2 @ .625)	1.25	1.25	
Sr. Code Enforcement Officer	1	0	(1.00)
Code Enforcement Officer	0	1	1.00
Principal Planner	1	1	
Assistant Planner	1	1	
Administrative Assistant II	1	1	
Administrative Assistant I	1	1	
TOTAL	<u>11.25</u>	<u>11.25</u>	
Intern/Seasonal (part time)	2	2	

CABLE TV

Communications Manager	1	1	
Marketing & Public Relations Specialist	1	1	
Multimedia Specialist	1	1	
TOTAL	<u>3</u>	<u>3</u>	
Freelance Journalists	0.25	0.25	
Unpaid Interns	5	5	

HUMAN SERVICES

Human Services Specialist	0.8	0.8	
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PARKS & RECREATION ADMINISTRATION

Director of Parks & Recreation	0.50	0.50	
Administrative Assistant II	0.50	0.50	
TOTAL	<u>1</u>	<u>1</u>	
Intern/Seasonal	2	2	

RECREATION

Parks/Recreation Specialist	1	1	
Seasonal Workers	2	2	

PARKS MAINTENANCE

Superintendent - Parks & Land	0.20	0.20	
Lead Worker	0.50	0.50	
Utility Worker	2	2	
TOTAL	<u>2.70</u>	<u>2.70</u>	
Seasonal Workers	1	1	

TOTAL - GENERAL FUND - Regular	130.20	132.95	
TOTAL - GENERAL FUND - Temporary	42.25	41.50	

SPECIAL REVENUE FUNDS

PEDESTRIAN/BICYCLE PATHWAY MILLAGE

Parks & Land Superintendent	0.15	0.15	
Lead Worker	0.50	0.5	
TOTAL	<u>0.65</u>	<u>0.65</u>	

PARK MILLAGE

Director of Parks & Recreation	0.50	0.50	
Administrative Assistant II	0.50	0.50	
Parks & Land Superintendent	0.60	0.60	
Park Naturalist	2.20	1	(1.20)

	2021	2022	Chg
	<u>BUDGET</u>	<u>BUDGET</u>	
Sr. Park & Land Mgt Coordinator	0.50	0.50	
Land Stewardship Coordinator	0.00	0.20	0.20
Utility Worker	3	3	
TOTAL	<u>7.30</u>	<u>6.30</u>	
HNC/Part Time/Irregular Staff	6	6	

LAND PRESERVATION MILLAGE FUND

Parks & Land Superintendent	0.05	0.05	
Sr. Park and Land Mgt Coordinator	0.50	0.50	
Land Stewardship Coordinator	0.80	0.80	
TOTAL	<u>1.35</u>	<u>1.35</u>	

TOTAL SPECIAL REVENUE FUND - Regular	9.30	8.30
TOTAL SPECIAL REVENUE FUND - Temporary	6.0	6.0

PUBLIC WORKS - ADMINISTRATION

Deputy Twp. Manager/Director of Public Works	1	1	
Administrative Assistant II	1	1	
TOTAL	<u>2</u>	<u>2</u>	

ENGINEERING

Chief Engineer	1	1	
Sr. Project Engineer	1	1	
DPW Records Manager	1	1	
GIS Specialist	0.6	0.6	
Engineering Technician	2	2	
TOTAL	<u>5.6</u>	<u>5.6</u>	
Interns	1	1	

WATER DISTRIBUTION MAINTENANCE

DPW Superintendent	0.25	0.25	
Lead Worker	1	1	
Utility Worker	7	7	
TOTAL	<u>8.25</u>	<u>8.25</u>	

SEWER SYSTEM MAINTENANCE

DPW Superintendent	0.25	0.25	
Lead Worker	1	1	
Utility Worker	3	3	
TOTAL	<u>4.25</u>	<u>4.25</u>	

TOTAL PUBLIC WORKS FUND - Regular	20.10	20.10
TOTAL PUBLIC WORKS FUND - Temporary	1	1

MOTOR POOL

DPW Superintendent	0.25	0.25	
Lead Mechanic	1	1	
Mechanic	1	1	
	<u>2.25</u>	<u>2.25</u>	

TOTAL INTERNAL SERVICES FUND - Regular	2.25	2.25
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	2021	2022	
	BUDGET	BUDGET	<u>Chg</u>
GRAND TOTAL - ALL FUNDS - Regular	161.85	163.60	
GRAND TOTAL- ALL FUNDS - Temporary	49.25	48.50	

CAPITAL OUTLAY/IMPROVEMENT SUMMARY

2022

BUDGET

DEPARTMENT	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ITEM DESCRIPTION	BUDGET AMOUNT
GENERAL FUND:				
Accounting	980.000	Office Equipment & Furniture	Replacement equipment	500
Treasurer	980.000	Office Equipment & Furniture	Replacement equipment	500
Building Maintenance	979.000	Machinery & Equipment	Replacement equipment	5,000
Grounds Maintenance	979.000	Machinery & Equipment	Replacement equipment and Salt spreader	1,500
Cemetery	980.000	Office Equipment & Furniture	Replacement equipment	1,000
Police	979.000	Machinery & Equipment	Replacement police equipment (\$6,500), Handheld Radar (\$1,700), Fitness Equipment (\$7,000), Thermal Imager (\$5,000), and Conference room chairs (\$5,000).	25,200
Fire	979.000	Machinery & Equipment	Alert siren (\$30,000), Replacement equipment (\$10,000),and office equipment (\$500).	40,500
	980.000	Office Equipment & Furniture	Replacement equipment	500
Park Administration	975.000	Park Development	Security Cameras (\$5,000)	5,000
Park Maintenance	979.000	Machinery & Equipment	Replacement equipment and tool cat attachments	2,500
Communications	980.010	Video Production Equipment	P2 Small Camera system (\$6,000), MAC Editing computer replacement (\$3,400), and Wireless Microphone (\$1,600), and CAMTV ultranexus - HD replacement (\$9,000).	20,000
Capital Outlay	974.000	Construction/Improvements	Building LED Lights conversions (\$75,000), Public Safety Generator (\$110,000), Service Center window repair (\$10,000), Okemos Library Roof (\$95,000), and Treasurer/Clerk Breakroom renovations (\$15,000).	305,000
	980.015	New Computer Workstations	New Computer Workstations	7,800
	980.020	Hardware	Workstation replacement (\$38,000) and Network switches (\$30,000).	68,000
	980.040	Network Upgrades	San device replacements (\$96,000), Link upgrades to Service Center (\$20,000), and Contracted Help (\$385,000)	500,000
	980.050	Server Upgrades	P2000 Replacement	27,500
	980.070	Mobile Data Units	Incar computer replacement (\$12,000) and Mobile Data Services (\$7,500).	19,500
TOTAL-GENERAL FUND				\$1,029,500
SPECIAL REVENUE FUNDS:				
Local Roads Fund	974.000	Construction/Improvements	Local Street Maintenance	\$3,500,000
Pathway Millage	974.000	Construction/Improvements	Pathway construction	\$3,945,000
Senior Center Millage	980.000	Office Equipment & Furniture	Tables, Chairs, and Lighting Improvements	\$8,000
Park Millage - Park Dev				
Park Maintenance	979.000	Machinery & Equipment	Replacement equipment	2,500
Park Development	974.000	Construction/Improvements	Playground at Towner Park (\$350,000), Parking lot paving at N. Meridian and Central Park South (\$200,000), Tables- Trash cans and Park Signs(\$50,000), Floating Purifying Island at Central Park South (\$18,000), and Shade structure at Towner (\$20,000).	638,000
				\$640,500
Park Restricted/Designate	975.000	Park Development	Replacement equipment	\$10,000
TOTAL-SPECIAL REVENUE FUNDS				\$8,093,500

**CAPITAL OUTLAY/IMPROVEMENT SUMMARY
2022
BUDGET**

DEPARTMENT	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ITEM DESCRIPTION	BUDGET AMOUNT
CONSTRUCTION FUND:				
TIRF	972.020	Lake Lansing Watershed	Lake Lansing management	50,000
	974.000	Construction/Improvements	Sidewalk maintenance	50,000
				100,000
TOTAL-CONSTRUCTION FUND				\$100,000
PUBLIC WORKS FUNDS:				
System Maintenance	979.000	Machinery & Equipment	Replacement equipment	25,000
Capital Outlay	974.000	Construction-Sewer	Country Park North	500,000
	974.000	Construction-Sewer	Tower Garden Meter Project	200,000
	974.000	Construction-Water	North Water Tower Improvements	200,000
	974.000	Construction-Water	Grand River Ave Water Main Replacement	600,000
	974.000	Construction-Water	Water Plant Revovations	102,000
	974.000	Construction-Water	Hulett Flow Control and dobie Road Booster Modifications	300,000
				1,902,000
TOTAL-PUBLIC WORKS FUNDS				\$1,927,000
Motor Pool				
	979.000	Machinery and Equipment	Vehicle access control 3 Police Interceptors (\$138,000), Police Detective SUV (\$27,000),Police SUV (\$33,000), Ambulance (\$220,000), Fire Admin SUV (\$54,000), Pathway Toolcat (\$70,000), Grounds Trailer (\$15,000), 2 Mowers for Cemetery(\$25,000), Parks 1/2 ton truck (\$25,000), and 1 Ton truck for Sewer (\$50,00).	10000
	981.000	Vehicles		667,000
Total Motor Pool				\$667,000
TOTAL - ALL FUNDS				\$11,817,000

Department	ID	Year	Manufacturer	Description	Purchase Cost
Administration	677	2020	Ford	Pool Auto	\$ 24,040.00
Administration	676	2020	Ford	Pool Auto	\$ 24,040.00
Administration	658	2019	Ford	Assessing auto	\$ 21,899.00
Building Maintenance	71	2013	Ford	Pickup Truck	\$ 24,661.00
Building Maintenance	612	2017	Ford	Facility maintenance van	\$ 25,782.00
Building Maintenance	664	2019	Toro	Batwing Mower	\$ 62,000.00
Building Maintenance	649	2003	Johnston	Street Sweeper	\$ 19,000.00
Building Maintenance	81	2022	Trailer	Trailer	\$ 7,500.00
Cemetery	96	2012	Exmark	Zero Turn Mower	\$ 7,478.00
Cemetery	98	2022	Exmark	Zero Turn Mower	\$ 12,500.00
Cemetery	95	2002	Cushman	Utility Vehicle	\$ 12,700.00
Cemetery	99	2022	Exmark	Zero Turn Mower	\$ 12,500.00
Cemetery	94	1995	JCB	Backhoe	\$ 45,000.00
Cemetery	97	2012	Exmark	Zero Turn Mower	\$ 7,478.00
Community Planning & Development	118	2014	Ford	Building Inspector	\$ 26,935.00
Community Planning & Development	117	2014	Ford	Building Inspector	\$ 26,935.00
Community Planning & Development	660	2019	Ford	Building Inspector	\$ 21,899.00
Community Planning & Development	129	2018	Ford	Rental Inspectin (Frank)	\$ 27,885.00
Community Planning & Development	124	2016	Ford	Code Enforcement (Joe Wade)	\$ 26,661.00
Community Planning & Development	125	2016	Ford	Rental Inspection (Kevin)	\$ 26,661.00
Engineering	45	2013	Ford	Field Inspection	\$ 26,893.00
Engineering	50	2013	Ford	Field Inspection	\$ 26,893.00
Engineering	653	2018	Ford	Field Inspection	\$ 36,000.00
Engineering	127	2017	Ford	Field Inspection Engineer	\$ 36,000.00
Engineering	121	2015	Ford	Field Inspection (Black)	\$ 36,000.00
Fire Department	122	2022	Ford	Chief Interceptor	\$ 33,000.00
Fire Department	132	2022	Ford	Battalion Chief Expedition	\$ 54,000.00
Fire Department	133	2022	Chevrolet	911 Ambulance was Medic 92	\$ 220,000.00
Fire Department	134	2015	Chevrolet	Ambulance Medic 93	\$ 179,555.00
Fire Department	135	2017	Chevrolet	Ambulance Medic 91	\$ 177,390.00
Fire Department	137	1999	Pierce	Ladder Truck 93	\$ 500,000.00
Fire Department	138	1999	Pierce	Engine 93	\$ 165,000.00
Fire Department	139		Viper	Rescue Boat Trailer	\$ -
Fire Department	140	2008	Spartan	Engine 92	\$ 373,700.00
Fire Department	141	2010	Ford	Training/EMS Admin Vehicle	\$ 17,606.00
Fire Department	142	2011	Cargo King Manufacturing		\$ 2,642.50
Fire Department	144	2009	Chevrolet	M931/Rescue Vehicle	\$ 146,000.00
Fire Department	145	2003	Ford	Squad 91 Truck	\$ 23,296.00
Fire Department	149	2003	Mobile Concepts	Fire Safety Trailer	\$ -
Fire Department	150	2016	Spartan	Engine 91	\$ 425,000.00
Fire Department	663	2018	Chevrolet	Ambulance Medic 92	\$ 179,540.00
Parks	15	1992	Wells Cargo	Special Events Trailer	\$ 3,000.00
Parks	152	2008	Ford		\$ 13,720.00
Parks	48	2008	GMC	Gardner	\$ 16,197.00
Parks	52	2008	GMC	Pickup Truck with plow	\$ 19,857.00
Parks	55	2016	Bobcat	Tool Cat	\$ 59,139.00
Parks	60	2006	Chevrolet		\$ 10,000.00
Parks	61	2005	Dodge	3500	\$ 28,628.78
Parks	62	2017	Cargo Express		\$ 5,000.00
Parks	63	1999	Ford	Flat Bed Dump Truck	\$ 27,448.00
Parks	64	2008	Ford	Standard Cab	\$ 25,261.00
Parks	66	2012	Ford	4 Door	\$ 25,592.00
Parks	67	2005	Ferris	Zero Turn Mower	\$ 13,624.00
Parks	68	2008	Western		\$ 4,275.00
Parks	70	2013	Toro	Batwing Mower	\$ 52,000.00
Parks	72	2016	John Deer	Batwing Mower	\$ 48,000.00
Parks	73	2013	Western		\$ 6,000.00
Parks	74	2006	Bobcat	Rotary Brush Cutter	\$ 4,823.00
Parks	75	2006	Bobcat	Angel Power Broom	\$ 4,597.00

Parks	76	2018	Ford	Land Preservation Pickup Truck	\$ 26,000.00
Parks	77	2007	Felling		\$ 8,000.00
Parks	79	2007	Toro	Batwing mower	\$ 44,850.00
Parks	80	2009	John Deer	Zero Turn Mower	\$ 16,800.00
Parks	82	2022	Trailer		\$ 7,500.00
Parks	84	2002	Load		\$ 1,200.00
Parks	85	2004	Felling		\$ 8,000.00
Parks	87	2007	Dodge	1 ton dually pickup truck	\$ 30,413.30
Parks	89	1989	Eager	Chipper	\$ 10,000.00
Parks	90	2008	John Deer	Zero Turn Mower	\$ 14,219.00
Parks	91	2013	John Deer		\$ 12,644.68
Parks	92	2013	John Deer		\$ 12,644.68
Parks	93	1994	John Deer	Tractor	\$ 20,000.00
Parks	102	2012	Ford	Car	\$ 13,180.00
Parks	105	2010	Ford	Park/Land Pres Supervisor	\$ 17,606.00
Parks	610	2018	Mean Green	Electric Mower	\$ 18,000.00
Parks	635	2017	Chubbs	Tri-axle dump	\$ 9,500.00
Parks	659	2018	Dodge	Dump Truck	\$ 41,117.00
Parks		2022	Ford	F150	\$ 25,000.00
Parks	689	2021	Toro	Batwing Mower	\$ 65,773.40

Pathway Maintenance	686	2021	Bobcat	Tool Cat	\$ 59,401.00
Pathway Maintenance	53	2012		Multi-purpose utility plow	\$ 103,600.00
Pathway Maintenance	54	2012		Snow blower for MB Utility #53	\$ 9,500.00
Pathway Maintenance	56	2006	Bobcat	Tool Cat	\$ 40,300.00
Pathway Maintenance	57	2002	Toro	Groundsmaster Tractor with Blow	\$ 20,000.00
Pathway Maintenance	58	2022	Tool Cat	Multi-purpose Utility Plow	\$ 70,000.00

Police Department	106	2009	Harley Davidson	Motorcycle Patrol M9	\$ 13,300.00
Police Department	49	2010	Ford	DB Gold	\$ 17,367.00
Police Department	107	2009	Harley Davidson	Motorcycle Patrol M10	\$ 13,300.00
Police Department	108		Trailer	Enclosed trailer	\$ 2,000.00
Police Department	116	2022	Ford	Interceptor-Chief	\$ 33,000.00
Police Department	119	2015	Ford	Parking Enforcement	\$ 36,000.00
Police Department	120	2022	Ford	Patrol 108 (K9)	\$ 48,000.00
Police Department	128	2022	Ford	Interceptor-Road Patrol	\$ 45,000.00
Police Department	130	2018	Ford	DB	\$ 27,885.00
Police Department	131	2016	RU2	Speed Radar Trailer	\$ 5,000.00
Police Department	661	2019	Ford	DB Black Escape	\$ 21,899.00
Police Department	666	2019	Ford	DB Gray	\$ 28,882.00
Police Department	667	2020	Ford	Patrol 120	\$ 33,154.00
Police Department	668	2020	Ford	Patrol 123 (Black)	\$ 33,154.00
Police Department	670	2020	Ford	Patrol 121	\$ 33,154.00
Police Department	671	2022	Ford	Supervisor Unit	\$ 45,000.00
Police Department	678	2020	Ford		\$ 32,709.00
Police Department	679	2020	Ford		\$ 32,709.00
Police Department	680	2020	Ford		\$ 32,709.00
Police Department	683	2021	Ford		\$ 32,709.00
Police Department	684	2021	Ford		\$ 32,709.00
Police Department	685	2021	Ford		\$ 32,709.00

Sewer Maintenance	28	2013	Ford	Pickup Truck (Extended cab)	\$ 23,811.00
Sewer Maintenance		2021		Vactor Truck (complete unit)	\$ 446,659.26
Sewer Maintenance	31	2016	Ford	Sewer Camera Truck	\$ 202,606.37
Sewer Maintenance	37	1990	Onan 80	Green Portable Generator	\$ 10,000.00
Sewer Maintenance	38	2011	Ford	Pickup Truck (Crew cab)	\$ 27,085.00
Sewer Maintenance	39	2022	Ford	1 Ton Truck	\$ 50,000.00
Parks	609	2018	Mean Green	Electric Mower	\$ 18,000.00
Sewer Maintenance	41	1999	Spectrum	Gray Portable Generator	\$ 10,000.00
Sewer Maintenance	42	2003	Hallmark	Confined Space Trailer	\$ 2,729.00
Sewer Maintenance	674	2020	Ford	Pickup Truck (Crew cab)	\$ 30,583.00

Vehicle Maintenance	151	2013	Ford		\$ 17,509.00
Vehicle Maintenance	126	2017	Ford	Interceptor	\$ 36,000.00

Water Maintenance	104	2008	Ford	F 150	\$ 12,247.00
Water Maintenance	30	2013	Navistar	Vactor Truck (complete unit)	\$ 390,000.00

Water Maintenance	3	2000		Homemade 1 Axle	
Water Maintenance	4	2017	Wacker	Light Tower	\$ 9,000.00
Water Maintenance	5	2017	Ford	Pickup Truck (Standard cab)	\$ 26,000.00
Water Maintenance	6	2017	Caterpillar	Backhoe	\$ 96,000.00
Water Maintenance	7	2018	Ford	Stake and Locate Vehicle	\$ 28,000.00
Water Maintenance	8	2012	Ford	Service Truck	\$ 25,203.00
Water Maintenance	11	2002	Wacker	Compactor	\$ 7,000.00
Water Maintenance	13	2012	Ford	Pickup Truck	\$ 25,614.00
Water Maintenance	14	2005	Eager	Tandem Dually Trailer	\$ 13,952.00
Water Maintenance	16		Kobota	Service Trailer Generator	\$ 1,000.00
Water Maintenance	18	2007	Case	Backhoe (Yard)	\$ 65,000.00
Water Maintenance	19	1996		Traffic Arrow Board	\$ 5,000.00
Water Maintenance	20	1994		Traffic Arrow Board	\$ -
Water Maintenance	21	2007	Mitsubishi	Fork Lift	\$ 24,878.70
Water Maintenance	23	2011	Ford	Pickup Truck (4 door)	\$ 31,218.00
Water Maintenance	24	2002	Ford	Dump Truck (5 yard)	\$ 50,877.00
Water Maintenance	27		Miller	Studi-saw, concrete saw	\$ 12,000.00
Water Maintenance	34		RGC	Hydraulic Power Unit	\$ 6,000.00
Water Maintenance	40	1998		Traffic Control- Sign Trailer	\$ 1,000.00
Water Maintenance	652	2018	Sullair	Portable Air Compressor	\$ 19,590.00
Water Maintenance	672	2003	South West	Air Trailer	\$ 8,000.00
Water Maintenance	675	2020	Ford	Pickup Truck (Extended Cab)	\$ 30,583.00
Water Maintenance	690	2021	Western Star	10 Yard Dump	\$ 140,957.00

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 000.000					
101-000.000-402.000	CURRENT PROPERTY TAXES	7,560,107	7,743,000	7,758,000	7,915,000
101-000.000-402.100	Payment in Lieu of Taxes	6,927	7,000	7,100	7,100
101-000.000-404.030	POLICE MILLAGE 98/04	1,093,630	1,120,000	1,122,000	1,145,700
101-000.000-405.050	FIRE MILLAGE - 98/04	1,152,214	1,180,000	1,182,000	1,207,000
101-000.000-405.080	POLICE/FIRE MILLAGE - 18	2,678,999	2,750,000	2,749,000	2,813,000
101-000.000-406.000	TRAILER PARK COLLECTIONS	267	200	200	200
101-000.000-409.000	Community Services Millage	118,619	121,500	121,500	124,000
101-000.000-412.000	DELINQUENT PROPERTY TAXES	3,724	5,000	9,500	5,000
101-000.000-428.000	STREET LIGHTS	373,778	373,500	383,500	383,500
101-000.000-445.000	TAX PENALTIES	7,209	8,000	14,000	8,000
101-000.000-447.000	TAX ADMINISTRATION FEE	1,044,800	990,000	1,160,000	1,200,000
101-000.000-451.000	BUILDING PERMITS	474,352	500,000	600,000	600,000
101-000.000-451.100	MECHANICAL PERMITS	87,969	80,000	90,000	90,000
101-000.000-451.200	ELECTRICAL PERMITS	75,440	75,000	75,000	75,000
101-000.000-451.300	PLUMBING PERMITS	55,488	60,000	60,000	60,000
101-000.000-451.400	MEP REGISTRATION FEES	30	1,000		
101-000.000-452.000	WETLAND PERMITS	1,750		1,500	1,000
101-000.000-453.000	Other Permits	25,920	25,000	25,000	25,000
101-000.000-453.500	MOBILE FOOD VENDOR PERMITS	480	250	480	450
101-000.000-455.000	MEDICAL MARIHUANA FEES	25,000	20,000	5,000	5,000
101-000.000-506.100	GRANT REVENUE - FEDERAL			6,300	
101-000.000-528.000	OTHER FEDERAL GRANTS	105,359		915,972	
101-000.000-574.000	STATE REVENUE SHARING	3,640,102	3,000,000	3,700,000	3,700,000
101-000.000-575.000	LIQUOR TAX REFUND	30,262	25,000	25,000	25,000
101-000.000-576.000	OTHER INTRGOVTL REVENUE	107,379	65,000	100,000	100,000
101-000.000-576.200	METRO Act Fees	23,664	20,000	31,150	20,000
101-000.000-576.500	Local Revenue Sharing Agreements	410,435	415,000	459,450	500,000
101-000.000-604.000	FRANCHISE FEES - CABLE TV	466,192	500,000	500,000	500,000
101-000.000-604.500	CABLE PEG FEES	105,752	125,000	120,000	120,000
101-000.000-605.000	FIRE INSPECTION CHARGES	8,765	10,000	10,000	10,000
101-000.000-607.000	SOR FEES	340	500	500	500
101-000.000-609.000	ANNUAL RENTAL INSPECTION FEES	74,853	75,000	75,000	75,000
101-000.000-609.010	RENTAL HOUSG REINSPECTION FEES	7,227	5,000	5,000	5,000
101-000.000-609.015	RENTAL REGISTRATION	27,200	20,000	25,000	25,000
101-000.000-609.016	Rental Registration Renewal	79,400	60,000	60,000	60,000
101-000.000-609.017	VACANT/ABANDONED REGISTRATION	1,985	2,000	1,000	1,000
101-000.000-610.000	VENDOR FEES	240	500	200	200
101-000.000-612.000	BROWNFIELD APPLICATION FEE	3,405	3,000	3,000	3,000
101-000.000-624.000	PLANNING DEPARTMENT	28,190	30,000	30,000	30,000
101-000.000-625.000	PUBLIC WORKS SERVICES	1,050,000	1,050,000	1,050,000	1,050,000
101-000.000-625.500	PEDESTRIAN BIKEPATH ADMINITRATIVE		40,000		
101-000.000-627.000	CEMETERY REVENUE	30,050	20,000	20,000	20,000
101-000.000-628.000	COPIES	1,502	500	1,000	1,000
101-000.000-628.010	POLICE DESK REVENUE	782	100	1,000	500
101-000.000-628.020	FOIA REQUESTS - COPIES	3,983	2,000	3,500	3,000
101-000.000-628.500	ELECTRONIC COPIES	2,250	1,000	2,000	2,000
101-000.000-629.000	FRANCHISE FEES - BWL	162,328	172,000	160,000	160,000
101-000.000-638.500	RECREATION PROGRAM REV	8,093	10,000	10,000	10,000
101-000.000-638.501	Sporties for Shorties	2,630	10,000	11,700	12,000
101-000.000-638.502	Sand Volleyball		3,500	2,500	2,500
101-000.000-638.503	Adult Softball		10,000	3,050	3,000
101-000.000-638.505	Special Events	180	3,000	1,000	1,000
101-000.000-638.506	ADULT SPORTS		2,000	3,000	3,000
101-000.000-638.510	RECREATION - BASEBALL	6,155	4,500	17,950	18,000
101-000.000-638.601	Oaks Soccer	2,605	40,000	40,000	40,000
101-000.000-638.602	Oaks Football	2,850	8,000	8,000	8,000
101-000.000-638.603	Oaks Misc	400			
101-000.000-638.700	Contract Programs	3,160	8,000		3,000

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
101-000.000-638.801	HYRA Basketball	3,110	10,000	10,000	10,000
101-000.000-638.802	HYRA T-BALL	1,485	2,000	2,740	3,000
101-000.000-638.803	HYRA Flag Football		4,500	4,500	4,500
101-000.000-638.804	HYRA Soccer	1,170	10,000	9,520	10,000
101-000.000-638.900	OBSC Revenue	1,080		1,000	1,000
101-000.000-638.950	WILLIAMSTON REC REVENUE	2,200	13,500	13,500	13,500
101-000.000-643.000	CEMETERY LOT SALES	37,350	15,000	21,000	15,000
101-000.000-647.010	SURPLUS PROPERTY	958			
101-000.000-650.000	RECYCLING REVENUE	18,512		10,000	10,000
101-000.000-650.500	SPONSOR REVENUE	1,500	1,500	1,500	1,500
101-000.000-656.000	PARKING TICKETS	2,890	5,000	5,000	5,000
101-000.000-657.000	ORDINANCE FINES	2,430	3,000	3,000	3,000
101-000.000-657.010	FINES-UTC ENFORCEMENT	54,585	50,000	50,000	50,000
101-000.000-657.020	FINES-RETAIL FRAUD ORDINANCE	6,800	10,000	10,000	10,000
101-000.000-657.030	POLICE SERVICES-WILLIAMSTOWN TWP	245,667	240,000	240,000	240,000
101-000.000-658.000	FALSE ALARM FEES	4,140	4,000	4,000	4,000
101-000.000-660.000	COURT RESTITUTION	12,064	15,000	10,000	10,000
101-000.000-660.500	TCPS REVENUE SHARING	1,337	800	500	500
101-000.000-665.000	INTEREST	199,003	100,000	100,000	100,000
101-000.000-665.060	INTEREST - LOAN REPAYMENTS	3,735	3,735		
101-000.000-665.100	Gain/Loss on Investment	32,538			
101-000.000-665.200	Unrealized invest gain/loss	25,396			
101-000.000-666.020	DIVIDEND - PROPERTY AND LIABILITY INS.	14,395	1,500		
101-000.000-667.200	Rent-School Street	6,960	6,960	6,960	6,960
101-000.000-671.000	MISCELLANEOUS	4,563	2,000	5,500	2,000
101-000.000-675.150	DONATIONS			500	
101-000.000-676.000	REIMBURSEMENTS	54,597	30,000	31,000	205,000
101-000.000-676.010	REIMBURSEMENTS-LEGAL FEES	500			
101-000.000-676.020	REIMBURSEMENTS-POLICE	4,622	3,000	3,000	12,000
101-000.000-676.030	REIMBURSEMENTS-FIRE	47,336	1,000	20,000	1,000
101-000.000-676.040	REIMBURSEMENTS-INSURANCE	6,065			
101-000.000-677.000	AMBULANCE FEE COLLECTIONS	1,181,342	1,350,000	1,350,000	1,350,000
101-000.000-678.000	REIMBURSEMENTS-CROSSING GUARDS	9,971	5,000	5,100	5,000
101-000.000-679.000	REIMBURSEMENTS-ELECTIONS	62,569			
101-000.000-680.000	REIMBURSEMENTS-SCHOOL SECURITY	4,995	2,000	250	2,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		23,240,286	22,689,545	24,684,622	24,251,610

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 100.101 - TOWNSHIP BOARD					
101-100.101-701.000	SALARIES	64,552	65,850	68,500	72,050
101-100.101-714.000	FICA	4,938	5,050	5,250	5,510
101-100.101-718.000	WORKERS COMPENSATION	91	150	150	150
101-100.101-728.000	OPERATING SUPPLIES	64	1,000	1,000	1,000
101-100.101-821.000	PROFESSIONAL SERVICES		2,000	2,000	2,000
101-100.101-822.010	EMPLOYEE RECOGNITION	151	2,000	2,000	2,000
101-100.101-825.000	PROFESSIONAL CONFERENCES/DUES	3,305	7,000	7,000	7,000
101-100.101-851.000	COMMUNICATIONS		2,000	2,000	2,000
101-100.101-870.000	MILEAGE		500	500	500
NET OF REVENUES/APPROPRIATIONS - 100.101 - TOWNSHIP BOARD		(73,101)	(85,550)	(88,400)	(92,210)
Dept 170.173 - ADMINISTRATIVE SERVICES					
101-170.173-701.000	SALARIES				160,000
101-170.173-708.000	PCOR FEDERAL FEE	815	850	855	950
101-170.173-714.000	FICA	1,611	1,750	1,750	1,750
101-170.173-715.000	HEALTH INSURANCE	7,379	15,000	15,000	15,000
101-170.173-715.100	RETIREE HEALTH INS - OPEB	447,018	207,000	207,000	210,000
101-170.173-717.000	PENSION	212,325	146,000	146,000	22,600
101-170.173-724.000	UNEMPLOYMENT COMPENSATION	724	1,000	1,000	1,000
101-170.173-728.000	OPERATING SUPPLIES	15,945	20,000	20,000	20,000
101-170.173-728.400	OPERATING SUPPLIES-COVID-19	114,532		77,200	
101-170.173-730.000	POSTAGE	47,152	35,000	35,000	40,000
101-170.173-806.000	CLAIM REIMBURSEMENT	29,151		18,000	20,000
101-170.173-808.000	LEGAL FEES	236,717	175,000	250,000	250,000
101-170.173-808.100	LEGAL FEES - UTC	80,432	85,000	85,000	85,000
101-170.173-808.200	LEGAL FEES - LABOR RELATIONS	105,851	50,000	50,000	50,000
101-170.173-810.000	ADVERTISING	858	10,000	10,000	10,000
101-170.173-812.000	INSURANCE	110,348	120,000	120,000	120,000
101-170.173-820.000	CONTRACTUAL SERVICES	3,890	8,000	18,000	8,000
101-170.173-821.000	PROFESSIONAL SERVICES	503		1,800	1,800
101-170.173-826.000	COMPUTER SERVICES/SUPPLIES	286			
101-170.173-826.010	COMPUTER NETWORK LEASE	50			
101-170.173-836.000	AMBULANCE BILLING	77,475	85,000	80,000	85,000
101-170.173-920.000	UTILITIES-ELECTRIC/GAS/WATER	208,131	230,000	230,000	240,000
101-170.173-921.000	UTILITIES-TELEPHONE & DATA SERVICES	152,895	160,000	160,000	165,000
101-170.173-921.500	UTILITIES-CELL PHONE REIMB	21,572	24,000	24,000	25,000
101-170.173-922.000	UTILITIES-STREET LIGHTS	371,412	385,000	385,000	385,000
101-170.173-936.000	EQUIPMENT MAINTENANCE	30,643	35,000	35,000	35,000
101-170.173-955.000	MISCELLANEOUS	(40)			
101-170.173-965.000	Property Taxes	26	100	100	100
NET OF REVENUES/APPROPRIATIONS - 170.173 - ADMINISTRATIVE SERV		(2,277,701)	(1,793,700)	(1,970,705)	(1,951,200)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 170.191 - ELECTIONS					
101-170.191-701.080	SALARIES - TEMPORARY	45,361	20,000	30,000	20,000
101-170.191-701.120	SALARIES-MAY ELECTION			19,200	
101-170.191-701.130	SALARIES-AUGUST PRIMARY	20,450			40,000
101-170.191-701.140	SALARIES-NOVEMBER ELECTION	30,455	25,000	25,000	50,000
101-170.191-701.150	SALARIES-PRESIDENTIAL PRIMARY	48,869			
101-170.191-706.000	OVERTIME	31,963	5,000	5,000	8,000
101-170.191-714.000	FICA	7,382	3,825	3,825	10,600
101-170.191-717.000	PENSION	2,375	600	600	1,350
101-170.191-717.500	VantageCare	23	100	100	160
101-170.191-728.000	OPERATING SUPPLIES	3,403	4,000	4,000	4,000
101-170.191-728.001	SUPPLIES - MAY ELECTION			11,950	
101-170.191-728.002	Supplies-Aug Election	7,055			
101-170.191-728.003	Supplies-Nov Election	5,767	5,000	5,000	10,000
101-170.191-728.004	Supplies-Pres Elec	9,191			
101-170.191-730.001	Postage- May Election			1,800	
101-170.191-730.002	Postage-Aug Election	3,852			5,000
101-170.191-730.003	Postage-Nov Elec	3,008	10,000	4,000	5,000
101-170.191-730.004	Postage Pres Elec	1,360			
101-170.191-733.000	ELEC COSTS-COUNTY	20,802			
101-170.191-820.000	CONTRACTUAL SERVICES	5,698	2,000	7,000	5,000
101-170.191-825.000	PROFESSIONAL CONFERENCES/DUES	1,448	1,000		
101-170.191-826.000	COMPUTER SERVICES/SUPPLIES		5,000	6,150	60,000
101-170.191-870.000	MILEAGE	76		25	100
101-170.191-936.000	EQUIPMENT MAINTENANCE	123	500	500	500
NET OF REVENUES/APPROPRIATIONS - 170.191 - ELECTIONS		(248,661)	(82,025)	(124,150)	(219,710)
Dept 170.201 - ACCOUNTING					
101-170.201-701.000	SALARIES	306,828	305,000	300,000	277,000
101-170.201-706.000	OVERTIME	76		50	
101-170.201-709.000	ICMA CONTRIBUTION	500	500	500	500
101-170.201-710.000	LONGEVITY	1,280	1,360	400	400
101-170.201-714.000	FICA	23,350	23,500	23,000	21,250
101-170.201-715.000	HEALTH INSURANCE	68,604	61,100	61,100	62,200
101-170.201-716.000	LIFE/DISABILITY INSURANCE	1,064	1,550	1,550	1,550
101-170.201-717.000	PENSION	35,770	46,500	46,500	42,500
101-170.201-717.500	VantageCare	5,554	5,150	5,150	5,100
101-170.201-718.000	WORKERS COMPENSATION	627	1,310	1,000	
101-170.201-728.000	OPERATING SUPPLIES	10,641	12,000	10,000	11,000
101-170.201-730.000	POSTAGE	17,264	21,000	20,000	20,000
101-170.201-807.000	AUDIT	28,000	30,000	36,900	38,000
101-170.201-821.000	PROFESSIONAL SERVICES	4,663	5,500	5,500	6,000
101-170.201-825.000	PROFESSIONAL CONFERENCES/DUES	1,518	5,000	5,000	6,000
101-170.201-870.000	MILEAGE		100	100	100
101-170.201-936.000	EQUIPMENT MAINTENANCE	203	200	200	200
101-170.201-980.000	OFFICE EQUIPMENT & FURNITURE	186			500
NET OF REVENUES/APPROPRIATIONS - 170.201 - ACCOUNTING		(506,128)	(519,770)	(516,950)	(492,300)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 170.209 - ASSESSING					
101-170.209-701.000	SALARIES	164,732	167,750	205,000	250,000
101-170.209-701.080	SALARIES - TEMPORARY		6,600		7,800
101-170.209-704.000	BOARD OF REVIEW	2,157	3,245	3,245	3,245
101-170.209-709.000	ICMA CONTRIBUTION	500	500	750	750
101-170.209-710.000	LONGEVITY	640	640	1,600	1,600
101-170.209-714.000	FICA	12,015	13,700	13,700	13,850
101-170.209-715.000	HEALTH INSURANCE	41,937	51,000	51,000	63,100
101-170.209-716.000	LIFE/DISABILITY INSURANCE	692	985	985	985
101-170.209-717.000	PENSION	20,222	21,800	21,800	24,800
101-170.209-717.500	VantageCare	3,277	3,300	3,300	3,300
101-170.209-718.000	WORKERS COMPENSATION	689	1,150	700	1,000
101-170.209-728.000	OPERATING SUPPLIES	2,247	4,000	4,000	4,000
101-170.209-819.000	TRAINING	1,050	1,850	2,850	2,975
101-170.209-820.000	CONTRACTUAL SERVICES	70,706	77,500	41,000	
101-170.209-821.000	PROFESSIONAL SERVICES	2,500	28,500	28,500	28,500
101-170.209-825.000	PROFESSIONAL CONFERENCES/DUES	580	600	620	975
101-170.209-870.000	MILEAGE		200	200	300
101-170.209-980.000	OFFICE EQUIPMENT & FURNITURE			500	
NET OF REVENUES/APPROPRIATIONS - 170.209 - ASSESSING		(323,944)	(383,320)	(379,750)	(407,180)
Dept 170.215 - CLERK					
101-170.215-701.000	SALARIES	197,132	211,300	206,000	214,000
101-170.215-706.000	OVERTIME	5,430	1,000	1,000	1,000
101-170.215-709.000	ICMA CONTRIBUTION	500	500	500	500
101-170.215-710.000	LONGEVITY			1,600	1,600
101-170.215-714.000	FICA	15,606	16,240	16,000	16,600
101-170.215-715.000	HEALTH INSURANCE	30,078	21,200	16,600	39,500
101-170.215-715.010	FLEXIBLE BENEFIT	4,125	4,500	4,500	4,500
101-170.215-716.000	LIFE/DISABILITY INSURANCE	887	1,250	1,250	1,250
101-170.215-717.000	PENSION	20,468	20,000	26,500	36,000
101-170.215-717.500	VantageCare	3,845	4,120	4,120	4,200
101-170.215-718.000	WORKERS COMPENSATION	496	920	600	730
101-170.215-728.000	OPERATING SUPPLIES	1,691	1,000	1,000	1,000
101-170.215-750.000	PUBLICATIONS		500	500	500
101-170.215-820.000	CONTRACTUAL SERVICES	7,105	12,000	12,000	12,000
101-170.215-825.000	PROFESSIONAL CONFERENCES/DUES	998	3,000	3,000	3,000
101-170.215-826.000	COMPUTER SERVICES/SUPPLIES	570	1,000	1,000	1,000
101-170.215-870.000	MILEAGE		300	300	100
101-170.215-980.000	OFFICE EQUIPMENT & FURNITURE	212	500	500	
NET OF REVENUES/APPROPRIATIONS - 170.215 - CLERK		(289,143)	(299,330)	(296,970)	(337,480)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 170.226 - ADMIN & HUMAN RESOURCES					
101-170.226-701.000	SALARIES	416,470	409,000	403,200	405,000
101-170.226-701.080	SALARIES - TEMPORARY	6,348			
101-170.226-706.000	OVERTIME	737			
101-170.226-709.000	ICMA CONTRIBUTION	2,700	2,800	2,780	2,850
101-170.226-710.000	LONGEVITY	1,292	1,280	1,280	1,280
101-170.226-714.000	FICA	32,365	31,300	31,700	31,500
101-170.226-715.000	HEALTH INSURANCE	39,367	60,000	61,000	60,000
101-170.226-715.010	FLEXIBLE BENEFIT	7,500	4,500	4,500	4,500
101-170.226-716.000	LIFE/DISABILITY INSURANCE	3,188	3,100	3,100	3,500
101-170.226-717.000	PENSION	41,548	40,400	40,400	44,100
101-170.226-717.500	VantageCare	6,976	6,750	7,200	7,500
101-170.226-718.000	WORKERS COMPENSATION	840	1,600	1,000	1,600
101-170.226-723.000	AUTO ALLOWANCE	8,971	9,700	9,600	9,600
101-170.226-728.000	OPERATING SUPPLIES	86	1,000	1,000	1,000
101-170.226-809.000	ACTUARIAL SERVICES	12,400	25,000	13,450	20,000
101-170.226-814.000	MEETING EXPENSE	142	2,000	2,000	2,000
101-170.226-819.000	TRAINING		30,000	30,000	30,000
101-170.226-820.000	CONTRACTUAL SERVICES	3,800	5,000	5,000	5,000
101-170.226-822.000	PERSONNEL/LABOR RELATIONS	156			
101-170.226-822.010	EMPLOYEE RECOGNITION	39	5,000	5,000	5,000
101-170.226-822.020	INTERVIEW/HIRING EXPENSES	3,192	4,000	4,000	4,000
101-170.226-825.000	PROFESSIONAL CONFERENCES/DUES	3,867	7,000	7,000	7,000
101-170.226-835.000	PHYSICALS	17,002	26,000	26,000	26,000
101-170.226-835.010	EMPLOYEE WELLNESS PROGRAM	22,132	15,000	15,000	15,000
101-170.226-870.000	MILEAGE	69			
101-170.226-942.000	EQUIPMENT RENTAL	4,500	21,750	21,750	21,750
NET OF REVENUES/APPROPRIATIONS - 170.226 - ADMIN & HUMAN RES		(635,687)	(712,180)	(695,960)	(708,180)
Dept 170.230 - INFORMATION TECHNOLOGY					
101-170.230-701.000	SALARIES	226,973	229,000	235,000	241,000
101-170.230-709.000	ICMA CONTRIBUTION	600	600	850	850
101-170.230-710.000	LONGEVITY	1,280	1,280	1,280	2,700
101-170.230-714.000	FICA	17,524	17,650	18,700	18,700
101-170.230-715.000	HEALTH INSURANCE	30,558	37,000	30,000	26,000
101-170.230-715.010	FLEXIBLE BENEFIT	2,925	1,800	6,300	6,300
101-170.230-716.000	LIFE/DISABILITY INSURANCE	949	1,350	1,350	1,400
101-170.230-717.000	PENSION	19,982	22,450	23,500	23,500
101-170.230-717.500	VantageCare	3,996	4,500	4,500	4,700
101-170.230-718.000	WORKERS COMPENSATION	554	1,000	600	1,000
101-170.230-728.000	OPERATING SUPPLIES		800	800	500
101-170.230-819.000	TRAINING		7,500		
101-170.230-820.000	CONTRACTUAL SERVICES	29,294	47,000	172,000	121,000
101-170.230-821.000	PROFESSIONAL SERVICES				32,000
101-170.230-825.000	PROFESSIONAL CONFERENCES/DUES		2,500	2,500	33,000
101-170.230-826.000	COMPUTER SERVICES/SUPPLIES	16,662	15,500	15,500	12,500
101-170.230-826.010	Existing Software License Agreements	225,169	215,000	230,000	244,000
101-170.230-826.020	Existing Hardware Licenses	7,825	16,250	16,250	11,500
101-170.230-826.030	DATA SERVICES	13,893	7,500		
NET OF REVENUES/APPROPRIATIONS - 170.230 - INFORMATION TECHN		(598,184)	(628,680)	(759,130)	(780,650)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 170.253 - TREASURER					
101-170.253-701.000	SALARIES	162,905	164,500	182,500	174,000
101-170.253-701.080	SALARIES - TEMPORARY	4,745		10,000	5,000
101-170.253-702.000	SICK LEAVE INCENTIVE PAY	214			
101-170.253-706.000	OVERTIME	3,149	1,500	6,000	1,500
101-170.253-709.000	ICMA CONTRIBUTION	500	500	500	500
101-170.253-710.000	LONGEVITY	1,280	1,520	1,800	1,280
101-170.253-714.000	FICA	13,009	12,750	14,700	13,400
101-170.253-715.000	HEALTH INSURANCE	32,819	43,750	40,000	51,600
101-170.253-716.000	LIFE/DISABILITY INSURANCE	735	1,000	1,000	1,000
101-170.253-717.000	PENSION	22,837	25,500	30,000	34,500
101-170.253-717.500	VantageCare	3,260	3,250	3,250	3,300
101-170.253-718.000	WORKERS COMPENSATION	322	550	350	600
101-170.253-728.000	OPERATING SUPPLIES	654	200	200	200
101-170.253-730.000	POSTAGE	10,582	11,000	11,000	11,500
101-170.253-825.000	PROFESSIONAL CONFERENCES/DUES	(743)	3,500	3,500	3,500
101-170.253-870.000	MILEAGE	147	500	200	200
101-170.253-900.000	PRINTING/PUBLISHING	5,857	6,500	6,500	6,500
101-170.253-955.000	MISCELLANEOUS	388	400	400	400
101-170.253-980.000	OFFICE EQUIPMENT & FURNITURE	282	500	500	500
NET OF REVENUES/APPROPRIATIONS - 170.253 - TREASURER		(262,942)	(277,420)	(312,400)	(309,480)
Dept 170.260 - WATERSHED MANAGEMENT					
101-170.260-820.000	CONTRACTUAL SERVICES	6,606	40,000	40,000	40,000
101-170.260-842.000	DRAINS AT LARGE	102,270	103,000	90,000	90,000
101-170.260-842.500	CHAPTER 20 DRAINS		50,000		350,000
101-170.260-843.500	SPECIAL PROJECT DRAINS - PRINCIPAL	240,408	380,500	396,450	400,000
101-170.260-843.501	SPECIAL PROJECT DRAINS - INTEREST	63,860	121,000	81,850	85,000
NET OF REVENUES/APPROPRIATIONS - 170.260 - WATERSHED MANAGE		(413,144)	(694,500)	(608,300)	(965,000)
Dept 170.268 - BUILDING MAINTENANCE					
101-170.268-701.000	SALARIES	54,396	56,000	55,500	56,200
101-170.268-706.000	OVERTIME	2,885	5,000	5,000	5,000
101-170.268-709.000	ICMA CONTRIBUTION	250	250	250	250
101-170.268-710.000	LONGEVITY	320	320	320	320
101-170.268-714.000	FICA	4,977	4,750	4,750	5,100
101-170.268-715.000	HEALTH INSURANCE	17,146	17,000	15,000	17,000
101-170.268-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
101-170.268-716.000	LIFE/DISABILITY INSURANCE	281	325	325	350
101-170.268-717.000	PENSION	7,782	10,600	11,500	12,500
101-170.268-717.500	VantageCare	1,150	1,100	1,100	1,100
101-170.268-718.000	WORKERS COMPENSATION	1,353	2,675	1,600	2,800
101-170.268-727.000	LICENSES	3,173	1,200	1,200	1,200
101-170.268-728.000	OPERATING SUPPLIES	10,826	21,000	18,000	20,000
101-170.268-761.000	CLOTHING ALLOWANCE	161	750	750	1,000
101-170.268-819.000	TRAINING	(256)	1,500	1,500	1,500
101-170.268-820.000	CONTRACTUAL SERVICES	243,027	243,000	245,000	275,000
101-170.268-825.000	PROFESSIONAL CONFERENCES/DUES	58			
101-170.268-827.000	RADIO MAINTENANCE	67	100		
101-170.268-828.000	SOLID WASTE CONTAINER SERVICES	9,565	12,000	12,000	15,000
101-170.268-930.000	BUILDING REPAIRS	7,173	45,000	12,000	15,000
101-170.268-937.000	BUILDING MAINTENANCE	17,904	45,000	12,000	15,000
101-170.268-942.000	EQUIPMENT RENTAL	14,250	14,960	14,960	14,960
101-170.268-979.000	MACHINERY AND EQUIPMENT	176	5,000	5,000	5,000
NET OF REVENUES/APPROPRIATIONS - 170.268 - BUILDING MAINTENAN		(401,164)	(492,030)	(422,255)	(468,780)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 170.269 - Grounds Maintenance					
101-170.269-701.000	SALARIES	47,721	48,500	48,600	49,500
101-170.269-701.080	SALARIES - TEMPORARY	6,495	12,000	5,000	12,000
101-170.269-706.000	OVERTIME	3,319	7,000	5,000	7,000
101-170.269-709.000	ICMA CONTRIBUTION	250	250	250	250
101-170.269-710.000	LONGEVITY	1,280	1,280	1,280	1,280
101-170.269-714.000	FICA	4,587	5,350	5,350	5,650
101-170.269-715.000	HEALTH INSURANCE	17,460	16,000	15,000	12,000
101-170.269-716.000	LIFE/DISABILITY INSURANCE	281	300	300	300
101-170.269-717.000	PENSION	7,115	10,700	11,000	12,400
101-170.269-717.500	VantageCare	995	950	950	1,000
101-170.269-718.000	WORKERS COMPENSATION	1,254	2,050	1,200	2,150
101-170.269-727.000	LICENSES	2,014	1,200	1,200	1,200
101-170.269-728.000	OPERATING SUPPLIES	3,763	11,000	10,000	11,000
101-170.269-760.000	UNIFORMS	402			
101-170.269-761.000	CLOTHING ALLOWANCE	321	750	750	1,000
101-170.269-819.000	TRAINING	214	1,500	1,500	1,500
101-170.269-820.000	CONTRACTUAL SERVICES	19,741	25,000	25,000	30,000
101-170.269-827.000	RADIO MAINTENANCE	10	100		
101-170.269-934.000	GROUND MAINTENANCE	4,923	18,000	18,000	53,000
101-170.269-936.000	EQUIPMENT MAINTENANCE	135	650		
101-170.269-942.000	EQUIPMENT RENTAL	68,500	60,140	60,140	60,140
101-170.269-979.000	MACHINERY AND EQUIPMENT	1,045	1,500	1,500	1,500
NET OF REVENUES/APPROPRIATIONS - 170.269 - Grounds Maintenance		(191,825)	(224,220)	(212,020)	(262,870)
Dept 170.276 - CEMETERY					
101-170.276-701.000	SALARIES	19,034	19,200	19,800	20,500
101-170.276-701.080	SALARIES - TEMPORARY	5,388	12,000		12,000
101-170.276-706.000	OVERTIME	2,248	2,000	4,000	2,000
101-170.276-709.000	ICMA CONTRIBUTION	63	65	65	65
101-170.276-710.000	LONGEVITY	240	240	240	240
101-170.276-714.000	FICA	2,047	2,600	2,100	2,700
101-170.276-715.000	HEALTH INSURANCE	2,074	4,000	3,700	4,000
101-170.276-716.000	LIFE/DISABILITY INSURANCE	48	115	115	120
101-170.276-717.000	PENSION	2,351	2,600	2,600	2,600
101-170.276-717.500	VantageCare	379	415	415	450
101-170.276-718.000	WORKERS COMPENSATION	262	550	325	500
101-170.276-728.000	OPERATING SUPPLIES	2,194	3,000	3,000	3,000
101-170.276-760.000	UNIFORMS		100		
101-170.276-820.000	CONTRACTUAL SERVICES				10,000
101-170.276-880.000	COMMUNITY PROMOTION		1,000	1,000	1,000
101-170.276-920.000	UTILITIES-ELECTRIC/GAS/WATER	580	400	1,000	1,000
101-170.276-930.000	BUILDING REPAIRS		500		500
101-170.276-942.000	EQUIPMENT RENTAL	12,400	24,260	24,260	24,260
101-170.276-980.000	OFFICE EQUIPMENT & FURNITURE				1,000
NET OF REVENUES/APPROPRIATIONS - 170.276 - CEMETERY		(49,308)	(73,045)	(62,620)	(85,935)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 170.277 - RECYCLING CENTER					
101-170.277-701.000	SALARIES	35,317	35,350	37,000	37,500
101-170.277-706.000	OVERTIME	62	150		
101-170.277-710.000	LONGEVITY	640	640	650	960
101-170.277-714.000	FICA	2,729	2,760	3,000	3,000
101-170.277-715.000	HEALTH INSURANCE	11,817	11,600	11,600	12,000
101-170.277-716.000	LIFE/DISABILITY INSURANCE	148	210	210	220
101-170.277-717.000	PENSION	3,502	3,500	3,700	3,700
101-170.277-717.500	VantageCare	700	700	700	750
101-170.277-718.000	WORKERS COMPENSATION	156	270	270	275
101-170.277-728.000	OPERATING SUPPLIES	42	100	100	100
101-170.277-820.000	CONTRACTUAL SERVICES	24,750	24,000	24,000	24,000
101-170.277-880.000	COMMUNITY PROMOTION	200	2,000	2,000	2,000
101-170.277-888.500	RECYCLING-SPECIAL PROJECTS	23,386	10,000	10,000	10,000
101-170.277-934.000	GROUNDS MAINTENANCE		10,000	10,000	10,000
NET OF REVENUES/APPROPRIATIONS - 170.277 - RECYCLING CENTER		(103,449)	(101,280)	(103,230)	(104,505)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 300.301 - POLICE					
101-300.301-701.000	SALARIES	2,314,262	2,422,000	2,400,000	2,500,000
101-300.301-701.040	SALARIES-RECORD DIVISION	164,991	170,000	162,000	181,500
101-300.301-701.050	SALARIES-CROSSING GUARDS	10,164	29,000	25,000	29,000
101-300.301-701.170	SALARIES-CADETS	80,843	90,000	95,000	95,000
101-300.301-702.000	SICK LEAVE INCENTIVE PAY	6,892	12,300	14,100	28,000
101-300.301-702.010	HOLIDAY PAYOUT	74,137	85,000	80,000	110,000
101-300.301-706.000	OVERTIME	68,333	80,000	80,000	80,000
101-300.301-706.010	OVERTIME-COURT HEARINGS	8,464	10,000	10,000	10,000
101-300.301-706.030	OVERTIME-RECORDS DIVISION		1,000	1,000	1,000
101-300.301-706.040	OVERTIME-SCHOOL SECURITY	9,812	12,000	12,000	12,000
101-300.301-706.050	OVERTIME-CANINE UNIT	1,818	4,200	4,200	4,200
101-300.301-706.060	OVERTIME-TRAINING	15,864	17,000	17,000	17,000
101-300.301-706.070	OVERTIME-HOLIDAY	19,431	36,000	36,000	36,000
101-300.301-706.300	OVERTIME-GRANT	103			
101-300.301-709.000	ICMA CONTRIBUTION	250	250	250	250
101-300.301-710.000	LONGEVITY	26,206	26,300	26,300	23,000
101-300.301-714.000	FICA	218,491	240,000	230,000	240,000
101-300.301-715.000	HEALTH INSURANCE	381,252	500,000	440,000	450,000
101-300.301-715.010	FLEXIBLE BENEFIT	57,375	58,500	58,500	58,500
101-300.301-716.000	LIFE/DISABILITY INSURANCE	11,783	15,300	15,000	15,100
101-300.301-717.000	PENSION	1,808,442	2,042,500	2,042,500	2,075,000
101-300.301-717.500	VantageCare	4,596	14,500	14,500	42,000
101-300.301-718.000	WORKERS COMPENSATION	45,002	76,200	45,000	73,000
101-300.301-720.000	PHYSICAL FITNESS AWARDS	7,400	12,000	10,000	12,000
101-300.301-727.000	LICENSES	14,650	20,000	15,000	15,000
101-300.301-728.000	OPERATING SUPPLIES	9,744	12,000	12,000	12,000
101-300.301-728.020	OPERATING SUPPLIES-BREATHALYZE		500	500	650
101-300.301-728.040	OPERATING SUPPLIES-CANINE UNIT	1,261	1,500	1,500	1,500
101-300.301-728.050	OPERATING SUPPLIES-CRIME PREV.	2,380	3,000	3,000	3,000
101-300.301-728.070	OPERATING SUPPLIES-DARE PROG.	2,965	3,000	3,000	3,000
101-300.301-728.300	Operating Costs - Spec Resp Team		2,500	2,500	2,500
101-300.301-739.000	AMMUNITION	3,875	16,000	16,000	24,000
101-300.301-750.000	PUBLICATIONS		500	500	1,200
101-300.301-760.000	UNIFORMS	15,489	25,000	25,000	25,000
101-300.301-761.000	CLOTHING ALLOWANCE	3,161	3,500	3,500	3,500
101-300.301-762.000	UNIFORM CLEANING	6,925	12,500	8,000	12,500
101-300.301-764.000	SHOES AND BOOTS	2,501	4,500	3,000	4,500
101-300.301-811.000	ACCREDITATION STUDY		1,200	1,000	1,000
101-300.301-820.035	TOWING SERVICES	2,306	2,500	2,500	2,500
101-300.301-820.040	911 OPERATION	9,000	15,000	15,000	15,000
101-300.301-820.060	PRINTING CONTRACT	1,060	2,500	2,500	2,500
101-300.301-820.065	Record Shredding and Storage	185	400	400	
101-300.301-825.000	PROFESSIONAL CONFERENCES/DUES	3,431	5,500	5,500	5,500
101-300.301-826.000	COMPUTER SERVICES/SUPPLIES	4,736	9,100	5,000	5,000
101-300.301-827.000	RADIO MAINTENANCE	8,268	15,000	9,000	9,000
101-300.301-831.000	TRAINING	13,817	28,000	28,000	28,000
101-300.301-831.500	TRAINING-REIMBURSABLE				5,000
101-300.301-851.000	COMMUNICATIONS	403	500	500	500
101-300.301-870.000	MILEAGE	17	1,200	500	1,200
101-300.301-936.000	EQUIPMENT MAINTENANCE	1,352	3,000	3,000	7,000
101-300.301-942.000	EQUIPMENT RENTAL	301,470	208,625	208,625	208,625
101-300.301-956.060	BICYCLE PATROL FUND*	60	400		400
101-300.301-979.000	MACHINERY AND EQUIPMENT	26,872	17,000	17,000	25,200
NET OF REVENUES/APPROPRIATIONS - 300.301 - POLICE		(5,771,839)	(6,368,475)	(6,210,375)	(6,517,325)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 300.336 - FIRE DEPARTMENT					
101-300.336-701.000	SALARIES	2,229,854	2,404,100	2,350,000	2,700,000
101-300.336-701.060	SALARIES-PART TIME FIREFIGHTRS	10,921	25,000	25,000	25,000
101-300.336-701.070	SALARIES-ACTING PAY	30,258	25,000	25,000	25,000
101-300.336-702.000	SICK LEAVE INCENTIVE PAY	3,606	18,000	20,000	34,200
101-300.336-702.010	HOLIDAY PAYOUT	84,459	100,000	90,000	98,100
101-300.336-706.000	OVERTIME	106,512	85,000	85,000	85,000
101-300.336-706.060	OVERTIME-TRAINING	5,050	15,000	10,000	15,000
101-300.336-706.070	OVERTIME-HOLIDAY	6,119	12,000	10,000	12,000
101-300.336-709.000	ICMA CONTRIBUTION	250	250	250	250
101-300.336-710.000	LONGEVITY	27,585	26,560	26,560	26,300
101-300.336-714.000	FICA	195,705	215,000	215,000	218,000
101-300.336-715.000	HEALTH INSURANCE	436,565	485,000	430,000	478,000
101-300.336-715.010	FLEXIBLE BENEFIT	44,598	45,000	45,000	50,000
101-300.336-716.000	LIFE/DISABILITY INSURANCE	10,119	14,500	14,500	14,600
101-300.336-717.000	PENSION	2,081,987	2,429,900	2,400,000	2,520,000
101-300.336-717.500	VantageCare	16,726	11,800	26,000	30,200
101-300.336-718.000	WORKERS COMPENSATION	58,321	100,000	60,000	114,000
101-300.336-720.000	PHYSICAL FITNESS AWARDS	15,500	17,500	15,500	17,000
101-300.336-721.000	FOOD ALLOWANCE	22,776	19,800	25,000	25,600
101-300.336-723.000	AUTO ALLOWANCE	3,729			
101-300.336-726.000	SPECIAL EQUIPMENT	30,678	34,200	60,000	25,500
101-300.336-728.000	OPERATING SUPPLIES	8,687	12,500	12,500	12,500
101-300.336-728.090	OPERATING SUPPLIES-AMBULANCE	82,817	80,000	80,000	80,000
101-300.336-732.000	HAZMAT	9,993	9,000	9,000	9,000
101-300.336-750.000	PUBLICATIONS	125	1,200	1,200	1,200
101-300.336-760.000	UNIFORMS	10,466	13,000	13,000	13,000
101-300.336-762.000	UNIFORM CLEANING	379	3,000	3,000	2,000
101-300.336-764.000	SHOES AND BOOTS	1,302	6,500	6,000	6,000
101-300.336-820.000	CONTRACTUAL SERVICES	20,833	30,000	30,000	32,000
101-300.336-823.000	EMERGENCY MEDICAL TRAINING	4,714	7,000	7,000	7,000
101-300.336-825.000	PROFESSIONAL CONFERENCES/DUES	1,543	2,500	2,500	2,500
101-300.336-827.000	RADIO MAINTENANCE	11,143	13,860	13,860	13,860
101-300.336-831.000	TRAINING	10,163	18,000	18,000	23,000
101-300.336-880.000	COMMUNITY PROMOTION	1,986	5,000	5,000	5,000
101-300.336-936.000	EQUIPMENT MAINTENANCE	4,920	15,500	15,500	15,500
101-300.336-942.000	EQUIPMENT RENTAL	280,000	282,820	282,820	282,820
101-300.336-979.000	MACHINERY AND EQUIPMENT	31,029	45,000	45,000	40,000
101-300.336-980.000	OFFICE EQUIPMENT & FURNITURE		500		500
NET OF REVENUES/APPROPRIATIONS - 300.336 - FIRE DEPARTMENT		(5,901,418)	(6,628,990)	(6,477,190)	(7,059,630)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 300.371 - DEV. - BUILDING DIVISION					
101-300.371-701.000	SALARIES	392,061	400,000	375,000	422,000
101-300.371-701.080	SALARIES - TEMPORARY		6,000	6,000	6,000
101-300.371-702.000	SICK LEAVE INCENTIVE PAY	298		825	840
101-300.371-706.000	OVERTIME	246		200	
101-300.371-709.000	ICMA CONTRIBUTION	1,063	1,063	1,065	1,100
101-300.371-710.000	LONGEVITY	2,834	3,850	4,300	2,900
101-300.371-714.000	FICA	30,796	31,450	31,450	33,200
101-300.371-715.000	HEALTH INSURANCE	33,348	41,000	36,000	38,000
101-300.371-715.010	FLEXIBLE BENEFIT	9,000	9,000	10,125	10,125
101-300.371-716.000	LIFE/DISABILITY INSURANCE	1,347	1,900	1,900	1,900
101-300.371-717.000	PENSION	26,326	29,000	29,000	30,000
101-300.371-717.500	VantageCare	6,215	6,300	6,300	6,300
101-300.371-718.000	WORKERS COMPENSATION	1,689	2,800	1,700	2,900
101-300.371-728.000	OPERATING SUPPLIES	1,211	1,000	1,250	1,250
101-300.371-750.000	PUBLICATIONS		1,000	1,000	1,000
101-300.371-825.000	PROFESSIONAL CONFERENCES/DUES	1,940	3,000	3,000	3,000
101-300.371-827.000	RADIO MAINTENANCE	906	500	500	750
101-300.371-870.000	MILEAGE		100		
101-300.371-942.000	EQUIPMENT RENTAL	39,600	23,155	23,155	23,155
NET OF REVENUES/APPROPRIATIONS - 300.371 - DEV. - BUILDING DIVIS		(548,880)	(561,118)	(532,770)	(584,420)
Dept 300.400 - DEV. - PLANNING/ADMIN.					
101-300.400-701.000	SALARIES	359,034	354,000	335,000	345,000
101-300.400-701.080	SALARIES - TEMPORARY	734	6,000	6,000	6,000
101-300.400-701.090	SALARIES-APPOINTED OFFICIALS	5,220	10,000	10,000	10,000
101-300.400-706.000	OVERTIME	1,197	6,000	3,000	6,000
101-300.400-709.000	ICMA CONTRIBUTION	1,187	2,400	1,900	1,900
101-300.400-710.000	LONGEVITY	1,920	1,920	1,300	
101-300.400-714.000	FICA	27,612	29,100	23,900	28,100
101-300.400-715.000	HEALTH INSURANCE	49,370	68,500	65,000	65,000
101-300.400-715.010	FLEXIBLE BENEFIT	1,875		2,100	3,375
101-300.400-716.000	LIFE/DISABILITY INSURANCE	1,702	2,100	2,000	2,100
101-300.400-717.000	PENSION	22,237	29,500	26,500	31,000
101-300.400-717.500	VantageCare	6,571	7,000	7,000	6,800
101-300.400-718.000	WORKERS COMPENSATION	1,869	2,800	1,500	2,500
101-300.400-728.000	OPERATING SUPPLIES	47	1,250	1,250	2,500
101-300.400-750.000	PUBLICATIONS	547	1,000	1,000	1,000
101-300.400-821.000	PROFESSIONAL SERVICES	5,606	20,000	20,000	40,000
101-300.400-825.000	PROFESSIONAL CONFERENCES/DUES	3,468	6,000	6,000	7,500
101-300.400-827.000	RADIO MAINTENANCE	1,784	1,600	1,920	2,000
101-300.400-870.000	MILEAGE	129	2,000	300	300
101-300.400-942.000	EQUIPMENT RENTAL	7,900	4,635	4,635	4,635
NET OF REVENUES/APPROPRIATIONS - 300.400 - DEV. - PLANNING/ADM		(500,009)	(555,805)	(520,305)	(565,710)
Dept 440.446 - STREET & HIGHWAYS					
101-440.446-821.000	PROFESSIONAL SERVICES	20,223			
NET OF REVENUES/APPROPRIATIONS - 440.446 - STREET & HIGHWAYS		(20,223)			

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 600.749 - HUMAN SERVICES					
101-600.749-701.000	SALARIES	42,533	42,800	43,800	44,525
101-600.749-701.090	SALARIES-APPOINTED OFFICIALS	705	1,200	1,200	1,200
101-600.749-710.000	LONGEVITY	320	320	640	640
101-600.749-714.000	FICA	3,441	3,275	3,750	3,550
101-600.749-715.000	HEALTH INSURANCE	3,929	8,000	5,000	6,000
101-600.749-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
101-600.749-716.000	LIFE/DISABILITY INSURANCE	181	245	245	260
101-600.749-717.000	PENSION	4,223	4,100	4,300	4,500
101-600.749-717.500	VantageCare	845	810	810	900
101-600.749-718.000	WORKERS COMPENSATION	212	315	200	310
NET OF REVENUES/APPROPRIATIONS - 600.749 - HUMAN SERVICES		(60,889)	(65,565)	(64,445)	(66,385)
Dept 728.500 - MERIDIAN REDEVELOPMENT					
101-728.500-821.000	PROFESSIONAL SERVICES	130,000	700,000	40,000	2,000,000
101-728.500-880.000	COMMUNITY PROMOTION			486,700	
NET OF REVENUES/APPROPRIATIONS - 728.500 - MERIDIAN REDEVELOP		(130,000)	(700,000)	(526,700)	(2,000,000)
Dept 750.752 - PARK COMMISSION					
101-750.752-701.090	SALARIES-APPOINTED OFFICIALS	1,800	3,375	3,375	3,750
101-750.752-714.000	FICA	138	260	260	300
101-750.752-718.000	WORKERS COMPENSATION	6	10	10	10
101-750.752-728.000	OPERATING SUPPLIES		600	600	600
101-750.752-825.000	PROFESSIONAL CONFERENCES/DUES	1,138	1,600	1,600	1,600
NET OF REVENUES/APPROPRIATIONS - 750.752 - PARK COMMISSION		(3,082)	(5,845)	(5,845)	(6,260)
Dept 750.753 - PARKS AND RECREATION ADMIN.					
101-750.753-701.000	SALARIES	68,860	76,500	70,000	76,300
101-750.753-701.080	SALARIES - TEMPORARY	1,119	10,980	10,980	12,936
101-750.753-706.000	OVERTIME	89	300	5,000	5,000
101-750.753-709.000	ICMA CONTRIBUTION	125	125	125	275
101-750.753-710.000	LONGEVITY	1,280	1,280	640	640
101-750.753-714.000	FICA	5,459	6,900	6,300	7,300
101-750.753-715.000	HEALTH INSURANCE	9,254	8,500	8,500	10,100
101-750.753-715.010	FLEXIBLE BENEFIT	2,250	2,250	600	
101-750.753-716.000	LIFE/DISABILITY INSURANCE	332	450	450	450
101-750.753-717.000	PENSION	7,812	10,500	8,000	6,400
101-750.753-717.500	VantageCare	1,351	1,500	1,400	1,500
101-750.753-718.000	WORKERS COMPENSATION	447	835	500	875
101-750.753-728.000	OPERATING SUPPLIES	2,462	3,500	3,500	4,000
101-750.753-825.000	PROFESSIONAL CONFERENCES/DUES	360	600	600	1,550
101-750.753-870.000	MILEAGE			50	50
101-750.753-880.000	COMMUNITY PROMOTION	2,811	25,900	25,900	29,000
101-750.753-882.500	Recreation Program Expenses	17,312	75,000	75,000	50,000
101-750.753-975.000	PARK DEVELOPMENT				5,000
NET OF REVENUES/APPROPRIATIONS - 750.753 - PARKS AND RECREATIC		(121,323)	(225,120)	(217,545)	(211,376)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 750.754 - Recreation					
101-750.754-701.000	SALARIES	83,418	57,800	57,700	59,200
101-750.754-701.080	SALARIES - TEMPORARY	3,457	14,400	8,000	16,000
101-750.754-702.000	SICK LEAVE INCENTIVE PAY	117			
101-750.754-706.000	OVERTIME	663	5,000	5,000	5,000
101-750.754-709.000	ICMA CONTRIBUTION	500	250	250	250
101-750.754-710.000	LONGEVITY	1,280	1,280	1,280	1,280
101-750.754-714.000	FICA	6,533	6,050	5,500	6,400
101-750.754-715.000	HEALTH INSURANCE	7,825	7,600	6,500	7,600
101-750.754-716.000	LIFE/DISABILITY INSURANCE	475	350	350	350
101-750.754-717.000	PENSION	7,497	6,200	5,800	6,400
101-750.754-717.500	VantageCare	1,499	1,150	1,160	1,200
101-750.754-718.000	WORKERS COMPENSATION	2,073	2,250	2,100	2,325
101-750.754-825.000	PROFESSIONAL CONFERENCES/DUES	556	800	1,300	2,000
101-750.754-870.000	MILEAGE	105	50	50	50
101-750.754-882.500	Recreation Program Expenses	13,470	12,000	12,000	15,000
101-750.754-882.501	Sporties for Shorties	124	1,000	1,000	2,000
101-750.754-882.507	ADULT SPORTS	447	3,000	3,000	3,000
101-750.754-882.601	Oaks Soccer	3,820	13,000	13,000	13,000
101-750.754-882.602	Oaks Football	1,410	2,500	2,600	2,700
101-750.754-882.801	HYRA Basketball	7,762	8,000	8,000	8,400
101-750.754-882.802	HYRA Baseball/Softball		1,100	1,100	2,000
101-750.754-882.803	HYRA Flag Football	1,410	1,500	1,500	1,500
101-750.754-882.804	HYRA Soccer	3,405	2,400	2,400	2,500
101-750.754-882.805	HYRA - Misc.		11,000	11,000	14,000
101-750.754-882.910	YOUTH BASEBALL/SOFTBALL	467	21,000	21,000	21,000
101-750.754-882.950	WILLIAMSTON REC EXPENDITURES	91	7,000	7,000	7,000
101-750.754-955.000	MISCELLANEOUS	3,128	20,000	20,000	20,000
NET OF REVENUES/APPROPRIATIONS - 750.754 - Recreation		(151,532)	(206,680)	(198,590)	(220,155)
Dept 750.758 - Park Maintenance					
101-750.758-701.000	SALARIES	119,465	126,000	130,000	135,000
101-750.758-701.080	SALARIES - TEMPORARY	11,583	14,400	14,400	16,800
101-750.758-706.000	OVERTIME	3,665	4,000	4,000	6,000
101-750.758-709.000	ICMA CONTRIBUTION	675	675	675	675
101-750.758-710.000	LONGEVITY	832	832	832	
101-750.758-714.000	FICA	11,199	11,300	12,000	12,368
101-750.758-715.000	HEALTH INSURANCE	23,212	39,000	39,000	39,000
101-750.758-715.010	FLEXIBLE BENEFIT	900	900	900	900
101-750.758-716.000	LIFE/DISABILITY INSURANCE	313	725	725	800
101-750.758-717.000	PENSION	9,850	15,000	12,000	12,000
101-750.758-717.500	VantageCare	2,474	2,400	2,400	2,600
101-750.758-718.000	WORKERS COMPENSATION	1,341	4,000	2,000	4,000
101-750.758-723.000	AUTO ALLOWANCE	6,729	7,200	7,200	7,200
101-750.758-727.000	LICENSES	4,462	2,400	3,000	3,000
101-750.758-728.000	OPERATING SUPPLIES	13,883	27,000	27,000	50,000
101-750.758-760.000	UNIFORMS	602	650	650	650
101-750.758-761.000	CLOTHING ALLOWANCE	321	1,875	1,875	1,875
101-750.758-820.000	CONTRACTUAL SERVICES	24,897	19,000	19,000	20,000
101-750.758-825.000	PROFESSIONAL CONFERENCES/DUES	106	500	500	500
101-750.758-827.000	RADIO MAINTENANCE	864	700	700	700
101-750.758-828.000	SOLID WASTE CONTAINER SERVICES				3,900
101-750.758-870.000	MILEAGE	141			
101-750.758-934.000	GROUNDS MAINTENANCE	2,793	10,000	10,000	16,000
101-750.758-936.000	EQUIPMENT MAINTENANCE	172	750	750	750
101-750.758-942.000	EQUIPMENT RENTAL	58,500	60,140	60,140	60,150
101-750.758-979.000	MACHINERY AND EQUIPMENT	5,979	2,500	2,500	2,500
NET OF REVENUES/APPROPRIATIONS - 750.758 - Park Maintenance		(304,958)	(351,947)	(352,247)	(397,368)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 750.759 - Park Development					
101-750.759-974.000	CONSTRUCTION/IMPROVEMENTS	450,000		2,000	
NET OF REVENUES/APPROPRIATIONS - 750.759 - Park Development		(450,000)		(2,000)	
Dept 750.775 - COMMUNITY ACTIVITIES					
101-750.775-880.000	COMMUNITY PROMOTION	5,800	6,000	6,000	6,000
101-750.775-883.000	MEALS ON WHEELS	4,000	4,000	5,000	5,000
101-750.775-886.000	COMMUNITY BAND	1,700	1,700	1,700	1,700
101-750.775-889.000	LAKE LANSING CLEAN UP	10,000	10,000	10,000	10,000
NET OF REVENUES/APPROPRIATIONS - 750.775 - COMMUNITY ACTIVITIES		(21,500)	(21,700)	(22,700)	(22,700)
Dept 750.806 - CABLE TV					
101-750.806-701.000	SALARIES	162,191	165,600	172,100	180,000
101-750.806-701.080	SALARIES - TEMPORARY	9,313	3,000	3,000	6,000
101-750.806-706.000	OVERTIME	584	2,000	2,000	2,000
101-750.806-709.000	ICMA CONTRIBUTION	750	750	750	750
101-750.806-710.000	LONGEVITY	960	960	960	960
101-750.806-714.000	FICA	13,822	13,200	13,500	14,200
101-750.806-715.000	HEALTH INSURANCE	6,786	11,500	11,500	11,700
101-750.806-715.010	FLEXIBLE BENEFIT	9,000	9,000	9,000	9,000
101-750.806-716.000	LIFE/DISABILITY INSURANCE	62	1,000	1,000	1,050
101-750.806-717.000	PENSION	15,800	18,300	17,300	18,000
101-750.806-717.500	VantageCare	3,160	3,300	3,300	3,500
101-750.806-718.000	WORKERS COMPENSATION		820	500	800
101-750.806-728.000	OPERATING SUPPLIES	150	500	500	500
101-750.806-750.000	PUBLICATIONS		20,900	25,338	15,000
101-750.806-820.000	CONTRACTUAL SERVICES	69,759	75,500	75,500	82,500
101-750.806-825.000	PROFESSIONAL CONFERENCES/DUES	6,375	10,445	10,445	13,400
101-750.806-870.000	MILEAGE	20	100	100	100
101-750.806-880.000	COMMUNITY PROMOTION	927	2,100	2,100	3,600
101-750.806-890.000	Special Events	2,255	3,000	3,000	5,000
101-750.806-936.000	EQUIPMENT MAINTENANCE	120	500	500	500
101-750.806-955.000	MISCELLANEOUS	675	500	500	500
101-750.806-980.010	VIDEO PRODUCTION EQUIPMENT	1,068	12,600	12,600	20,000
NET OF REVENUES/APPROPRIATIONS - 750.806 - CABLE TV		(303,777)	(355,575)	(365,493)	(389,060)
Dept 850.882 - ASSOCIATIONS AND AUTHORITIES					
101-850.882-825.010	CONVENTION/VISITORS BUREAU	3,650	3,700	3,700	3,700
101-850.882-825.020	TRI-COUNTY REGIONAL PLANNING	20,185	22,000	22,000	22,000
101-850.882-825.040	CHAMBER OF COMMERCE	28		340	400
101-850.882-825.060	MICHIGAN TOWNSHIPS ASSOCIATION	6,937	7,100	7,120	7,200
101-850.882-825.080	MICHIGAN MUNICIPAL LEAGUE	8,555	8,750	8,750	9,000
101-850.882-825.095	LEAP INC	15,000	15,000	15,000	15,000
NET OF REVENUES/APPROPRIATIONS - 850.882 - ASSOCIATIONS AND AUTHORITIES		(54,355)	(56,550)	(56,910)	(57,300)
Dept 900.901 - CAPITAL OUTLAY					
101-900.901-821.000	PROFESSIONAL SERVICES	15,292		3,570	205,000
101-900.901-974.000	CONSTRUCTION/IMPROVEMENTS	2,159,635	485,000	855,000	305,000
101-900.901-980.015	New Computer Workstations				7,800
101-900.901-980.020	HARDWARE			35,000	68,000
101-900.901-980.040	Network Upgrades	28,419	107,000	107,000	500,000
101-900.901-980.050	Server Upgrades		35,000	35,000	27,500
101-900.901-980.070	Mobile Data Units	7,428	30,000	30,000	19,500
NET OF REVENUES/APPROPRIATIONS - 900.901 - CAPITAL OUTLAY		(2,210,774)	(657,000)	(1,065,570)	(1,132,800)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 965.966 - OPERATING TRANSFERS OUT					
101-965.966-999.000	TRANSFERS OUT	100,000			
101-965.966-999.008	TRANSFER-OUT TO LOCAL ROADS FUND	250,000	280,000	280,000	280,000
101-965.966-999.009	TRANSFER OUT TO MP FOR POLICE & FIRE	250,000	250,000	250,000	250,000
NET OF REVENUES/APPROPRIATIONS - 965.966 - OPERATING TRANSFER		(600,000)	(530,000)	(530,000)	(530,000)
ESTIMATED REVENUES - FUND 101					
		23,240,286	22,689,545	24,684,622	24,251,610
APPROPRIATIONS - FUND 101					
		23,528,940	23,657,420	23,701,525	26,740,969
NET OF REVENUES/APPROPRIATIONS - FUND 101		(288,654)	(967,875)	983,097	(2,694,359)
BEGINNING FUND BALANCE					
		10,494,418	10,205,759	10,205,759	11,188,856
ENDING FUND BALANCE					
		10,205,764	9,237,884	11,188,856	8,494,497

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 203 - LOCAL ROADS					
Dept 000.000					
203-000.000-402.000	CURRENT PROPERTY TAXES	2,847		2,560	
203-000.000-412.000	DELINQUENT PROPERTY TAXES	21		105	
203-000.000-576.000	OTHER INTRGOVTL REVENUE		172,500	172,500	172,500
203-000.000-665.000	INTEREST	123,447	60,000	60,000	50,000
203-000.000-665.100	Gain/Loss on Investment	(18,624)			
203-000.000-665.200	Unrealized invest gain/loss	26,020			
203-000.000-699.000	OPERATING TRANSFER IN	250,000	280,000	280,000	280,000
203-000.000-821.000	PROFESSIONAL SERVICES	281,764	450,000	450,000	450,000
203-000.000-974.000	CONSTRUCTION/IMPROVEMENTS	4,354,881	3,500,000	3,500,000	3,500,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		(4,252,934)	(3,437,500)	(3,434,835)	(3,447,500)
ESTIMATED REVENUES - FUND 203		383,711	512,500	515,165	502,500
APPROPRIATIONS - FUND 203		4,636,645	3,950,000	3,950,000	3,950,000
NET OF REVENUES/APPROPRIATIONS - FUND 203		(4,252,934)	(3,437,500)	(3,434,835)	(3,447,500)
BEGINNING FUND BALANCE		11,825,876	7,572,942	7,572,942	4,138,107
ENDING FUND BALANCE		7,572,942	4,135,442	4,138,107	690,607

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 204 - PEDESTRIAN BIKEPATH MILLAGE					
Dept 000.000					
204-000.000-403.000	BIKE PATH COLLECTIONS	601,504	601,000	617,000	628,000
204-000.000-412.000	DELINQUENT PROPERTY TAXES	177	150	450	100
204-000.000-576.000	OTHER INTRGOVTL REVENUE	250,000	2,713,300	748,800	3,337,000
204-000.000-611.000	PYMENT IN LIEU OF CONSTRUCTION	36,000			
204-000.000-665.000	INTEREST	7,965	8,000	2,000	2,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		895,646	3,322,450	1,368,250	3,967,100
Dept 440.450 - PEDESTRIAN BIKEPATH					
204-440.450-701.000	SALARIES	38,159	25,000	39,100	40,000
204-440.450-701.080	SALARIES - TEMPORARY		12,000	8,000	12,000
204-440.450-706.000	OVERTIME	1,248	1,500	3,000	2,000
204-440.450-709.000	ICMA CONTRIBUTION	163	165	165	165
204-440.450-710.000	LONGEVITY	784	785	785	785
204-440.450-714.000	FICA	3,145	4,900	4,200	4,400
204-440.450-715.000	HEALTH INSURANCE	3,453	10,500	10,500	10,500
204-440.450-715.010	FLEXIBLE BENEFIT	675	675	675	675
204-440.450-716.000	LIFE/DISABILITY INSURANCE	110	300	300	300
204-440.450-717.000	PENSION	6,894	6,400	6,900	7,300
204-440.450-717.500	VantageCare	778	950	950	800
204-440.450-718.000	WORKERS COMPENSATION	398	1,900	1,200	1,650
204-440.450-727.000	LICENSES	4,448	1,275	5,000	5,000
204-440.450-728.000	OPERATING SUPPLIES	670	1,500	1,500	1,500
204-440.450-761.000	CLOTHING ALLOWANCE			500	500
204-440.450-820.000	CONTRACTUAL SERVICES	7,124	40,000	40,000	60,000
204-440.450-950.000	Vehicle Charges	95,000	63,675	63,675	63,675
204-440.450-957.000	ADMINISTRATIVE	40,000	40,000	40,000	40,000
204-440.450-974.000	CONSTRUCTION/IMPROVEMENTS	298,293	3,615,000	500,000	3,945,000
NET OF REVENUES/APPROPRIATIONS - 440.450 - PEDESTRIAN BIKEPATH		(501,342)	(3,826,525)	(726,450)	(4,196,250)
ESTIMATED REVENUES - FUND 204		895,646	3,322,450	1,368,250	3,967,100
APPROPRIATIONS - FUND 204		501,342	3,826,525	726,450	4,196,250
NET OF REVENUES/APPROPRIATIONS - FUND 204		394,304	(504,075)	641,800	(229,150)
BEGINNING FUND BALANCE		1,101,777	1,496,081	1,496,081	2,137,881
ENDING FUND BALANCE		1,496,081	992,006	2,137,881	1,908,731

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 205 - CATA Millage					
Dept 000.000					
205-000.000-407.000	CATA MILLAGE	2,203	368,000	368,100	376,500
205-000.000-412.000	DELINQUENT PROPERTY TAXES	17		200	50
205-000.000-665.000	INTEREST	92	100	100	100
205-000.000-813.000	CATA Services	10,000	368,000	368,000	380,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		(7,688)	100	400	(3,350)
ESTIMATED REVENUES - FUND 205		2,312	368,100	368,400	376,650
APPROPRIATIONS - FUND 205		10,000	368,000	368,000	380,000
NET OF REVENUES/APPROPRIATIONS - FUND 205		(7,688)	100	400	(3,350)
BEGINNING FUND BALANCE		17,381	9,692	9,692	10,092
ENDING FUND BALANCE		9,693	9,792	10,092	6,742

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 207 - SENIOR CENTER MILLAGE					
Dept 000.000					
207-000.000-409.000	Community Services Millage	150,970	154,500	154,800	158,000
207-000.000-412.000	DELINQUENT PROPERTY TAXES	44	50	110	50
207-000.000-665.000	INTEREST	1,792	2,000	600	500
207-000.000-701.000	SALARIES	300			
207-000.000-714.000	FICA	23			
207-000.000-820.000	CONTRACTUAL SERVICES	96,310	150,000	105,000	110,000
207-000.000-980.000	OFFICE EQUIPMENT & FURNITURE	241	5,000	5,000	8,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		55,932	1,550	45,510	40,550
ESTIMATED REVENUES - FUND 207		152,806	156,550	155,510	158,550
APPROPRIATIONS - FUND 207		96,874	155,000	110,000	118,000
NET OF REVENUES/APPROPRIATIONS - FUND 207		55,932	1,550	45,510	40,550
BEGINNING FUND BALANCE		241,271	297,204	297,204	342,714
ENDING FUND BALANCE		297,203	298,754	342,714	383,264

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 208 - PARK MILLAGE					
Dept 000.000					
208-000.000-405.030	PARK MILLAGE	1,198,497	1,228,000	1,229,000	1,256,000
208-000.000-412.000	DELINQUENT PROPERTY TAXES	354	250	900	250
208-000.000-566.020	CTL PK N PHASE 2 GRANT REVENUE	116,954		170,800	
208-000.000-566.030	HARRIS CENTER GRANT REVENUE			100,000	
208-000.000-566.090	Recreation Program Grant	(40,000)			
208-000.000-576.000	OTHER INTRGOVTL REVENUE			262,500	175,000
208-000.000-665.000	INTEREST	10,680	10,000	1,500	1,500
208-000.000-667.000	RENTALS	4,620	12,000	15,000	15,000
208-000.000-667.020	HARRIS CENTER	5,122	30,000	30,000	30,000
208-000.000-667.060	DOG PARKS	7,914	3,000	8,000	8,000
208-000.000-670.400	TRANSFER IN FROM OTHER FUNDS	50,000			
208-000.000-675.150	DONATIONS	75,100		12,500	
NET OF REVENUES/APPROPRIATIONS - 000.000 -		1,429,241	1,283,250	1,830,200	1,485,750
Dept 750.753 - PARKS AND RECREATION ADMIN.					
208-750.753-701.000	SALARIES	107,259	116,000	110,000	117,000
208-750.753-701.080	SALARIES - TEMPORARY		9,840	9,840	12,935
208-750.753-706.000	OVERTIME	92	400	400	400
208-750.753-709.000	ICMA CONTRIBUTION	300	300	300	300
208-750.753-710.000	LONGEVITY	1,600	1,760	1,120	1,120
208-750.753-714.000	FICA	8,393	9,780	9,780	10,100
208-750.753-715.000	HEALTH INSURANCE	13,216	15,200	15,200	14,200
208-750.753-715.010	FLEXIBLE BENEFIT	4,500	4,500	2,820	2,250
208-750.753-716.000	LIFE/DISABILITY INSURANCE	475	680	680	700
208-750.753-717.000	PENSION	11,661	13,600	10,500	10,500
208-750.753-717.500	VantageCare	2,122	2,300	2,300	2,300
208-750.753-718.000	WORKERS COMPENSATION	1,147	2,250	1,500	2,300
208-750.753-728.000	OPERATING SUPPLIES	65	1,200	1,200	1,200
208-750.753-821.000	PROFESSIONAL SERVICES				10,000
208-750.753-825.000	PROFESSIONAL CONFERENCES/DUES	908	850	850	1,750
208-750.753-870.000	MILEAGE	92	300	300	300
208-750.753-880.000	COMMUNITY PROMOTION		2,000	2,000	4,000
208-750.753-965.000	Property Taxes			867	900
NET OF REVENUES/APPROPRIATIONS - 750.753 - PARKS AND RECREATIC		(151,830)	(180,960)	(169,657)	(192,255)
Dept 750.756 - Harris Nature Center					
208-750.756-701.000	SALARIES	70,996	71,000	74,000	75,500
208-750.756-701.080	SALARIES - TEMPORARY	3,443	23,000	23,000	25,000
208-750.756-706.000	OVERTIME	733	1,000	5,000	2,000
208-750.756-709.000	ICMA CONTRIBUTION	350	350	350	350
208-750.756-710.000	LONGEVITY	384	385	384	384
208-750.756-714.000	FICA	5,822	7,300	9,400	8,000
208-750.756-715.000	HEALTH INSURANCE	14,015	21,500	21,500	21,800
208-750.756-715.010	FLEXIBLE BENEFIT	1,800	1,800	1,800	1,800
208-750.756-716.000	LIFE/DISABILITY INSURANCE	482	420	420	450
208-750.756-717.000	PENSION	7,021	7,200	7,200	7,800
208-750.756-717.500	VantageCare	1,404	1,400	1,400	1,500
208-750.756-718.000	WORKERS COMPENSATION	1,932	1,600	1,000	1,700
208-750.756-728.000	OPERATING SUPPLIES	11,444	13,000	13,000	14,000
208-750.756-820.000	CONTRACTUAL SERVICES	4,767	9,000	9,000	9,000
208-750.756-825.000	PROFESSIONAL CONFERENCES/DUES	651	1,000	1,000	2,000
208-750.756-870.000	MILEAGE	26	500	500	500
208-750.756-920.000	UTILITIES-ELECTRIC/GAS/WATER	6,962	8,000	8,000	8,000
208-750.756-934.000	GROUND MAINTENANCE	444	500	500	
208-750.756-955.000	MISCELLANEOUS	1,289			
NET OF REVENUES/APPROPRIATIONS - 750.756 - Harris Nature Center		(133,965)	(168,955)	(177,454)	(179,784)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 750.758 - Park Maintenance					
208-750.758-701.000	SALARIES	136,310	139,000	145,500	150,000
208-750.758-701.080	SALARIES - TEMPORARY		7,200	7,200	8,400
208-750.758-706.000	OVERTIME	1,091	6,000	6,000	6,000
208-750.758-709.000	ICMA CONTRIBUTION	800	800	800	800
208-750.758-710.000	LONGEVITY	192	200	192	850
208-750.758-714.000	FICA	10,940	12,100	12,100	13,200
208-750.758-715.000	HEALTH INSURANCE	45,361	63,000	57,000	63,000
208-750.758-715.010	FLEXIBLE BENEFIT	900	900	900	900
208-750.758-716.000	LIFE/DISABILITY INSURANCE	598	850	850	900
208-750.758-717.000	PENSION	5,094	6,000	6,000	7,000
208-750.758-717.500	VantageCare	2,828	2,725	2,725	3,000
208-750.758-718.000	WORKERS COMPENSATION	2,044	4,000	2,500	4,400
208-750.758-727.000	LICENSES	5,306	4,750	3,600	4,750
208-750.758-728.000	OPERATING SUPPLIES	14,183	30,000	30,000	50,000
208-750.758-760.000	UNIFORMS	743			
208-750.758-761.000	CLOTHING ALLOWANCE	482	1,000	2,250	2,250
208-750.758-819.000	TRAINING	1,177	1,000	1,000	1,000
208-750.758-820.000	CONTRACTUAL SERVICES	14,606	40,000	40,000	49,000
208-750.758-820.020	SEWER CLEANING-SANITARY		2,000	2,000	2,000
208-750.758-827.000	RADIO MAINTENANCE	73	100	1,323	1,000
208-750.758-920.000	UTILITIES-ELECTRIC/GAS/WATER	4,271	500	4,000	4,000
208-750.758-934.000	GROUNDS MAINTENANCE	3,248	10,000	10,000	10,000
208-750.758-936.000	EQUIPMENT MAINTENANCE		600	600	600
208-750.758-950.000	Vehicle Charges	58,500	75,175	75,175	75,175
208-750.758-956.095	DOG PARK EXPENSE	2,248	4,000	4,000	5,000
208-750.758-974.000	CONSTRUCTION/IMPROVEMENTS	3,819			
208-750.758-979.000	MACHINERY AND EQUIPMENT	2,127	2,500	2,500	2,500
NET OF REVENUES/APPROPRIATIONS - 750.758 - Park Maintenance		(316,941)	(414,400)	(418,215)	(465,725)
Dept 750.759 - Park Development					
208-750.759-974.000	CONSTRUCTION/IMPROVEMENTS	2,481,172	135,000	503,400	638,000
NET OF REVENUES/APPROPRIATIONS - 750.759 - Park Development		(2,481,172)	(135,000)	(503,400)	(638,000)
ESTIMATED REVENUES - FUND 208		1,429,241	1,283,250	1,830,200	1,485,750
APPROPRIATIONS - FUND 208		3,083,908	899,315	1,268,726	1,475,764
NET OF REVENUES/APPROPRIATIONS - FUND 208		(1,654,667)	383,935	561,474	9,986
BEGINNING FUND BALANCE		1,520,672	(133,996)	(133,996)	427,478
ENDING FUND BALANCE		(133,995)	249,939	427,478	437,464

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 209 - Land Preservation Millage					
Dept 000.000					
209-000.000-408.000	Land Preservation Millage	595,606	186,000	190,100	190,300
209-000.000-412.000	DELINQUENT PROPERTY TAXES	175	100	320	100
209-000.000-665.000	INTEREST	22,219	20,000	9,000	8,000
209-000.000-665.100	Gain/Loss on Investment	1,731			
209-000.000-665.200	Unrealized invest gain/loss	1,398			
209-000.000-701.000	SALARIES	65,838	68,000	69,800	70,500
209-000.000-706.000	OVERTIME	65	500	500	500
209-000.000-709.000	ICMA CONTRIBUTION	338	340	340	340
209-000.000-710.000	LONGEVITY	368	530	530	530
209-000.000-714.000	FICA	5,128	5,300	5,700	6,810
209-000.000-715.000	HEALTH INSURANCE	6,342	9,200	8,500	13,600
209-000.000-715.010	FLEXIBLE BENEFIT	2,475	2,475	2,475	2,475
209-000.000-716.000	LIFE/DISABILITY INSURANCE	282	400	400	420
209-000.000-717.000	PENSION	6,544	6,700	7,000	7,200
209-000.000-717.500	VantageCare	1,309	1,350	1,400	1,400
209-000.000-718.000	WORKERS COMPENSATION	308	500	400	500
209-000.000-728.000	OPERATING SUPPLIES	1,186	10,000	10,000	10,000
209-000.000-808.000	LEGAL FEES	4,922	5,000	5,000	5,000
209-000.000-821.000	PROFESSIONAL SERVICES	1,100	40,000	20,000	20,000
209-000.000-825.000	PROFESSIONAL CONFERENCES/DUES	415	1,000	1,000	1,000
209-000.000-870.000	MILEAGE		300	300	300
209-000.000-934.000	GROUNDS MAINTENANCE	3,004	50,000	30,000	30,000
209-000.000-965.000	Property Taxes			694	800
209-000.000-971.000	LAND ACQUISTION	2,043			
NET OF REVENUES/APPROPRIATIONS - 000.000 -		519,462	4,505	35,381	27,025
ESTIMATED REVENUES - FUND 209		621,129	206,100	199,420	198,400
APPROPRIATIONS - FUND 209		101,667	201,595	164,039	171,375
NET OF REVENUES/APPROPRIATIONS - FUND 209		519,462	4,505	35,381	27,025
BEGINNING FUND BALANCE		3,333,364	3,852,827	3,852,827	3,888,208
ENDING FUND BALANCE		3,852,826	3,857,332	3,888,208	3,915,233

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 210 - Land Preservation Reserve Fund					
Dept 000.000					
210-000.000-665.000	INTEREST	63,096	40,000	50,000	40,000
210-000.000-665.100	Gain/Loss on Investment	9,532			
210-000.000-665.200	Unrealized invest gain/loss	144,717			
210-000.000-934.000	GROUNDS MAINTENANCE	464		175	
NET OF REVENUES/APPROPRIATIONS - 000.000 -		216,881	40,000	49,825	40,000
ESTIMATED REVENUES - FUND 210		217,345	40,000	50,000	40,000
APPROPRIATIONS - FUND 210		464		175	
NET OF REVENUES/APPROPRIATIONS - FUND 210		216,881	40,000	49,825	40,000
BEGINNING FUND BALANCE		3,163,839	3,380,719	3,380,719	3,430,544
ENDING FUND BALANCE		3,380,720	3,420,719	3,430,544	3,470,544

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 211 - PARK RESTRICTED/DESIGNATED					
Dept 000.000					
211-000.000-506.000	GRANT REVENUE - LOCAL	2,000		3,000	
211-000.000-650.500	SPONSOR REVENUE		50,000		10,000
211-000.000-665.000	INTEREST	631	1,000	300	300
211-000.000-667.030	FARM MARKET	15,540	18,000	18,000	18,000
211-000.000-667.035	MARKET VENDOR REV	29,285	24,000	35,000	35,000
211-000.000-675.100	DONATIONS-HNC	9,378		4,000	4,000
211-000.000-675.150	DONATIONS	12,947		4,390	10,000
211-000.000-675.170	DONATIONS-SCHOLARSHIPS	137			
211-000.000-701.010	SALARY - FARM MARKET	12,066	13,000	13,000	13,260
211-000.000-714.000	FICA	923	1,000	1,000	1,020
211-000.000-718.000	WORKERS COMPENSATION	65	100	100	100
211-000.000-882.100	RECREATION SCHOLARSHIPS		500		
211-000.000-886.600	HNC EXPENDITURES	2,550	3,000	1,000	1,000
211-000.000-892.000	CELEBRATE DOWNTOWN - SPONSORED EXF	(1,778)	50,000	30,000	50,000
211-000.000-956.080	FARM MARKET	29,655	25,000	25,000	25,000
211-000.000-975.000	PARK DEVELOPMENT	7,656		10,000	10,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		18,781	400	(15,410)	(23,080)
ESTIMATED REVENUES - FUND 211		69,918	93,000	64,690	77,300
APPROPRIATIONS - FUND 211		51,137	92,600	80,100	100,380
NET OF REVENUES/APPROPRIATIONS - FUND 211		18,781	400	(15,410)	(23,080)
BEGINNING FUND BALANCE		124,453	143,233	143,233	127,823
ENDING FUND BALANCE		143,234	143,633	127,823	104,743

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 214 - FIRE RESTRICTED/DESIGNATED					
Dept 000.000					
214-000.000-665.000	INTEREST	17	30		
214-000.000-675.035	DONATIONS RESTRIC. FF COMMUNITY OUT	57		300	
NET OF REVENUES/APPROPRIATIONS - 000.000 -		74	30	300	
ESTIMATED REVENUES - FUND 214		74	30	300	
APPROPRIATIONS - FUND 214					
NET OF REVENUES/APPROPRIATIONS - FUND 214		74	30	300	
BEGINNING FUND BALANCE		5,010	5,084	5,084	5,384
ENDING FUND BALANCE		5,084	5,114	5,384	5,384

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 215 - LIBRARY FUND - RESTRICTED					
Dept 000.000					
215-000.000-665.000	INTEREST	64	50	20	20
NET OF REVENUES/APPROPRIATIONS - 000.000 -		64	50	20	20
ESTIMATED REVENUES - FUND 215					
APPROPRIATIONS - FUND 215		64	50	20	20
NET OF REVENUES/APPROPRIATIONS - FUND 215		64	50	20	20
BEGINNING FUND BALANCE		13,472	13,536	13,536	13,556
ENDING FUND BALANCE		13,536	13,586	13,556	13,576

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 218 - POLICE RESTRICTED/DESIGNATED					
Dept 000.000					
218-000.000-506.100	GRANT REVENUE - FEDERAL	6,506	5,000	8,195	5,000
218-000.000-659.000	FORFEITURE REVENUE-75%	15	5,000		
218-000.000-665.000	INTEREST	441	300	150	100
218-000.000-675.040	DONATIONS - POLICE DESIGNATED	1,550			
218-000.000-675.045	DONATIONS RESTRICTED KIDS XMAS PARTY	1,332			
218-000.000-675.050	POLICE TRAINING PA 302	4,856	7,000	7,000	7,000
218-000.000-728.081	OPERATING SUPPLIES-FORFEITURE NARCOTICS		5,000		
218-000.000-760.000	UNIFORMS	10,519	5,000	5,000	5,000
218-000.000-880.030	KIDS XMAS PARTY	2,598			
218-000.000-956.040	POLICE TRAINING FUND PA 302	6,484	7,000	7,000	7,000
218-000.000-979.081	MACHINERY AND EQUIPMENT NARCOTICS	14,292			
NET OF REVENUES/APPROPRIATIONS - 000.000 -		(19,193)	300	3,345	100
ESTIMATED REVENUES - FUND 218		14,700	17,300	15,345	12,100
APPROPRIATIONS - FUND 218		33,893	17,000	12,000	12,000
NET OF REVENUES/APPROPRIATIONS - FUND 218		(19,193)	300	3,345	100
BEGINNING FUND BALANCE		89,473	70,280	70,280	73,625
ENDING FUND BALANCE		70,280	70,580	73,625	73,725

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 230 - CABLE TV					
Dept 000.000					
230-000.000-665.000	INTEREST	1,024	100	200	100
NET OF REVENUES/APPROPRIATIONS - 000.000 -		1,024	100	200	100
Dept 750.806 - CABLE TV					
230-750.806-701.000	SALARIES	48,650			
230-750.806-701.080	SALARIES - TEMPORARY	142			
230-750.806-714.000	FICA	3,732			
230-750.806-715.000	HEALTH INSURANCE	16,108			
230-750.806-716.000	LIFE/DISABILITY INSURANCE	1,094			
230-750.806-717.000	PENSION	4,865			
230-750.806-717.500	VantageCare	25			
230-750.806-718.000	WORKERS COMPENSATION	1,146			
230-750.806-980.010	VIDEO PRODUCTION EQUIPMENT			5,900	
NET OF REVENUES/APPROPRIATIONS - 750.806 - CABLE TV		(75,762)		(5,900)	
ESTIMATED REVENUES - FUND 230		1,024	100	200	100
APPROPRIATIONS - FUND 230		75,762		5,900	
NET OF REVENUES/APPROPRIATIONS - FUND 230		(74,738)	100	(5,700)	100
BEGINNING FUND BALANCE		296,469	221,731	221,731	216,031
ENDING FUND BALANCE		221,731	221,831	216,031	216,131

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 246 - TIRF					
Dept 000.000					
246-000.000-576.100	State Grant Revenue	1,500			
246-000.000-665.000	INTEREST	11,126	9,000	8,000	5,000
246-000.000-665.040	INTEREST - SPECIAL ASSESSMENTS	12,135	10,500	35,000	35,000
246-000.000-672.000	SPECIAL ASSESSMENTS	150,352	140,000	220,000	210,000
246-000.000-955.000	MISCELLANEOUS	(3)			
246-000.000-972.020	LAKE LANSING WATERSHED	64,434	15,000	48,500	50,000
246-000.000-974.000	CONSTRUCTION/IMPROVEMENTS	81,395	50,000	280,000	50,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		29,287	94,500	(65,500)	150,000
ESTIMATED REVENUES - FUND 246					
		175,113	159,500	263,000	250,000
APPROPRIATIONS - FUND 246					
		145,826	65,000	328,500	100,000
NET OF REVENUES/APPROPRIATIONS - FUND 246					
		29,287	94,500	(65,500)	150,000
BEGINNING FUND BALANCE					
		1,003,305	1,032,592	1,032,592	967,092
ENDING FUND BALANCE					
		1,032,592	1,127,092	967,092	1,117,092

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 250 - COMMUNITY NEEDS FUND					
Dept 000.000					
250-000.000-665.000	INTEREST	139	50	100	100
250-000.000-675.060	DONATIONS - HRC EMER SERVICES	52,222	10,000	10,000	10,000
250-000.000-675.065	DONATIONS - REDI-RIDE	984	200	900	900
250-000.000-675.076	DONATIONS-HOLIDAY BASKETS	1,875			
250-000.000-675.077	DONATIONS -DESCHAIINE MEMORIAL FUND			6,450	
250-000.000-699.000	OPERATING TRANSFER IN	50,000			
250-000.000-956.070	EMERGENCY FUND	19,981	10,000	50,000	50,000
250-000.000-956.073	HOLIDAY BASKETS	1,005			
250-000.000-956.075	REDI-RIDE	1,200	200	1,200	900
NET OF REVENUES/APPROPRIATIONS - 000.000 -		83,034	50	(33,750)	(39,900)
ESTIMATED REVENUES - FUND 250		105,220	10,250	17,450	11,000
APPROPRIATIONS - FUND 250		22,186	10,200	51,200	50,900
NET OF REVENUES/APPROPRIATIONS - FUND 250		83,034	50	(33,750)	(39,900)
BEGINNING FUND BALANCE		23,888	106,923	106,923	73,173
ENDING FUND BALANCE		106,922	106,973	73,173	33,273

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 275 - REVOLVING ENERGY FUND					
Dept 000.000					
275-000.000-665.000	INTEREST	267		75	
275-000.000-685.000	ENERGY SAVINGS PAYMENTS	3,000			
275-000.000-820.000	CONTRACTUAL SERVICES			2,865	
NET OF REVENUES/APPROPRIATIONS - 000.000 -		3,267		(2,790)	
ESTIMATED REVENUES - FUND 275		3,267		75	
APPROPRIATIONS - FUND 275				2,865	
NET OF REVENUES/APPROPRIATIONS - FUND 275		3,267		(2,790)	
BEGINNING FUND BALANCE		56,106	59,373	59,373	56,583
ENDING FUND BALANCE		59,373	59,373	56,583	56,583

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 277 - LAW ENFORCEMENT GRANTS					
Dept 000.000					
277-000.000-665.000	INTEREST	361	200	100	50
NET OF REVENUES/APPROPRIATIONS - 000.000 -		361	200	100	50
ESTIMATED REVENUES - FUND 277		361	200	100	50
APPROPRIATIONS - FUND 277					
NET OF REVENUES/APPROPRIATIONS - FUND 277		361	200	100	50
BEGINNING FUND BALANCE		76,045	76,405	76,405	76,505
ENDING FUND BALANCE		76,406	76,605	76,505	76,555

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 310 - ROADS DEBT RETIREMENT FUND					
Dept 000.000					
310-000.000-405.090	ROAD DEBT MILLAGE COLLECTION	3,516,098	3,618,000	3,630,000	3,700,000
310-000.000-412.000	DELINQUENT PROPERTY TAXES	922	1,000	2,000	1,000
310-000.000-665.000	INTEREST	15,707	15,000	5,000	3,000
310-000.000-993.000	PRINCIPAL EXPENSE	3,050,000	3,165,000	3,165,000	3,360,000
310-000.000-995.000	DEBT SERVICE-INTEREST	481,000	402,500	402,500	244,250
NET OF REVENUES/APPROPRIATIONS - 000.000 -		1,727	66,500	69,500	99,750
ESTIMATED REVENUES - FUND 310		3,532,727	3,634,000	3,637,000	3,704,000
APPROPRIATIONS - FUND 310		3,531,000	3,567,500	3,567,500	3,604,250
NET OF REVENUES/APPROPRIATIONS - FUND 310		1,727	66,500	69,500	99,750
BEGINNING FUND BALANCE		882,435	884,162	884,162	953,662
ENDING FUND BALANCE		884,162	950,662	953,662	1,053,412

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 370 - FIRE STATION DEBT SERVICE					
Dept 000.000					
370-000.000-405.070	FIRE STATION MILLAGE COLLECTION	363,372	372,000	373,500	380,500
370-000.000-412.000	DELINQUENT PROPERTY TAXES	110	100	300	100
370-000.000-665.000	INTEREST	1,922	1,000	800	500
370-000.000-993.000	PRINCIPAL EXPENSE	225,000	230,000	230,000	235,000
370-000.000-995.000	DEBT SERVICE-INTEREST	48,405	44,590	44,590	40,115
NET OF REVENUES/APPROPRIATIONS - 000.000 -		91,999	98,510	100,010	105,985
ESTIMATED REVENUES - FUND 370		365,404	373,100	374,600	381,100
APPROPRIATIONS - FUND 370		273,405	274,590	274,590	275,115
NET OF REVENUES/APPROPRIATIONS - FUND 370		91,999	98,510	100,010	105,985
BEGINNING FUND BALANCE		290,780	382,778	382,778	482,788
ENDING FUND BALANCE		382,779	481,288	482,788	588,773

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 590 - SEWER FUND					
Dept 000.000					
590-000.000-600.000	Capital Contributions	572,545			
590-000.000-625.000	PUBLIC WORKS SERVICES	20,000	20,000	20,000	20,000
590-000.000-630.110	BILLING CHARGES-SEWER	139,425	138,000	130,000	125,000
590-000.000-631.000	SEWER CHARGES	5,896,448	7,040,000	7,040,000	7,111,500
590-000.000-631.010	LIFT STATION FEES	6,829	6,850	6,850	6,850
590-000.000-632.000	WATER AND SEWER PENALTIES	22,203	20,000	20,000	20,000
590-000.000-634.010	SEWER BENEFITS	7,580	10,000	8,000	8,000
590-000.000-635.000	SEWER INSPECTIONS	5,550	5,000	5,000	5,000
590-000.000-636.000	SEWER LICENSES	100		375	
590-000.000-640.000	CONNECTION FEES	141,711	100,000	100,000	100,000
590-000.000-641.000	ENGINEERING FEES	17,937	5,000	2,000	2,000
590-000.000-641.010	Inspection Charges	75,826	30,000	10,000	10,000
590-000.000-665.000	INTEREST	7,728	5,000	5,000	5,000
590-000.000-671.000	MISCELLANEOUS	1,420	4,000	1,000	1,000
590-000.000-693.000	GAIN ON SALE OF FIXED ASSETS	(121,586)			
590-000.000-717.600	PENSION EXPENSE - GASB 68	7,538			
NET OF REVENUES/APPROPRIATIONS - 000.000 -		6,786,178	7,383,850	7,348,225	7,414,350
Dept 440.441 - WATER/SEWER ADMINISTRATION					
590-440.441-701.000	SALARIES	84,570	78,800	92,500	84,000
590-440.441-706.000	OVERTIME	355			
590-440.441-709.000	ICMA CONTRIBUTION	250	250	250	250
590-440.441-710.000	LONGEVITY	800	800	800	800
590-440.441-714.000	FICA	6,793	6,300	7,400	6,900
590-440.441-715.000	HEALTH INSURANCE	14,592	14,300	14,300	15,000
590-440.441-716.000	LIFE/DISABILITY INSURANCE	333	470	470	500
590-440.441-717.000	PENSION	9,902	11,000	9,500	13,200
590-440.441-717.500	VantageCare	1,562	1,600	1,600	1,650
590-440.441-718.000	WORKERS COMPENSATION	454	540	540	550
590-440.441-723.000	AUTO ALLOWANCE	4,486	4,800	4,800	4,800
590-440.441-807.000	AUDIT	7,000	8,000	8,000	8,000
590-440.441-819.000	TRAINING			50	
590-440.441-820.000	CONTRACTUAL SERVICES	11,602	15,000	15,000	15,000
590-440.441-825.000	PROFESSIONAL CONFERENCES/DUES	456	1,000	1,000	1,000
590-440.441-955.000	MISCELLANEOUS	12,116	15,000	15,000	
590-440.441-957.000	ADMINISTRATIVE	525,000	525,000	525,000	525,000
590-440.441-968.000	DEPRECIATION	504,350			
NET OF REVENUES/APPROPRIATIONS - 440.441 - WATER/SEWER ADMIN		(1,184,621)	(682,860)	(696,210)	(676,650)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 440.447 - ENGINEERING					
590-440.447-701.000	SALARIES	179,540	185,000	208,000	192,000
590-440.447-702.000	SICK LEAVE INCENTIVE PAY			900	1,000
590-440.447-706.000	OVERTIME	1,238	1,250	1,250	1,250
590-440.447-709.000	ICMA CONTRIBUTION	450	450	700	1,540
590-440.447-710.000	LONGEVITY	1,600	1,600	1,600	1,760
590-440.447-714.000	FICA	13,985	14,500	14,500	14,900
590-440.447-715.000	HEALTH INSURANCE	23,460	31,000	24,000	25,000
590-440.447-715.010	FLEXIBLE BENEFIT	3,600	3,600	7,800	5,850
590-440.447-716.000	LIFE/DISABILITY INSURANCE	568	700	700	700
590-440.447-717.000	PENSION	17,256	16,500	16,500	18,000
590-440.447-717.500	VantageCare	3,450	3,500	3,500	3,600
590-440.447-718.000	WORKERS COMPENSATION	822	1,340	1,340	1,300
590-440.447-727.000	LICENSES		2,000	2,000	2,000
590-440.447-728.000	OPERATING SUPPLIES	236	500	500	500
590-440.447-764.000	SHOES AND BOOTS	88			
590-440.447-819.000	TRAINING	200	1,000	500	500
590-440.447-821.000	PROFESSIONAL SERVICES	2,256	35,000	20,000	20,000
590-440.447-825.000	PROFESSIONAL CONFERENCES/DUES	384	500	500	500
590-440.447-950.000	Vehicle Charges	14,750	15,335	15,335	15,335
NET OF REVENUES/APPROPRIATIONS - 440.447 - ENGINEERING		(263,883)	(313,775)	(319,625)	(305,735)
Dept 440.527 - SEWAGE TREATMENT					
590-440.527-820.000	CONTRACTUAL SERVICES	2,310,561	3,200,000	3,000,000	3,000,000
NET OF REVENUES/APPROPRIATIONS - 440.527 - SEWAGE TREATMENT		(2,310,561)	(3,200,000)	(3,000,000)	(3,000,000)
Dept 440.538 - SEWER MAINTENANCE					
590-440.538-701.000	SALARIES	199,499	205,750	207,000	250,000
590-440.538-701.080	SALARIES - TEMPORARY		5,000		5,000
590-440.538-706.000	OVERTIME	8,681	10,000	10,000	10,000
590-440.538-709.000	ICMA CONTRIBUTION	1,063	1,065	1,065	1,100
590-440.538-710.000	LONGEVITY	925	1,600	880	880
590-440.538-714.000	FICA	15,871	17,550	17,500	21,650
590-440.538-715.000	HEALTH INSURANCE	63,417	88,000	80,000	74,000
590-440.538-715.010	FLEXIBLE BENEFIT	375		4,500	4,500
590-440.538-716.000	LIFE/DISABILITY INSURANCE	957	1,185	1,200	1,475
590-440.538-717.000	PENSION	23,342	35,650	30,000	33,000
590-440.538-717.500	VantageCare	3,901	4,000	4,000	4,900
590-440.538-718.000	WORKERS COMPENSATION	2,653	4,000	3,000	4,000
590-440.538-727.000	LICENSES	8,542	35,000	35,000	35,000
590-440.538-728.000	OPERATING SUPPLIES	9,306	8,000	8,000	8,000
590-440.538-760.000	UNIFORMS	951	1,500	1,500	1,500
590-440.538-761.000	CLOTHING ALLOWANCE	705	3,000	3,000	3,000
590-440.538-806.000	CLAIM REIMBURSEMENT	2,747	2,000	2,000	2,000
590-440.538-819.000	TRAINING	17,053	16,000	16,000	16,000
590-440.538-820.000	CONTRACTUAL SERVICES	34,916	68,000	70,000	70,000
590-440.538-820.020	SEWER CLEANING-SANITARY		1,000	1,000	1,000
590-440.538-820.030	SEWER CLEANING-STORM		1,000	1,000	1,000
590-440.538-825.000	PROFESSIONAL CONFERENCES/DUES	50	1,200	1,200	1,200
590-440.538-827.000	RADIO MAINTENANCE	1,482	7,400	7,400	7,400
590-440.538-920.000	UTILITIES-ELECTRIC/GAS/WATER	88,041	95,000	95,000	95,000
590-440.538-921.000	UTILITIES-TELEPHONE & DATA SERVICES		1,200	1,200	1,200
590-440.538-931.000	LIFT STATION REPAIRS	58,302	120,000	120,000	120,000
590-440.538-932.000	SEWER LINE REPAIRS	22,228	50,000	50,000	50,000
590-440.538-936.000	EQUIPMENT MAINTENANCE	571	7,000	7,000	7,000
590-440.538-950.000	Vehicle Charges	101,300	118,695	118,695	118,695
590-440.538-957.000	ADMINISTRATIVE				75,000
590-440.538-968.000	DEPRECIATION	666,652			
590-440.538-979.000	MACHINERY AND EQUIPMENT	762	26,000	10,000	25,000
NET OF REVENUES/APPROPRIATIONS - 440.538 - SEWER MAINTENANCE		(1,334,292)	(935,795)	(907,140)	(1,048,500)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 900.901 - CAPITAL OUTLAY					
590-900.901-974.000	CONSTRUCTION/IMPROVEMENTS	44,213	555,000	140,000	700,000
NET OF REVENUES/APPROPRIATIONS - 900.901 - CAPITAL OUTLAY		(44,213)	(555,000)	(140,000)	(700,000)
Dept 905.906 - DEBT SERVICE					
590-905.906-992.070	Wastewater Optimization		850,000	1,193,212	
590-905.906-995.000	DEBT SERVICE-INTEREST	509,466	400,000	400,000	1,900,000
NET OF REVENUES/APPROPRIATIONS - 905.906 - DEBT SERVICE		(509,466)	(1,250,000)	(1,593,212)	(1,900,000)
ESTIMATED REVENUES - FUND 590		6,793,716	7,383,850	7,348,225	7,414,350
APPROPRIATIONS - FUND 590		5,654,574	6,937,430	6,656,187	7,630,885
NET OF REVENUES/APPROPRIATIONS - FUND 590		1,139,142	446,420	692,038	(216,535)
BEGINNING FUND BALANCE		25,350,721	26,489,865	26,489,865	27,181,903
ENDING FUND BALANCE		26,489,863	26,936,285	27,181,903	26,965,368

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 591 - WATER FUND					
Dept 000.000					
591-000.000-600.000	Capital Contributions	727,942			
591-000.000-625.000	PUBLIC WORKS SERVICES	20,000	20,000	20,000	20,000
591-000.000-630.000	WATER SALES	5,686,617	5,952,000	5,952,000	6,225,000
591-000.000-630.100	BILLING CHARGES	139,360	138,000	125,000	125,000
591-000.000-632.000	WATER AND SEWER PENALTIES	21,752	30,000	30,000	30,000
591-000.000-633.000	CUSTOMER INSTALLATION	54,951	70,000	75,000	75,000
591-000.000-634.000	WATER BENEFITS	28,317	20,000	20,000	20,000
591-000.000-635.100	Water Inspection	4,404	5,000	5,000	5,000
591-000.000-640.000	CONNECTION FEES	100,646	120,000	120,000	120,000
591-000.000-641.000	ENGINEERING FEES	18,030	10,000	2,000	5,000
591-000.000-641.010	Inspection Charges	75,826	30,000	20,000	20,000
591-000.000-665.000	INTEREST	15,218	5,000	100,000	5,000
591-000.000-667.100	RENTAL INCOME-ANTENNAS	28,268	28,100	28,100	30,000
591-000.000-671.000	MISCELLANEOUS	7,241	5,000	10,000	10,000
591-000.000-671.001	MISC-POOL FILL	516	200		
591-000.000-671.002	Misc-Construction meters	6,989	12,000	5,000	5,000
591-000.000-692.000	GAIN FROM JOINT VENTURE	424,106			
591-000.000-693.000	GAIN ON SALE OF FIXED ASSETS	(149,295)			
591-000.000-717.600	PENSION EXPENSE - GASB 68	29,804			
NET OF REVENUES/APPROPRIATIONS - 000.000 -		7,181,084	6,445,300	6,512,100	6,695,000
Dept 440.441 - WATER/SEWER ADMINISTRATION					
591-440.441-701.000	SALARIES	78,132	79,000	79,000	80,000
591-440.441-706.000	OVERTIME	355			
591-440.441-709.000	ICMA CONTRIBUTION	250	250	250	250
591-440.441-710.000	LONGEVITY	800	800	800	800
591-440.441-714.000	FICA	6,302	6,300	6,300	6,300
591-440.441-715.000	HEALTH INSURANCE	11,762	14,000	14,000	14,000
591-440.441-716.000	LIFE/DISABILITY INSURANCE	333	470	470	500
591-440.441-717.000	PENSION	9,902	11,100	11,100	11,100
591-440.441-717.500	VantageCare	1,562	1,560	1,560	1,600
591-440.441-718.000	WORKERS COMPENSATION	838	800	800	800
591-440.441-723.000	AUTO ALLOWANCE	4,486	4,800	4,800	4,800
591-440.441-728.000	OPERATING SUPPLIES	131	100	120	100
591-440.441-807.000	AUDIT	7,000	8,000	8,000	8,000
591-440.441-820.000	CONTRACTUAL SERVICES	9,107	8,000	8,000	8,000
591-440.441-825.000	PROFESSIONAL CONFERENCES/DUES	27,839	37,000	40,000	40,000
591-440.441-955.000	MISCELLANEOUS	13,633	25,000	20,000	20,000
591-440.441-957.000	ADMINISTRATIVE	525,000	525,000	525,000	525,000
591-440.441-968.000	DEPRECIATION	754,559			
NET OF REVENUES/APPROPRIATIONS - 440.441 - WATER/SEWER ADMIN		(1,451,991)	(722,180)	(720,200)	(721,250)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 440.447 - ENGINEERING					
591-440.447-701.000	SALARIES	176,764	189,000	180,000	190,000
591-440.447-702.000	SICK LEAVE INCENTIVE PAY	310	1,385	810	830
591-440.447-706.000	OVERTIME	1,237	1,250	1,250	1,300
591-440.447-709.000	ICMA CONTRIBUTION	950	1,000	1,000	1,540
591-440.447-710.000	LONGEVITY	1,600	1,600	1,600	1,760
591-440.447-714.000	FICA	13,832	14,500	14,500	14,900
591-440.447-715.000	HEALTH INSURANCE	23,433	30,700	25,000	25,000
591-440.447-715.010	FLEXIBLE BENEFIT	3,600	3,600	3,600	5,850
591-440.447-716.000	LIFE/DISABILITY INSURANCE	531	700	700	700
591-440.447-717.000	PENSION	17,256	17,000	17,000	18,000
591-440.447-717.500	VantageCare	3,450	3,500	3,500	2,600
591-440.447-718.000	WORKERS COMPENSATION	788	1,350	1,000	1,300
591-440.447-727.000	LICENSES		2,000	2,000	2,000
591-440.447-728.000	OPERATING SUPPLIES	261	1,000	1,500	1,500
591-440.447-764.000	SHOES AND BOOTS	88			
591-440.447-819.000	TRAINING	510	500	500	500
591-440.447-821.000	PROFESSIONAL SERVICES	30			
591-440.447-825.000	PROFESSIONAL CONFERENCES/DUES	442	600	600	600
591-440.447-950.000	Vehicle Charges	14,750	15,335	15,335	15,335
NET OF REVENUES/APPROPRIATIONS - 440.447 - ENGINEERING		(259,832)	(285,020)	(269,895)	(283,715)
Dept 440.528 - WATER SUPPLY					
591-440.528-820.000	CONTRACTUAL SERVICES	3,281,127	3,400,000	3,400,000	3,405,000
NET OF REVENUES/APPROPRIATIONS - 440.528 - WATER SUPPLY		(3,281,127)	(3,400,000)	(3,400,000)	(3,405,000)
Dept 440.537 - WATER MAINTENANCE					
591-440.537-701.000	SALARIES	410,872	460,200	370,000	458,000
591-440.537-701.080	SALARIES - TEMPORARY		5,000	5,000	5,000
591-440.537-706.000	OVERTIME	19,540	24,000	24,000	24,000
591-440.537-709.000	ICMA CONTRIBUTION	2,063	2,315	2,065	2,400
591-440.537-710.000	LONGEVITY	4,697	5,680	5,680	5,360
591-440.537-714.000	FICA	33,362	38,750	38,750	41,000
591-440.537-715.000	HEALTH INSURANCE	105,041	140,500	140,500	146,000
591-440.537-716.000	LIFE/DISABILITY INSURANCE	1,591	2,650	2,650	2,750
591-440.537-717.000	PENSION	55,074	88,000	88,000	95,000
591-440.537-717.500	VantageCare	8,446	8,800	8,800	9,000
591-440.537-718.000	WORKERS COMPENSATION	7,730	17,960	15,000	18,000
591-440.537-727.000	LICENSES	19,095	50,000	50,000	50,000
591-440.537-728.000	OPERATING SUPPLIES	66,972	95,000	95,000	95,000
591-440.537-760.000	UNIFORMS	1,417			
591-440.537-761.000	CLOTHING ALLOWANCE	1,286	6,750	6,000	6,000
591-440.537-806.000	CLAIM REIMBURSEMENT	823	100		
591-440.537-819.000	TRAINING	3,041	5,000	5,000	5,000
591-440.537-820.000	CONTRACTUAL SERVICES	122,939	100,000	100,000	125,000
591-440.537-825.000	PROFESSIONAL CONFERENCES/DUES	498	2,500	2,500	2,500
591-440.537-827.000	RADIO MAINTENANCE	4,015	4,000	4,000	4,000
591-440.537-920.000	UTILITIES-ELECTRIC/GAS/WATER	4,801	7,000	7,000	7,000
591-440.537-921.000	UTILITIES-TELEPHONE & DATA SERVICES		1,000	1,000	1,000
591-440.537-936.000	EQUIPMENT MAINTENANCE	558	2,000	2,000	2,000
591-440.537-950.000	Vehicle Charges	178,900	162,620	162,620	162,620
591-440.537-972.000	CUSTOMER INSTALLATION - WATER	68,825	300,000	325,000	325,000
591-440.537-979.000	MACHINERY AND EQUIPMENT	8,936	25,000	10,000	25,000
NET OF REVENUES/APPROPRIATIONS - 440.537 - WATER MAINTENANCE		(1,130,522)	(1,554,825)	(1,470,565)	(1,616,630)

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Dept 900.901 - CAPITAL OUTLAY					
591-900.901-974.000	CONSTRUCTION/IMPROVEMENTS	13,299	470,000	280,000	1,100,000
NET OF REVENUES/APPROPRIATIONS - 900.901 - CAPITAL OUTLAY		(13,299)	(470,000)	(280,000)	(1,100,000)
Dept 905.906 - DEBT SERVICE					
591-905.906-992.110	WATER PLANT RENOVATION				102,000
NET OF REVENUES/APPROPRIATIONS - 905.906 - DEBT SERVICE					(102,000)
ESTIMATED REVENUES - FUND 591		7,210,888	6,445,300	6,512,100	6,695,000
APPROPRIATIONS - FUND 591		6,166,575	6,432,025	6,140,660	7,228,595
NET OF REVENUES/APPROPRIATIONS - FUND 591		1,044,313	13,275	371,440	(533,595)
BEGINNING FUND BALANCE		29,540,578	30,125,939	30,125,939	30,497,379
FUND BALANCE ADJUSTMENTS		(458,954)			
ENDING FUND BALANCE		30,125,937	30,139,214	30,497,379	29,963,784

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 661 - MOTOR POOL					
Dept 000.000					
661-000.000-665.000	INTEREST	6,646	5,000	3,000	3,000
661-000.000-667.000	RENTALS	1,250,320	1,151,320	1,151,330	1,151,330
661-000.000-667.500	RENTALS - PUBLIC SAFETY VEHICLES	250,000	250,000	250,000	250,000
661-000.000-673.000	VEHICLE SALES		5,000	38,000	10,000
661-000.000-693.000	GAIN/LOSS ON SALE OF FIXED ASSETS	5,490			
661-000.000-701.000	SALARIES	135,004	135,500	136,300	138,800
661-000.000-706.000	OVERTIME	1,102	3,000	3,000	2,500
661-000.000-709.000	ICMA CONTRIBUTION	563	565	565	600
661-000.000-710.000	LONGEVITY	560	880	880	880
661-000.000-714.000	FICA	10,787	11,050	11,050	11,600
661-000.000-715.000	HEALTH INSURANCE	18,413	21,500	21,500	21,800
661-000.000-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
661-000.000-716.000	LIFE/DISABILITY INSURANCE	576	800	800	820
661-000.000-717.000	PENSION	16,858	23,100	24,800	26,800
661-000.000-717.500	VantageCare	2,754	2,650	2,650	2,750
661-000.000-717.600	PENSION EXPENSE - GASB 68	(85,670)			
661-000.000-718.000	WORKERS COMPENSATION	2,171	4,120	2,500	3,000
661-000.000-727.000	LICENSES	4,555	21,400	5,000	5,000
661-000.000-728.100	OPERATING SUPPLIES-VEH/EQUIP			50	
661-000.000-728.101	Vehicle Repair parts	70,210	85,000	75,000	75,000
661-000.000-728.102	Vehicle Accessories	4,188	10,000	10,000	10,000
661-000.000-728.103	Veh Supplies-outside services	66,269	85,000	75,000	75,000
661-000.000-728.104	Tires/Tire Services	24,596	25,000	25,000	35,000
661-000.000-728.105	Batteries/Electrical	4,012	4,000	4,000	4,000
661-000.000-728.106	Tools	949	2,000	2,000	2,000
661-000.000-728.107	Fasteners	298	1,200	3,000	3,000
661-000.000-728.108	Solvents	846	1,200	1,200	1,200
661-000.000-728.110	OPERATING SUPPLIES-CUSTODIAL	8	100		
661-000.000-760.000	UNIFORMS	2,428	2,400	2,400	2,400
661-000.000-761.000	CLOTHING ALLOWANCE	321	1,500	1,500	1,500
661-000.000-812.000	INSURANCE	75,905	76,000	70,000	75,000
661-000.000-819.000	TRAINING	250	5,000	1,000	3,000
661-000.000-820.000	CONTRACTUAL SERVICES	23,029	25,000	30,000	30,000
661-000.000-825.000	PROFESSIONAL CONFERENCES/DUES	173			
661-000.000-826.000	COMPUTER SERVICES/SUPPLIES		3,000	3,000	3,000
661-000.000-827.000	RADIO MAINTENANCE	117	100		
661-000.000-865.000	GASOLINE	98,434	150,000	150,000	175,000
661-000.000-936.000	EQUIPMENT MAINTENANCE	7,490	8,500	8,500	8,500
661-000.000-968.000	DEPRECIATION	434,517			
661-000.000-979.000	MACHINERY AND EQUIPMENT	9,080	10,000	10,000	10,000
661-000.000-981.000	VEHICLES		1,709,000	1,780,000	657,000
NET OF REVENUES/APPROPRIATIONS - 000.000 -		577,163	(1,021,745)	(1,022,865)	24,680
ESTIMATED REVENUES - FUND 661		1,512,456	1,411,320	1,442,330	1,414,330
APPROPRIATIONS - FUND 661		935,293	2,433,065	2,465,195	1,389,650
NET OF REVENUES/APPROPRIATIONS - FUND 661		577,163	(1,021,745)	(1,022,865)	24,680
BEGINNING FUND BALANCE		3,002,954	3,580,118	3,580,118	2,557,253
ENDING FUND BALANCE		3,580,117	2,558,373	2,557,253	2,581,933

GL NUMBER	DESCRIPTION	2020 ACTIVITY	2021 ORIGINAL BUDGET	2021 PROJECTED ACTIVITY	2022 REQUESTED BUDGET
Fund 900 - DOWNTOWN DEVELOPMENT AUTHORITY					
Dept 000.000					
900-000.000-402.000	CURRENT PROPERTY TAXES	11,597	6,500	16,900	6,500
900-000.000-665.000	INTEREST	5			
900-000.000-728.000	OPERATING SUPPLIES	1,374	3,000	3,000	3,000
900-000.000-820.000	CONTRACTUAL SERVICES	(740)			
900-000.000-995.000	DEBT SERVICE-INTEREST	3,735	3,735		
NET OF REVENUES/APPROPRIATIONS - 000.000 -		7,233	(235)	13,900	3,500
ESTIMATED REVENUES - FUND 900		11,602	6,500	16,900	6,500
APPROPRIATIONS - FUND 900		4,369	6,735	3,000	3,000
NET OF REVENUES/APPROPRIATIONS - FUND 900		7,233	(235)	13,900	3,500
BEGINNING FUND BALANCE		(90,640)	(83,407)	(83,407)	(69,507)
ENDING FUND BALANCE		(83,407)	(83,642)	(69,507)	(66,007)