



2019

Budget

Charter Township of Meridian



Meridian Township

5151 Marsh Road
Okemos, MI 48864
517.853.4000



meridian.mi.us

2019 FINAL
BUDGET
FOR THE
FISCAL YEAR ENDING DECEMBER 31, 2019

Presented

To

Meridian Township Board

Ronald J. Styka, Supervisor
Brett Dreyfus, Clerk
Julie Brixie, Treasurer
Phil Deschaine, Trustee
Patricia Herring Jackson, Trustee
Dan Opsommer, Trustee
Kathy Ann Sundland, Trustee

By

Frank L. Walsh
Township Manager

Miriam Mattison
Finance Director

TABLE OF CONTENTS

Introduction

Budget Message.....	1
Budget Resolution.....	15

Policies & Planning

Budget Process Policy.....	18
Township Summary of Fees	20
2019-2024 CIP Summaries	26

2019 Financial Plan

General Fund

Summary of 2019 Activity and Projected Fund Balance.....	28
General Fund Revenue Summary by Source	29
General Fund Department Expenditure Summary.....	32
Legislative – Township Board	34
General Government	
▪ Administrative Services	35
▪ Clerk (Elections).....	36
▪ Accounting & Budgeting.....	37
▪ Assessing	38
▪ Clerk (Administration)	39
▪ Administration/Human Resources.....	40
▪ Information Technology	41
▪ Treasurer.....	42
▪ Watershed Management.....	43
▪ Building Maintenance	44
▪ Grounds Maintenance	45
▪ Cemetery	46
▪ Recycling Center.....	47
▪ Associations and Authorities.....	48
Public Safety	
▪ Police.....	49
▪ EMS/Fire.....	50
▪ Community Development – Building	51
▪ Community Development – Planning.....	52
Health & Welfare – Human Services.....	53
Meridian Redevelopment.....	54
Recreation and Culture	
▪ Park Commission	55
▪ Administration.....	56
▪ Recreation.....	57
▪ Park Maintenance	58
▪ Park Development.....	59
▪ Community Activities.....	60
Capital Outlay	61
Operating Transfers Out.....	62

TABLE OF CONTENTS

Special Revenue Funds

Summary of Special Revenue Funds - Rev/Exp Summaries	63
Local Roads Fund.....	64
Pedestrian/Bicycle Pathway Millage Fund.....	65
CATA Redi-Ride Millage Fund	67
Senior Center Millage Fund	68
Land Preservation Millage Fund	69
Land Preservation Reserve Fund.....	70
Park Millage Fund.....	71
Park Restricted/Designated Fund.....	76
Nancy Moore Park Beautification Fund	77
Fire Restricted/Designated Fund	78
Library Restricted Fund.....	79
Police Restricted/Designated Fund	80
Law Enforcement Grants Fund	81
Cable TV Fund	82
Community Needs Fund	84

Debt Service/Capital Projects Funds

Fire Station Debt Retirement Fund.....	85
Township Improvement Revolving Fund.....	86
Fire Station Construction Fund.....	87

Public Works & Engineering Funds

Public Works & Engineering Funds Rev/Exp Combined Summaries.....	88
--	----

Water Fund

Revenue/Expense Summaries.....	89
Public Works Administration	90
Engineering.....	91
Water Supply.....	92
Water Maintenance	93
Capital Outlay.....	94

Sewer Fund

Revenue/Expense Summaries.....	95
Public Works Administration	96
Engineering.....	97
Sewage Treatment.....	98
Sewer Maintenance	99
Capital Outlay.....	100
Fixed Obligations.....	101

Internal Service Fund – Motor Pool.....	102
--	------------

Component Unit – DDA.....	104
----------------------------------	------------

Additional Information

Glossary of Terms.....	105
Area/Location and Form of Government.....	106
Township Organizational Chart	107
Investment Goals	108
Staffing Plan	109
Capital Outlay/Improvement Summary	114
Vehicle & Equipment List by Department.....	116
Line Item Detail	120



Meridian Township
5151 Marsh Road
Okemos, MI 48864

P 517.853.4000
F 517.853.4096

Township Board:

Ronald J. Styka
Township Supervisor

Brett Dreyfus
Township Clerk

Julie Brixie
Township Treasurer

Phil Deschaine
Township Trustee

**Patricia Herring
Jackson**
Township Trustee

Dan Opsommer
Township Trustee

Kathy Ann Sundland
Township Trustee

Frank L. Walsh
Township Manager

08/24/2018

Dear Supervisor Styka and Board Members:

Finance Director Miriam Mattison, Assistant Township Manager Derek Perry and I are pleased to present you with a recommended 2019 Meridian Township Operating Budget. We plan to present you with a complete overview of the budget at your September 4th Board meeting. Please do not hesitate to contact me should you have any questions leading up to the presentation. Completing the annual budget, and monitoring expenses throughout the year, are the most critical tasks assigned to my administration. It is incumbent upon us to prepare a budget that aligns with your vision and priorities.

INTRODUCTION

Back in December 2017, the Board pored over their goals and objectives for 2018. After much consideration, the Board eventually adopted their 2018 Action Plan. The highlights of the Action Plan include creating a community-wide sexual assault prevention program, funding our local roads, solar, diversity, medical marihuana, eliminating commercial blight, ISO Rating, emergency sirens and relocating the Farmers' Market. It is important to note that the hallmark of the 2019 Budget attempts to further address many of the visionary goals developed by the Township Board.

GENERAL FUND

The General Fund is the mechanism to pay for core services such as police, fire, tax collection, assessing, elections, cemeteries, parks and administration. In 2013, the Township Board directed the administration to maintain a \$5,250,000 general fund balance. Over the past few years, our team has been diligent and pragmatic in allocating resources. This conservative approach has allowed us to maintain healthy reserves and fix some of our long-term issues.

The 2019 General Fund revenue is expected to be \$21,261,045. We expect 2019 General Fund expenses to be \$21,652,705. Expenses will top revenues by \$391,660. However, if we eradicated all one-time commitments to local roads and other key priorities, revenues would exceed expenditures by over \$400,000. Hence, the 2019 deficit of \$391,660 is by no means a structural deficit. As noted earlier, the key elements of the 2019 General Fund mirror the Board's vision going forward.

Included in the 2019 Budget are allocations to:

- Farmers' Market Relocation
- Local Roads
- Meridian Redevelopment Fund
- Additional MERS Pension Contributions
- HVAC Improvements
- Emergency Siren
- Celebrate Meridian Fireworks
- North and South Fire Station Building Repairs
- Meals on Wheels
- Chinese New Year
- Flags Over Meridian
- Historical Village Maintenance
- Senior Fitness & Wellness Programs
- Lake Lansing Watershed
- Defined Contribution Increase for Non-MERS Team
- Drainage Improvements to North Fire Station
- Public Safety Equipment

If the recommended 2019 Budget is approved by the Township Board, the General Fund balance on December 31, 2019 is expected to be \$5,505,343. This exceeds the aforementioned \$5,250,000 by \$255,343.

MERS PENSION DEBT

In June of this year, we received the 2017 Municipal Employees' Retirement System (MERS) Actuarial Report. The report covers a period of January 1, 2017 through December 31, 2017. As noted last month, the Township's funded position grew from 58% to 64%. Naturally, the first installment of our 10 year plan to be 100% funded helped moved the needle.

The monthly contribution going forward is \$190,175 (Phase-in) or \$197,761 (No Phase-in). The Phase-in approach is available to those communities that choose to smooth their contribution based on the changes introduced by MERS in 2016. The most significant amendment made by MERS was to lower the anticipated rate of return from 8.0% to 7.75%. Meridian Township could choose to contribute the lower amount and save \$91,032 in 2019. The explanation for our annual contribution is found on page 6 of the most recent MERS report. The recommended 2019 allocation for Meridian Township is the higher amount of \$197,761 per month. When we approached our citizens in 2017 and asked them to support a police-fire millage, several residents asked about the potential for the Township to lower our annual contribution and free up general fund dollars. We were very clear in response. Meridian Township will not use the millage funds to artificially lower our annual contributions.

Not only are we contributing the higher amount, we remain committed to heeding our 5.75% rate of return. We believe the 5.75% is more in line with reality. More Michigan communities are going to have to back off the MERS rosy 7.75% anticipated returns. If you review page 11 of the 2017 report, you will note that the Township must contribute \$322,450 per month to meet the 5.75% rate of return. This is \$1,496,268 higher than the 7.75% calculations.

Our 2019 contribution will exceed the necessary funds to meet the 5.75% rate of return. Our early success with the 10 year plan is a catalyst to work harder at eliminating decade's old debt.

COMMERCIAL BLIGHT

Let's be very clear the condition of downtown Okemos is an embarrassment to our Township. The Village Square in Haslett has a number of vacancies, but is maintained to a high standard. We must continue the plight to eliminate our commercial decay.

The creation of the Meridian Redevelopment Fund (MRF) is one of the core components to allow light to appear at the end of the tunnel. I want to reiterate the MRF is not a corporate giveaway. The fund is not set up to participate in erecting walls or improving the building materials sought by the developer. The fund is set up to support public improvements that augment the development. It's no different than the \$150,000 we offered in the Horrocks project. The \$150,000 was to purchase property and build a park, not help Horrocks build their building.

The 2019 Budget includes an additional \$130,000 (101-728-500-821-000) for the MRF. This builds our fund to \$700,000. It is imperative we do what we can to support public improvements in our PICA's.



LOCAL ROADS

Last year the Township Board appropriated additional funding to create a \$1,000,000 2018 Local Roads program. Staff noted this was a one-time allocation and we would likely not be able to sustain this amount going forward.

The 2019 recommended contribution to local roads is \$400,000 (101-965-966-999-008). When you add in the \$424,200 (203-000-000-402-000), road millage an Ingham County contribution of \$172,500 (203-000-000-576-000) and our unused surplus from 2018 (\$27,000), the total 2019 local roads budget is \$1,023,700. Through careful planning, and conservative spending, we are once again able to match our current road millage with a nearly 100% contribution.

To recap, the 2018 local road plan included funding to resurface a total of 3.03 miles on the following streets:

- Island Lake
- Sleepy Hollow
- Cade

- Biscayne
- Hallendale
- Jo Pass
- Burcham
- Starboard
- Woodfield
- White Owl
- Sheldrake



The current approach is holding the Band-Aid in place. However, we must determine a global plan to address our need of nearly \$3,500,000 per year to properly fix the roads.

MOTOR POOL

By way of background, the Motor Pool Fund is used to support the Township's vehicle fleet. If you look at fund accounts ending in 942 (equipment rental) this is the amount per department that is allocated to the motor pool. For instance, (101-300-301-942) in the police department budget is an allocation of \$292,460 to reimburse the motor pool for current and future equipment needs.

In 2013, the motor pool had a dismal \$75,000 fund balance. I made a commitment to the Township Board to build the fund balance to a minimum of \$400,000 in just one year. If the budget before you is approved on September 18th, the motor pool fund balance will be \$489,398 on December 31, 2019. One key component of the motor pool fund is the account to purchase a new ladder truck in 2021-22. This is another commitment we made during the months leading up to the 2017 police-fire millage. In 2018, we set aside \$290,000 for the ladder truck. In 2019, the budget allocates \$210,000 (101-965-966-999.009). Therefore, we have \$500,000 set aside for the apparatus after the first two years. We will deliver on our promise to use cash reserves to purchase a new ladder truck in 2021.

Here is a breakdown of the 2019 Motor Pool \$446,000 (661-000-000-981) requests:

- \$32,000 Pickup truck for Pathways (2008)
- \$55,000 Replace two detective sedans (2004 & 2005)
- \$88,000 Replace three police cruisers (2015)
- \$190,000 Ambulance (2011)
- \$26,000 Electric Mower for Parks Department (2009)
- \$27,000 Replace Assessing Sedan (2004)

- \$28,000 Replace Community Development & Planning Sedan (2008)

As noted, the aforementioned recommended expenditures allow us to maintain a significant motor pool fund balance and sets aside the proper funding for the fire truck.

LEGAL & AUDITING SERVICES

We have existing legal agreements with Fahey Schultz Burzych Rhodes and The Harkness Law Firm. The Fahey firm provides general counsel and the Harkness Firm provides prosecutorial services. The Fahey contract was extended this year through June of 2021, while the Harkness contract expires in April 2019. The contract with the Harkness Firm will be in front of the Board in early 2019.

Our auditing services changed hands in 2018. Through a competitive bidding process, the Township Board chose the firm of Yeo & Yeo to tackle our annual audit. The 2017 Audit was presented to the Board in June of 2018.

HUMAN RESOURCES

While 2018 was a relatively quiet year, 2019 will boost our activities as we begin another round of team bargaining with our seven unions. As you may be aware, all seven employment agreements expire on December 31, 2019. We will wait until we receive the 2018 MERS Annual Actuarial Valuation Report to begin discussions. It will be somewhat telling to see where we are after the 2nd year of our 10 year plan.

There are no immediate plans to increase our employment base, nor downsize our base. However, it is crucial that we monitor expenses/revenues, debt and economic indicators to remain in front of the curve. The three main areas of interest for the Human Resources office are 2019 health care costs, 2019 negotiations and reviewing our current property and liability insurance agreement. There is little doubt that the current practice of no premium health care coverage will come to an end. The self-insured health care coverage continues to work in our favor. The data through June of 2018, indicates that our current performance is 8% below expected costs.

STAFFING

Our staffing needs in 2018 remained somewhat consistent with 2017. We added firefighter/paramedics and two police officers based on the commitments made with the passage of the August 2017 police/fire millage. We also added a part time Accountant to assist with finance and HR/payroll.

CHANGING PROPERTY VALUES

According to Township Assessor Dave Lee, Meridian Township expects to see a 4.29% increase in 2018 taxable values. The Township's 2018 tax base stands at \$1,760,492,416. The number of tax appeals facing the Township has dropped dramatically over the past several years. At this time, we have 12 open appeals. In 2013-14, we had 47 open appeals.

Millage Renewals

Below is the proposed Millage and Taxable Value Summary for 2018. This recommended budget is promulgated to include the recently approved Police and Fire Protection Millage, as well as, the Pathways Millage approved in 2016. The 2004 Parks Millage expired at the end of 2016.

MILLAGE & TAXABLE VALUE SUMMARY

<u>PURPOSE</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
Charter Operating	4.2002	4.2002	4.1875	4.1741	4.1670
Local Roads(2012)	0.2500	0.2500	0.2492	0.2484	0.2479
EMS/Fire(2004)	0.6405	0.6405	0.6385	0.6364	0.6353
Police(2004)	0.6080	0.6080	0.6061	0.6041	0.6030
Community Services(2012)	0.1500	0.1500	0.1495	0.1490	0.1487
Pedestrian/Bicycle Pathways (2016)	0.2774	0.2774	0.2765	0.3322	0.3316
CATA Redi-Ride (2009)	0.2000	0.2000	0.1994	0.1987	0.1983
Land Preservation (2010)	0.3300	0.3300	0.3290	0.3279	0.3273
Parks (2004)	0.3170	0.3170	0.3160	0.0000	0.0000
Police and Fire (2017)	0.0000	0.0000	0.0000	1.4830	1.4804
Parks (2014)	<u>0.6667</u>	<u>0.6667</u>	<u>0.6646</u>	<u>0.6624</u>	<u>0.6612</u>
SUB-TOTAL OPERATING	7.6398	7.6398	7.6163	8.8162	8.8007
Fire Station Building Debt (2012)	0.2000	0.2000	0.2000	0.2000	0.2000
TOTAL ALL MILLAGES	7.8398	7.8398	7.8163	9.0162	9.0007
Taxable Value (000)	\$1,552,210	\$1,608,665	\$1,640,026	\$1,688,081	\$1,760,492
	1.62%	3.64%	1.95%	2.93%	4.29%

ECONOMIC DEVELOPMENT

When it comes to economic development, Meridian Township is on the cusp of taking three steps forward or four steps backwards. While the community marvels at our nationally-acclaimed public schools, strong neighborhoods, excellent public safety team, unparalleled parks/trails and proximity to Michigan State University, our commercial area needs a significant boost. As a Township we have created a Brownfield Authority, nearly completed the Redevelopment Ready Certification, and hired an Economic Development Director and look to expand our DDA TIFA. There is no question the Township team has taken a leap forward in cultivating economic success. However, are our worst days behind us, or ahead of us?

The commercial vacancies continue to climb, the Meridian Mall is going through some challenges and we have core blighted commercial areas. It's also important to recognize that we have experienced some real challenges in a relatively positive economic arena. What happens to our many commercial challenges if the economy takes a few leaps backwards?

Recent expansions to the Best Buy complex and the major remodels to both the Olive Garden (\$350,000) and Aldi (\$400,000) have helped us sustain moderate economic growth in 2018. In 2019, we expect to welcome the new 97-room Marriott Courtyard, the build out of the Elevation project, an eight unit townhouse in Haslett and potential overhaul of downtown Okemos and the Haslett Village Square.

While there are plenty of very positive steps forward, I'm cognizant of what may lie ahead. If we fail to move forward in downtown Okemos and the Haslett Village Square, the snowball effect could potentially cause great harm to our community.

We need to unleash whatever funds are available, especially at the state, to spearhead a positive, ripple effect in our decayed areas. We don't need corporate welfare, we do need to pull together as one to fend off more "going out of business" signs.

FIRE DEPARTMENT

In 2018, we welcomed Mike Hamel who took the reins of the Meridian Township Fire Department in July. Chief Hamel is focused on getting to know his team and dedicating himself to being an involved and energetic chief.

The fire department's 2019 recommended budget includes a new ambulance, funding set aside for the ladder truck and an eighth emergency siren. The location of the siren is yet to be determined. We are also allocating resources to modernize our north and south fire stations as well. I will cover this more in detail under capital projects. The fire department vehicle fleet remains strong with four ambulances less than six years old and a 2016 fire truck in the fleet. We also will be paying cash for two new trucks in the next five years.



Emergency Siren



Jaws of Life



One area that Chief Hamel plans to direct attention to in 2019 is medical response to Alaiedon Township. As you are aware, we currently serve the northern tip of Alaiedon with fire coverage, however medical responses in the same area are covered by Mason Area Ambulance (with the exception of Jackson National Life Insurance). It makes little sense that someone suffering a cardiac arrest at McDonalds should have to wait for a private ambulance when we are one mile away. We need to do the right thing.

With the assistance of the Haslett-Okemos Rotary Club, we are planning to purchase a new Jaws of Life. The current extrication equipment is outdated and as you can imagine the Jaws are an important component of our rescue efforts.

INFORMATION TECHNOLOGY

While the New Year brings many exiting new challenges, our established record of investment in production boosting technologies will continue throughout 2019. In addition to normal resource protection, maintenance, and backup there are several projects that will help to maintain and improve our work-force productivity. We will be replacing the last of our Windows 7 workstations prior to their announced end-of-life at the end of the year. Most of the replaced machines will be on the order of 5-6 years old, and should allow for better end-user performance based upon machine benchmarks alone. There will be additional investments in our virtual server infrastructure to further enhance server performance and power efficiency. There will be additional enhancements made to the back-end data infrastructure that feeds information to the new Cartegraph GIS systems. We will also be making significant investments into our Internet connections and wireless capabilities throughout all of our facilities.

In addition to our active projects for 2019, we will begin an organization-wide plan to handle our ever-growing mountain of paperwork and paper records that are quickly expanding to consume what would otherwise be valuable work-areas for our end-users.

PUBLIC WORKS

Public Works is composed of the Water Fund and the Sewer Fund, which are considered enterprise funds (business funds), and provide for a specific accounting for the revenues and expenditures of the distinct utilities.

In the Water Fund, the primary revenue source is the sale of water to our roughly 13,000 customer accounts. Expenses for the fund include: Administration, which includes a contribution to the General Fund, Engineering, Water Supply, which is the purchase of drinking water from the East Lansing Meridian Water Authority (ELMWSA) and the Lansing Board of Water and Light (LBWL), Water Maintenance and Capital Outlay. Water improvement projects totaling \$500,000 recommended for 2019 include the following:

- Water Main Replacement on Haslett Road near Westminster Road for \$300,000

- Improvements to the South Water Elevated Storage Tank for \$80,000
- Ongoing Replacement of Existing 16 inch Valves Throughout the System for \$100,000

The Sewer Fund is very similar, in that the primary revenue source is the charge of service to collect, transport and treat the sanitary waste generated by our customers each day. Expenses for the fund include: Administration, which also includes a contribution to the General Fund, Engineering, Sewage Treatment, which is the cost to purchase treatment services from the City of East Lansing Water Reclamation and Reuse Facility (ELWRRF), Sewer Maintenance and Capital Outlay. Proposed capital improvements totaling \$512,000 include the following:

- The Lining and Repair to Sewer Mains on Pebblestone Drive Boulevard Drive and the Stonycroft Drive area for \$304,000
- Relining and Repair of Sewer Mains on Grand River near the Marsh Road Intersection for \$158,000,
- Replacement of Sewer Main on Lake Lansing Road from Patriots Way to Dawn Avenue and Birch Row near Hagadorn for \$50,000

Utility rates for 2019 are being recommended for an increase to properly and sufficiently fund the operations of the Department of Public Works, which as noted previously, includes the purchase of safe potable drinking water and the safe and environmentally correct treatment of wastewater, the recommended capital outlay for both funds, necessary ongoing and future improvements at the City of East Lansing WRRF, and future critical improvement at the ELMWSA water treatment plant. With the recent prominence of emerging chemical pollutants, like PFAS, that can negatively impact our safe drinking water, it is critical we plan for and properly fund improvements to both of our treatment facilities for the health and safety of our residents.

To fund all these necessary functions, the water commodity charge is recommended to increase from \$4.41 to \$4.59 per 1,000 gallons and the sewer commodity charge is recommended to increase from \$5.10 to \$5.41 per 1,000 gallons. The \$5.00 billing charge is recommended to remain the same as the 2018 rate of \$5.00 per utility bill. The average homeowner, with a usage of 15,000 gallons per quarter, will realize an increase from \$147.65 to \$155.00. This equates to an increase of \$2.45 per month for the average user of both public water and sewer in the Township. Even with our proposed increase, based on our recent survey of surrounding communities, we will continue to have the lowest rates in the area and be able to provide the necessary recommended improvements to our system.

CAPITAL IMPROVEMENTS

The 2019 Budget contains a recommended \$130,000 for capital construction projects (101-900-901-974.000). If approved, the following improvements will be made:

- \$17,500 Replace Kitchen at North Fire Station
- \$17,500 Replace Kitchen at South Fire Station
- \$45,000 Replace 3 HVAC Units at South Fire Station
- \$50,000 Drainage Improvements and Ramp Replacement at North Fire Station

If we learned anything from the 2014 condition of the Central Fire Station, we will continue to invest, as best we can, in our properties.



South Station HVAC



North Station Ramp



North Station Drainage

POLICE DEPARTMENT

This year marked the ceremonial end to Chief Hall's 40 year career with the Meridian Township Police Department. We are thankful and admire Chief Hall's service and welcome our new leader Ken Plaga. Chief Plaga assumed the helm in July after a comprehensive search process. We are excited to have an energetic and detail-oriented leader head our law enforcement unit.

The 2019 Budget, through the Motor Pool, will provide the department three new police cars and two replacement sedans for the detectives. The General Fund will include funds to purchase a state-of-the-art fingerprint scanner (101-300-301-979-000). The budget includes funding for 41 officers to match the commitment we made to the public with the passage of the 2017 police-fire millage. However, we will not replace #40 and #41 until we determine if Williamstown Township wishes to continue to receiving our outstanding police services.

As you are aware, the current police services contract with Williamstown Township expires on December 31, 2018. It is our intention to submit a bid to continue offering this regional service. However, we cannot submit a bid that is less than our cost to provide the service. Meridian residents will not subsidize police coverage to Williamstown Township. We provide 80+ hours of coverage weekly for \$235,000 per year. That equates to \$4,519 per week for community policing. We do not want to fully staff in the next three months only to have to layoff two newly hired officers should Williamstown Township go in a different direction.

We truly enjoy our working relationship with Williamstown Township and want to continue providing our friends and neighbors with a safe community.

PARKS AND RECREATION

A large number of park development projects have been completed in the last three years due to the park millage supported by voters in 2014 and also through numerous grants. The largest park development project of 2017 (\$1.9 million) was the construction of Towner Road Park. Construction on this park began in 2017 with the finishing touches added in 2018. The park will be officially open in spring of 2019. A new pavilion is currently under construction at North Meridian Road Park, funded in part by the Michigan Natural Resources Trust Fund. Trailhead signs and directional signage have been installed at eight parks.

Thanks to state and federal grants and community partnerships, in 2019, design and project bidding will occur for a new footbridge and restroom building in the Historical Village, the Central Meridian Regional Trail Connector project. Construction plans for these projects are currently underway. The Farmers' Market Relocation Project (Marketplace on the Green) continues to move forward and a request for proposals has

been issued for design and engineering. As previously noted, there is \$200,000 earmarked (101-750-759-974) in the 2019 Budget for the new Farmers' Market. If the Farmers' Market fails to launch in 2019, I'm recommending the \$200,000 be transferred to local roads or MERS pension.



FARMERS MARKET
 MERIDIAN TOWNSHIP, MICHIGAN
 SEPTEMBER 2017



The quality of our park maintenance activities continues to improve and will continue to be a focus in 2019. This year marks the eighth year of the successful deer management program. The Township will continue to partner with Ingham County, private property owners and the Michigan Department of Natural Resources in an attempt to curtail the over-population of deer. The DNR and USDA provide additional support in the off-season to assist in halting the spread of Chronic Wasting Disease (CWD). Typically around 75 residents participate as deer managers.



	Total Hunters	Properties Hunted	Deer Harvested	Reported Deer/Car Collisions
2011	25	7	43	152
2012	50	18	90	153
2013	60	20	127	180

2014	73	21	150	137
2015	30	19	63	144
2016	75	29	67	164
2017	75	29	80	148

Land Preservation

In 2018 the Township acquired four additional land preserves that collectively add 115 acres to the land preservation program. The total number of land preserves to 25 (over 900-acres). Management activities have engaged over 300 hundred volunteers on numerous projects including tree planting, butterfly garden installation, invasive species management, vernal pool monitoring, and prescribed burns.



Ponderosa Land Preserve

Community Promotion and Events

Public events and promotions help define a community.

The Community Promotion line item (101-750-753-880-000) of \$14,900 identifies funds for the following events:

- \$1,000 Chinese New Year
- \$10,000 Celebrate Meridian Event Costs
- \$1,000 Senior Wellness Program
- \$2,000 Historical Village Maintenance
- \$400 Flags Over Meridian
- \$500 Historical Village Festival

In an effort to fund many of our needs, before wants, we chose not to fund fireworks on New Year's Eve at a cost of \$20,000. We have earmarked \$20,000 (101-750-775-880-000) for the Celebrate Meridian Fireworks show.

COMMUNICATIONS AND HOMTV

We continue to fund our Communications Department through Franchise and Public Education Government (PEG) Fees. In 2019, we have earmarked \$50,600 (230-750-806-980-000) for cable TV upgrades. If approved, the department will purchase Remote Production Video Switchers (\$20,000) and Studio Production Monitor Upgrades (\$15,000). There are a few other incidental items to be purchased as

well. The main challenge for our entire Communications Department is the erosion of funding through Franchise and PEG fees.

In 2017, Meridian Township received \$677,943 in Franchise and \$183,143 in PEG fees. Those numbers dropped to \$640,000 and \$165,000 this year. We anticipate \$620,000 and \$142,000 in 2019. Hence, in just two years our revenue dropped \$99,086. It is important to note that under Ordinance the General Fund maintains 20% of our franchise fees and 80% is directed to the Communications budget.

This is an area we need to closely monitor over the next two years to determine what services we can continue to offer given the significant decline in revenue.

CHARGES AND FEES

There are very few recommended changes or additions to the 2019 Meridian Township Fee Structure.

With the addition of the Vacant and Abandoned Building Ordinance we are suggesting the following new fees:

- \$175 Initial Registration
- \$100 Annual Renewal
- \$75 Inspection or Re-Inspection

Construction Valuation- One and Two Family Dwellings:

- The fee would increase from \$113.85 sq. ft. to \$118.45 sq. ft.
- Basement area finished- the fee would be reduced from \$48.90 sq. ft. to \$48.88 sq. ft.
- Garage area- the fee would increase from \$45.09 sq. ft. to \$47.80 sq. ft.

Wetland Fees:

- Acreage Fee-Verification would be modified from \$750-\$2,000 + \$500 per 20 acres over 100 to \$500-\$2,500 + \$500 per 20 acres over 100
- Acreage Fee-Delineation would be modified from \$1,750-\$3,000 + \$500 per 20 acres over 100 to \$1,250-\$3,500 + \$500 per 20 acres over 100
- Acreage Fee-Wetland Use Permit would be modified to \$3,000-\$5,500 + \$1,000 per 20 acres over 1000 to \$2,250-\$6,000 + \$1,000 per 20 acres over 100

Water and Sewer Fees:

- Water increase from \$4.41 to \$4.59 per 1,000 gallons.
- Sewer increase from \$5.10 to \$5.41 per 1,000 gallons.
- Connection charge-water from \$1,729 minimum (based on size) to \$1,798 (based on size).
- Connection charge-sewer from \$2,462 minimum (based on size) to \$2,610 (based on size).
- Regular Meter Charge (5/8 x 3/4 to 2" compound) Non-Pit from \$380-\$1,810 (based on size, type & location) to \$395-\$1,882 (based on size, type & location)
- Curb Stop from \$1,300-\$2,550 (based on service size and width of right-of-way) to \$1,352-\$2,652 (based on service size and width of right-of-way)

SUMMARY

Before attempting to summarize the 2019 Budget, I want to thank our M-Team for their genuine support as we developed the document. We operate as a TEAM in Meridian and the 2019 Budget has been a collaborative effort. Special thanks to our Finance Director Miriam Mattison for her leadership and innate ability to sift through needs vs. wants.

The 2019 Recommended Township Budget truly offers our 42,400 residents with a smorgasbord of improvements. For instance, while taxpayers contribute \$424,200 for road improvements, they will receive the following:

- Over \$1,000,000 in Local Road Improvements
- \$200,000 for the Farmers' Market Project
- \$210,000 for the Ladder Truck
- A New Ambulance
- An Eighth Emergency Siren
- Three New Police Cars
- A New Fingerprint Scanner
- \$130,000 to Vastly Improve our North and South Fire Stations
- 5 Replacement Vehicles among the Police, Parks, Assessing and Community Development Departments
- Increase our Defined Contributions to Non-MERS Staff by 1.5%
- HVAC Improvements in the Municipal Building
- Light the Skies during Celebrate Meridian

We will deliver on our promise to provide 32 firefighter/paramedics, 41 police officers and contributing to our MERS pension payments at an expected 5.75% rate of return. We are also committing to the higher (No Phase-In) payments to MERS.

Our much needed efforts to dispense of commercial blight in our PICA's is supported by an additional contribution of \$130,000. The Meridian Redevelopment Fund was established to assist in ridding ourselves of the decay. We will continue to upgrade our technology and communications equipment.

Most importantly, the 2019 Budget mirrors the vision set forth by the Township Board in 2018. All this, and we maintain a general fund balance that exceeds \$5,500,000.

We look forward to your questions, feedback and insight on Tuesday, September 4.

Sincerely,



Frank L. Walsh
Township Manager

2019 Budget Resolution

At a meeting of the Township Board of the Charter Township of Meridian, Ingham County, Michigan, held at 5151 Marsh Road, Okemos, Michigan 48864-1198, on the 18th day of September 2018, at 6:00 pm local time.

PRESENT: Supervisor Styka, Clerk Dreyfus, Treasurer Brixie, Trustees Deschaine, Jackson, Opsommer, Sundland

ABSENT:

The following budget resolution was offered by Treasurer Brixie and supported by Trustee Jackson.

WHEREAS, the Township Clerk and Board received the proposed 2019 Township Budgets on August 24, 2018, submitted in conformance with 1947 PA 359 Sections 42.24 and 42.25; and

WHEREAS, the Township Board conducted a public hearing and deliberated over the 2019 Township Budgets on September 7, 2018; and

WHEREAS, this resolution serves as the general appropriations act for the Township;

NOW THEREFORE, BE IT RESOLVED THAT THE TOWNSHIP BOARD OF THE CHARTER TOWNSHIP OF MERIDIAN, INGHAM COUNTY, MICHIGAN hereby adopts the 2019 Budget shown below and on the attached Summaries of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. These budgets are supported by the budget document, and subject to all Township policies regarding the expenditure of funds and technical or typographical corrections to the narrative.

2019 REVENUE SUMMARY

	GENERAL FUND	SPECIAL REVENUE FUNDS*	DEBT SERVICE FUNDS*	CAPITAL PROJECTS FUNDS*	PUBLIC WORKS FUNDS	INTERNAL SERVICE FUND	DDA
REVENUES							
Taxes	\$12,784,200	\$3,164,450	\$349,100	\$0	\$0	\$0	\$15,000
Licenses & Permits	771,000	0	0	0	0	0	0
Intergovernmental	3,690,500	2,759,050	0	0	0	0	15,000
Charges For Services	3,718,700	85,000	0	0	10,692,100	1,464,275	0
Interest	104,485	57,250	500	15,000	1,400	100	0
Special Assessments	0	0	0	125,000	0	0	0
Other	192,160	785,600	0	0	29,000	5,000	0
SUBTOTAL	21,261,045	6,851,350	349,600	140,000	10,722,500	1,469,375	30,000
OTHER FINANCING SOURCES							
Operating Transfers In	0	400,000	0	0	0	0	0
TOTAL REVENUES	\$21,261,045	\$7,251,350	\$349,600	\$140,000	\$10,722,500	\$1,469,375	\$30,000

2019 EXPENDITURE SUMMARY

	GENERAL FUND	SPECIAL REVENUE FUNDS*	DEBT SERVICE FUNDS*	CAPITAL PROJECTS FUNDS*	PUBLIC WORKS FUNDS	INTERNAL SERVICE FUND	DDA
EXPENDITURES							
Legislative	\$82,300	\$0	\$0	\$0		\$0	\$0
General Government	6,066,695	0	0	0		0	7,500
Public Safety	13,353,340	47,000	0	0		636,725	0
Public Works	0	243,115	0	0	9,671,890	0	0
Health & Welfare	59,425	121,250	0	0		0	0
Community Economic & Development	130,000	0	0	0	0	0	0
Recreation & Culture	1,138,045	2,184,895	0	0		0	0
Capital Outlay	412,900	3,723,475	0	120,000	750,000	529,700	0
Debt Service	0	0	271,470	0	130,300	0	4,485
SUBTOTAL	21,242,705	6,319,735	271,470	120,000	10,552,190	1,166,425	11,985
OTHER FINANCING USES							
Operating Transfers Out	610,000	0	0	0	0	0	0
TOTAL EXPENDITURES	\$21,852,705	\$6,319,735	\$271,470	\$120,000	\$10,552,190	\$1,166,425	\$11,985

* See attached Summary of Special Revenue Funds, Debt Service Funds, and Capital Projects Funds

BE IT FURTHER RESOLVED that the following millage is ordered to be levied on December 1, 2018, for the purpose of funding the 2019 Township budget with the monies raised to be paid into the appropriate funds:

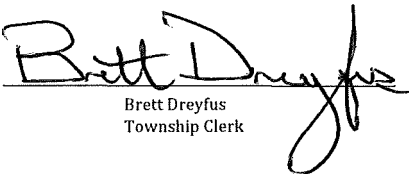
<u>PURPOSE</u>	<u>2019</u>
CHARTER OPERATING	4.1670
VOTED OPERATING	
Local Roads (2012)	0.2479
CATA Redi-Ride Service (2009)	0.1983
Community Services (2012)	0.1487
Fire (2004)	0.6353
Land Preservation (2010)	0.3273
Parks & Recreation (2014)	0.6612
Pedestrian/Bicycle Pathways (2004)	0.3316
Police (2004)	0.6030
Police & Fire Protection (2017)	1.4804
TOTAL VOTED OPERATING	<u>4.6337</u>
SUB-TOTAL ALL OPERATING	<u>8.8007</u>
VOTED DEBT SERVICE	
Fire Station Building Debt (2012)	0.2000
TOTAL ALL MILLAGES	<u>9.0007</u>

ADOPTED: YEAS: Clerk Dreyfus, Supervisor Styka, Treasurer Brixie, Trustees Opsommer, Sundland, Deschaine, Jackson

NAYS:

STATE OF MICHIGAN)
) ss
 COUNTY OF INGHAM)

I, the undersigned, the duly qualified and acting Clerk for the Charter Township of Meridian, Ingham County, Michigan, do hereby certify that the foregoing is a true and complete copy of a resolution adopted at a regular meeting of the Township Board held on the 18th day of September, 2018.


 Brett Dreyfus
 Township Clerk

2019 BUDGET

SUMMARY OF SPECIAL REVENUE FUNDS

	SPECIAL REVENUE FUNDS	Local Roads Fund	Pedestrian/Bicycle Pathway	CATA Ride Millage	Land Preservation Millage	Land Preservation Reserve	Park Millage	Senior Center Millage	Park Restricted/Designated	Nancy Moore - Park Beautification	Fire Restricted/Designated	Library Fund Restricted	Police Restricted/Designated	Cable Television	Community Needs	Law Enforcement Grants
REVENUES																
Taxes	\$3,164,450	\$424,400	\$567,400	\$339,450	\$559,200	\$0	\$1,131,500	\$142,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Intergovernmental	2,759,050	172,500	1,577,250	0	0	0	807,500	0	173,800	0	0	0	7,000	0	0	21,000
Charges For Services	85,000	0	0	0	0	0	47,000	0	38,000	0	0	0	0	0	0	0
Interest	57,250	1,000	5,000	500	10,000	35,000	5,000	300	200	25	0	0	100	0	25	100
Special Assessments	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	785,600	0	0	0	0	0	0	0	0	0	0	0	15,100	763,000	7,500	0
SUBTOTAL	6,851,350	597,900	2,149,650	339,950	569,200	35,000	1,991,000	142,800	212,000	25	0	0	22,200	763,000	7,525	21,100
OTHER FINANCING SOURCES																
Operating Transfers In	400,000	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUES	\$7,251,350	\$997,900	\$2,149,650	\$339,950	\$569,200	\$35,000	\$1,991,000	\$142,800	\$212,000	\$25	\$0	\$0	\$22,200	\$763,000	\$7,525	\$21,100
EXPENDITURES																
Public Safety	47,000	0	0	0	0	0	0	0	0	0	0	0	26,000	0	0	21,000
Public Works	243,115	25,000	218,115	0	0	0	0	0	0	0	0	0	0	0	0	0
Health & Welfare	121,250	0	0	0	0	0	0	110,250	0	0	0	0	0	0	11,000	0
Recreation & Culture	2,184,895	0	0	350,000	168,420	0	734,945	0	177,705	0	0	0	753,825	0	0	0
Capital Outlay	3,723,475	1,000,000	1,342,250	0	100,000	0	1,076,250	30,000	110,000	12,875	0	0	0	52,100	0	0
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUBTOTAL	6,319,735	\$1,025,000	\$1,560,365	\$350,000	\$268,420	\$0	\$1,811,195	\$140,250	\$287,705	\$12,875	\$0	\$0	\$26,000	\$805,925	\$11,000	\$21,000
OTHER FINANCING USES																
Operating Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$6,319,735	\$1,025,000	\$1,560,365	\$350,000	\$268,420	\$0	\$1,811,195	\$140,250	\$287,705	\$12,875	\$0	\$0	\$26,000	\$805,925	\$11,000	\$21,000
		\$ (27,100)	\$ 589,285	\$ (10,050)	\$ 300,780	\$ 35,000	\$ 179,805	\$ 2,550	\$ (75,705)	\$ (12,850)	\$ -	\$ -	\$ (3,800)	\$ (42,925)	\$ (3,475)	\$ 100

SUMMARY OF DEBT SERVICE FUNDS

	DEBT SERVICE FUNDS	Fire Station Debt Service
REVENUES		
Taxes	\$349,100	\$349,100
Interest	\$500	\$500
EXPENDITURES		
Debt Service	\$271,470	\$271,470

SUMMARY OF CAPITAL PROJECTS FUNDS

	CAPITAL PROJECTS FUNDS	TIRIF	Fire Station Construction
REVENUES			
Interest	\$15,000	\$15,000	\$0
Special Assessments	125,000	125,000	0
TOTAL REVENUES	\$140,000	\$140,000	\$0
EXPENDITURES			
Capital Outlay	\$120,000	\$120,000	\$0

Budget Process Policy
Charter Township of Meridian

Legal Requirements

**State of Michigan
Charter Township Act
Act 359 of 1947**

Section 42.24. On or before 150 days prior to the commencement of the fiscal year, each township officer shall submit to the supervisor, or to the township superintendent if such officer has been appointed, an itemized estimate of the anticipated expenditures of the township for the next fiscal year for the township activities under his or her charge. The supervisor, or township superintendent, as the case may be, shall prepare a complete itemized budget proposal for the next fiscal year and shall submit it to the township board not later than 120 days prior to the commencement of the fiscal year.

Section 42.25. The budget proposal shall present a complete financial plan for the ensuing fiscal year, which shall commence on January 1 of each year and end on the following December 31, or in the alternative shall commence on April 1 of each year and end on the following March 31. In no event shall any fiscal year of a township be extended beyond 12 months. It shall include at least all of the following information:

- (a) Detailed estimates of all proposed expenditures for each function and office of the township, showing the expenditures for corresponding items for the current and last preceding fiscal years, with reasons for increases and decreases recommended, as compared with appropriations for the current year.
- (b) Statements of the bonded and other indebtedness of the township, showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any.
- (c) Detailed estimates of all anticipated income of the township from sources other than taxes and borrowing, with a comparative statement of the amounts received by the township from each of the same or similar sources for the last preceding and current fiscal years.
- (d) A statement of the estimated balance or deficit, as the case may be, from the end of the current fiscal year.
- (e) An estimate of the amount of money to be raised by taxation and from delinquent taxes and the amount to be raised from bond issues which, together with income from other sources, will be necessary to meet the proposed expenditures.
- (f) Such other supporting schedules as the township board considers necessary.

Section 42.26. A public hearing on the budget shall be held before its final adoption, at such time and place as the township board shall direct, and notice of such public hearing shall be published at least 1 week in advance by the township clerk. A copy of the proposed budget shall be on file and available to the public for inspection during office hours at the office of the township clerk for a period of not less than 1 week prior to such public hearing.

Section 42.27.

- (1) Except as otherwise provided by this subsection, prior to the commencement of the fiscal year, the township board shall, by resolution, adopt the budget for the next fiscal

year, make an appropriation of the money needed for township purposes, and provide for a levy of taxes upon real and personal property. If a township operates on a calendar year budget cycle, a public hearing on the proposed budget shall be held not later than December 15 and adopted not later than December 31, in the year proceeding the calendar year covered by the budget.

- (2) The levy allowed under subsection (1) shall not exceed 1/10 of 1% of the assessed valuation of all real and personal property subject to taxation within the limits of a village located within the township and 1/2 of 1% of the assessed valuation of all real and personal property subject to taxation in the balance of the township. The electors of a charter township may increase the tax levy limitation not to exceed a total of 1% of the assessed valuation of all real and personal property in the township for a period not to exceed 20 years at 1 time.
- (3) If a township has 1 or more villages that maintain either or both a fire department or a police department, the expense of a township fire department or police department shall be appropriated separately from the other expenses of the township and a tax levy for these expenses shall not spread upon the township assessment roll against the property, either real or personal, located in these villages.
- (4) The adoption of the resolution under this section is the final authority for the township supervisor to spread any approved levies upon the tax roll for the current year and to include the amount of each levy in his or her warrant to the township treasurer. The township treasurer shall collect and return the warrant as provided under the general property tax act, 1893 PA 206, MCL 211.1 to 211.157.
- (5) Within 60 days after the incorporation of a township as a charter township under this act, the township board shall, by resolution, adopt an interim budget until the commencement of the next fiscal year and make an appropriation from the funds and asset of the township available for these purposes.

Section 42.28. No money shall be drawn from the treasury of the township nor shall any obligation for the expenditure of money be incurred, except pursuant to the budget appropriation, or pursuant to any supplemental appropriation which may be made from surplus received. The township board may transfer any unencumbered appropriation balance, or any portion thereof, from 1 fund or agency to another. The balance in any appropriation, which has not been encumbered, at the end of the fiscal year shall revert to the general fund and be reappropriated during the next fiscal year.

2019 Budget Timeline Meridian Township

July 20	ALL Budgets Due to Finance Director
July 26-Aug 3	Management Review of Requests and Individual Discussions
August 13	Directors Discussion
August 14	Board Meeting-Notice for Budget Public Hearing
August 28	Recommended Budget Distributed to Board
September 4	Board Meeting – Budget Deliberations and Public Hearing
September 11	Board Meeting – Budget Deliberations (if necessary)
September 18	Board Meeting – Final Adoption of Budget
Quarterly	Review and Approve Budget Amendments

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2019

Department	Fee Description	2018 Rate	Proposed 2019 Rate
Administration	Initial Liquor License Application Fee	\$250	\$250
	Telecommunications Rights-of-Way Permit Application Fee	\$500	\$500
	Copies - for all Departments unless otherwise noted	\$1.00 1st page & \$0.25 each add'l page, per document	\$1.00 1st page & \$0.25 each add'l page, per document
	Outdoor Assembly License	\$300.00	\$300.00
Cable	Video Copies		
	Flat rate per order	\$15	\$15
	Per hour running time on order, or any increment thereof	\$10	\$10
	HOM-TV supplied tape to copy	\$6	\$6
	Shipping and Handling Charge	\$6	\$6
	Audio Copies		
	Flat rate per copy	\$10	\$10
	Per hour running time on order, or any increment thereof	\$10	\$10
	HOM-TV supplied tape to copy	\$4	\$4
	Shipping and Handling Charge	\$6	\$6
Clerk's Office	Annual Subscriptions	Separately Board approved	Separately Board approved
	FOIA Requests	Cost	Cost
	Code of Ordinance Books/Recodified	\$70 + \$7.50 shipping	\$70 + \$7.50 shipping
	Code of Ordinance CD's	Priced when available	Priced when available
	Zoning Ordinance Book/Recodified	\$40 + \$7.50 shipping	\$40 + \$7.50 shipping
	Precinct Maps - large	bw=\$10; color=\$15	bw=\$10; color=\$15
	Voter Registration Information	Cost	Cost
	Publications for Resale (at cost)		
	Plat Books	\$35	\$35
	Michigan Vehicle Code-1996	\$12	\$12
Community Development	Rental Housing Fee Schedule		
	Building Division		
	Initial Registration Fee	\$800	\$800
	Annual Renewal Fee	\$100	\$100
	Inspection Fees (Rental)		
	One and Two Family - Inspected annually	\$120	\$120
	Building or complex of three or more units	\$120 + \$3 per bedroom	\$120 + \$3 per bedroom
	Missed Appointment Fee	\$60	\$60
	Safety Complaint Inspection Fee	\$60	\$60
	Re-inspection Fee		
	One and Two Family - Inspected annually	\$60	\$60
	Building or complex of three or more units	\$60 + \$3 per bedroom	\$60 + \$3 per bedroom
	Vacant or Abandoned Building		
	Initial Registration	N/A	\$175
	Annual Renewal	N/A	\$100
	Inspection or Re-Inspection	N/A	\$75
	Building Permits		
	New Construction, additions, structural alterations, remodeling and swimming pools		
	Expenditures up to and including \$5,000	\$75	\$75
	Each \$1,000 or fraction thereof above \$5,000	\$10	\$10
	Reinspection Fee	\$75	\$75
	Construction Valuation - One and Two Family Dwellings*		
	Living areas	\$113.85/sq. ft.	\$118.45/sq. ft.

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2019

Department	Fee Description	2018 Rate	Proposed 2019 Rate
	Basement area - unfinished	\$21.00/sq. ft.	\$21.00/sq. ft.
	Basement area - finished	\$48.90/sq. ft.	\$48.88/sq. ft.
	Garage area	\$45.09/sq. ft.	\$47.80/sq. ft.
	Free Standing Signs & Wall Signs:		
	Wall signs up to 100 sq. feet	\$125	\$125
	- each sq. foot or fraction thereof over 100 sq. ft.	\$1	\$1
	Free standing signs up to 25 sq. ft.	\$125	\$125
	- each sq. foot or fraction thereof over 25 sq. ft.	\$1	\$1
	Temporary Grand Opening Signs	\$75	\$75
	Swimming Pools		
	Single family home pools	Based on valuation of improvement	Based on valuation of improvement
	All other pools	Based on valuation of improvement	Based on valuation of improvement
	Moving Buildings		
	Buildings up to 500 sq. ft.	\$100	\$100
	Buildings over 500 sq. ft.	\$200	\$200
	Parking Lots New or Expanded	\$75	\$75
	Demolition of Buildings		
	Dwellings, garages, sheds, swimming pools	\$75	\$75
	Warehouses, factories, stores & office buildings	\$150	\$150
	Residing of Buildings	\$75	\$75
	Reroofing of Buildings		
	Single family homes and garages	\$75	\$75
	All other structures	\$100	\$100
	Work started before permit is issued	Double permit fee	Double permit fee
	Extra Inspection/Reinspection	\$75	\$75
	Temporary or Seasonal Sales	\$75	\$75
	Tent Inspection	\$75	\$75
	New Business Inspection	\$75	\$75
	Mechanical/Electrical/Plumbing (MEP)	\$50 base fee + per fixture fees + inspection fees	\$50 base fee + per fixture fees + inspection fees
	MEP Registration Fee	\$15	\$15
	Tall Grass Violation	\$50 (residential) \$100 (non-residential)+ cost of mowing	\$50 (residential) \$100 (non-residential)+ cost of mowing
	Building Board of Appeals	\$75	\$75
Community Development	Rezoning		
Planning Division	3 acres or less	\$700	\$700
	More than 3 acres	\$700 + \$40/acre	\$700 + \$40/acre
	Zoning Text Amendment		
	Request by property owner	\$500	\$500
	Special Use Permit		
	3 acres or less	\$500	\$500
	More than 3 acres	\$500 + \$40/acre	\$500 + \$40/acre
	Minor, Major Amendments and Extensions	1/2 original fee	1/2 original fee
	Site Plan Review		
	Multiple family housing		

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2019

Department	Fee Description	2018 Rate	Proposed 2019 Rate
	Initial application	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to site plan prior to approval (hearing required)	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to approved site plan (hearing required)	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to approved (no hearing required)	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	PUD, MUPUD, CPUD		
	Initial application	\$900 + \$10/dwelling unit	\$900 + \$10/dwelling unit
	Modification to approved site plan	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	Office, Commercial, Industrial, Institutional, etc.		
	Initial application	\$500 + \$20/acre	\$500 + \$20/acre
	Modification to site plan prior to approval (hearing required)	\$500 + \$20/acre	\$500 + \$20/acre
	Modification to approved site plan (hearing required)	\$500 + \$20/acre	\$500 + \$20/acre
	Modification to approved (no hearing required)	\$300 + \$10/acre	\$300 + \$10/acre
	Review of new use in existing structure	\$300 + \$10/acre	\$300 + \$10/acre
	Preliminary Review (credited toward final review)		
	Site Plan	\$100	\$100
	Planned Residential Development	\$100	\$100
	PUD, MUPUD	\$100	\$100
	Planned Unit Development (PUD) Mixed Use PUD Commercial PUD		
	Initial application	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	Major amendment to approved PUD, MUPUD and CPUD	\$500 + \$5/dwelling unit	\$500 + \$5/dwelling unit
	Minor amendment to approved PUD, MUPUD and CPUD	\$250 + \$2.50/dwelling unit	\$250 + \$2.50/dwelling unit
	Land Division Review		
	Prepreliminary Plat	\$100	\$100
	Tentative Preliminary Plat	\$600 + \$10 per lot	\$600 + \$10 per lot
	Final Preliminary Plat	\$300 + \$5 per lot	\$300 + \$5 per lot
	Final Plat	\$500 + \$5 per lot	\$500 + \$5 per lot
	Plat Extension	\$200	\$200
	Land Division	\$200 + \$50 per new lot or parcel	\$200 + \$50 per new lot or parcel
	All Other Commission Review	\$300	\$300
	Zoning - Letter of Compliance	\$100	\$100
	Land Clearing Permit	\$100	\$100
	Variances		
	Single family (existing)	\$150	\$150
	Single family (new)	\$250	\$250
	Multiple family	\$350	\$350
	Office, commercial, industrial	\$450	\$450
	Sign variances	\$200	\$200
	Appeal of Township Officials decision	\$200	\$200
	Ordinance interpretation	\$450	\$450
	Applicants request to postpone or table	1/2 of application fee	1/2 of application fee
	Wetland Fees		
	Application Fee-Verification	\$250	\$250
	Application Fee-Delineation	\$250	\$250
	Application Fee-Wetland Use Permit	\$500	\$500
	Amendments to a Wetland use Permit	\$500	\$500

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2019

Department	Fee Description	2018 Rate	Proposed 2019 Rate
	Annual Review of Mitigation Area	\$250	\$250
	Acreage Fee-Verification	\$750-\$2,000 + \$500 per 20 acres over 100	\$500-\$2,500 + \$500 per 20 acres over 100
	Acreage Fee-Delineation	\$1,750-\$3,000 + \$500 per 20 acres over 100	\$1,250-\$3,500 + \$500 per 20 acres over 100
	Acreage Fee-Wetland Use Permit	\$3,000-\$5,500 + \$1,000 per 20 acres over 100	\$2,250-\$6,000 + \$1,000 per 20 acres over 100
Engineering	Engineering Review - Review of Plans		
	Water main, sanitary sewer, paving, grading, sidewalk & pathway construction	1.5% of construction cost	1.5% of construction cost
	After second review in unapprovable condition	reviewer(s) hourly wage x 2.5	reviewer(s) hourly wage x 2.5
	Additional fee for unaddressed items in third review	reviewer(s) hourly wage x 2.5	reviewer(s) hourly wage x 2.5
	Public Inspection		
	Water main, sanitary sewer, paving, grading, sidewalk & pathway construction	Actual cost (internal costs computed @ 2.5 x wages)	Actual cost (internal costs computed @ 2.5 x wages)
	Recording of Easements	Actual cost (County Clerk Fees)	Actual cost (County Clerk Fees)
	Administrative Charge		
	Construction commencement prior to site plan approval	engineering review fee	engineering review fee
	Blueprints		
	Small Township maps	\$5	\$5
	Large Township maps	\$10	\$10
	Small Section maps (1"=400')	\$5	\$5
	Large Section maps (1"=200')	\$10	\$10
	As-Builts	\$1.50	\$1.50
	Aerial photography	\$15	\$15
	Aerial superimposed property lines	\$20	\$20
	Permits		
	Sidewalk repair/construction permit	\$40 (Repairs < 50 SF-no charge)	\$40 (Repairs < 50 SF-no charge)
	Water service line repair permit	\$40	\$40
	Sewer service line repair permit	\$40	\$40
Fire/EMS	Copies		
	Reports	\$5 1st Page, \$1 each add'l page	\$5 1st Page, \$1 each add'l page
	Pictures	Processing cost + \$5	Processing cost + \$5
	Ambulance Fees		
	Transport	\$750 + \$13.00/mile	\$750 + \$13.00/mile
	Patient refusal after ALS Service	\$750	\$750
	Non Medical call in excess of 1 per month	\$100	\$100
	Plan Review/Final Inspection:		
		\$100	\$100
	Expenditures \$100,000 plus	\$200	\$200
	Additional Fees		
	w/fire alarm system	\$100	\$100
	w/hood suppression system	\$100	\$100
	w/fire suppression system	\$200	\$200
	Homeowners Insurance Claims for Fire Suppression	Amount allowed by Insurance Co.	Amount allowed by Insurance Co.
	Hazmat and Homeland Security Responses	Reimbursement of cost	Reimbursement of cost

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2019

Department	Fee Description	2018 Rate	Proposed 2019 Rate
Parks & Recreation	Usage Fees		
	Pavilions	\$60/4 hrs.res; \$120/4 hrs.non-res	\$60/4 hrs.res; \$120/4 hrs.non-res
	Field Usage	\$15/hr non-res; \$75/day non-res	\$15/hr non-res; \$75/day non-res
	Field Preparation	\$40 res; \$60 non-res	\$40 res; \$60 non-res
	Harris Nature Center Room/Building	\$80/hr; \$40/hr. Non-Profit	\$80/hr; \$40/hr. Non-Profit
	Cemetery Rates		
	Burial space - 1 adult	\$900 resident; \$1200 non-res	\$900 resident; \$1200 non-res
	Burial space - 1 infant	\$400 resident; \$600 non-res	\$400 resident; \$600 non-res
	Services		
	Grave opening (adult)-Mon-Fri., 8:00 am-3:30 pm	Flat Fee= \$750	Flat Fee= \$750
	Grave opening (adult)-Mon-Fri., after 3:30 pm	Flat Fee = \$900	Flat Fee = \$900
	Saturdays and holidays	Flat Fee = \$1,000	Flat Fee = \$1,000
	Grave opening (infant)-Mon-Fri., 8:00 am-3:30 pm	Flat Fee = \$400	Flat Fee = \$400
	Grave opening (infant)-Mon-Fri., after 3:30 pm	Flat Fee = \$550	Flat Fee = \$550
	Saturdays and holidays	Flat Fee= \$650	Flat Fee= \$650
	Grave opening (cremations)-Mon-Fri., 8:00 am-3:30 pm	Flat Fee = \$300	Flat Fee = \$300
	Grave opening (cremations)-Mon-Fri., after 3:30 pm	Flat Fee= \$450	Flat Fee= \$450
	Saturdays and holidays	Flat Fee = \$550	Flat Fee = \$550
	Body removal (adult); re-interment	\$1500 + \$300 if Dec - Mar	\$1500 + \$300 if Dec - Mar
	Body removal (infant); re-interment	\$1500 + \$300 if Dec - Mar	\$1500 + \$300 if Dec - Mar
Police	Reports		
	Crash Reports	\$0	\$0
	Criminal and investigative reports - up to five pages each additional page	\$0 \$0	\$0 \$0
	Precious metal/gem license	\$50	\$50
	Vendor Fees	\$500 deposit, \$20/wk, \$60/mo	\$500 deposit, \$20/wk, \$60/mo
	Diversion Program Participation	\$400	\$400
	Fingerprinting	\$5 per card	\$5 per card
	Finger Prints-Court Ordered	\$16	\$16
	Snapshot of "Logged" incident	\$0	\$0
	Private Property Accident Reports (PPPD Accidents)	\$0	\$0
	Copy of Vehicle Code	\$0	\$0
	Background Checks	\$5	\$5
	Court Order-Preliminary Breath Test (PBT)	\$5	\$5
	Notary fee-pistol purchase permits	\$5	\$5
	False Alarm Fees	\$25 for 2nd & 3rd occurrence, \$100 for subsequent occurrences	\$25 for 2nd & 3rd occurrence, \$100 for subsequent occurrences
	False Alarm Late Fees	\$25 (30, 60 & 90 day intervals)	\$25 (30, 60 & 90 day intervals)
	Impound Lot Storage Fees	\$10.00 per day	\$10.00 per day
Public Works	Utility Rates		
	Billing Charge (sewer only customers are charged 1/2 of this fee)	\$5.00	\$5.00
	Water	\$4.41 per 1000 gallons	\$4.59 per 1000 gallons
	Sewer	\$5.10 per 1000 gallons	\$5.41 per 1000 gallons
	Sewer only (Sewer rate x 12,000 gal usage estimate.)	\$61.20 per quarter	\$64.92 per quarter
	Sewer only, with metered well water	\$5.10 per 1000 gallons	\$5.41 per 1000 gallons
	Penalty on past due utility bills	5% of current billing cycle charges	5% of current billing cycle charges
	Capital Charge-Water	Varies (based on location & extension agreements)	Varies (based on location & extension agreements)

MERIDIAN TOWNSHIP SUMMARY OF FEES - 2019

Department	Fee Description	2018 Rate	Proposed 2019 Rate
	Capital Charge - Sewer	Varies (based on location & extension agreements)	Varies (based on location & extension agreements)
	Connection Charge - Water	\$1,729.00 minimum (based on meter size)	\$1,798.00 minimum (based on meter size)
	Connection Charge - Sewer	\$2,462.00 minimum (based on meter size)	\$2,610.00 minimum (based on meter size)
	Temporary Water Service Charge	\$2,000	\$2,000
	Temporary Sewer Service Charge	\$3,000	\$3,000
	Regular Meter Charge (5/8 x 3/4 to 2" compound) Non-Pit	\$380-\$1,810 (based on size, type & location)	\$395-\$1,882 (based on size, type & location)
	Curb Stop	\$1,300-\$2,550 (based on service size and width of right-of-way)	\$1,352-\$2,652 (based on service size and width of right-of-way)
	Water Turn-on Charge	\$30 (\$20 surcharge for after hrs turn-on)	\$30 (\$20 surcharge for after hrs turn-on)
	Missed Appointment charge	\$35	\$35
	Water meter testing at customer request	\$60 (waived if meter found defective)	\$60 (waived if meter found defective)
	Repairs	Time and Material	Time and Material
	Utility Construction Permit	\$50 if structure required	\$50 if structure required
	Sidewalk Obstruction Violation	\$25 + cost of abatement	\$25 + cost of abatement
Treasurer's Office	Tax Collection Admin Fee	1% of tax bill	1% of tax bill
	Failure to notify assessing office of property transfer required under MCL 211.27a(10)	Penalty levied under MCL 211.27b(1)(c) or (d) waived	Penalty levied under MCL 211.27b(1)(c) or (d) waived
	Interest charge/penalty for late tax payments	1% per month	1% per month
	Duplicate tax bill fee	\$5.00	\$5.00
	Non-Sufficient funds fee	\$20.00	\$20.00
	Enhanced Access to Public Records:		
	Summer Tax Roll	\$150.00	\$150.00
	Winter Tax Roll	\$150.00	\$150.00
	Annual Assessment Roll	\$300.00	\$300.00

NOTE: Valuation of all construction shall be based on "Building Valuation Data" published in Building Safety Journal by the International Conference of Building Officials, automatically adjusted on an annual basis when the revised list is published and reviewed by the Township Board.

Bold items indicate a change in 2019.

Year	Department	Project Name	Cost	Funding Source	Recommended for Funding
2019	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$1,500,000	Pathway Millage (\$525k) & Ingham County millage (975k)	Yes
2019	Public Works & Engineering	Misc sanitary sewer rehab	\$500,000	Sewer Fund	Yes
2019	Public Works & Engineering	Onsite back up generator- Mud Lake Lift Station	\$40,000	Sewer Fund	Yes
2019	Public Works & Engineering	Misc. local street rehab	\$1,000,000	Road Millage, County match, general fund	Yes
2019	Public Works & Engineering	Replace 16" water main valves	\$420,000	Water Fund	Yes
2019	Public Works & Engineering	Replace Municipal Building HVAC system	\$1,900,000	General Fund	
2019	Public Works & Engineering	South water tower improvements	\$80,000	Water Fund	Yes
2019	Information Technology	Work station replacements, Computer, Network, Server Upgrades, Hardware	\$90,400	General Fund	Yes
2019	Information Technology	Mobile Data Units	\$55,000	General Fund	
2019	Information Technology	New Telephone System	\$48,000	General Fund	Yes - \$12.500
2019	Information Technology	ESXI Host Implementation	\$21,000	General Fund	Yes
2019	Parks and Recreation	Farmers' Market Relocation Plan Playground/Landscaping, Stage	\$400,000	Park Millage, General Fund, Donations, Grants	Yes
2019	Parks and Recreation	Central Park footbridge/restroom construction	\$270,000	Park Millage, LWCF Grant	Yes
2019	Parks and Recreation	Harris Nature Center Pavilion and Restroom	\$250,000	Park Millage, Michigan Natural Resources Trust Fund, LWCF, CRCF, HNCF	Yes
2019	Parks and Recreation	Central Meridian Regional Trail Connector (design/bid)	\$355,000	Park Millage, Michigan Natural Resources Trust Fund	Yes
2019 TOTAL:			\$6,929,400		
2020	Public Works & Engineering	Replace 16" water main valves	\$310,000	Water Fund	
2020	Public Works & Engineering	North water tower improvements	\$190,000	Water Fund	
2020	Public Works & Engineering	Sewer Main Replacement - Lift Station Improvements	\$300,000	Sewer Fund	
2020	Public Works & Engineering	Misc sanitary sewer rehab	\$200,000	Sewer Fund	
2020	Public Works & Engineering	Onsite back up generator-Lift Station	\$40,000	Sewer Fund	
2020	Public Works & Engineering	Misc. local street rehab	\$1,000,000	Road millage, county match, general fund	
2020	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$3,600,000	Pathway Millage, Ingham County Trail Millage, State Grants	
2020	Parks and Recreation	Central Park - Pavilion Renovation, Sculpture Garden, Landscaping	\$200,000	Park Millage	
2020	Parks and Recreation	Harris Nature Center Parking Lot Expansion	\$60,000	Park Millage, Grants	
2020	Parks and Recreation	Nancy Moore Park Loop Trail	\$80,000	Park Millage	
2020	Parks and Recreation	Farmers' Market Relocation Plan - Structure	\$500,000	Park Millage, General Fund, Grants	
2020	Parks and Recreation	Towner Road Park Playground/Wetland Restoration	\$287,000	Park Millage, Grant	
2020	Parks and Recreation	Ottawa Hills Playground	\$100,000	Park Millage, Grant	
2020 TOTAL:			\$6,867,000		
2021	Public Works & Engineering	Replace 16" water main valves	\$50,000	Water Fund	
2021	Public Works & Engineering	Kinawa water main replacement	\$500,000	Water Fund	
2021	Public Works & Engineering	Misc. sanitary sewer rehab	\$500,000	Sewer Fund	
2021	Public Works & Engineering	Onsite back up generator-Lift Station	\$40,000	Sewer Fund	
2021	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$2,500,000	Pathway Millage, Ingham County Trail Millage, State Grants	

Year	Department	Project Name	Cost	Funding Source	Recommended for Funding
2021	Public Works & Engineering	Kansas Street Water Main	\$101,000	Township Improvement Revolving Fund (TIRF)	
2021	Public Works & Engineering	Misc local street rehab	\$1,000,000	Road millage, county match, general fund	
2021	Parks and Recreation	Nancy Moore Park Playground, Pavilion	\$300,000	Park Millage	
2021	Parks and Recreation	Marshall Park Playground Replacement	\$100,000	Park Millage	
2021 TOTAL:			\$5,091,000		
2022	Public Works & Engineering	Replace 16" water main valves	\$50,000	Water Fund	
2022	Public Works & Engineering	Okemos Rd- Tamarack to Shawnee- water main replacement (Phase1)	\$500,000	Water Fund	
2022	Public Works & Engineering	Sewer Main Replacement - county park Lift Station Improvements	\$700,000	Sewer Fund	
2022	Public Works & Engineering	Misc. local street rehab	\$1,000,000	Road millage, county match, general fund	
2022	Public Works & Engineering	Service Center Expansion Design and Engineering	\$80,000	General fund	
2022	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$3,200,000	Pathway Millage, Ingham County Trail Millage, State Grants	
2022	Parks and Recreation	Hillbrook Park Restroom Building	\$175,000	Park Millage, Federal and State Grants	
2022 TOTAL:			\$5,705,000		
2023	Public Works & Engineering	Service Center Expansion Construction	\$1,200,000	General Fund	
2023	Public Works & Engineering	Replace 16" water main valves	\$50,000	Water Fund	
2023	Public Works & Engineering	Okemos Rd- Tamarack to Shawnee- water main replacement (Phase2)	\$500,000	Water Fund	
2023	Public Works & Engineering	Misc. sanitary sewer rehab	\$500,000	Sewer Fund	
2023	Public Works & Engineering	Onsite back up generator-Lift Station	\$40,000	Sewer Fund	
2023	Public Works & Engineering	Misc local street rehab	\$1,000,000	Road millage, county match, general fund	
2023	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$300,000	Pathway Millage	
2023	Parks and Recreation	Central Park Improvements	\$500,000	Park Millage, Federal and State Grants	
2023	Parks and Recreation	Wonch Park Improvements - Restroom, Streambank, launch, WiFi	\$500,000	Park Millage, Federal and State Grants	
2023	Parks and Recreation	Snell-Towar Recreation Center Improvements	\$185,000	Park Millage	
2023 TOTAL:			\$4,775,000		
2024	Public Works & Engineering	Replace 16" water main valves	\$50,000	Water Fund	
2024	Public Works & Engineering	Grand River - Mohawk to Montrose- water main replacement	\$500,000	Water Fund	
2024	Public Works & Engineering	Sewer Main Replacement - Lift Station Improvements	\$300,000	Sewer Fund	
2024	Public Works & Engineering	Misc. sanitary sewer rehab	\$200,000	Sewer Fund	
2024	Public Works & Engineering	Onsite back up generator-Lift Station	\$40,000	Sewer Fund	
2024	Public Works & Engineering	Misc local street rehab	\$3,250,000	Road millage, county match	
2024	Public Works & Engineering	Pedestrian/Bicycle Pathway Construction and Maintenance	\$300,000	Pathway Millage	
2024	Parks and Recreation	Legg Park South Development	\$195,000	Park Millage, Federal and State Grants	
2024	Parks and Recreation	Central Park Splash Pad	\$500,000	Park Millage, Grants	
2024	Parks and Recreation	Meridian Riverfront Park Trail Improvements	\$1,000,000	Park Millage, Pathway Millage, Federal/State Grants	
2024	Parks and Recreation	Newton Road Park Playground	\$100,000	Park Millage	
2024 TOTAL:			\$6,435,000		

**GENERAL FUND
FINANCIAL SUMMARY
2019**

Summary of 2019 Operating Activity:

Estimated Revenues & Financing Sources:

Taxes	\$12,784,200	60.13%
Licenses & Permits	771,000	3.63%
Intergovernmental	3,690,500	17.36%
Charges For Services	3,718,700	17.49%
Interest	104,485	0.49%
Other Revenues	<u>192,160</u>	0.90%

Total Estimated Revenues & Financing Sources \$21,261,045

Estimated Expenditures & Financing Uses:

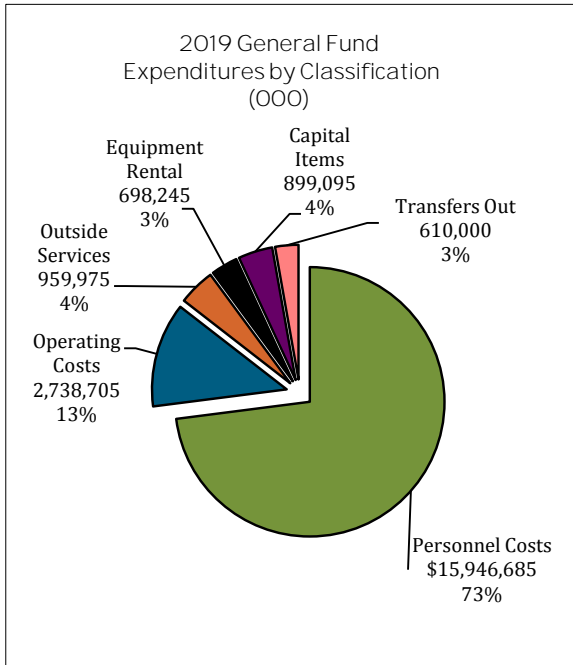
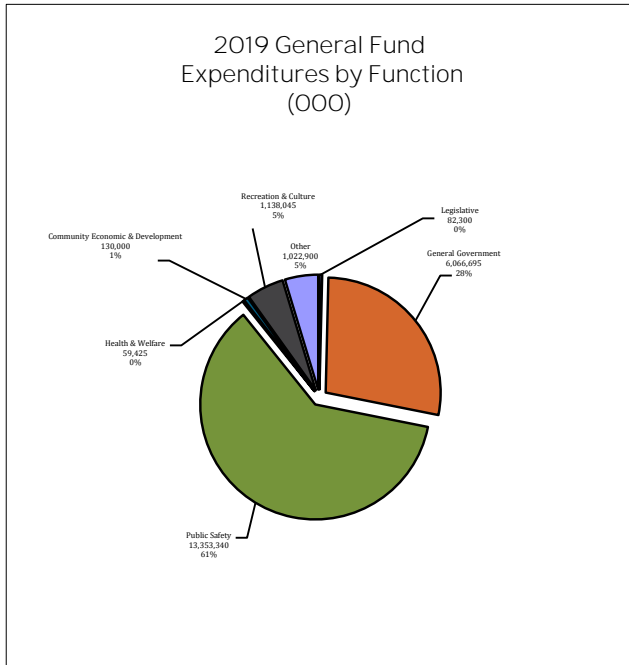
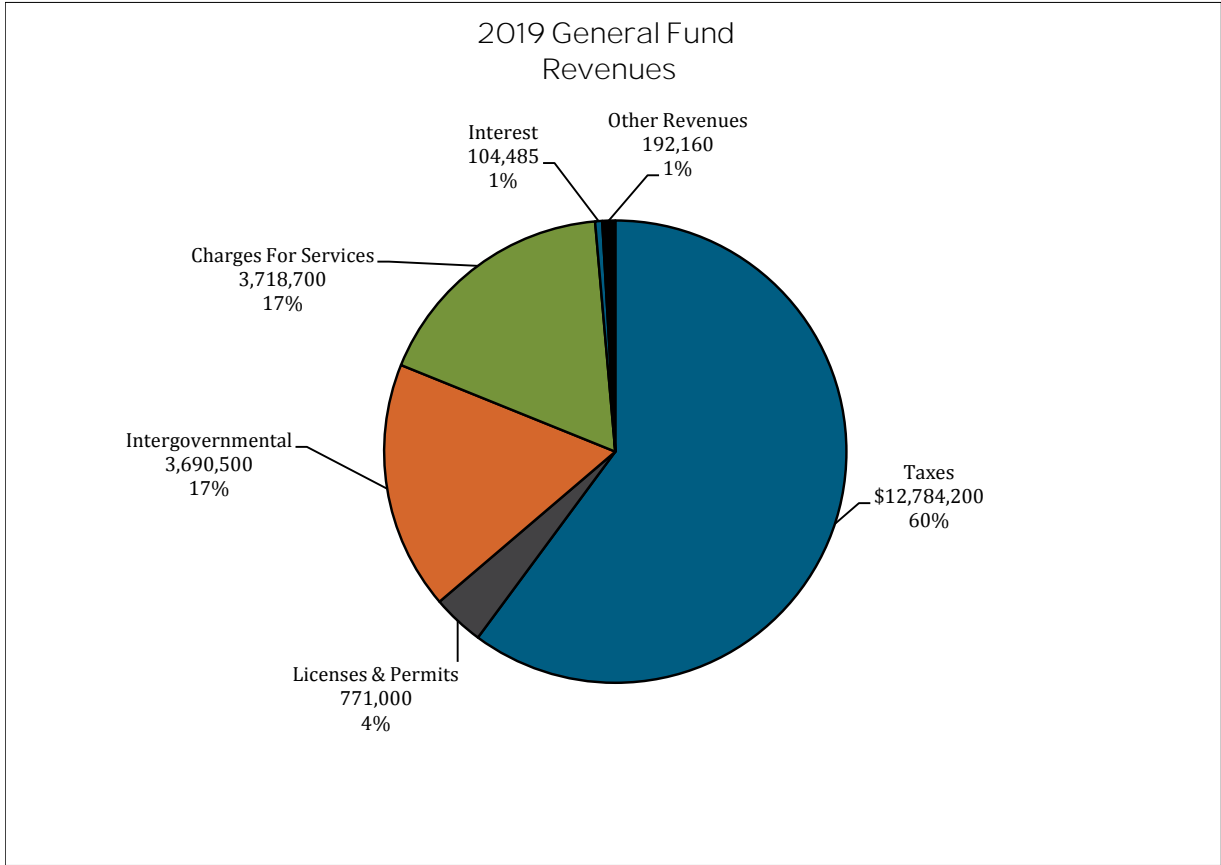
Legislative	82,300	0.38%
General Government	6,066,695	28.02%
Public Safety	13,353,340	61.67%
Health & Welfare	59,425	0.27%
Community Economic & Development	130,000	0.60%
Recreation & Culture	1,138,045	4.33%
Other	<u>1,022,900</u>	4.72%

Total Estimated Expenditures & Financing Uses 21,852,705

Anticipated Surplus (Deficit) for 2019 (\$591,660)

Statement of Fund Balance

Fund Balance as of December 31, 2017 (per audited financial statements)	\$6,857,233
Anticipated Surplus (Deficit) for 2018	(960,230)
	<hr/>
Estimated Available Fund Balance as of December 31, 2018	5,897,003
Anticipated Surplus (Deficit) for 2019	(391,660)
	<hr/>
Estimated Available Fund Balance as of December 31, 2019	<u>\$5,305,343</u>
Fund Balance/Average Monthly Expenditures	<u><u>3.34</u></u>



GENERAL FUND
DETAILED REVENUE SUMMARY BY SOURCE

ACTIVITY	2017 Actual	2018 Original Budget	2018 Projected Total	2019 BUDGET	% of Total	% Chg v. 2018 Budget
TAXES						
Current Tax Collections	\$6,842,059	\$7,004,000	\$7,010,000	\$7,127,000	33.52%	1.76%
Payment in Lieu of Taxes	5,142	5,000	5,900	5,500	0.03%	10.00%
Police Millage 1998	990,182	1,013,000	1,015,000	1,031,000	4.85%	1.78%
Fire Millage 1998	1,043,118	1,067,000	1,070,000	1,086,000	5.11%	1.78%
Police/Fire Millage 2018		2,488,000	2,487,000	2,532,000	11.91%	1.77%
Trailer Park Collections	249	200	200	200	0.00%	0.00%
Community Services Millage 2002	107,349	109,500	110,000	111,500	0.52%	1.83%
Delinquent Tax Collection	16,506	15,000	27,000	16,000	0.08%	6.67%
Tax Administration Fee	876,640	855,000	875,000	875,000	4.12%	2.34%
TOTAL TAXES	<u>9,881,245</u>	<u>12,556,700</u>	<u>12,600,100</u>	<u>12,784,200</u>	60.14%	1.81%
LICENSES & PERMITS						
Building Permits	839,105	500,000	500,000	500,000	2.34%	0.00%
Other Permits	295,912	252,000	261,000	271,000	1.27%	7.54%
TOTAL LICENSES & PERMITS	<u>1,135,017</u>	<u>752,000</u>	<u>761,000</u>	<u>771,000</u>	3.62%	2.53%
INTERGOVERNMENTAL						
Federal Revenue	2,028	0	2,000	2,000	0.01%	n/a
State Revenue Sharing	3,392,949	3,200,000	3,200,000	3,300,000	15.52%	3.13%
Liquor Tax Refund	30,498	30,000	30,000	30,000	0.14%	0.00%
METRO Act Fees	23,473	21,000	20,850	18,000	0.08%	-14.29%
Local Revenue Sharing Agreements	195,161	170,000	265,085	260,000	1.22%	52.94%
Other	92,666	65,400	80,900	80,500	0.38%	23.09%
TOTAL INTERGOVERNMENTAL	<u>3,736,775</u>	<u>3,486,400</u>	<u>3,598,835</u>	<u>3,690,500</u>	17.37%	5.85%
CHARGES FOR SERVICES						
Administration - Public Works Services	1,050,000	1,050,000	1,050,000	1,050,000	4.94%	0.00%
Administration - Cable T.V.	120,000	120,000	120,000	120,000	0.56%	0.00%
Cemetery Revenue	30,025	35,000	42,000	36,000	0.17%	2.86%
Planning Department	19,220	25,000	29,000	27,000	0.13%	8.00%
Street Lights	345,857	345,000	347,000	350,000	1.65%	1.45%
Ambulance Fees	1,204,150	1,350,000	1,350,000	1,350,000	6.36%	0.00%
Police Services-Williamstown Twp.	229,333	230,000	230,000	235,000	1.11%	2.17%
Reimbursement - Fire & Police	12,347	13,000	6,300	6,000	0.03%	-53.85%
Reimbursement - Crossing Guard	11,151	10,000	11,505	11,000	0.05%	10.00%
Reimbursement - Elections	9,033	15,000	0	0	0.00%	-100.00%
Reimbursement - School Security	12,386	13,000	10,000	10,000	0.05%	-23.08%
Recreation Program Rev	201,277	212,320	179,630	181,700	0.85%	-14.42%
Franchise Fees - BWL	164,640	162,000	162,000	162,000	0.76%	0.00%
Code Inspection & Registration Fees	216,364	247,000	207,500	180,000	0.85%	-27.13%
TOTAL CHARGES FOR SERVICES	<u>3,625,783</u>	<u>3,827,320</u>	<u>3,744,935</u>	<u>3,718,700</u>	17.48%	-2.84%
INTEREST						
Interest Income - General Fund	117,627	54,485	179,485	104,485	0.49%	91.77%
TOTAL INTEREST	<u>117,627</u>	<u>54,485</u>	<u>179,485</u>	<u>104,485</u>	0.49%	91.77%
OTHER REVENUES						
Reimbursement	78,868	23,400	79,125	44,000	0.21%	88.03%
Donations	47,132	2,000	1,600	1,500	0.01%	-25.00%
Rentals	6,960	31,960	6,960	6,960	0.03%	-78.22%
Miscellaneous	17,631	11,200	19,200	16,700	0.08%	49.11%
Court Restitution	20,070	15,000	16,000	15,000	0.07%	0.00%
Vehicle & Surplus Property Sales	45,220	0	345	0	0.00%	n/a
Fines & Tickets	123,493	131,000	103,500	108,000	0.51%	-17.56%
Gain on sale of fixed assets	0	0	0	0	0.00%	n/a
TOTAL OTHER REVENUE	<u>339,374</u>	<u>214,560</u>	<u>226,730</u>	<u>192,160</u>	0.90%	-10.44%
TOTAL REVENUES	<u><u>18,835,821</u></u>	<u><u>20,891,465</u></u>	<u><u>21,111,085</u></u>	<u><u>21,261,045</u></u>	100.00%	1.77%

REVENUE NARRATIVE

Current Tax Collections: Based on the projected adjusted taxable value of approximately \$1,760,000,000.

Police Millage 2004: This millage funds existing police officer positions. The millage was approved in 2004 for a sixteen-year period.

Fire Millage 2004: This millage funds existing firefighter/paramedic positions. The millage was approved in 2004 for a sixteen-year period.

Police & Fire Protection Millage 2017: This is a millage to fund existing Police and Firefighter/paramedic positions along with unfunded pension debt for both departments. The millage was approved in 2017 for a ten-year period.

Community Services Millage 2012: This is a millage to fund Senior Citizen, Recreation, and Human Services programs throughout the Township. The 10 year 0.10 millage was passed on the November 2002 ballot. This millage was renewed and an additional .05 mil for seniors was passed in 2012 through 2021.

Tax Administration Fee: The Township collects a 1% administration fee on all taxes collected.

Charges for Services: Revenues from services provided by the Township are based on the fee schedule included with the recommended budget.

Building Permits: Based on the value of construction.

Other Permits: Includes permits for electrical, mechanical, and plumbing. Fees are shared with City of East Lansing, who is performing the inspections.

State Revenue Sharing: Revenue received from the State of Michigan based on sales and income tax collections and disbursed by population.

Administration: Payments made from the Public Works Fund and Cable TV Fund to the General Fund for administrative services, building maintenance, etc.

Planning Department: Fees received for the review, processing, and filing of special use permits, rezonings, variances, platting, etc.

Streetlights: Received from property owners to pay for the installation, annual maintenance, and electric costs for their streetlights. Monthly payments for the streetlights are paid from the Administrative Services Activity in the General Fund.

Ambulance Fees: Fees charged per transport for ambulance services. Revenue based on a flat charges plus mileage per run and a fee for non-medical calls in excess of one per month per patient.

Franchise Fees-BWL: The Township receives a 5% franchise fee from the Lansing Board of Water & Light for electric revenues received from Meridian Township customers.

Code Inspection/Registration Fees: Fees received from annual rental registrations of all rental properties and rental inspections performed every three years for apartment complexes and annually for single family and duplex apartments.

Interest: Revenue received from monies invested and loaned to other funds.

Fines & Tickets: Parking tickets, fines, uniform traffic code violations, and false alarm fees.

**GENERAL FUND
DEPARTMENT EXPENDITURE SUMMARY**

Expenditures by Function

FUNCTION	2017 Actual	2018 Original Budget	2018 Projected Total	2019 BUDGET	% of Total	% Chg v. 18Budget
LEGISLATIVE						
Township Board	\$72,818	\$81,900	\$79,940	\$82,300	0.38%	0.49%
TOTAL LEGISLATIVE	72,818	81,900	79,940	82,300	0.38%	0.49%
GENERAL GOVERNMENT						
Administrative Services	2,022,660	1,974,250	2,048,310	1,992,420	9.12%	0.92%
Clerk - Elections	99,549	132,950	136,550	134,520	0.62%	1.18%
Accounting & Budgeting	412,929	415,990	417,960	448,005	2.05%	7.70%
Assessing	345,922	338,745	338,155	370,525	1.70%	9.38%
Clerk - Administration	310,978	304,160	281,650	292,420	1.34%	-3.86%
Township Manager/Personnel	479,470	514,440	544,210	566,480	2.59%	10.12%
Information Technology	546,791	585,030	533,180	595,465	2.72%	1.78%
Treasurer	255,202	250,080	254,810	260,600	1.19%	4.21%
Watershed Management	525,892	541,500	483,200	526,200	2.41%	-2.83%
Building Maintenance	642,832	454,130	452,015	439,020	2.01%	-3.33%
Grounds Maintenance	343,602	225,055	219,415	218,140	1.00%	-3.07%
Cemetery	237,885	111,255	109,955	78,210	0.36%	-29.70%
Recycling Center	89,938	88,635	87,225	89,990	0.41%	1.53%
Associations/Authorities	54,608	55,200	53,590	54,700	0.25%	-0.91%
TOTAL GENERAL GOVERNMENT	6,368,260	5,991,420	5,960,225	6,066,695	27.76%	1.26%
PUBLIC SAFETY						
Police	5,131,170	6,282,300	6,344,105	6,374,505	29.17%	1.47%
EMS/Fire	4,810,465	5,816,500	5,845,200	5,862,205	26.83%	0.79%
Community Planning & Dev - Building	468,173	481,720	466,920	530,270	2.43%	10.08%
Community Planning & Dev - Planning	519,730	580,555	572,275	586,360	2.68%	1.00%
TOTAL PUBLIC SAFETY	10,929,538	13,161,075	13,228,500	13,353,340	61.11%	1.46%
PUBLIC WORKS						
Streets & Highways	0	0	0	0	0.00%	n/a
TOTAL CHARGES FOR SERVICES	0	0	0	0	0.00%	n/a
HEALTH & WELFARE						
Human Services	56,781	57,860	57,860	59,425	0.27%	2.70%
TOTAL HEALTH & WELFARE	56,781	57,860	57,860	59,425	0.27%	2.70%
COMMUNITY AND ECONOMIC DEVELOPMENT						
Meridian Revelopment	0	570,000	570,000	130,000	0.59%	-77.19%
TOTAL COMMUNITY AND ECON. DEV.	0	570,000	570,000	130,000		
RECREATION & CULTURAL						
Park Commission	4,413	5,912	6,460	7,610	0.03%	28.72%
Park & Recreation Administration	131,931	165,330	157,080	143,285	0.66%	-13.33%
Recreation	270,228	295,840	293,290	300,610	1.38%	1.61%
Parks Maintenance	386,674	243,065	233,435	250,840	1.15%	3.20%
Park Development	42,781	8,000	8,000	400,000	1.83%	4900.00%
Community Activities	111,210	35,700	35,700	35,700	0.16%	0.00%
TOTAL RECREATION & CULTURAL	947,238	753,847	733,965	1,138,045	5.21%	50.96%
OTHER						
Capital Outlay	329,727	545,950	600,825	412,900	1.89%	-24.37%
Operating Transfers Out	699,927	840,000	840,000	610,000	2.79%	-27.38%
TOTAL OTHER	1,029,654	1,385,950	1,440,825	1,022,900	4.68%	-26.20%
TOTAL EXPENDITURES	\$19,404,288	\$22,002,052	\$22,071,315	\$21,852,705	100.00%	-0.68%

Expenditures by Account Classification

ACCOUNT CLASSIFICATION	2016 Actual	2017 Original Budget	2017 Projected Total	2018 BUDGET	% of Total	% Chg v. 17Budget
Personnel Costs	\$14,064,575	\$15,682,057	\$15,626,870	\$15,946,685	72.97%	1.69%
Operating Costs	2,762,335	2,722,670	2,614,725	2,738,705	12.53%	0.59%
Outside Services	741,910	1,332,850	1,490,760	959,975	4.39%	-27.98%
Equipment Rental	715,821	767,475	767,475	698,245	3.20%	-9.02%
Capital Items	419,720	657,000	731,485	899,095	4.11%	36.85%
Transfers Out	699,927	840,000	840,000	610,000	2.79%	-27.38%
TOTAL EXPENDITURES	\$19,404,288	\$22,002,052	\$22,071,315	\$21,852,705	100.00%	-0.68%

EXPENDITURE NARRATIVE

Expenditure Classifications

Expenditures have been classified into one of six classifications as follows:

Personnel Costs: Includes all compensation costs for employees including full-time, part-time, permanent, and temporary. Compensation includes wages, benefits, and payroll taxes. (GL #'s 701.000-725.000)

Operating Costs: Includes all expenditures associated with operating the department including supplies, conferences/dues, travel, equipment maintenance, etc.

Outside Services: Costs for services provided to or on behalf of the Township. Includes consulting services, legal fees, contractual services, etc. (GL #'s 820.000-829.000)

Equipment Rental: Primarily amount paid to Motor Pool for use of Township vehicles and equipment to cover costs including depreciation, gas, maintenance, and overhead for each department. Also includes cost of renting large equipment from outside sources for temporary use by Township. (GL #'s 942.000-950.000)

Capital Items: Includes construction/improvements, office furniture and equipment, machinery and equipment, land, buildings, park development, etc. Such items require specific approval for purchase. Items of \$5,000 or more will be capitalized and depreciated as part of year-end closing process. (GL Acct #'s 972.000-981.000)

Transfers out: Represents inter-fund transfers.

Personnel Costs

The following assumptions were made in developing the 2019 Personnel Costs:

- Salary changes include a 2% Cost of Living increase and step increases included in labor contracts.
- Health insurance costs are estimated to increase by 20%. This increase is due to the rising cost of Health Care nationwide.
- Normal defined benefit pension costs were estimated to decrease 3.35%.

Capital Expenditures

Expenditures of \$5,000 or more are consolidated and moved to the Capital Outlay Department rather than included in each separate department. Items less than \$5,000 continue to be reflected in each department. These items will not be capitalized under GASB 34 requirements.

GENERAL FUND

DEPARTMENT:
Township Board

FUNCTION:
Legislative

Activity Description:

The Township Board consists of seven members who serve as the legislative and policy-making body of Township government. Two of its members, the Clerk and Treasurer, are also full-time Officers, whose duties are set forth by statute. The Supervisor is the chief elected official of the Board and chairs its meetings.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$66,834	\$67,100	\$66,940	\$68,300
Operating Costs	5,859	12,800	11,000	12,000
Outside Services	125	2,000	2,000	2,000
Capital Items	0	0	0	0
TOTAL	\$72,818	\$81,900	\$79,940	\$82,300

Personnel Costs: Compensation for all Board members is determined by the Elected Official Compensation Commission.

Operating Costs: Includes Communications \$2,000, Conferences \$7,000, Operating Supplies of \$500, Mileage of \$500, and Employee Recognition \$2,000.

Outside Services: Education programs, training, media relations services, and Board initiatives.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Supervisor	1.0	1.0	1.0
Trustees	4.0	4.0	4.0
	5.0	5.0	5.0
Clerk - See Clerk Activity			
Treasurer - See Treasurer Activity			

GENERAL FUND

DEPARTMENT:
Administrative Services

FUNCTION:
General Government

Activity Description:

This activity represents general administrative expenses that have not been allocated by department or activity, including insurance, utilities, legal expenses, retiree health care, advertising, general equipment maintenance, and office supplies.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$698,576	\$715,200	\$761,245	\$666,320
Operating Costs	1,009,854	1,024,050	983,065	1,021,100
Outside Services	314,230	235,000	304,000	305,000
Capital Items	0	0	0	0
	<u>\$2,022,660</u>	<u>\$1,974,250</u>	<u>\$2,048,310</u>	<u>\$1,992,420</u>

Personnel Costs: Represents the Township's 50% share of police/fire retiree health care coverage and the actuarially-determined contribution necessary to fund the current and unfunded liability for these post retirement benefits; and reimbursements to the State for unemployment compensation paid to employees who terminate employment with the Township and are not employed elsewhere. 2019 includes a \$200,000 contribution to the Meridian Township Employees Pension Plan.

Operating Costs: Include cost of insurance, postage, ambulance billing, printers/copiers, operating supplies, and utilities.

Outside Services: Include all legal fees and advertising for the Township.

Capital Items: None for 2019

<p>PERSONNEL SUMMARY</p> <p>(Not Applicable)</p>

GENERAL FUND

DEPARTMENT:
Clerk-Elections

FUNCTION:
General Government

Activity Description:

The Elections Division of the Office of the Township Clerk is responsible for all voter registration and election activities. The Department performs voter registration activities through the State Qualified Voter File, as well as on-site and off-site voter registration initiatives. The Department administers federal, state, county, and local elections. Election consolidation legislation has eliminated elections held exclusively for schools, and while Meridian Township continues to administer elections for the Okemos, Haslett, and part of the East Lansing School Districts, federal, state, county, or local election issues may also appear on those ballots.

BUDGET SUMMARY

Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$67,098	\$93,000	\$93,000	\$88,670
Operating Costs	8,517	36,450	40,050	42,350
Outside Services	23,646	3,000	3,000	3,000
Capital Items	287	500	500	500
	<u>\$99,549</u>	<u>\$132,950</u>	<u>\$136,550</u>	<u>\$134,520</u>

Personnel Costs: Includes the cost for workers at the anticipated elections.

Operating Costs: Includes election supplies and postage.

Outside Services: Includes cost for election facilities and moving/hauling of election equipment

Capital Items: Office equipment

PERSONNEL SUMMARY

(See summary for Clerk's Office)

GENERAL FUND

DEPARTMENT:
Accounting/Budgeting

FUNCTION:
General Government

Activity Description:

The Department of Accounting & Budgeting is responsible for the accounting functions of the Township. This department performs accounts payable, pension, and purchasing functions; utility billing functions; financial reporting functions; budget development, execution, and monitoring; as well as oversight of external audit and review of internal procedures and controls.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$348,191	\$338,330	\$354,030	\$377,585
Operating Costs	25,925	33,160	35,660	38,170
Outside Services	38,813	44,000	27,660	31,500
Capital Items	0.00	500	610	750
	<u>\$412,929</u>	<u>\$415,990</u>	<u>\$417,960</u>	<u>\$448,005</u>

Personnel Costs: New part time accountant position in 2018. This position is shared with Human Resources.

Operating Costs: Includes operating costs for utility billing. These costs are recovered in the administrative fee charged to the Public Works Funds.

Outside Services: Represents the General Fund cost of the annual financial audit.

Capital Items: New office furniture.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director of Finance	1.0	1.0	1.0
Accountant			0.375
Bookkeeper	3.25	3.25	3.25
	<u>4.25</u>	<u>4.25</u>	<u>4.625</u>

GENERAL FUND

DEPARTMENT:
Assessing

FUNCTION:
General Government

Activity Description:

The Assessing Department is responsible for determining the value of all taxable real and personal property in the Township. This department assists the Board of Review in its deliberations, and it defends the Township in cases before the Michigan Tax Tribunal, the Michigan Court of Appeals, and the Michigan Supreme Court.

BUDGET SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$247,632	\$238,490	\$250,980	\$260,445
Operating Costs	24,921	6,005	6,925	7,980
Outside Services	69,619	90,500	76,500	101,500
Equipment Rental (Motor Pool)	3,750	3,750	3,750	0
Capital Items	0	0	0	600
	<u>\$345,922</u>	<u>\$338,745</u>	<u>\$338,155</u>	<u>\$370,525</u>

Personnel Costs: No change in staffing levels in 2019.

Operating Costs: Includes costs for supplies, conferences, and training.

Outside Services: Costs associated with sharing a Level 4 Assessor with the City of East Lansing, outside appraisals, and expert witnesses.

Capital Items: New office furniture.

PERSONNEL SUMMARY			
Position/Title	2017	2018	2019
Appraiser II	2.0	2.0	2.0
Assessing Clerk	1.0	1.0	1.0
	3.0	3.0	3.0
Intern	2.0	2.0	2.0

GENERAL FUND

DEPARTMENT:
Clerk-Administration

FUNCTION:
General Government

Activity Description:

An elected full-time Township Clerk heads the administrative division of the Township Clerk's Office, with responsibilities largely set by state statute. These responsibilities include: Custodian of certain Township records, Township Board and Zoning Board of Appeals minute preparation; annual codification of ordinances; legal notices; oversight of Township cemeteries; and a multitude of other administrative and clerical responsibilities. The Township Clerk's Office also maintains the Township mailroom operations.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$305,348	\$292,960	\$271,200	\$282,470
Operating Costs	2,892	6,700	5,950	6,450
Outside Services	2,738	4,000	4,000	3,000
Capital Items	0	500	500	500
	<u>\$310,978</u>	<u>\$304,160</u>	<u>\$281,650</u>	<u>\$292,420</u>

Personnel Costs: No change in staffing levels in 2019.

Operating Costs: Includes costs for supplies, conferences, and training.

Outside Services: Includes record shredding and cost to amend and maintain codified ordinance books.

Capital Items: Miscellaneous office equipment.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Township Clerk	1.0	1.0	1.0
Assistant to the Clerk	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0
Records Technician II	1.0	1.0	1.0
	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
Temporary Election Help	4.0	4.0	4.0

GENERAL FUND

DEPARTMENT:
Administration/Human Resources

FUNCTION:
General Government

Activity Description:

The Human Resources Director is responsible for the following: employee recruitment and hiring, payroll, employee relations, legal compliance, benefits administration, labor relations, and collective bargaining. In addition, the Human Resources Director coordinates risk management property and liability insurance, managing loss prevention programs, workers' compensation insurance claims, and coordinating employee wellness programs.

BUDGET SUMMARY				
<u>Account Classification</u>	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$424,302	\$453,640	\$464,210	\$493,075
Operating Costs	45,268	46,300	51,300	53,150
Outside Services	8,400	13,000	27,200	16,000
Equipment Rental (Motor Pool)	1,500	1,500	1,500	4,255
Capital Items	0	0	0	0
	<u>\$479,470</u>	<u>\$514,440</u>	<u>\$544,210</u>	<u>\$566,480</u>

Personnel Costs: New part time accountant position in 2018. This position is shared with Accounting.

Operating Costs: Includes hiring costs, all employee physicals including, annual physicals, pre-employment physicals, and DOT physicals, employee wellness program, and professional conferences and training.

Outside Services: Includes CARES (Employee Assistance Program), actuarial, and legal expenses.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	2017	2018	2019
Township Manager	1.0	1.0	1.0
Human Resources Director	1.0	1.0	1.0
Human Resources Specialist	1.0	1.0	1.0
Accountant			0.125
Executive Assistant	1.0	1.0	1.0
	<u>4.0</u>	<u>4.0</u>	<u>4.125</u>

GENERAL FUND

DEPARTMENT:
Information Technology

FUNCTION:
General Government

Activity Description:

Provides support services for all technology infrastructures employed by the Township. The operation also supplies end-user departments and users with proven technology that enhances their ability to function and perform their duties to further promote the enhancements of Board Goals and Objectives. Primary attention is given to operations and overall reliability to the end users.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$319,586	\$356,530	\$295,380	\$326,865
Operating Costs	200,252	199,000	202,500	248,600
Outside Services	26,952	29,500	35,300	20,000
Capital Items	0	0	0	0
	<u>\$546,791</u>	<u>\$585,030</u>	<u>\$533,180</u>	<u>\$595,465</u>

Personnel Costs: No change in staffing levels for 2019.

Operating Costs: Includes computer supplies for all users, hardware and software licenses, hardware maintenance, and employee computer training.

Outside Services: Includes GIS services and wiring (\$7,500) and outside network design services (\$12,500).

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director of Information Technology	1.0	1.0	1.0
GIS Specialist	1.0	1.0	0.4
Systems Administrator II	1.0	1.0	1.0
Systems Administrator I	1.0	1.0	1.0
	<u>4.0</u>	<u>4.0</u>	<u>3.4</u>
Intern, part-time	1.0	1.0	0.0

GENERAL FUND

DEPARTMENT:
Treasurer

FUNCTION:
General Government

Activity Description:

The elected full-time Treasurer is required by State Statute to receive and take charge of all monies collected by the Township. This office pays and accounts for all monies according to state law and Township Board requirements.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$247,546	\$238,180	\$233,460	\$238,775
Operating Costs	7,546	10,650	20,850	21,050
Outside Services	0	250	0	275
Capital Items	110	1,000	500	500
	<u>\$255,202</u>	<u>\$250,080</u>	<u>\$254,810</u>	<u>\$260,600</u>

Personnel Costs: No change in staffing levels for 2019.

Operating Costs: Include the cost of printing and postage for tax bills and also professional conferences.

Outside Services: Include legal fees.

Capital Items: Small equipment as needed.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Treasurer	1.0	1.0	1.0
Assistant to the Treasurer	1.0	1.0	1.0
Bookkeeper	0.75	0.75	0.75
	<u>2.75</u>	<u>2.75</u>	<u>2.75</u>

GENERAL FUND

DEPARTMENT:
Watershed Management

FUNCTION:
General Government

Activity Description:

This activity was established in 2007 to account for the increasing costs of stormwater project assessments from the County Drain Commissioner and regional planning and implementation of federally mandated clean water regulations.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Operating Costs	\$511,357	\$516,500	\$458,200	\$493,900
Outside Services	14,535	25,000	25,000	32,300
	<u>\$525,892</u>	<u>\$541,500</u>	<u>\$483,200</u>	<u>\$526,200</u>

Operating Costs: Includes charges from Ingham County Drain Commissioner for Drains at Large (\$80,000) and Special Project Drains (\$413,900).

Outside Services: Regional Committee and State of Michigan fees for Phase II Stormwater activities.

PERSONNEL SUMMARY
(Not Applicable)

GENERAL FUND

DEPARTMENT:
Public Works and Engineering -
Building Maintenance

FUNCTION: Gen Government

Activity Description:

The office of Building Maintenance oversees the operation and maintenance of all municipal buildings. Maintenance personnel provide repair services and preventive maintenance. The Township owns and maintains over 39 separate buildings/structures.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u> Actual	<u>2018</u> Original Budget	<u>2018</u> Projected Total	<u>2019</u> Budget
Personnel Costs	\$265,654	\$105,950	\$104,835	\$93,745
Operating Costs	190,392	138,205	137,205	123,055
Outside Services	181,761	204,500	204,500	208,500
Equipment Rental	5,025	5,025	5,025	13,270
Capital Items	0	450	450	450
	<u>\$642,832</u>	<u>\$454,130</u>	<u>\$452,015</u>	<u>\$439,020</u>

Personnel Costs: No change in staffing levels in 2019.

Operating Costs: Includes materials and supplies for maintaining the buildings.

Outside Services: Includes the maintenance for the HVAC system, emergency generator maintenance, tree service, electrician services, and maintenance & custodial service. Also includes \$18,000 for Haslett Library building maintenance in accordance with the lease.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replacement Equipment

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Facilities Superintendent	0.15	0.15	0.15
Lead Worker	1.0	1.0	1.0
	<u>1.15</u>	<u>1.15</u>	<u>1.15</u>

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Grounds Maintenance

FUNCTION:
General Government

Activity Description:

This activity is responsible for the maintenance of all public grounds (excluding parks) and parking lots including mowing, trimming, and snow removal. Work is directed by the Facilities Superintendent, reporting to the Director of Parks and Recreation.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$280,164	\$137,855	\$132,215	\$126,445
Operating Costs	16,886	22,400	22,400	22,400
Outside Services	3,640	15,000	15,000	15,000
Equipment Rental	42,000	48,000	48,000	52,795
Capital Items	913	1,800	1,800	1,500
	<u>\$343,602</u>	<u>\$225,055</u>	<u>\$219,415</u>	<u>\$218,140</u>

Personnel Costs: No change in staffing levels in 2019.

Operating Costs: Includes materials and supplies for maintaining grounds.

Outside Services: Includes contract for tree maintenance, mosquito control, and sweeping.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replacement equipment.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Facilities Superintendent	0.15	0.15	0.15
Lead Worker	1.0	1.0	1.0
	<u>1.15</u>	<u>1.15</u>	<u>1.15</u>
Seasonal Workers	1.0	1.0	2.0

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Cemetery

FUNCTION:
General Government

Activity Description:

This activity maintains Glendale and Riverside Cemeteries, including lawn mowing, trimming, snow removal, lot sales, and interments. The record keeping is done in conjunction with the Clerk's Office. This activity is under the supervision of the Facilities Superintendent, reporting to the Director of Parks and Recreation.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$200,543	\$41,705	\$41,905	\$32,200
Operating Costs	3,227	5,100	5,100	4,850
Outside Services	0	1,500	0	800
Equipment Rental	9,450	9,450	9,450	10,360
Capital Items	24,665	53,500	53,500	30,000
	<u>\$237,885</u>	<u>\$111,255</u>	<u>\$109,955</u>	<u>\$78,210</u>

Personnel Costs: Includes a portion of the Facilities Superintendent's cost to oversee operations. Cost of maintenance of the grounds is included in grounds maintenance activity.

Operating Costs: Materials and supplies for maintaining the cemeteries.

Outside Services: Includes cost of tree maintenance when needed.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Informational and directional signage and new fencing at Riverside Cemetery

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Facilities Superintendent	0.15	0.15	0.15
Seasonal Workers	2.0	2.0	2.0

GENERAL FUND

DEPARTMENT:
Public Works and Eng -
Recycling Center

FUNCTION:
 General Government

Activity Description:

This activity maintains the Township's Solid Waste Transfer Station and Recycling Center. This activity is under the supervision of the Assistant Township Manager/Director of Public Works. The transfer station activities were contracted in 2012.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u> <u>Actual</u>	<u>2018</u> <u>Original</u> <u>Budget</u>	<u>2018</u> <u>Projected</u> <u>Total</u>	<u>2019</u> <u>Budget</u>
Personnel Costs	\$47,694	\$52,360	\$50,950	\$53,715
Operating Costs	18,244	12,275	12,275	12,275
Outside Services	24,000	24,000	24,000	24,000
Capital Items	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$89,938</u>	<u>\$88,635</u>	<u>\$87,225</u>	<u>\$89,990</u>

Personnel Costs: No change in staffing levels in 2019.

Operating Costs: Materials and supplies for maintaining the Recycling Center.

Outside Services: Contract with outside management company.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Recycling Coordinator	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>
	0.8	0.8	0.8

GENERAL FUND

DEPARTMENT:
Associations and Authorities

FUNCTION:
General Government

Activity Description:

This activity allocates payments and membership dues made by the Township to maintain an active role within the Mid-Michigan region.

BUDGET SUMMARY

Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Convention/Visitors Bureau	\$3,675	\$3,700	\$3,675	\$3,700
Tri-County Reg. Plng. Comm.	21,307	22,100	20,185	21,000
Michigan Townships Assoc.	6,322	6,400	6,540	6,700
Lansing Chamber of Commerce	425	0	0	0
LEAP Inc.	15,000	15,000	15,000	15,000
Michigan Municipal League	7,879	8,000	8,190	8,300
	<u>\$54,608</u>	<u>\$55,200</u>	<u>\$53,590</u>	<u>\$54,700</u>

PERSONNEL SUMMARY

(Not Applicable)

GENERAL FUND

DEPARTMENT:
Police

FUNCTION:
Public Safety

Activity Description:

The Meridian Township Police Department is committed to establishing and maintaining partnerships in the community; and with understanding, cooperation and equality, strive to enhance the quality of life and protect the rights of the community. This activity is partially funded by a special millage. Began providing road patrol service (80 hours per week) to Williamstown Township in 2011.

BUDGET SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$4,700,481	\$5,786,050	\$5,797,455	\$5,903,350
Operating Costs	115,604	133,700	132,700	139,700
Outside Services	14,371	23,600	75,000	24,100
Equipment Rental	288,750	321,000	321,000	292,460
Capital Items	11,963	17,950	17,950	14,895
	<u>\$5,131,170</u>	<u>\$6,282,300</u>	<u>\$6,344,105</u>	<u>\$6,374,505</u>

Personnel Costs: Includes wages and benefits for 41 sworn officers, 4.5 civilians, and 15 part-time cadets and crossing guards.

Operating Costs: Includes supplies, uniforms, equipment, and training for the department.

Outside Services: Includes services such as 911 legacy costs, towing charges for abandoned vehicles, and printing services.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replacement police equipment, fingerprint scanner, radars, AR15, handheld mics, and taser videos.

PERSONNEL SUMMARY			
Position/Title	2017	2018	2019
Chief of Police	1.0	1.0	1.0
Assistant Chief of Police	1.0	1.0	0.0
Captain	1.0	1.0	0.0
Lieutenant			2.0
Sergeant	7.0	7.0	7.0
Officer	29.0	31.0	31.0
Property Records Technician	1.0	1.0	0.0
Records Supervisor	1.0	1.0	1.0
Administrative Assistant II	1.0	1.0	1.0
Records Technician II	2.5	2.5	2.5
	44.5	46.5	45.5
Cadets/Crossing Guards, PT	9.0/6.0	9.0/6.0	9.0/6.0

GENERAL FUND

DEPARTMENT:
EMS/Fire

FUNCTION:
Public Safety

Activity Description:

The purpose of the Meridian Township EMS/Fire Department is mitigation of all emergencies, both man-made and natural. This includes fire prevention, fire suppression, emergency medical care, special rescue, and public education to residents, businesses, and visitors in the community. This activity is partially funded by a special millage.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u> Actual	<u>2018</u> Original Budget	<u>2018</u> Projected Total	<u>2019</u> Budget
Personnel Costs	\$4,259,492	\$5,266,650	\$5,224,400	\$5,369,050
Operating Costs	248,823	191,850	188,200	199,750
Outside Services	12,103	15,000	69,600	15,000
Equipment Rental	281,250	318,000	318,000	242,905
Capital Items	8,797	25,000	45,000	35,500
	<u>\$4,810,465</u>	<u>\$5,816,500</u>	<u>\$5,845,200</u>	<u>\$5,862,205</u>

Personnel Costs: Includes wages and benefits for 36 full-time positions and up to 10 part-time positions.

Operating Costs: Includes supplies and special equipment for the fire stations, administration office, ambulance supplies, training, conferences, physicals, equipment maintenance, etc.

Outside Services: Various maintenance contracts.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Alert Siren.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
EMS/Fire Chief	1.0	1.0	1.0
Inspector-Fire	1.0	1.0	1.0
Training/EMS Chief	1.0	1.0	1.0
Battalion Chief	2.0	2.0	2.0
Captain	3.0	3.0	3.0
Lieutenant	7.0	7.0	7.0
Paramedic/Firefighter	18.0	20.0	20.0
Administrative Assistant II	1.0	1.0	1.0
	<u>34.0</u>	<u>36.0</u>	<u>36.0</u>
Part-time Firefighters	10.0	10.0	10.0

GENERAL FUND

DEPARTMENT:
Community Planning and Development -
Building Division

FUNCTION:
 Public Safety

Activity Description:

The Building Division is responsible for reviewing building plans, issuing permits, conducting building inspections, code enforcement activities, and administering the rental housing program.

BUDGET SUMMARY				
<u>Account Classification</u>	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$446,663	\$459,020	\$444,220	\$501,900
Operating Costs	3,810	4,700	4,700	4,700
Outside Services	0	0	0	0
Equipment Rental	17,700	18,000	18,000	23,670
Capital Items	0	0	0	0
	<u>\$468,173</u>	<u>\$481,720</u>	<u>\$466,920</u>	<u>\$530,270</u>

Personnel Costs: Code Enforcement Officer moved to full time.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	2017	2018	2019
Director	0.25	0.25	0.25
Chief Building Inspector	1.0	1.0	1.0
Senior Building Inspector	1.0	1.0	1.0
Building Inspector	1.0	1.0	1.0
Rental Housing Inspector (2@.625)	1.25	1.25	1.25
Code Enforcement Officer	0.625	0.625	1.000
Administrative Assistant I	1.0	1.0	1.0
	<u>6.125</u>	<u>6.125</u>	<u>6.500</u>
Intern, part-time	0.5	0.5	0.5

GENERAL FUND

DEPARTMENT:
Community Planning and Development -
Planning Division

FUNCTION:
Public Safety

Activity Description:

The Planning Division provides staff support to the Planning Commission, Zoning Board of Appeals, and Environmental Commission which administers the Township Land development regulations and develops planning solutions to improve the quality of life in the community and economic development activities including the Okemos DDA.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u> Actual	<u>2018</u> Original Budget	<u>2018</u> Projected Total	<u>2019</u> Budget
Personnel Costs	\$490,731	\$543,230	\$540,920	\$552,225
Operating Costs	5,229	8,950	7,980	8,400
Outside Services	20,395	25,000	20,000	20,000
Equipment Rental	3,375	3,375	3,375	5,735
Capital Items	0	0	0	0
TOTAL	<u>\$519,730</u>	<u>\$580,555</u>	<u>\$572,275</u>	<u>\$586,360</u>

Personnel Costs: Includes payment for Planning Commission and ZBA meetings.
 No change in staffing levels for 2019.

Outside Services: Cost of consultants for wetland, floodplain, forestry, and traffic issues.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director	0.75	0.75	0.75
Meridian Redevelopment Dir.	0.00	1.0	1.0
Principal Planner	0.0	0.0	1.0
Senior Planner	1.0	1.0	0.0
Associate Planner	1.0	0.0	0.0
Assistant Planner	1.0	2.0	2.0
Administrative Assistant II	1.0	1.0	1.0
	<u>4.75</u>	<u>5.75</u>	<u>5.75</u>
Intern, part-time	0.5	0.5	0.5

GENERAL FUND

DEPARTMENT:
Administration -
Human Services

FUNCTION:
Health and Welfare

Activity Description:

The Human Services Program functions to ensure that the human infrastructure within the community remains strong and vital. To that end, the program strives to develop, coordinate, and promote local resources so that each Township resident may live within an acceptable standard. Beginning in 2003, this activity is funded through a portion of a special millage. The millage was renewed in 2012 for 10 years through 2021 at .15 mills.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$56,702	\$57,860	\$57,860	\$59,425
Operating Costs	79	0	0	0
Outside Services	0	0	0	0
Capital Items	0	0	0	0
	<u>\$56,781</u>	<u>\$57,860</u>	<u>\$57,860</u>	<u>\$59,425</u>

Personnel Costs: Includes per meeting compensation for the Community Resources Commission members and one full-time staff person who works a reduced schedule.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Human Services Specialist	0.8	0.8	0.8

DEPARTMENT:
Meridian Redevelopment

GENERAL FUND

FUNCTION:
Economic Development

Activity Description:

The EDC will manage this account with all recommendations being approved by the Township Board. Further details will be determined by the Staff and Township Board.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$0	\$0	\$0	\$0
Operating Costs	0	0	0	0
Outside Services	0	570,000	570,000	130,000
Capital Items	0	0	0	0
	<u>\$0</u>	<u>\$570,000</u>	<u>\$570,000</u>	<u>\$130,000</u>

Outside Services: Cost associated with redevelopment of core areas.

PERSONNEL SUMMARY
(Not Applicable)

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Park Commission

FUNCTION:
Recreation and Culture

Activity Description:

The Township Park Commission is an elected body of five members created under MSA 5.2445(11) to acquire and manage parks and recreation facilities on behalf of the Township.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$1,703	\$3,212	\$3,710	\$4,310
Operating Costs	2,711	2,700	2,750	3,300
	<u>\$4,413</u>	<u>\$5,912</u>	<u>\$6,460</u>	<u>\$7,610</u>

Personnel Costs: Includes per meeting compensation for Park Commission members.

Operating Costs: Includes professional conferences for Commission members.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Park Commissioner	5.0	5.0	5.0

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Administration

FUNCTION:
Recreation and Culture

Activity Description:

The Department of Parks and Recreation is responsible for the overall operation of Meridian Township's 904 acres of parkland, community recreation programs, special events and festivals, the Harris Nature Center, Snell Towar Recreation Center, the Farmers' Market, the Artisan's Market, the Meridian Senior Center, Parks and Grounds Maintenance, Cemeteries, and nearly 800 acres of Land Preservation properties. This department also serves as the liaison to Friends of Historic Meridian and Nokomis Native American Cultural Center. Beginning in 2015, the General Fund supports administration and maintenance of parks in existence prior to 1984. The Park Millage will support administration and maintenance of all parks acquired from 1984 to present, and development costs for all parks.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>
	Actual	Original Budget	Projected Total	Budget
Personnel Costs	\$111,559	\$114,855	\$116,205	\$122,635
Operating Costs	17,747	47,850	38,250	20,650
Outside Services	0	0	0	0
Equipment Rental	2,625	2,625	2,625	0
Capital Items	0	0	0	0
	<u>\$131,931</u>	<u>\$165,330</u>	<u>\$157,080</u>	<u>\$143,285</u>

Personnel Costs: Includes 50% of Parks & Recreation Director and 50% of Administrative Assistant II time, communications support, 1 intern, and seasonal help.

Operating Costs: Includes \$14,900 for community promotion, brochure, and copy machine.

Outside Services: None planned for 2019.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Director of Parks and Recreation	0.5	0.5	0.5
Administrative Assistant II	0.5	0.5	0.5
	1.0	1.0	1.0
Intern/Seasonal	1.0	2.0	2.0

GENERAL FUND

DEPARTMENT:
Parks and Recreation-
Recreation

FUNCTION:
Recreation and Culture

Activity Description:

The Recreation Division focuses on developing positive relationships with individuals, families, service groups, volunteers, and local businesses through the provision of parks and recreation services. The recreation division is funded with participant fees and a portion of a special millage which was renewed in 2012 for 10 years through 2021 at .15 mills. The Recreation Division also contractually administers youth sports programs for the City of Williamston.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$165,447	\$164,340	\$165,840	\$177,110
Operating Costs	104,780	131,500	127,450	123,500
Capital Items	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$270,228</u>	<u>\$295,840</u>	<u>\$293,290</u>	<u>\$300,610</u>

Personnel Costs: Includes two full-time Recreation Specialists and temporary/seasonal help.

Operating Costs: Materials and supplies required for the recreation programs.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Park/Rec Specialist	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
Park Ranger-Summer	0.5	0.5	0.5
Interns	<u>1.5</u>	<u>2.5</u>	<u>2.5</u>
	<u>2.0</u>	<u>3.0</u>	<u>3.0</u>

* Tentative - Staffing dependent on grant/donations revenue received.

GENERAL FUND

DEPARTMENT:
Parks and Recreation -
Park Maintenance

FUNCTION:
Recreation and Culture

Activity Description:

This activity is responsible for the maintenance of approximately 406 acres of General Fund (pre-millage) parklands. This activity is under the direct supervision of the Facilities Superintendent, reporting to the Director of Parks and Recreation.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u> Actual	<u>2018</u> Original Budget	<u>2018</u> Projected Total	<u>2019</u> Budget
Personnel Costs	\$312,630	\$155,540	\$155,910	\$148,070
Operating Costs	26,592	40,925	30,925	40,975
Outside Services	10,226	8,000	8,000	8,000
Equipment Rental	36,750	36,750	36,750	52,795
Capital Items	477	1,850	1,850	1,000
	<u>\$386,674</u>	<u>\$243,065</u>	<u>\$233,435</u>	<u>\$250,840</u>

Personnel Costs: Includes .15 Facilities Superintendent's time, 1.5 Utility Workers, and 2 Seasonal Workers.

Operating Costs: Includes small hand and power tools, sand, gravel, dirt, fertilizer, and seed.

Outside Services: Fertilizing and weed control for playing fields and tree removal service.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Replace equipment.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Utility Worker	1.5	1.5	1.5
Facilities Superintendent	0.15	0.15	0.15
	1.65	1.65	1.65
Part-time Seasonal Worker	2.0	2.0	2.0

Activity Description:

The Park Development account is for capital projects related to our parks that are being paid for with our General Fund monies. This activity is under the direct supervision of the Facilities Superintendent, reporting to the Director of Parks and Recreation.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Capital Items	42,781	8,000	8,000	400,000
	<u>\$42,781</u>	<u>\$8,000</u>	<u>\$8,000</u>	<u>\$400,000</u>

Capital Items: Farmers Market Relocation.

PERSONNEL SUMMARY
(Not Applicable)

GENERAL FUND

DEPARTMENT:
Administration -
Community Activities

FUNCTION:
Recreation and Culture

Activity Description:

Funds activities in Meridian Township that provide a benefit to the community-at-large.

BUDGET SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Community Promotion	57,491	20,000	20,000	20,000
Gus Macker	38,032	0	0	0
Meals on Wheels	4,000	4,000	4,000	4,000
Community Band	1,700	1,700	1,700	1,700
Lake Lansing Watershed Mgt	9,987	10,000	10,000	10,000
	<u>\$111,210</u>	<u>\$35,700</u>	<u>\$35,700</u>	<u>\$35,700</u>

Community Promotion: Independence Day Celebration, Chinese New Year, Celebrate Meridian, and Community Gardens.

Meals on Wheels: Costs to operate the program to provide services to Township residents.

Community Band: Contribution to the Community Band.

Lake Lansing Watershed Management: Represents the Township's portion of the cost to monitor and maintain the quality of Lake Lansing for recreational purposes.

PERSONNEL SUMMARY	
(Not Applicable)	

GENERAL FUND

DEPARTMENT:
Capital Outlay

FUNCTION:
Other

Activity Description:

This activity identifies major building projects and capital items financed by the General Fund.

BUDGET SUMMARY				
Account Classification	2017	2018		2019
		Actual	Original Budget	
Capital Items	\$329,727	\$545,950	\$600,825	\$412,900
	<u>\$329,727</u>	<u>\$545,950</u>	<u>\$600,825</u>	<u>\$412,900</u>

Capital Items: Includes all General Fund capital acquisitions of \$5,000 or greater.

2018 BUDGET

Information Services	Computer workstations	8,200
	Hardware	97,500
	Computer upgrades	1,500
	Network upgrades	49,500
	Server upgrades	0
	Mobile Data Units	84,500
	Phone system	153,125
	Total Information Services	<u>\$394,325</u>
Construction/Improvements	Replace fire Control panel - Municipal Complex	24,000
	Replace fire Control panel - Service Center	15,000
	Replace fire Control panel - Public Safety	10,000
	Replace fire Control panel - North Fire Station	4,500
	Replace fire Control panel - South Fire Station	6,000
	Replace rear steps - Municipal Complex	12,500
	Replace 3 overhead doors - Service Center	25,500
	Crack fill and seal - Service Center	6,500
	Repave Police Impound lot	17,500
	Replace exhaust system - South Fire Station	35,000
	Solar/green project	50,000
	Total Construction/Improvements	<u>206,500</u>
	2018 TOTAL CAPITAL OUTLAY BUDGETED	<u><u>\$600,825</u></u>

2019 BUDGET

Information Services	Computer workstations	6,400
	Hardware	55,000
	Network upgrades	43,000
	Server upgrades	16,000
	Phone system	12,500
	Total Information Services	<u>\$132,900</u>
Professional Services	Municipal building HVAC design services	150,000
	Total Professional Services	<u>\$150,000</u>
Construction/Improvements	Replace Kitchen North Fire Station	17,500
	Replace Kitchen South Fire Station	17,500
	Replace HVAC South Fire Station - 3 Units	45,000
	Drainage improvements rear entrance North Fire	50,000
	Total Construction/Improvements	<u>130,000</u>
	2019 TOTAL CAPITAL OUTLAY BUDGETED	<u><u>\$412,900</u></u>

PERSONNEL SUMMARY

(Not Applicable)

GENERAL FUND

DEPARTMENT:
Operating Transfers Out

FUNCTION:
Other

Activity Description:

These are transfers from the General Fund to other funds for debt payments and purchases.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Transfer Out	\$401,177	\$0	\$0	\$0
Transfer Out to MP - Police/Fire	\$3,750	\$290,000	\$290,000	\$210,000
Transfer Out/Local Roads	295,000	550,000	550,000	400,000
	<u>\$699,927</u>	<u>\$840,000</u>	<u>\$840,000</u>	<u>\$610,000</u>

Transfers Out: None planned for 2019.

Transfer Out to MP - Police/Fire: The 2019 projections include \$210,000 to the Motor Pool for future purchases of vehicles and equipment for the Police and Fire departments.

Transfer Out/Local Roads: The 2019 projections include \$400,000 to the local roads.

PERSONNEL SUMMARY
(Not Applicable)

SUMMARY OF SPECIAL REVENUE FUNDS

REVENUE SUMMARY					
FUND	2017	Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Local Roads		\$705,632	\$966,300	\$972,440	\$997,900
CATA Redi-Ride Millage		326,094	333,150	336,950	339,950
Senior Center Millage		137,648	139,700	142,680	142,800
Pedestrian/Bicycle Pathways		700,443	3,240,050	1,860,320	2,149,650
Land Preservation Millage		573,490	558,200	577,720	569,200
Land Preservation Reserve		31,608	35,000	35,000	35,000
Park Millage		1,813,088	1,158,000	1,183,440	1,991,000
Park Restricted/Designated		89,788	188,450	104,195	212,000
Nancy Moore Park Beautification		52	2,000	100	25
Fire Restricted/Designated		37,812	0	34,100	0
Library Restricted		50	0	100	0
Police Restricted/Designated		20,335	22,100	43,310	22,200
Law Enforcement Grant Funds		18,467	21,000	21,500	21,100
Cable Television		874,958	840,500	808,500	763,000
Community Needs		12,436	7,500	10,125	7,525
TOTAL ADOPTED REVENUES		<u>\$5,341,899</u>	<u>\$7,511,950</u>	<u>\$6,130,480</u>	<u>\$7,251,350</u>

FUND BALANCE USAGE:

Local Roads Fund	\$0	\$0	\$0	\$27,100
CATA Redi-Ride Millage	0	1,850	0	10,050
Senior Center Millage	0	0	0	0
Pedestrian/Bicycle Pathways	0	101,675	0	0
Land Preservation Millage	0	0	837,975	0
Land Preservation Reserve	0	0	0	0
Park Millage	642,030	0	2,420	0
Park Restricted/Designated	0	5,310	0	75,705
Nancy Moore Park Beautification	0	0	500	12,850
Fire Restricted/Designated	0	0	3,235	0
Library Restricted	0	0	0	0
Police Restricted/Designated	0	3,900	0	3,800
Law enforcement Grant Funds	0	0	0	0
Cable Television	0	0	0	42,925
Community Needs Fund	0	0	0	3,475
	642,030	112,735	844,130	175,905

EXPENDITURE SUMMARY					
FUND	2017	Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Local Roads		\$661,713	\$965,000	\$945,000	\$1,025,000
CATA Redi-Ride Millage		326,000	335,000	335,000	350,000
Senior Center Millage		91,044	139,000	138,240	140,250
Pedestrian/Bicycle Pathways		552,428	3,341,725	1,132,875	1,560,365
Land Preservation Millage		895,536	302,275	1,415,695	268,420
Land Preservation Reserve		0	0	0	0
Park Millage:					
Parks & Recreation Administration		157,527	147,300	176,950	168,855
Harris Nature Center		201,439	200,895	203,095	212,100
Parks Maintenance		378,905	287,410	305,815	355,240
Park Development		1,717,247	267,500	500,000	1,075,000
Total Park Millage		2,455,117	903,105	1,185,860	1,811,195
Park Restricted/Designated		78,920	193,760	102,910	287,705
Nancy Moore Park Beautification		0	2,000	600	12,875
Fire Restricted/Designated		34,476	0	37,335	0
Library Restricted		0	0	0	0
Police Restricted/Designated		17,577	26,000	42,660	26,000
Police Grant Funds		18,374	21,000	21,000	21,000
Cable Television		818,829	810,200	807,525	805,925
Community Needs		9,347	7,500	9,750	11,000
TOTAL EXPENDITURES		<u>\$5,959,361</u>	<u>\$7,046,565</u>	<u>\$6,174,450</u>	<u>\$6,319,735</u>

LOCAL ROADS FUND

Narrative: This fund manages the preservation and maintenance of the Township's local road system and is funded by a special millage passed in November 2008 for 6 years and renewed in 2012 for 10 years through 2023. The Assistant Township Manager/Director of Public Works oversees this fund.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Property Taxes	\$407,310	\$416,200	\$417,540	\$424,400
Interest	3,322	100	4,900	1,000
Other Intergovernmental revenue				172,500
Operating Transfer In	295,000	550,000	550,000	400,000
	<u>\$705,632</u>	<u>\$966,300</u>	<u>\$972,440</u>	<u>\$997,900</u>

STATEMENT OF UNASSIGNED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$89,297
Anticipated Operating Surplus (Deficit) for 2018	<u>27,440</u>
Estimated Available Fund Balance as of December 31, 2018	116,737
Anticipated Operating Surplus (Deficit) for 2019	<u>-27,100</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$89,637</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Professional Services	\$39,804	\$25,000	\$5,000	\$25,000
Capital Items	621,909	940,000	940,000	1,000,000
	<u>\$661,713</u>	<u>\$965,000</u>	<u>\$945,000</u>	<u>\$1,025,000</u>

Capital Items: Local road construction/improvements and sidewalk ramps required by American Disabilities Act.

PERSONNEL SUMMARY	
(Not Applicable)	

PEDESTRIAN/BICYCLE PATHWAY MILLAGE FUND

Narrative: This fund manages the design, construction and maintenance of the Township's millage-supported pedestrian/bicycle pathway system. This millage was renewed and increased to .3333 effective 2017 through 2028. The Assistant Township Manager/Director of Public Works and Director of Parks and Recreation oversees this fund.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Tax Collections	\$451,938	\$557,250	\$558,720	\$567,400
Reimbursements/Other	241,820	2,682,300	1,288,600	1,577,250
Interest	6,684	500	13,000	5,000
Operating Transfer In	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u><u>\$700,443</u></u>	<u><u>\$3,240,050</u></u>	<u><u>\$1,860,320</u></u>	<u><u>\$2,149,650</u></u>

STATEMENT OF RESTRICTED FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2017 (per audit)	\$0	\$743,801
Anticipated Operating Surplus (Deficit) for 2018	<u>0</u>	<u>727,445</u>
Estimated Available Fund Balance as of December 31, 2018	0	1,471,246
Anticipated Operating Surplus (Deficit) for 2019	<u>0</u>	<u>589,285</u>
Estimated Available Fund Balance as of December 31, 2019	<u><u>\$0</u></u>	<u><u>\$2,060,531</u></u>

PEDESTRIAN/BICYCLE PATHWAY MILLAGE FUND

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$37,058	\$37,225	\$26,625	\$37,825
Operating Costs	45,675	46,500	46,500	46,500
Outside Services	33,338	40,000	40,000	40,000
Equipment Rental	56,000	56,000	56,000	93,790
Capital Items	380,358	3,162,000	963,750	1,342,250
	<u>\$552,428</u>	<u>\$3,341,725</u>	<u>\$1,132,875</u>	<u>\$1,560,365</u>

Personnel Costs: No Change in staffing levels in 2019.

Operating Costs: Includes administrative cost paid to Water/Sewer Funds for engineering work (\$40,000).

Outside Services: Mowing, tree trimming and snow removal as needed (\$40,000)

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Pathway construction/improvements. Okemos road pedestrian crossing, Pathway bridge, and Old Raby culvert crossing.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Utility Worker	0.50	0.50	0.50
Seasonal Utility Aide	1.00	1.00	1.00

**CATA REDI-RIDE
MILLAGE FUND**

Narrative: In 1999, voters approved a 0.2 millage for increased public transportation including a redi-ride service. The levy was renewed in November 2009 for 10 years. All funds collected are transferred to the Capital Area Transportation Authority.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Millage Collections	\$325,862	\$333,150	\$334,450	\$339,450
Interest	<u>\$232</u>	<u>\$0</u>	<u>\$2,500</u>	<u>\$500</u>
	<u>\$326,094</u>	<u>\$333,150</u>	<u>\$336,950</u>	<u>\$339,950</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$14,795
Anticipated Operating Surplus (Deficit) for 2018	<u>1,950</u>
Estimated Available Fund Balance as of December 31, 2018	16,745
Anticipated Operating Surplus (Deficit) for 2019	<u>(10,050)</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$6,695</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Redi-Ride Services	<u>\$326,000</u>	<u>\$335,000</u>	<u>\$335,000</u>	<u>\$350,000</u>
	<u>\$326,000</u>	<u>\$335,000</u>	<u>\$335,000</u>	<u>\$350,000</u>

PERSONNEL SUMMARY	
(Not Applicable)	

SENIOR CENTER MILLAGE FUND

Narrative: This activity is operated in partnership with Okemos Public Schools and provides activities for older adults throughout the community. The Center is located at Chippewa Middle School with operations funded through a portion of the Community Services Millage. The staff are employed by Okemos Schools, but report to the Director of Parks and Recreation.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Taxes	\$136,705	\$139,600	\$140,180	\$142,500
Interest	943	100	2,500	300
	<u>\$137,648</u>	<u>\$139,700</u>	<u>\$142,680</u>	<u>\$142,800</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$188,990
Anticipated Operating Surplus (Deficit) for 2018	<u>4,440</u>
Estimated Available Fund Balance as of December 31, 2018	193,430
Anticipated Operating Surplus (Deficit) for 2019	<u>2,550</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$195,980</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$1,103	\$4,000	\$3,240	\$4,250
Operating Costs	0	0	0	0
Outside Services	89,940	105,000	105,000	106,000
Capital Items	0	30,000	30,000	30,000
	<u>\$91,044</u>	<u>\$139,000</u>	<u>\$138,240</u>	<u>\$140,250</u>

Personnel Costs: Includes Communications department support to produce monthly newsletter.

Outside Services: Contractual staffing costs.

Capital Items: Office equipment, furniture, and indoor and outdoor improvements.

PERSONNEL SUMMARY	
(Not Applicable)	

LAND PRESERVATION MILLAGE FUND

Narrative: In November 2000, voters approved a ten-year, 0.75 millage for the purpose of purchasing land and land easements for conservation purposes. 25% of the millage collected is reserved and invested, with interest earned used for the purpose of maintaining the properties. Recommendations for purchase are brought forward by the Land Preservation Advisory Board. A reduced renewal (.33 mills) was approved in November 2010 for maintenance, stewardship, and acquisition. The activity is managed by the Parks and Recreation Department.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Land Preservation Millage Collections	\$539,384	\$549,200	\$552,720	\$559,200
Sale of Fixed Asset	\$2,700			
Investment Income (Loss)	31,406	9,000	25,000	10,000
	<u>\$573,490</u>	<u>\$558,200</u>	<u>\$577,720</u>	<u>\$569,200</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$2,993,881
Anticipated Operating Surplus (Deficit) for 2018	<u>(837,975)</u>
Estimated Available Fund Balance as of December 31, 2018	2,155,906
Anticipated Operating Surplus (Deficit) for 2019	<u>300,780</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$2,456,686</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	73,594	84,375	78,195	87,120
Operating Costs	972	32,700	32,300	35,300
Outside Services	1,427	78,000	98,000	46,000
Equipment Rental	195	7,200	7,200	0
Land Acquisitions, Operations & Maintenance	<u>819,348</u>	<u>100,000</u>	<u>1,200,000</u>	<u>100,000</u>
	<u>\$895,536</u>	<u>\$302,275</u>	<u>\$1,415,695</u>	<u>\$268,420</u>

Personnel Costs: No Change in staffing levels in 2019.

Operating Costs: Includes signs, maintenance supplies, grounds maintenance.

Outside Services: Legal fees relating to land acquisition, stewardship plan and controlled burns.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

PERSONNEL SUMMARY			
Position/Title	2017	2018	2019
Sr. Parks & Land Management Coordinator	0.2	0.5	0.5
Park and Land Management Coordinator	0.0	0.0	0.0
Park Naturalist	1.0	0.8	0.8
Temporary Park Naturalist	0.0	0.0	0.0

LAND PRESERVATION RESERVE FUND

Narrative: In November 2000, voters approved a ten-year 0.75 millage for the purpose of purchasing land and land easements for conservation purposes. 25% of the millage collected has been set aside in an endowment fund and invested for future management activities of the properties.

REVENUE SUMMARY					
<u>Account Classification</u>	<u>2017</u>	<u>Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Grant Revenue		\$0	\$0	\$0	\$0
Investment Income (Loss)		31,608	35,000	35,000	35,000
Other Revenue		0	0	0	0
		<u>\$31,608</u>	<u>\$35,000</u>	<u>\$35,000</u>	<u>\$35,000</u>

STATEMENT OF FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2017 (per audit)		\$3,005,450
Anticipated Operating Surplus (Deficit) for 2018	0	35,000
Estimated Available Fund Balance as of December 31, 2018	0	3,040,450
Anticipated Operating Surplus (Deficit) for 2019	0	35,000
Estimated Available Fund Balance as of December 31, 2019	<u>\$0</u>	<u>\$3,075,450</u>

PERSONNEL SUMMARY	
(Not Applicable)	

PARK MILLAGE FUND

Narrative: This activity is funded by a .667 mill levy that was authorized for twelve years beginning in 2015. The Director of Parks and Recreation oversees this fund with guidance from the Park Commission.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Park Millage	\$1,600,256	\$1,111,000	\$1,112,440	\$1,131,500
Grant Revenue	0	0	0	0
Harris Center	41,335	40,000	40,000	40,000
Investment Income	21,164	2,000	20,000	5,000
Rentals and other	9,451	5,000	11,000	7,000
Grant Revenue	0	0	0	807,500
Operating Transfer In	140,882	0	0	0
	<u>\$1,813,088</u>	<u>\$1,158,000</u>	<u>\$1,183,440</u>	<u>\$1,991,000</u>

STATEMENT OF FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2017 (per audit)	\$403	\$1,208,034
Anticipated Operating Surplus (Deficit) for 2018	<u>0</u>	<u>(2,420)</u>
Estimated Available Fund Balance as of December 31, 2018	403	1,205,614
Anticipated Operating Surplus (Deficit) for 2019	<u>0</u>	<u>179,805</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$403</u>	<u>\$1,385,419</u>

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Administration

FUNCTION:
Recreation and Culture

Activity Description:

This division oversees expenditures of the Park Millage budget for park maintenance, development and acquisition, Harris Nature Center operations, and selected programs of the Park Commission.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$149,746	\$137,100	\$168,950	\$163,705
Operating Costs	2,064	5,200	5,000	5,150
Outside Services	2,217	2,000	0	0
Equipment Rental	3,500	3,000	3,000	0
Capital Items	0	0	0	0
	<u>\$157,527</u>	<u>\$147,300</u>	<u>\$176,950</u>	<u>\$168,855</u>

Personnel Costs: No Change in staffing levels in 2019.

Outside Services: Consulting fees.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	2017	2018	2019
Director of Parks & Recreation	0.5	0.5	0.5
Parks & Land Management Coordinator	0.0	0.0	0.0
Sr. Park & Land Mgt. Coordinator	0.8	0.5	0.5
Park Naturalist	0.0	0.2	0.2
Administrative Assistant II	0.5	0.5	0.5
	<u>1.8</u>	<u>1.7</u>	<u>1.7</u>
Intern/Seasonal	1.0	0.0	0.0

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Harris Nature Center

FUNCTION:
Recreation and Culture

Activity Description:

This activity offers environmental activities, outdoor recreation opportunities and special events focusing on protecting, promoting and interpreting our environment. The Nature Center is open to the public 40 hours per week plus special outreach programs, events, and building rentals. The Director of Parks & Recreation oversees this activity.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$170,898	\$169,075	\$170,275	\$178,300
Operating Costs	23,590	23,820	24,820	25,800
Outside Services	6,951	8,000	8,000	8,000
Capital Items	0	0	0	0
	<u>\$201,439</u>	<u>\$200,895</u>	<u>\$203,095</u>	<u>\$212,100</u>

Personnel Costs: No Change in staffing levels in 2019.

Operating Costs: Materials and supplies for the Nature Center.

Outside Services: Maintenance contracts.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Sr. Park Naturalist	1.0	1.0	1.0
Sr. Park Naturalist	1.0	1.0	1.0
	2.0	2.0	2.0
Interns - part time	4.0	6.0	6.0

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Park Maintenance

FUNCTION:
Recreation and Culture

Activity Description:

This activity is responsible for maintenance of approximately 500 acres of Park Millage park land. This division is under the supervision of the Facilities Superintendent, reporting directly to the Director of Parks & Recreation.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$288,952	\$195,060	\$214,065	\$227,595
Operating Costs	28,833	30,100	31,500	43,600
Outside Services	11,076	12,000	10,000	30,000
Equipment Rental	49,000	49,000	49,000	52,795
Capital Items	1,044	1,250	1,250	1,250
	<u>\$378,905</u>	<u>\$287,410</u>	<u>\$305,815</u>	<u>\$355,240</u>

Personnel Costs: Increase staffing with an additional Utility worker.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Equipment purchases and drain assessment.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Facilities Superintendent	0.15	0.15	0.15
Utility Worker	2.0	2.0	3.0
	<u>2.15</u>	<u>2.15</u>	<u>3.15</u>
Seasonal Worker	1.0	0.0	0.0

PARK MILLAGE FUND

DEPARTMENT:
Parks and Recreation -
Park Development

FUNCTION:
Recreation and Culture

Activity Description:

This activity funds renovation and development of all Township parks.

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Capital Items	<u>1,717,247</u>	<u>267,500</u>	<u>500,000</u>	<u>1,075,000</u>
	<u><u>\$1,717,247</u></u>	<u><u>\$267,500</u></u>	<u><u>\$500,000</u></u>	<u><u>\$1,075,000</u></u>

Capital Items: Footbridge and restrooms for Gateway, Central Meridian Regional Trail Connector, Harris Nature Center pavillion and restroom, Farmers Market relocation.

PERSONNEL SUMMARY
(See Park Millage Parks Administration activity)

PARK RESTRICTED/DESIGNATED FUND

Narrative: These funds are designed for special purposes for Meridian Township park activities. The Director of Parks & Recreation oversees these funds.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Grant Revenue	\$6,500	\$110,000	\$0	\$110,000
Interest	\$628	\$0	\$1,900	\$200
Market Revenue	34,627	38,000	38,000	38,000
Donations/Park Revenue	48,033	40,450	64,295	63,800
	<u>\$89,788</u>	<u>\$188,450</u>	<u>\$104,195</u>	<u>\$212,000</u>

Market Revenues: Farmers' Market administered by the Department of Parks & Recreation with the daily operations overseen by the Market Manager. Revenues are generated through stall rental fees from vendors.

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$161,265
Anticipated Operating Surplus (Deficit) for 2018	<u>1,285</u>
Estimated Available Fund Balance as of December 31, 2018	162,550
Anticipated Operating Surplus (Deficit) for 2019	<u>(75,705)</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$86,845</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Recreation Grant Expense	\$0	\$110,000	\$0	\$110,000
Market Expense	37,060	39,460	38,910	115,205
Recreation Expense	3,417	44,300	4,000	3,500
Celebrate Downtown Expense	30,232	0	58,000	59,000
Park Development	8,210	0	2,000	0
	<u>\$78,920</u>	<u>\$193,760</u>	<u>\$102,910</u>	<u>\$287,705</u>

Market Expense: Market Manager stipend, advertising expenses and relocation expense.

Recreation Expense: Recreation programs.

Park Development: Park and Field Improvements.

PERSONNEL SUMMARY			
Position/Title	2017	2018	2019
Recreation Staff-Summer*	2.0	2.0	2.0

* Tentative - Staffing dependent on grant/donations revenue received.

NANCY MOORE - PARK BEAUTIFICATION FUND

Narrative: The Nancy Moore - Park Beautification Fund was created in honor of Nancy Moore, a long-time Park Commissioner, after her death in 1993. Funds in this account are reserved for use on projects that beautify Meridian Township parks. The Director of Parks & Recreation oversees this fund.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Donations/Other	\$0	\$2,000	\$0	
Interest	52	0	100	25
	<u>\$52</u>	<u>\$2,000</u>	<u>\$100</u>	<u>\$25</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$13,350
Anticipated Operating Surplus (Deficit) for 2018	(500)
Estimated Available Fund Balance as of December 31, 2018	12,850
Anticipated Operating Surplus (Deficit) for 2019	(12,850)
Estimated Available Fund Balance as of December 31, 2019	\$0

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Park Beautification	\$0	\$2,000	\$600	\$12,875
	<u>\$0</u>	<u>\$2,000</u>	<u>\$600</u>	<u>\$12,875</u>

Park Beautification: Plantings and garden restorations in parks.

PERSONNEL SUMMARY	
(Not Applicable)	

FIRE RESTRICTED/DESIGNATED FUND

Narrative: The Fire Chief oversees this fund. It is used to account for restricted gifts and grants. No budgeted activity for 2018.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Grant Revenue	\$34,030	\$0	\$34,030	\$0
Interest	26	0	70	0
Donations	6	0	0	0
Operating Transfers In	3,750	0	0	0
	<u>\$37,812</u>	<u>\$0</u>	<u>\$34,100</u>	<u>\$0</u>

Donations: Funds donated by individuals and other organizations for specified purposes.

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$9,303
Anticipated Operating Surplus (Deficit) for 2018	<u>(3,235)</u>
Estimated Available Fund Balance as of December 31, 2018	6,068
Anticipated Operating Surplus (Deficit) for 2019	<u>0</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$6,068</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Capital Items	\$34,476	\$0	\$37,335	\$0
	<u>\$34,476</u>	<u>\$0</u>	<u>\$37,335</u>	<u>\$0</u>

Capital Items: None planned for 2019.

PERSONNEL SUMMARY	
(Not Applicable)	

LIBRARY RESTRICTED FUND

Narrative: This fund is used to account for donations for improvements to the local libraries. No budgeted activity for 2019.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Interest	50	0	100	0
	<u>\$50</u>	<u>\$0</u>	<u>\$100</u>	<u>\$0</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$13,077
Anticipated Operating Surplus (Deficit) for 2018	<u>100</u>
Estimated Available Fund Balance as of December 31, 2018	13,177
Anticipated Operating Surplus (Deficit) for 2019	<u>0</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$13,177</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Capital Items	0	0	0	0
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Capital Items: None planned for 2018.

PERSONNEL SUMMARY	
(Not Applicable)	

POLICE RESTRICTED/DESIGNATED FUND

Narrative: The Police Chief oversees this fund. It is used to account for restricted gifts and grants.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Grant Revenue	\$0	\$1,500	\$0	\$1,500
Interest	156	0	550	100
Forfeiture Revenue	437	8,500	30,660	8,500
Donations	13,068	5,100	5,100	5,100
Training Fund PA 302	6,673	7,000	7,000	7,000
	<u>\$20,335</u>	<u>\$22,100</u>	<u>\$43,310</u>	<u>\$22,200</u>

Grant Revenue: Grant revenue to cover 50% of the cost of bullet proof vests.

Forfeiture Revenue: Money from the confiscation or sale of forfeited property and cash.

Donations: Funds donated by individuals or organizations for specified purposes.

Training Fund PA 302: Funds from the State of Michigan based on the State funding formula.

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$45,004
Anticipated Operating Surplus (Deficit) for 2018	<u>650</u>
Estimated Available Fund Balance as of December 31, 2018	45,654
Anticipated Operating Surplus (Deficit) for 2019	<u>(3,800)</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$41,854</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Operating Supplies - Forfeiture	\$0	\$12,500	\$0	\$10,000
Operating Supplies - Victims Rights	0	0	30,660	2,500
Operating costs	0	1,500	0	1,500
Training Fund PA 302	7,385	7,000	7,000	7,000
Children's Christmas Party	10,192	5,000	5,000	5,000
Capital Items	0	0	0	0
	<u>\$17,577</u>	<u>\$26,000</u>	<u>\$42,660</u>	<u>\$26,000</u>

Operating Supplies - Forfeiture: Supplies to enhance law enforcement services.

Operating Costs: Includes the 50% of the cost of replacement bullet proof vests.

Training Fund PA 302: Restricted funds for law enforcement training.

Children's Christmas Party: Money is raised through donations to pay for the annual party.

Capital Items: Special equipment purchased as needed.

PERSONNEL SUMMARY
(Not Applicable)

LAW ENFORCEMENT GRANTS FUND

Narrative: This fund accounts for federal and state grants received for law enforcement programs. The Police Chief oversees this fund. The Office of Highway Safety Planning funds programs that reimburse salaries and benefits associated with the Michigan Safe Community Grant.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Grants	\$18,467	\$21,000	\$21,500	\$21,100
	<u>\$18,467</u>	<u>\$21,000</u>	<u>\$21,500</u>	<u>\$21,100</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$72,837
Anticipated Operating Surplus (Deficit) for 2018	<u>500</u>
Estimated Available Fund Balance as of December 31, 2018	73,337
Anticipated Operating Surplus (Deficit) for 2019	<u>100</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$73,437</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Grant expenditures	\$18,374	\$21,000	\$21,000	\$21,000
Capital Items	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$18,374</u>	<u>\$21,000</u>	<u>\$21,000</u>	<u>\$21,000</u>

PERSONNEL SUMMARY	
(Not Applicable)	

CABLE TV FUND

Narrative: The highest priority of the Communications Department is to provide residents with an increased access to transparency in governance with relevant information and in a timely fashion. A diverse means of methods through the utilization of current and best communication practices is used to provide information to residents and neighboring municipalities. An advisory board, the Cable Communications Commission, approves operating policies and makes recommendations concerning fiscal matters to the Township Board. Operating funds are primarily generated from franchise fees and peg fees derived from cable service providers according to Public Act 480.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Franchise Fees-Cable TV	\$677,943	\$660,000	\$640,000	\$620,000
PEG Fees	183,143	180,000	165,000	142,000
Miscellaneous Revenue	1,369	500	2,000	500
Donations/Agency Fees	0	0	0	0
Interest	738	0	1,500	500
Grant Revenue	0	0	0	0
Operating Transfers In	11,765	0	0	0
	<u>\$874,958</u>	<u>\$840,500</u>	<u>\$808,500</u>	<u>\$763,000</u>

Franchise Fees - Cable TV: The revenues from Cable Franchise Fees are received from the 5% Franchise Fee that is charged on the annual gross revenues of Comcast Cable Services and AT&T Uverse Services for use of the public rights of way.

PEG Fees: Cable PEG Fee revenues received from AT&T Uverse have been reduced to 2% from 3.36% and Comcast stay the same at 1% of their annual gross revenues as support for the cost of public, education, and government access facilities and services.

Donations/Agency Fees: Includes the programming application fees, municipal shared services fees, and sponsor revenues for CAMTV.

STATEMENT OF FUND BALANCE		
	<u>Nonspendable</u>	<u>Restricted</u>
Fund Balance as of December 31, 2017 (per audit)	\$9,144	\$362,463
Anticipated Operating Surplus (Deficit) for 2018	<u>(9,144)</u>	<u>10,119</u>
Estimated Available Fund Balance as of December 31, 2018	0	372,582
Anticipated Operating Surplus (Deficit) for 2019	<u>0</u>	<u>(42,925)</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$0</u>	<u>\$329,657</u>

CABLE TV FUND

EXPENDITURE SUMMARY				
<u>Account Classification</u>	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$448,076	\$444,200	\$445,650	\$460,725
Operating Costs	215,335	200,000	195,875	206,100
Outside Services	121,260	87,000	87,000	87,000
Equipment Rental	0	3,000	3,000	0
Capital Items	34,159	76,000	76,000	52,100
	<u>\$818,829</u>	<u>\$810,200</u>	<u>\$807,525</u>	<u>\$805,925</u>

Personnel Costs: No Change in staffing levels in 2019.

Capital Items: Production equipment and replacement of chairs.

PERSONNEL SUMMARY			
<u>Position/Title</u>	2017	2018	2019
Communications Director	1.0	1.0	1.0
HOMTV Executive Producer	1.0	1.0	1.0
Studio TV Production Manager	1.0	1.0	1.0
Video Programmer/Studio Producer	1.0	1.0	1.0
Communications Content Specialist	0.725	0.725	0.725
Administrative Assistant II	1.0	1.0	1.0
	<u>5.725</u>	<u>5.725</u>	<u>5.725</u>
Interns and Freelancers	40	40	40

COMMUNITY NEEDS FUND

Narrative: The Community Resources Commission functions to promote a better community for all residents through its focus on existing or potential human concerns. Funds are donated for distribution to needy Township residents through the Community Resources Commission, who oversees the fund with the Human Services Specialist.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Donations	\$12,383	\$7,500	\$10,000	\$7,500
Interest	52	0	125	25
	<u>\$12,436</u>	<u>\$7,500</u>	<u>\$10,125</u>	<u>\$7,525</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$15,804
Anticipated Operating Surplus (Deficit) for 2018	<u>375</u>
Estimated Available Fund Balance as of December 31, 2018	16,179
Anticipated Operating Surplus (Deficit) for 2019	<u>(3,475)</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$12,704</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Emergency Fund	\$8,476	\$7,500	\$9,000	\$11,000
Operating Supplies	511	0	750	0
Special Events	360	0	0	0
	<u>\$9,347</u>	<u>\$7,500</u>	<u>\$9,750</u>	<u>\$11,000</u>

PERSONNEL SUMMARY	
(Not Applicable)	

FIRE STATION DEBT RETIREMENT FUND

Narrative: In November 2012, voters approved the issuance of \$3,500,000 in general obligation unlimited tax bonds for the purpose of erecting, furnishing, and equipping a new central fire station on a site located at the southeast corner of Okemos Road and Central Park Drive. The bonds are payable in a period not to exceed fifteen (15) years from the date of issue. The estimated average millage rate to retire the bonds is 0.2 mill (\$0.20 per \$1,000 of taxable value). The bonds have been issued, and the Township has received the proceeds from the bonds. Millage collections began in 2014.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Millage Collections	\$326,255	\$335,100	\$335,425	\$349,100
Interest	583	0	1,700	500
	<u>\$326,839</u>	<u>\$335,100</u>	<u>\$337,125</u>	<u>\$349,600</u>

STATEMENT OF ASSIGNED FUND BALANCE	
Fund Balance (Deficit) as of December 31, 2017 (per audit)	\$141,772
Anticipated Operating Surplus (Deficit) for 2018	<u>62,905</u>
Estimated Available Fund Balance as of December 31, 2018	204,677
Anticipated Operating Surplus (Deficit) for 2019	<u>78,130</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$282,807</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Debt Service - Principal	\$215,000	\$220,000	\$220,000	\$220,000
Debt Service - Interest	56,668	54,218	54,220	51,470
	<u>\$271,668</u>	<u>\$274,218</u>	<u>\$274,220</u>	<u>\$271,470</u>

PERSONNEL SUMMARY	
(Not Applicable)	

TOWNSHIP IMPROVEMENT REVOLVING FUND

Narrative: This fund is used to account for public improvement projects paid in advance and reimbursed through special assessments.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Interest	\$6,019	\$1,000	\$11,000	\$5,000
Interest - Special Assessments	10,377	10,000	12,000	10,000
Special Assessments	137,374	120,000	135,000	125,000
Miscellaneous	<u>1</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>\$153,770</u>	<u>\$131,000</u>	<u>\$158,000</u>	<u>\$140,000</u>

STATEMENT OF ASSIGNED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$1,150,165
Anticipated Operating Surplus (Deficit) for 2018	<u>(292,000)</u>
Estimated Available Fund Balance as of December 31, 2018	858,165
Anticipated Operating Surplus (Deficit) for 2019	<u>20,000</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$878,165</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Construction/Improvements	<u>\$62,617</u>	<u>\$363,000</u>	<u>\$450,000</u>	<u>\$120,000</u>
	<u>\$62,617</u>	<u>\$363,000</u>	<u>\$450,000</u>	<u>\$120,000</u>

Construction/Improvements: Lake Lansing Watershed.

PERSONNEL SUMMARY	
(Not Applicable)	

FIRE STATION CONSTRUCTION FUND

Narrative: In November 2012, voters approved issuance of \$3,500,000 of general obligations unlimited tax bonds for the purpose of erecting, furnishing, and equipping a new central fire station on a site located at the southeast corner of Okemos Road and Central Park Drive. The bonds are payable over a period not to exceed fifteen (15) years from the date of issue. The estimated average millage rate to retire the bonds is 0.2 mill (\$0.20 per \$1,000 of taxable value). The bonds have been issued, and the Township has received the proceeds from the bonds.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Interest	\$136	\$0	\$41	\$0
			0	
	<u>\$136</u>	<u>\$0</u>	<u>\$41</u>	<u>\$0</u>

STATEMENT OF RESTRICTED FUND BALANCE	
Fund Balance as of December 31, 2017 (per audit)	\$7,694
Anticipated Operating Surplus (Deficit) for 2018	<u>(7,694)</u>
Estimated Available Fund Balance as of December 31, 2018	0
Anticipated Operating Surplus (Deficit) for 2019	<u>0</u>
Estimated Available Fund Balance as of December 31, 2019	<u>\$0</u>

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Outside Services	\$250	\$0	\$250	\$0
Capital Items	39,681	0	7,485	0
Bond Issuance Costs	0	0	0	0
	<u>\$39,931</u>	<u>\$0</u>	<u>\$7,735</u>	<u>\$0</u>

PERSONNEL SUMMARY	
(Not Applicable)	

PUBLIC WORKS AND ENGINEERING FUNDS COMBINED STATEMENT

REVENUE SUMMARY						
ACTIVITY	2017	Actual	2018 Original Budget	2018 Projected Total	2019	Budget
REVENUES						
CHARGES FOR SERVICES						
Water Fund	\$5,957,670		\$5,270,000	\$5,754,000		\$5,978,009
Sewer Fund	5,224,279		5,422,100	5,419,950		5,922,836
Total Charges for Services	<u>11,181,950</u>		<u>10,692,100</u>	<u>11,173,950</u>		<u>11,900,845</u>
OTHER REVENUES						
Water Fund	359,938		28,900	60,200		55,400
Sewer Fund	517,432		1,500	600		600
Total Other Revenues	<u>877,370</u>		<u>30,400</u>	<u>60,800</u>		<u>56,000</u>
OTHER FINANCING SOURCES						
Water Fund	885,485		0	0		0
Sewer Fund	351,605		0	0		0
Total Other Financing Sources	<u>1,237,090</u>		<u>0</u>	<u>0</u>		<u>0</u>
TOTAL REVENUES	<u>\$13,296,410</u>		<u>\$10,722,500</u>	<u>\$11,234,750</u>		<u>\$11,956,845</u>

EXPENSE SUMMARY						
ACTIVITY	2017	Actual	2018 Original Budget	2018 Projected Total	2019	Budget
Water Fund	\$5,609,011		\$5,133,550	\$5,157,040		\$5,848,490
Sewer Fund	5,199,789		5,418,640	5,046,340		5,823,430
TOTAL EXPENSES	<u>\$10,808,800</u>		<u>\$10,552,190</u>	<u>\$10,203,380</u>		<u>\$11,671,920</u>

WATER FUND Summary

REVENUE SUMMARY				
ACTIVITY	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
CHARGES FOR SERVICES				
Water Sales	\$5,287,187	\$4,850,000	\$5,280,000	\$5,605,009
Billing Charges	138,477	120,000	120,000	125,000
Water Penalties	35,185	25,000	34,000	30,000
Customer Installation	78,654	50,000	50,000	50,000
Water Benefits	18,907	20,000	92,000	20,000
Connection Fees	311,775	150,000	150,000	120,000
Engineering & Inspection Fees	87,486	55,000	28,000	28,000
Total Charges for Services	<u>5,957,670</u>	<u>5,270,000</u>	<u>5,754,000</u>	<u>5,978,009</u>
OTHER REVENUES				
Rental Income	25,130	0	26,000	26,000
Interest	292	400	400	200
Miscellaneous	334,516	28,500	33,800	29,200
Total Other Revenues	<u>359,938</u>	<u>28,900</u>	<u>60,200</u>	<u>55,400</u>
OTHER FINANCING SOURCES				
Transfers In	11,765	0	0	0
Capital Contributions	873,720	0	0	0
Total Other Financing Sources	<u>885,485</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u><u>\$7,203,094</u></u>	<u><u>\$5,298,900</u></u>	<u><u>\$5,814,200</u></u>	<u><u>\$6,033,409</u></u>

Water Sales: Water sales revenue is based on 2019 rates of \$4.59/1000 gal, compared to \$4.41 in 2018. The estimate is conservative in relation to new customers and weather factors.

Billing Charges: Represents 50% of the cost of reading meters and processing utility bills. The 2019 charge of \$5.00 per bill stays the same as 2018.

EXPENSE SUMMARY				
ACTIVITY	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Administration	\$1,532,260	\$698,500	\$699,090	\$701,910
Engineering	262,867	265,810	266,400	276,075
Water Supply	2,852,028	2,810,000	2,810,000	3,102,400
Water Distribution Maintenance	905,493	1,159,240	1,181,550	1,268,105
Pension	24,213			
Capital Outlay	<u>32,151</u>	<u>200,000</u>	<u>200,000</u>	<u>500,000</u>
TOTAL EXPENSES	<u><u>\$5,609,011</u></u>	<u><u>\$5,133,550</u></u>	<u><u>\$5,157,040</u></u>	<u><u>\$5,848,490</u></u>

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Administration

FUNCTION:
Public Works

Activity Description:

Personnel are responsible for coordinating all activities of the Department of Public Works & Engineering to ensure that goals and objectives of the Township Board are carried out. Administrative expenses are split between the Water Fund and the Sewer Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$123,659	\$112,800	\$113,190	\$113,210
Operating Costs	43,424	50,000	50,200	57,200
Outside Services	7,900	7,900	7,900	6,500
Equipment Rental	2,800	2,800	2,800	0
Administrative	525,000	525,000	525,000	525,000
Depreciation	829,477	0	0	0
Capital Items	0	0	0	0
TOTAL	<u>\$1,532,260</u>	<u>\$698,500</u>	<u>\$699,090</u>	<u>\$701,910</u>

Personnel Costs: Includes a 2% wage increase.

Outside Services: Share of audit costs.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Administrative: Amount paid to General Fund for Administrative expenses.

Depreciation: Year-end adjustment performed at audit time to record non-cash items. All capital assets are depreciated over their useful lives rather than expensed at time of purchase.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Asst. Twp. Mgr. & Dir of P.W.	0.5	0.5	0.5
Administrative Assistant II	0.5	0.5	0.5
	1.0	1.0	1.0

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Engineering

FUNCTION:
Public Works

Activity Description:

The office of Engineering is responsible for coordinating all engineering activities regarding sewer, water, sidewalk, pathway, street lights, and road paving systems. Department personnel review all public and private developments for conformance to current standards and practices. Costs for this activity are split equally between the Water and Sewer Funds.

BUDGET SUMMARY				
<u>Account Classification</u>	2017 Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Personnel Costs	\$215,560	\$233,010	\$232,400	\$252,510
Operating Costs	3,200	3,800	3,900	3,900
Outside Services	22,107	5,000	6,100	6,100
Equipment Rental	22,000	24,000	24,000	13,565
Capital Items	0	0	0	0
	<u>\$262,867</u>	<u>\$265,810</u>	<u>\$266,400</u>	<u>\$276,075</u>

Personnel Costs: Includes a wage increase and no staffing changes in 2019.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	2017	2018	2019
Chief Engineer	0.5	0.5	0.5
Sr. Project Engineer	0.5	0.5	0.5
DPW Records Manager	0.5	0.5	0.5
GIS Specialist	0.0	0.0	0.3
Engineering Tech	0.5	0.5	1.0
Administrative Assistant I	0.5	0.5	0.5
	<u>2.5</u>	<u>2.5</u>	<u>3.3</u>
Engineering Aide	0.4	1.5	0.0
Intern	0.75	0.50	0.50

WATER FUND

DEPARTMENT:

Public Works and Engineering -
Water Supply

CLASSIFICATION:

Public Works

Activity Description:

Meridian Township purchases treated water from the Board of Water and Light as well as the East Lansing-Meridian Water and Sewer Authority (which operates the treatment plant and well fields as a separate corporation). The Assistant Township Manager/Director of Public Works is a member of the Authority Board.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Operating Costs	\$0	\$0	\$0	\$2,400
Outside Services	<u>2,852,028</u>	<u>2,810,000</u>	<u>2,810,000</u>	<u>3,100,000</u>
	<u>\$2,852,028</u>	<u>\$2,810,000</u>	<u>\$2,810,000</u>	<u>\$3,102,400</u>

Outside Services: Cost of water from East Lansing Water Sewer Authority and Lansing Board of Water & Light.

PERSONNEL SUMMARY
(Not Applicable)

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Water Maintenance

CLASSIFICATION:
Public Works

Activity Description:

The Water Distribution Maintenance activity oversees the maintenance of the Township's water system which includes two 0.5 million gallon water towers, a booster station, over 165 miles of water mains, 1,900 fire hydrants, and 13,700 meters and services. Maintenance personnel are responsible for emergency repairs to the water system and coordinate with other public safety offices during times of need. This activity is under the supervision of the Assistant Township Manager/Director of Public Works.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u> Actual	<u>2018</u> Original Budget	<u>2018</u> Projected Total	<u>2019</u> Budget
Personnel Costs	\$606,477	\$664,040	\$633,650	\$636,340
Operating Costs	98,847	130,200	127,900	127,700
Outside Services	87,659	90,000	60,000	110,000
Equipment Rental	112,000	125,000	125,000	179,065
Customer Install-Water Meters	0	90,000	175,000	200,000
Capital Items	510	60,000	60,000	15,000
	<u>\$905,493</u>	<u>\$1,159,240</u>	<u>\$1,181,550</u>	<u>\$1,268,105</u>

Personnel Costs: Includes a 2% wage increase and no staffing changes in 2019.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Safety equipment and tools

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Lead Worker	1.0	1.0	1.0
Utility Worker	7.0	7.0	7.0
	8.0	8.0	8.0
Seasonal Staff	2.0	2.0	0.0

WATER FUND

DEPARTMENT:
Public Works and Engineering -
Capital Outlay

FUNCTION:
Public Works

Activity Description:

These are major projects and special equipment used for the Water Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Capital Items	32,151	200,000	200,000	500,000
	<u>\$32,151</u>	<u>\$200,000</u>	<u>\$200,000</u>	<u>\$500,000</u>

Capital Items: Haslett Road water main replacement (\$300,000), valve replacements (\$120,000) and South Water Tank Improvements (\$80,000)

PERSONNEL SUMMARY
(Not Applicable)

SEWER FUND Summary

REVENUE SUMMARY					
ACTIVITY	2017	Actual	2018 Original Budget	2018 Projected Total	2019 Budget
CHARGES FOR SERVICES					
Sewer Charges	\$4,580,184		\$5,050,000	\$5,050,000	\$5,612,236
Lift Station Fees	6,906		5,000	6,800	6,500
Billing Charges	138,549		120,000	138,000	71,000
Penalties	29,033		20,000	30,000	25,000
Sewer Benefits	27,627		12,000	6,000	10,000
Sewer Licenses/Inspections	5,840		5,100	5,150	5,100
Connection Fees	333,910		150,000	150,000	150,000
Charges for Services	102,231		60,000	34,000	43,000
Total Charges for Services	<u>5,224,279</u>		<u>5,422,100</u>	<u>5,419,950</u>	<u>5,922,836</u>
OTHER REVENUES					
Grant Revenue	514,746		0	0	0
Interest	428		1,000	400	400
Reimbursements	0		0	0	0
Miscellaneous	2,258		500	200	200
Total Other Revenues	<u>517,432</u>		<u>1,500</u>	<u>600</u>	<u>600</u>
OTHER FINANCING SOURCES					
Transfers In	11,765		0	0	0
Capital Contributions	339,840		0	0	0
Total Other Financing Sources	<u>351,605</u>		<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u>\$6,093,317</u>		<u>\$5,423,600</u>	<u>\$5,420,550</u>	<u>\$5,923,436</u>

Sewer Charges: Sewer charges revenue is based on 2019 rates of \$5.41 per 1000 gallons of metered water, increased from \$5.10 per 1000 gallons in 2018. The estimate is conservative in relation to new customers and weather factors.

Billing Charges: Represents 50% of the cost of reading meters and processing utility bills. The 2019 charge of \$5.00 per bill stays the same as 2018.

EXPENSE SUMMARY					
ACTIVITY	2017	Actual	2018 Original Budget	2018 Projected Total	2019 Budget
Administration	\$814,701		\$669,490	\$668,540	\$665,015
Engineering	284,327		257,345	316,445	321,120
Sewage Treatment	1,869,683		3,000,000	2,500,000	3,300,000
Sewer System Maintenance	1,412,293		811,505	819,855	834,585
Capital Outlay	668,765		550,000	580,000	540,000
Pension	24,339		0	0	0
Fixed Obligations	125,682		130,300	161,500	162,710
TOTAL EXPENSES	<u>\$5,199,789</u>		<u>\$5,418,640</u>	<u>\$5,046,340</u>	<u>\$5,823,430</u>

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Administration

FUNCTION:
Public Works

Activity Description:

Personnel are responsible for coordinating all activities of the Department of Public Works & Engineering to ensure that goals and objectives of the Township Board are carried out. Administrative expenses are split between the Water Fund and the Sewer Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$121,039	\$112,240	\$111,290	\$111,965
Operating Costs	16,210	21,550	21,550	21,550
Outside Services	7,900	7,900	7,900	6,500
Equipment Rental	2,800	2,800	2,800	0
Administrative	525,000	525,000	525,000	525,000
Depreciation	141,752	0	0	0
Capital Items	0	0	0	0
TOTAL	\$814,701	\$669,490	\$668,540	\$665,015

Personnel Costs: Includes a 2% wage increase.

Outside Services: Share of audit costs.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Administrative: Amount paid to General Fund for administrative expenses.

Depreciation: Year-end adjustment performed at audit time to record non-cash items. All capital assets are depreciated over their useful lives, rather than expensed at time of purchase.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Asst. Twp. Mgr. & Dir of P.W.	0.5	0.5	0.5
Administrative Assistant II	0.5	0.5	0.5
	1.0	1.0	1.0

SEWER FUND

DEPARTMENT
Public Works Engineering -
Engineering

FUNCTION:
Public Works

Activity Description:

The office of Engineering is responsible for coordinating all engineering activities regarding sewer, water, sidewalk, pathway, street lights, and road paving systems. Department personnel review all public and private development for conformance to current standards and practices. Costs for this activity are split equally between the Water and Sewer Funds.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017</u> <u>Actual</u>	<u>2018</u> <u>Original</u> <u>Budget</u>	<u>2018</u> <u>Projected</u> <u>Total</u>	<u>2019</u> <u>Budget</u>
Personnel Costs	\$252,396	\$231,345	\$254,945	\$268,055
Operating Costs	2,364	4,000	4,500	4,500
Outside Services	7,566	0	35,000	35,000
Equipment Rental	22,000	22,000	22,000	13,565
Capital Items	0	0	0	0
	<u>\$284,327</u>	<u>\$257,345</u>	<u>\$316,445</u>	<u>\$321,120</u>

Personnel Costs: Includes a 2% wage increase and no staffing changes in 2019.

Outside Services: Engineering consulting, as needed.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: None planned for 2019.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Chief Engineer	0.5	0.5	0.5
Sr. Project Engineer	1.0	0.5	0.5
DPW Records Manager	0.5	0.5	0.5
GIS Specialist	0.0	0.0	0.3
Engineering Tech	0.5	0.5	1.0
Administrative Assistant I	0.5	0.5	0.5
	<u>3.0</u>	<u>2.5</u>	<u>3.3</u>
Engineering Aide	0.4	0.0	0.0
Intern	0.75	0.50	0.50

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Sewage Treatment

CLASSIFICATION:
Public Works

Activity Description:

Meridian Township purchases sewage treatment services from the City of East Lansing, owner and operator of the treatment plant, paid on a monthly basis.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Contractual Services	<u>\$1,869,683</u>	<u>\$3,000,000</u>	<u>\$2,500,000</u>	<u>\$3,300,000</u>
	<u>\$1,869,683</u>	<u>\$3,000,000</u>	<u>\$2,500,000</u>	<u>\$3,300,000</u>

Contractual Services: Estimated expenses by the East Lansing Waste Water Treatment Plant.

PERSONNEL SUMMARY
(Not Applicable)

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Sewer Maintenance

CLASSIFICATION:
Public Works

Activity Description:

The Sewer System Maintenance activity operates and maintains the Township's sewer system which includes: 28 lift stations, over 150 miles of sanitary sewer, manhole and Township-owned storm sewers/catch basins and detention basins. Maintenance personnel are responsible for emergency repairs to the sewer system and coordinate with other public safety offices during times of need.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$330,852	\$350,290	\$355,240	\$368,805
Operating Costs	213,365	254,715	258,115	270,115
Outside Services	38,835	67,000	67,000	67,000
Equipment Rental	112,000	112,000	112,000	102,165
Depreciation	714,566	0	0	0
Capital Items	2,675	27,500	27,500	26,500
	<u>\$1,412,293</u>	<u>\$811,505</u>	<u>\$819,855</u>	<u>\$834,585</u>

Personnel Costs: Includes a 2% wage increase and no change in staffing levels in 2019.

Operating Costs: Includes Utilities, operating supplies and costs for lift station repairs.

Outside Services: Root cleaning project, concrete/asphalt repairs, annual lift station cleaning, and generator maintenance.

Equipment Rental: Amount paid to the Motor Pool to cover the cost of fuel, maintenance, and depreciation for the vehicle(s) assigned to this activity.

Capital Items: Safety equipment and tools.

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Lead Worker	1.0	1.0	1.0
Utility Worker	4.0	4.0	4.0
	5.0	5.0	5.0
Seasonal Staff	2.0	2.0	0.0

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Capital Outlay

CLASSIFICATION:
Public Works

Activity Description:

These are major projects and special equipment used for the Sewer Fund.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Contractual Services	\$167,191	\$0	\$0	\$0
Contractual Services-Fed Grant	501,573	0	0	0
Sanitary Sewer Construction	0	0	0	0
Capital Items	0	550,000	580,000	540,000
	<u>\$668,765</u>	<u>\$550,000</u>	<u>\$580,000</u>	<u>\$540,000</u>

Contractual Services: None planned for 2019.

Sanitary Sewer Construction: None planned for 2019.

Capital Items: Identified Sewer Main Rehab (\$500,000) and Mud Lake on-site backup generator (\$40,000)

PERSONNEL SUMMARY

(Not Applicable)

SEWER FUND

DEPARTMENT:
Public Works and Engineering -
Fixed Obligations

CLASSIFICATION:
Public Works

Activity Description:

This section lists those debt obligations that are included in water and sewage usage rates. The cash flow for payments is budgeted; however, the payment is actually a reduction of the debt rather than an expense and is reflected as such during the audit process.

BUDGET SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Wastewater Optimization	<u>\$125,682</u>	<u>\$130,300</u>	<u>\$161,500</u>	<u>\$162,710</u>
	<u><u>\$125,682</u></u>	<u><u>\$130,300</u></u>	<u><u>\$161,500</u></u>	<u><u>\$162,710</u></u>

Wastewater optimization: Township share of improvements to the East Lansing Plant.

PERSONNEL SUMMARY
(Not Applicable)

MOTOR POOL

Narrative: The Motor Pool is responsible for all routine maintenance, emergency repairs, and purchase of new and replacement vehicles and major pieces of equipment in the Township's fleet. The Motor Pool vehicle and equipment fleet contains over 130 vehicles and major pieces of equipment with a cost over \$5.0 million. Maintenance personnel also oversee the record keeping and specifications of all vehicles and equipment. The Motor Pool Fund is managed directly by the Facilities Superintendent in the Department of Public Works and Engineering.

REVENUE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Interest	\$2,196	\$100	\$4,500	\$1,000
Rentals	1,074,275	1,464,275	1,464,275	1,363,190
Reimbursements	4,305	5,000	0	0
Gain (Loss) on Vehicle Sales	46,644	0	5,000	5,000
Transfer In	225,000	0	0	0
	<u>\$1,352,420</u>	<u>\$1,469,375</u>	<u>\$1,473,775</u>	<u>\$1,369,190</u>

Rentals: Represents the charges to other Departments for use of Township vehicles and equipment. The charge is based on depreciation, gas usage, and maintenance of specific vehicles used by each department.

Reimbursements: None for 2019

Vehicle Sales: Sales from vehicles being rotated out and sold.

STATEMENT OF RETAINED EARNINGS		
	Invested in Capital Assets	Unrestricted
Fund Equity as of December 31, 2017 (per audit)	\$1,656,150	\$474,028
Anticipated Operating Surplus (Deficit) for 2018	<u> </u>	<u>291,285</u>
Estimated Available Fund Equity as of December 31, 2018	1,656,150	765,313
Anticipated Operating Surplus (Deficit) for 2019	<u> </u>	<u>224,085</u>
Estimated Available Fund Equity as of December 31, 2019	<u>\$1,656,150</u>	<u>\$989,398</u>

MOTOR POOL

EXPENDITURE SUMMARY				
<u>Account Classification</u>	<u>2017 Actual</u>	<u>2018 Original Budget</u>	<u>2018 Projected Total</u>	<u>2019 Budget</u>
Personnel Costs	\$477,620	\$216,125	\$213,490	\$216,605
Operating Costs	307,733	330,600	361,000	377,500
Outside Services	94,632	90,000	86,000	105,000
Depreciation	334,188	0	0	0
Capital Items	3,503	529,700	522,000	446,000
TOTAL	<u><u>\$1,217,675</u></u>	<u><u>\$1,166,425</u></u>	<u><u>\$1,182,490</u></u>	<u><u>\$1,145,105</u></u>

Personnel Costs: No change in staffing levels in 2019.

Operating Costs: Includes repair parts, tools, gasoline, vehicle insurance, and equipment maintenance.

Outside Services: Includes outside vendors for firetruck and other vehicle repairs, towing, and vehicle alignment services.

Depreciation: Year-end adjustment performed during the audit to record non-cash items. All capital assets are depreciated over their useful lives rather than expensed at time of purchase.

Capital Items: Represents the cash outlay requirements for new capital items. These items are budgeted as expenditures, then capitalized at year-end. Includes the following vehicles: Braun Ambulance-Fire (\$190,000), Electric Mower for Parks (\$26,000), GMC Canyon with Plow (\$32,000) and 3 Ford Police Interceptors (\$88,000), 2 Ford Taurus Police detective (\$55,000), 1 Ford Taurus for Assessing (\$27,000), and 1 Ford Taurus for (\$28,000).

PERSONNEL SUMMARY			
<u>Position/Title</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Facilities Superintendent	0.25	0.25	0.25
Lead Mechanic	1.0	1.0	1.0
Mechanic	1.0	1.0	1.0
	<u>2.25</u>	<u>2.25</u>	<u>2.25</u>

DOWNTOWN DEVELOPMENT AUTHORITY

Narrative: The Meridian Township Downtown Development Authority (DDA) has a separate legal identity but operates in conformity with many of the Township's policies and procedures. The DDA is reported in the Township's financial statements as a discreetly presented component unit. The DDA was organized pursuant to Township Ordinance No. 2005-12 and Act 197 of the Public Acts of 1975, as amended. This DDA's mission is as follows: to beautify and revitalize downtown Okemos as a very desirable place to shop, live and do business. It is a commitment to promoting an improved quality of life by creating a friendly, walkable community embracing natural aesthetics of the river and parks. A Board of Directors, appointed by the Township Board, governs the DDA.

REVENUE SUMMARY				
Account Classification	2017 Actual	2018 Adopted Budget	2018 Projected Total	2019 Budget
Property Taxes	\$17,671	\$15,000	\$15,000	\$15,000
Intergovernmental Revenue	\$17,959	\$15,000	\$15,000	\$15,000
Grant Revenue	0	0	0	0
Investment Income	0	0	0	0
DDA Special Event	0	0	0	0
Miscellaneous	0	0	20	0
	<u>\$35,630</u>	<u>\$30,000</u>	<u>\$30,020</u>	<u>\$30,000</u>

Property Tax: The DDA's tax increment revenue is generated when the current taxable valuation of all real and personal properties within the Development Area exceeds the initial value of the 2005 base year.

Intergovernmental Revenue: Refund from the State of Michigan to offset the loss in tax revenue from the personal property tax exemption.

Grant Revenue: No anticipated request in 2019.

DDA Special Event: None planned for 2019.

STATEMENT OF FUND BALANCE	
Fund Balance Deficit as of December 31, 2017 (per audit)	(\$96,845)
Anticipated Operating Surplus (Deficit) for 2018	<u>17,535</u>
Estimated Available Fund Balance as of December 31, 2018	(79,310)
Anticipated Operating Surplus (Deficit) for 2019	<u>17,515</u>
Estimated Available Fund Balance as of December 31, 2019	<u>(\$61,795)</u>

EXPENDITURE SUMMARY				
Account Classification	2017 Actual	2018 Adopted Budget	2018 Projected Total	2019 Budget
Operating Costs	1,633	2,500	3,000	3,000
Outside Services	2,937	5,000	5,000	5,000
Special Events	0	0	0	0
Debt Service	5,110	4,485	4,485	4,485
	<u>\$9,680</u>	<u>\$11,985</u>	<u>\$12,485</u>	<u>\$12,485</u>

Operating Costs: Includes expenses such as streetlight electricity and water for flowers.

Outside Services: Includes continued streetscape projects, such as hanging flower baskets, weeding, snow removal, and other related activities.

Special Events: None planned for 2019.

Debt Service: Principal and interest payments on the loan from the General Fund for the LED Streetlight improvement project.

Glossary of Terms

Accrual	The accrual basis of accounting is used for the proprietary fund types and non-expendable trust funds. Under the accrual method, revenues are recognized in the accounting period in which they are earned while expenses are recognized when the related liability is incurred.
Appropriation	A legal authorization granted by the Township Board to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in dollar amount and as to the time frame in which it may be expended.
Approved Budget	The approved budget represents the original appropriation for the fiscal year plus any supplemental appropriations, inter-unit budget adjustments or reappropriation of prior year encumbrances as authorized by the Township Board.
Budget	A plan for the accomplishment of programs related to objectives and goals within a definite time period. It includes an estimate of resources required, and an estimate of resources available to finance such a plan.
Carry-over Funds	Carry-over funds are the result of the unspent appropriations in the prior year, new growth, the expansion of the tax base beyond what was projected and increased revenues over estimated amounts. They are brought forward from the preceding fiscal year to become part of the "beginning fund balance".
Debt Service Fund	A fund established to account for the accumulation of resources for, and the payment of general long-term debt, principal and interest.
Department	Is a separate functional and accounting entity within a certain fund type.
Encumbrance	Commitments related to unperformed (executory) contracts for goods or services.
Expenditures	Decreases in assets or net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service or capital outlays.
Fiscal Year	The 12-month period to which the annual operating budget applies (January 1 to December 31).
Fund	A fiscal and accounting entity with a self-balancing set of accounts which is segregated for the purpose of carrying or specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.
Mills	Refers to amount per \$1,000 of SEV in real estate taxes. For example 70 mills applied to an SEV of \$100,000 would yield \$7,000.
Revenue	Revenue is an increase in financial resources.
SEV	State Equalized Value equal to 50 percent of the assessed value.
Taxable Value	The SEV reduced to the limitations required by the Headley Amendment to property tax laws and to which millage rate is applied to yield real property tax revenue.
TIRF	Township Improvement Revolving Fund. This is a state authorized fund used to finance public improvements such as utility projects, township construction programs, public safety purchases and other capital outlays. The Township Board may order transfers from this fund to the General Fund or Capital Projects Fund for those purposes.

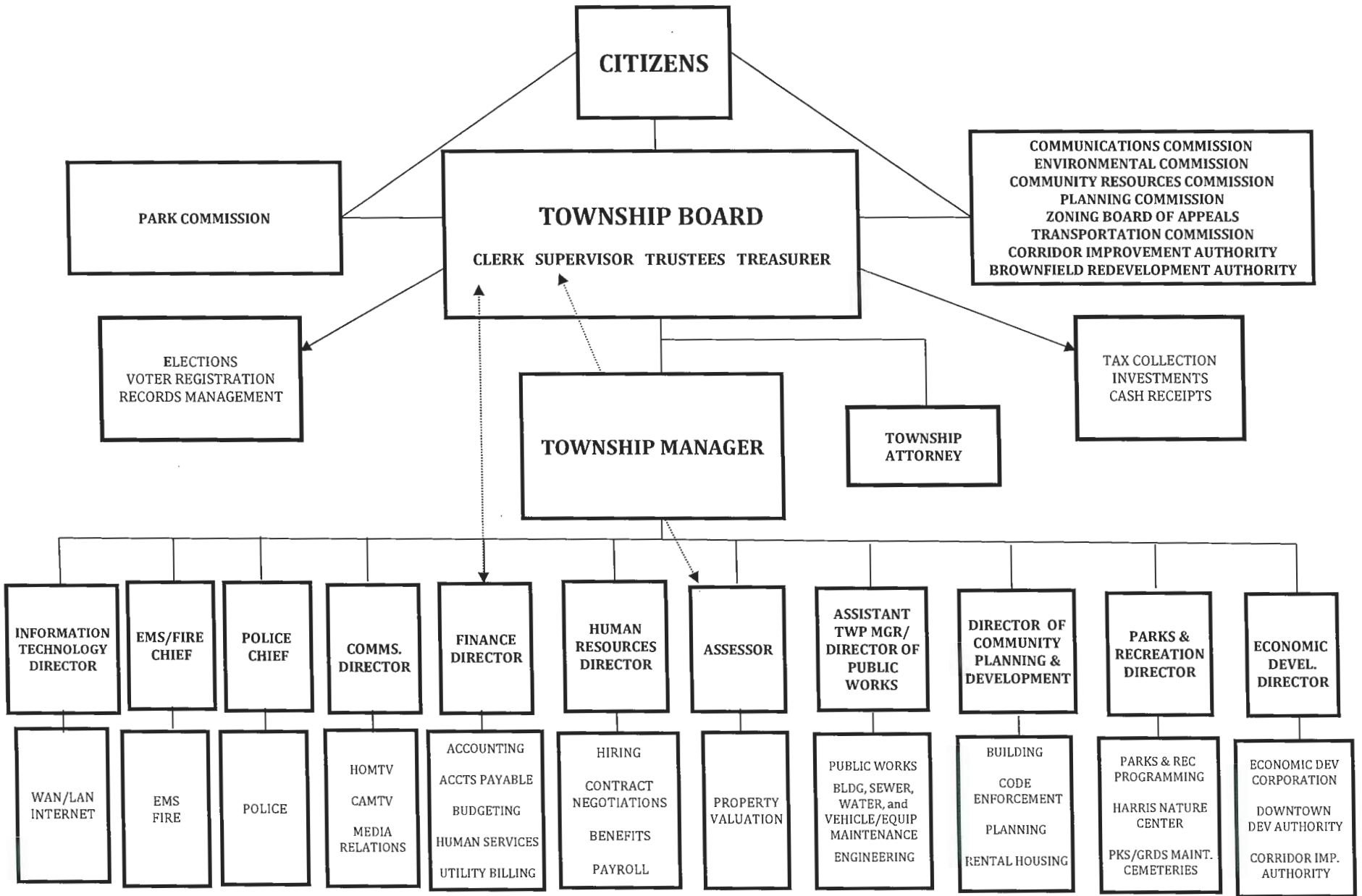
CHARTER TOWNSHIP OF MERIDIAN

AREA and LOCATION

The Charter Township of Meridian encompasses approximately 32 square miles and is located in the south-central area of lower Michigan. Meridian Township is largely residential, part of the Lansing Metropolitan Area, east of the State Capital, and immediately adjacent to East Lansing - home of Michigan State University. The Township was originally organized in 1842 and became a charter township on December 14, 1959.

FORM of GOVERNMENT

The Charter Township of Meridian was established pursuant to Act 359, Public Acts of Michigan, 1947, as amended. The Township is governed by a Township Board that is composed of a part-time Supervisor, full-time Clerk and Treasurer, and four Trustees serving four-year terms. The chief administrative officer is the Township Manager who is appointed by the Township Board and serves at its pleasure. The Board is vested with all legislative powers, except those otherwise provided by law.



Dotted Lines – Denotes Relationship defined by State Statute

INVESTMENT GOALS

Purpose

It is the policy of Meridian Township to invest its funds in a manner which will ensure the preservation of principal and provide the highest investment return with the maximum security while meeting the daily cash flow needs of the township and complying with all state statutes governing the investment of public funds.

Objectives

The primary objectives of the Township's investment activities in priority order shall be:

Safety – Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio.

Diversification – The investments will be diversified by security type and institution in order to reduce overall portfolio risk while obtaining market average rates of return.

Liquidity – The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.

Return of Investment – The investment portfolio shall be designed with the objective of obtaining a reasonable rate of return throughout the budgetary and economic cycles, while taking into account the investment risk constraints and the cash flow characteristics of the portfolio.

STAFFING PLAN

	<u>2018</u> <u>BUDGET</u>	<u>2019</u> <u>BUDGET</u>	<u>Chg</u>
GENERAL FUND			
<u>TOWNSHIP BOARD</u>			
Supervisor	1	1	
Trustee	4	4	
TOTAL	<u>5</u>	<u>5</u>	
 <u>ACCOUNTING AND BUDGETING</u>			
Director of Finance	1	1	
Accountant	0	0.375	0.375
Bookkeeper	3.25	3.25	
TOTAL	<u>4.25</u>	<u>4.625</u>	
 <u>ASSESSING</u>			
Appraiser II	2	2	
Assessing Clerk	1	1	
TOTAL	<u>3</u>	<u>3</u>	
Intern (part time)	*	2	2
 <u>CLERK'S OFFICE</u>			
Clerk	1	1	
Assistant to the Clerk	1	1	
Administrative Assistant II	1	1	
Records Technician II	1	1	
TOTAL	<u>4</u>	<u>4</u>	
Temporary Election Help	*	4	4
 <u>ADMINISTRATION/HUMAN RESOURCES</u>			
Township Manager	1	1	
Human Resources Director	1	1	
Human Resources Specialist	1	1	
Accountant	0	0.125	0.125
Executive Assistant	1	1	
TOTAL	<u>4</u>	<u>4.125</u>	
 <u>INFORMATION TECHNOLOGY</u>			
Director of Information Technology	1	1	
GIS Specialist	1	0.4	(0.60)
Systems Administrator II	1	1	
Systems Administrator I	1	1	
TOTAL	<u>4</u>	<u>3.4</u>	
Intern (part time)	*	1	0 (1.00)
 <u>TREASURER'S OFFICE</u>			
Treasurer	1	1	
Assistant to the Treasurer	1	1	
Bookkeeper	0.75	0.75	
TOTAL	<u>2.75</u>	<u>2.75</u>	

		2018	2019	
		<u>BUDGET</u>	<u>BUDGET</u>	<u>Chg</u>
<u>BUILDING MAINTENANCE</u>				
Facilities Superintendent		0.15	0.15	
Lead Worker		<u>1</u>	<u>1</u>	
TOTAL		1.15	1.15	
 <u>GROUNDS MAINTENANCE</u>				
Facilities Superintendent		0.15	0.15	
Lead Worker		<u>1.0</u>	<u>1.0</u>	
TOTAL		1.15	1.15	
Seasonal workers	*	1.0	2.0	1.00
 <u>CEMETERY</u>				
Facilities Superintendent		0.15	0.15	
Seasonal workers	*	2	2	
 <u>RECYCLING CENTER</u>				
Recycling Coordinator		0.8	0.8	
 <u>POLICE DEPARTMENT</u>				
Chief of Police		1	1	
Assistant Chief of Police		1	0	
Captain		1	0	
Lieutenant		0	2	
Sergeant		7	7	
Officer		31	31	
Property Records Technician		1	0	(1.00)
Records Supervisor		1	1	
Administrative Assistant II		1	1	
Records Technician II		<u>2.5</u>	<u>2.5</u>	
TOTAL		46.5	45.5	
Cadets (part-time)	*	9	9	
Crossing Guards (part time)	*	6	6	
 <u>EMS/FIRE DEPARTMENT</u>				
EMS/Fire Chief		1	1	
Inspector - Fire		1	1	
Training/EMS Chief		1	1	
Battalion Chief		2	2	
Captain		3	3	
Lieutenant		7	7	
Paramedic/Firefighter		20	20	
Administrative Assistant II		<u>1</u>	<u>1</u>	
TOTAL		36	36	
Part-Time Firefighters	*	10	10	
 <u>COMMUNITY PLANNING & DEVELOPMENT</u>				

	2018 <u>BUDGET</u>	2019 <u>BUDGET</u>	<u>Chg</u>
Director	1	1	
Meridian Redevelopment Director	1	1	
Chief Building Inspector	1	1	
Senior Building Inspector	1	1	
Building Inspector	1	1	
Rental Housing Inspector (2 @ .625)	1.25	1.25	
Code Enforcement Officer	0.625	1	0.375
Principal Planner	0	1	1.00
Senior Planner	1	0	(1.00)
Associate Planner	0	0	
Assistant Planner	2	2	
Administrative Assistant II	1	1	
Administrative Assistant I	1	1	
TOTAL	<u>11.875</u>	<u>12.25</u>	
Intern (part time)	*	1	1
 <u>HUMAN SERVICES</u>			
Human Services Specialist	0.8	0.8	
 <u>PARKS & RECREATION ADMINISTRATION</u>			
Director of Parks & Recreation	0.5	0.50	
Administrative Assistant II	0.5	0.50	
TOTAL	<u>1</u>	<u>1</u>	
Intern/Seasonal	*	2	2
 <u>RECREATION</u>			
Parks/Recreation Specialist	2	2	
Seasonal workers (part time)	*	3	3
 <u>PARKS MAINTENANCE</u>			
Facilities Superintendent	0.15	0.15	
Utility Worker	1.5	1.5	
TOTAL	<u>1.65</u>	<u>1.65</u>	
Seasonal workers (part time)	*	2	2
 TOTAL - GENERAL FUND - Regular			
TOTAL - GENERAL FUND - Temporary			
	130.075	129.350	
	*	43.0	43.0

SPECIAL REVENUE FUNDS

PEDESTRIAN/BICYCLE PATHWAY MILLAGE

Utility Worker	0.50	0.50	
Seasonal workers	*	1	1

PARK MILLAGE

Director of Parks & Recreation	0.50	0.50	
Facilities Superintendent	0.15	0.15	
Sr. Park Naturalist	2	2	
Park Naturalist	0.20	0.20	
Sr. Park & Land Mgt Coordinator	0.50	0.50	

		2018	2019	Chg
		<u>BUDGET</u>	<u>BUDGET</u>	
Administrative Assistant II		0.50	0.50	
Utility Worker		2	3	1.00
	TOTAL	<u>5.85</u>	<u>6.85</u>	
HNC Interns-Part Time	*	6	6	
<u>LAND PRESERVATION MILLAGE FUND</u>				
Sr. Park and Land Mgt Coordinator		0.50	0.50	
Park Naturalist		0.80	0.80	
<u>CABLE TV</u>				
Communications Director		1	1	
HOMTV Executive Producer		1	1	
Studio TV Production Manager		1	1	
Video Programmer/Studio Producer		1	1	
Communications Content Specialist		0.725	0.725	
Administrative Assistant II		1	1	
	TOTAL	<u>5.725</u>	<u>5.725</u>	
Paid Interns	*	5	5	
Freelance Journalists	*	5	5	
Unpaid Interns	*	30	30	
TOTAL SPECIAL REVENUE FUND - Regular		13.375	14.375	
TOTAL SPECIAL REVENUE FUND - Temporary	*	47.0	47.0	

PUBLIC WORKS - ADMINISTRATION

Assistant Twp. Manager and Director of Public Works		1	1	
Administrative Assistant II		1	1	
	TOTAL	<u>2</u>	<u>2</u>	

ENGINEERING

Chief Engineer		1	1	
Administrative Assistant I		1	1	
Sr. Project Engineer		1	1	
DPW Records Manager		1	1	
GIS Specialist		0	0.6	0.60
Engineering Technician		1	2	1.00
	TOTAL	<u>5</u>	<u>6.6</u>	
Engineering Aide	*	1.5	0	(1.50)
Interns	*	1	1	

WATER DISTRIBUTION MAINTENANCE

Lead Worker		1	1	
Utility Worker		7	7	
	TOTAL	<u>8</u>	<u>8</u>	
Seasonal Utility Aide	*	2	0	(2.00)

SEWER SYSTEM MAINTENANCE

		2018 BUDGET	2019 BUDGET	Chg
Lead Worker		1	1	
Utility Worker		4	4	
	TOTAL	5	5	
Seasonal Utility Aide	*	2	0	(2.00)
TOTAL PUBLIC WORKS FUND - Regular		20	21.6	
TOTAL PUBLIC WORKS FUND - Temporary		* 6.5	1	
<u>MOTOR POOL</u>				
Facilities Superintendent		0.25	0.25	
Lead Mechanic		1	1	
Mechanic		1	1	
		2.25	2.25	
TOTAL INTERNAL SERVICES FUND - Regular		2.25	2.25	
GRAND TOTAL - ALL FUNDS - Regular		165.700	167.575	
GRAND TOTAL- ALL FUNDS - Temporary		96.500	91.000	

CAPITAL OUTLAY/IMPROVEMENT SUMMARY 2019 BUDGET

DEPARTMENT	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ITEM DESCRIPTION	BUDGET AMOUNT
GENERAL FUND:				
Elections	980.000	Office Equipment & Furniture	Replacement equipment	500
Accounting/Budgeting	980.000	Office Equipment & Furniture	Replacement equipment	750
Assessing	980.000	Office Equipment & Furniture	Replacement equipment	600
Clerk	980.000	Office Equipment & Furniture	Replacement equipment	500
Treasurer	980.000	Office Equipment & Furniture	Replacement equipment	500
Building Maintenance	979.000	Machinery & Equipment	Replacement equipment	450
Grounds Maintenance	979.000	Machinery & Equipment	Replacement equipment	1,500
Cemetery	979.000	Machinery & Equipment	Trash receptacles	7,000
	974.000	Construction/Improvements	New Fencing riverside (\$11,000) Directional signage (\$12,000)	23,000
			Replacement police equipment (\$4,750), Taser videos (\$3,700), Radio batteries (\$1,745), Fingerprint Scanner (\$3,200), Alarm (\$1,500)	17,950
Police	979.000	Machinery & Equipment	Alert siren (\$25,000), Replacement equipment (\$10,000)	35,000
Fire	979.000	Machinery & Equipment	Replacement equipment	500
	980.000	Office Equipment & Furniture	Replacement equipment	1,000
Park Maintenance	979.000	Machinery & Equipment	Replacement equipment	1,000
Parks and Recreation	974.000	Construction/Improvements	Farmers Market relocation	200,000
Capital Outlay	821.000	Professional Services	Municipal building HVAC design services	150,000
			Replace kitchen North and South Fire station (\$35,000), Replace HVAC South Fire Station (\$45,000), Drainage improvements North Fire Station (\$50,000)	130,000
	974.000	Construction/Improvements	Replacement computer workstations	6,400
	980.015	New Computer workstations	Network switch upgrades (\$10,000), Workstation Replacements (\$45,000)	55,000
	980.020	Hardware	ESXI Host	43,000
	980.040	Network Upgrades	Upgrade server	16,000
	980.050	Server Upgrades	Police body cameras and filed based computers	12,500
	980.070	Mobile Data Units	New telephone system and wireless system for cadet desk	412,900
	980.080	Phone Systems		12,500
TOTAL-GENERAL FUND				\$702,150
SPECIAL REVENUE FUNDS:				
Local Roads Fund	974.000	Construction/Improvements	Local Street Maintenance	\$1,000,000
Pathway Millage	974.000	Construction/Improvements	Pathway construction	\$1,342,250
Senior Center Millage	980.000	Office Equipment & Furniture	Interior and exterior improvements	\$30,000
Land Preservation	971.000	Land Acquisition	Purchase land, if identified	\$100,000
Park Millage - Park Dev				
Park Maintenance	979.000	Machinery & Equipment	Replacement equipment	1,250
			Footbridge and restroom Historical Village (\$270,000), Central Meridian trail connector (\$355,000), Farmers Market relocation (\$200,000), Harris Nature Center restroom (\$100,000) Harris Nature Center pavilion (\$150,000)	1,075,000
Park Development	974.000	Construction/Improvements		1,075,000
				\$1,076,250
Nancy Moore	975.050	Park Beautification	Park beautification, as needed	\$12,875
Cable TV	980.000	Office Equipment & Furniture	Replacement equipment	1,500
	980.010	Video Production Equipment	Replacement equipment	50,600
				\$52,100
TOTAL-SPECIAL REVENUE FUNDS				\$3,613,475

CAPITAL OUTLAY/IMPROVEMENT SUMMARY 2019 BUDGET

DEPARTMENT	ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ITEM DESCRIPTION	BUDGET AMOUNT
CONSTRUCTION FUND:				
TIRF	972.020	Lake Lansing Watershed	Lake Lansing management	95,000
	974.000	Construction/Improvements	Sidewalk maintenance	25,000
				120,000
TOTAL-CONSTRUCTION FUND				\$120,000
 PUBLIC WORKS FUNDS:				
System Maintenance	979.000	Machinery & Equipment	Replacement equipment	41,500
Capital Outlay	974.000	Construction-Sewer	Saw Grant sewer main repairs	500,000
	974.000	Construction-Sewer	Mud lake lift station	40,000
	974.000	Construction-Water	South water tank improvements	80,000
	974.000	Construction-Water	Water main Haslett Rd. from Westminster to the East	300,000
	974.000	Construction-Water	Misc. valve replacements	120,000
				1,040,000
TOTAL-PUBLIC WORKS FUNDS				\$1,081,500
 Motor Pool				
	981.000	Vehicles	1 Braun Ambulance (\$190,000), 3 Ford Police Interceptors (\$88,000), 2 Ford Taurus Police detective cars (\$55,000), 1 Ford Taurus for Assessing (\$27,000), 1 Ford Taurus for Building and Planning (\$28,000), 1 GMC Canyon with plow (\$32,000), and 1 electric mower (\$26,000).	446,000
Total Motor Pool				\$446,000
TOTAL - ALL FUNDS				\$5,963,125

Vehicle & Equipment List by Department

Total # of Veh	Dept	Unit #	YEAR	Vehicle Type		Purchase Price
	Assessing	45	2004	Chevrolet Malibu	Passenger Auto	\$ 13,893.00
		198	2013	Ford Taurus	Passenger Auto	\$ 24,678.00
	Planning	506	2010	Ford Escape	Passenger Auto	\$ 18,410.00
3	Admin					
	Water	21-422	2018	Ford Utility	Passenger Auto	\$ 26,795.00
	Water	21-415	2017	Ford F250	Pick-up	\$ 24,868.00
	Water	21-421	2017	CAT Backhoe	Backhoe	\$ 95,750.00
	Water	101		Single Axle Trl	Trailor	\$ -
	Water	220	2112	Ford F350	Utility Truck	\$ 25,951.00
	Water	223	2008	Sterling Acterra	10 Yard Dump	\$ 60,000.00
	Water	325	2012	Ford F250	Pick-up	\$ 29,094.00
	Water	330	2005	Eager Beaver 12HDB-PT	Trailer	\$ 13,952.00
	Water	348	1992	Wells Cargo EW	Trailer	\$ 3,000.00
	Water	352	2000	Kobota ARX6500	Generator Set	\$ 4,000.00
	Water	366	2002	Honda	Generator Set	\$ 4,000.00
	Water	391	2007	Case 580K	Backhoe	\$ 66,750.00
	Water	400	1996	Arrow Board	Arrow Board	\$ 5,000.00
	Water	401	1994	Arrow Board	Arrow Board	\$ 5,000.00
	Water	403	2007	Mitsubishi	Fork Lift	\$ 24,878.70
	Water	419	2011	Ford F350	Flat Bed	\$ 31,218.00
	Water	441	2002	Ford F750	8 Yard Dump	\$ 50,877.00
	Water	463	2011	Ford F350	Van	\$ 22,364.00
	Water	237	2001	Freightliner FL80	Vactor	\$ 129,613.00
19	Water					
	Sewer	22-102	2018	Ford E 450	TV Unit	\$ 202,606.00
	Sewer	22-101	2013	International	Vactor 2100	\$ 380,000.00
	Sewer	22-100	2013	Ford F250	Pick-up	\$ 23,811.00
	Sewer	308	2006		Brush Cat	\$ 4,823.00
	Sewer	345	2000	Stanley	Generator Set	\$ 2,000.00
	Sewer	383	2000		Generator Set	\$ 10,000.00
	Sewer	412	2011	Ford F350	Flat Bed w/Crane	\$ 32,480.00
	Sewer	418	2011	Ford F450	Utility w/Crane	\$ 55,073.00
	Sewer	420	1998		2 Axle Trailer	\$ 1,000.00
	Sewer	430	1998		Generator Set	\$ 10,000.00
	Sewer	462	2003	Hallmark 1 Axle	Trailer	\$ 2,728.95
11	Sewer					
1	Buildings	23-450	2017	Ford Transit	Van	\$ 25,782.00
	Engr	214	2010	Ford Escape	Passenger Auto	\$ 17,367.00
	Engr	25-103	2013	Ford Explorer	Passenger Auto	\$ 26,893.00
	Engr	25-104	2013	Ford Explorer	Passenger Auto	\$ 26,893.00
	Engr	196	2013	Ford Interceptor	Passenger Auto	\$ 23,000.00
	Engr	208	2008	GMC Canyon	Pick-up	\$ 16,440.50
	Engr	524	2002	Chevrolet Tahoe	SUV	\$ 32,000.00
6	Engr					

Total # of Veh	Dept	Unit #	YEAR	Vehicle Type	Purchase Price
	Pathways	305	2008	Western Salter	\$ 13,624.00
	Pathways	26-308	2016	BobCat 5600	Utility Vehicle \$ 59,139.00
	Pathways	26-100	2013	2012 M-B Tractor	Plow & Blower \$ 103,600.00
	Pathways	211	2008	GMC Canyon	Pick-up w/plow \$ 19,857.00
	Pathways	307	2006	BobCat 5600	Utility Vehicle \$ 40,300.00
	Pathways	386	1997	Trackless MT	Plow \$ 36,905.00
	Pathways	388	1991	Trackless MT	Plow \$ 33,000.00

7 Pathways

		EM 1	2018	Electric Z Mower	Mower	\$ 23,999.00
		EM2	2018	Electric Z Mower	Mower	\$ 23,999.00
	P&R Adm	204	2006	Chev Express	Van	\$ 13,300.00
	Pks&Gds	31-106	2018	Ford F250	Pick-up	\$ 26,494.00
	Pks&Gds	31-102	2016	John Deer 1600	Mower	\$ 48,000.00
	Pks&Gds	31-100	2013	Toro 4100D	Mower	\$ 52,000.00
	Pks&Gds	31-101	2013	Ford F250	Pick-up	\$ 24,661.00
	Pks&Gds	31-103	2013	Western Tornado	Salter	\$ 5,900.00
	Pks&Gds	203	2005	Dodge Ram	Pick-up dual rears	\$ 28,628.78
	Pks&Gds	261	1999	Ford F350	Stake Rack	\$ 27,448.45
	Pks&Gds	262	2008	Ford F250	w/plow	\$ 28,919.00
	Pks&Gds	272	2000	Ford F350	2-3 Yd Dump, Blue	\$ 32,700.00
	Pks&Gds	274	2012	Ford F250	w/plow	\$ 30,566.00
	Pks&Gds	303	2005	Ferris IS5000	Mower	\$ 13,624.00
	Pks&Gds	309	2006	Bobcat Broom	Broom	\$ 4,597.00
	Pks&Gds	311	2007	Felling 2 Axle	Trailer	\$ 9,000.00
	Pks&Gds	312	2007	TORO 3280	Mower	\$ 17,500.00
	Pks&Gds	313	2009	TORO 4100D	Mower	\$ 44,850.00
	Pks&Gds	314	2009	John Deere 997	Mower	\$ 16,810.00
	Pks&Gds	319	1994	Trailer	Trailer	\$ 8,000.00
	Pks&Gds	321	1993	LEVA 2AXLE	Trailer	\$ 8,000.00
	Pks&Gds	322	2001	TORO 455D	Mower	\$ 31,500.00
	Pks&Gds	323	2002	LOAD 1AXLE	Trailer	\$ 4,000.00
	Pks&Gds	324	2004	Felling 2 Axle	Trailer	\$ 8,000.00
	Pks&Gds	331	2003	TORO 455D	Mower	\$ 33,319.00
	Pks&Gds	334	2007	Dodge Ram	Pickup	\$ 30,413.30
	Pks&Gds	340	1992	John Deere 1070	Tractor	\$ 20,000.00
	Pks&Gds	365	1997	Eeger Beever	Chipper	\$ 10,000.00
	Pks&Gds	375	2008	John Deere 997	Mower	\$ 12,000.00
	Pks&Gds	376	2013	John Deere XVV 825I	Utility Vehicle	\$ 12,645.00
	Pks&Gds	377	2013	John Deere XVV 825I	Utility Vehicle	\$ 12,645.00
	Pks&Gds	390	1994	John Deere 970	Tractor	\$ 20,000.00

32 Pks&Gds

	Cemetery	100	2002	Cushman Truckster	Utility Vehicle	\$ 15,000.00
	Cemetery	302	1995	JCB 210-S	Back hoe	\$ 45,000.00
	Cemetery	355	2012	Exmark Lazer	Mower	\$ 7,478.00
	Cemetery	356	2012	Exmark Lazer	Mower	\$ 7,478.00
	Cemetery	476	2002	Exmark Lazer	Mower	\$ 11,255.00

Total # of Veh	Dept	Unit #	YEAR	Vehicle Type		Purchase Price
	Cemetery	477	2002	Exmark Lazer	Mower	\$ 11,255.00
6	Cemetery					
	Planning	506	2010	Ford Escape	Passenger Auto	\$ 17,606.00
	Planning	60-205		Ford Utility	Passenger Auto	\$ 26,935.00
	Planning	35	2010	Ford Fusion	Passenger Auto	\$ 15,500.00
	Planning	37	2012	Ford Focus	Passenger Auto	\$ 13,180.00
	Planning	38	2012	Ford Focus	Passenger Auto	\$ 13,180.00
	Planning	50	2009	Ford Focus	Passenger Auto	\$ 11,998.00
	Planning	212	2008	Ford F150	Pick-up	\$ 12,247.00
7	Planning					
	Police	60-107	2015	Ford Utility Interceptor	Patrol SUV	\$ 27,251.00
	Police	60-108	2015	Ford Utility Interceptor	Patrol SUV	\$ 27,251.00
	Police	60-109	2015	Ford Utility Interceptor	Patrol SUV	\$ 27,251.00
	Police	60-110	2015	Ford Utility Interceptor	Patrol SUV	\$ 27,251.00
	Police	60-111	2016	Ford Utility Interceptor	Patrol SUV	\$ 26,661.00
	Police	60-112	2016	Ford Utility Interceptor	Patrol SUV	\$ 26,661.00
	Police	60-113	2016	Ford Utility Interceptor	Patrol SUV	\$ 26,661.00
	Police	60-114	2017	Ford Utility Interceptor	Patrol SUV	\$ 27,885.00
	Police	60-115	2017	Ford Utility Interceptor	Patrol SUV	\$ 27,885.00
	Police	60-116	2017	Ford Utility Interceptor	Patrol SUV	\$ 27,885.00
	Police	60-35	2017	Ruz Speed Trailer	Trailer	\$ 15,000.00
	Police	60-117	2018	Ford Utility Interceptor	Patrol SUV	\$ 27,885.00
	Police	60-118	2018	Ford Utility Interceptor	Patrol SUV	\$ 27,885.00
	Police	60-119	2018	Ford Utility Interceptor	Patrol SUV	\$ 27,885.00
	Police	9	2009	Harley Davidson FLHTPI	Motorcycle	\$ 14,300.00
	Police	10	2009	Harley Davidson FLHTPI	Motorcycle	\$ 14,300.00
	Police	20	2000		Trailer	\$ 3,000.00
	Police	32	2005	Dodge Stratus	Passenger Auto	\$ 12,500.28
	Police	33	2008	Ford Fusion	Passenger Auto	\$ 15,354.00
	Police	34	2009	Ford Fusion	Passenger Auto	\$ 15,354.00
	Police	79	2012	Ford Explorer	Patrol SUV (Chief)	\$ 29,502.00
	Police	56	2004	Chevrolet Malibu	Passenger Auto	\$ 13,893.00
	Police	349	1995	Kustom Speed	Trailer	\$ 5,000.00
	Police	350	1997	Kustom Speed	Trailer (50%)	\$ 2,500.00
	Police		2010	Patrol Veh Equipment	10,000 x 12 veh	\$ 120,000.00
24.5	Police					
	Fire	70-103	2017	G4500 Chevrolet	Ambulance	\$ 177,390.00
	Fire	70-102	2015	G4500 Chevrolet	Ambulance	\$ 164,155.00
	Fire	70-550	2016	Spartan Metro Star	Pumper	\$ 425,951.00
	Fire	70-100	2013	Ford Expedition XL	Command SUV	\$ 40,000.00
	Fire	70-101	2013	Chevrolet 4500	Ambulance	\$ 164,155.00
	Fire	70-500	1999	Pierce Dash	Fire Truck	\$ 500,000.00
	Fire	70-501	1999	Pierce Contender	Fire Engine/Pumper	\$ 165,000.00
	Fire	70-503	1994	Viper	Trailer	\$ -
	Fire	70-504	2008	Spartan Metro Star	Fire Engine/Pumper	\$ 373,700.00
	Fire	70-505	2010	Ford Escape	SUV	\$ 18,410.00
	Fire	70-507	2011	Cargo King	Trailer	\$ 2,642.00

Total # of Veh	Dept	Unit #	YEAR	Vehicle Type		Purchase Price
	Fire	70-508	2010	Chevrolet Van	Ambulance	\$ 150,000.00
	Fire	70-515	2009	Chevrolet C4500	Ambulance	\$ 146,000.00
	Fire	70-525	2003	Ford F250	Pick-up	\$ 23,296.00
	Fire	70-526	2003	South west 2AXLE	Trailer	\$ 8,000.00
	Fire	70-527	2005	Ford F250	Pick-up	\$ 22,597.00
	Fire	70-540	2003	Mobile Concepts	Fire Safety House Trailer	\$ -
17	Fire					
	Motor Pool	213	2008	Ford	Van	\$ 13,620.00
	Motor Pool	100-100	2013	Ford F-150	Pick-up	\$ 17,509.00
2	Motor Pool					
135.5					Totals	\$ 5,800,469.96

GL NUMBER	DESCRIPTION	2017 ACTIVITY	2018 ADOPTED BUDGET	2018 PROJECTED ACTIVITY	2019 RECOMMENDED BUDGET
Fund 101 - GENERAL FUND					
ESTIMATED REVENUES					
Dept 000.000					
101-000.000-402.000	CURRENT PROPERTY TAXES	6,842,059	7,004,000	7,010,000	7,127,000
101-000.000-402.100	Payment in Lieu of Taxes	5,142	5,000	5,900	5,500
101-000.000-404.030	POLICE MILLAGE 98/04	990,182	1,013,000	1,015,000	1,031,000
101-000.000-405.050	FIRE MILLAGE - 98/04	1,043,118	1,067,000	1,070,000	1,086,000
101-000.000-405.080	POLICE/FIRE MILLAGE - 18		2,488,000	2,487,000	2,532,000
101-000.000-406.000	TRAILER PARK COLLECTIONS	249	200	200	200
101-000.000-409.000	Community Services Millage	107,349	109,500	110,000	111,500
101-000.000-412.000	DELINQUENT PROPERTY TAXES	5,177	5,000	15,000	5,000
101-000.000-428.000	STREET LIGHTS	345,857	345,000	347,000	350,000
101-000.000-441.000	LOCAL COMMUNITY STABILIZATION SHARE 1	25,933		29,585	25,000
101-000.000-445.000	TAX PENALTIES	11,329	10,000	12,000	11,000
101-000.000-447.000	TAX ADMINISTRATION FEE	876,640	855,000	875,000	875,000
101-000.000-451.000	BUILDING PERMITS	839,105	500,000	500,000	500,000
101-000.000-451.100	MECHANICAL PERMITS	97,739	90,000	90,000	95,000
101-000.000-451.200	ELECTRICAL PERMITS	93,333	68,000	75,000	75,000
101-000.000-451.300	PLUMBING PERMITS	62,143	55,000	55,000	60,000
101-000.000-451.400	MEP REGISTRATION FEES	4,590	5,000	5,000	5,000
101-000.000-452.000	WETLAND PERMITS	1,250	1,000		
101-000.000-453.000	Other Permits	35,117	32,000	35,000	35,000
101-000.000-453.500	MOBILE FOOD VENDOR PERMITS	1,740	1,000	1,000	1,000
101-000.000-506.100	GRANT REVENUE - FEDERAL	2,028		2,000	2,000
101-000.000-574.000	STATE REVENUE SHARING	3,392,949	3,200,000	3,200,000	3,300,000
101-000.000-575.000	LIQUOR TAX REFUND	30,498	30,000	30,000	30,000
101-000.000-576.000	OTHER INTRGOVTL REVENUE	78,690	65,000	80,000	80,000
101-000.000-576.100	State Grant Revenue	13,133			
101-000.000-576.200	METRO Act Fees	23,473	21,000	20,850	18,000
101-000.000-576.500	Local Revenue Sharing Agreements	169,228	170,000	235,500	235,000
101-000.000-604.000	FRANCHISE FEES - CABLE TV	120,000	120,000	120,000	120,000
101-000.000-605.000	FIRE INSPECTION CHARGES	7,350	8,000	5,000	5,000
101-000.000-607.000	SOR FEES	540	500	500	500
101-000.000-609.000	ANNUAL RENTAL INSPECTION FEES	89,530	105,000	90,000	83,000
101-000.000-609.010	RENTAL HOUSG REINSPECTION FEES	7,584	9,000	7,500	7,000
101-000.000-609.015	RENTAL REGISTRATION	32,500	45,000	25,000	25,000
101-000.000-609.016	Rental Registration Renewal	79,400	80,000	80,000	60,000
101-000.000-610.000	VENDOR FEES	540	500	500	500
101-000.000-624.000	PLANNING DEPARTMENT	19,220	25,000	29,000	27,000
101-000.000-625.000	PUBLIC WORKS SERVICES	1,050,000	1,050,000	1,050,000	1,050,000
101-000.000-627.000	CEMETERY REVENUE	22,525	20,000	22,000	21,000
101-000.000-628.000	COPIES	914	700	700	700
101-000.000-628.010	POLICE DESK REVENUE	3,135	2,000	3,000	3,000
101-000.000-628.020	FOIA REQUESTS - COPIES	2,099	2,000	1,000	1,000
101-000.000-628.500	ELECTRONIC COPIES	2,265	1,000	2,000	1,500
101-000.000-629.000	FRANCHISE FEES - BWL	164,640	162,000	162,000	162,000
101-000.000-638.500	RECREATION PROGRAM REV	8,917	20,000	10,000	15,000
101-000.000-638.501	Sporties for Shorties	9,586	8,000	12,000	12,000
101-000.000-638.502	Sand Volleyball	4,065	3,300	4,000	4,000
101-000.000-638.503	Adult Softball	11,563	13,000	12,000	12,000
101-000.000-638.505	Special Events	2,750			
101-000.000-638.506	ADULT SPORTS	6,380	5,000	5,000	5,000
101-000.000-638.510	RECREATION - BASEBALL	32,218	30,000	31,590	31,500
101-000.000-638.601	Oaks Soccer	43,698	35,000	43,000	43,000
101-000.000-638.602	Oaks Football	7,130	5,500	6,500	6,500
101-000.000-638.603	Oaks Misc	500		340	
101-000.000-638.700	Contract Programs	3,728	5,000	3,000	3,000
101-000.000-638.801	HYRA Basketball	19,268	13,000	17,000	17,000
101-000.000-638.802	HYRA T-BALL	3,180	3,000	3,200	3,200

101-000.000-638.803	HYRA Flag Football	4,973	5,000	5,000	4,500
101-000.000-638.804	HYRA Soccer	5,311	5,000	5,000	5,000
101-000.000-638.805	HYRA Misc	2,299		2,000	
101-000.000-638.950	WILLIAMSTON REC REVENUE	35,711	61,520	20,000	20,000
101-000.000-643.000	CEMETERY LOT SALES	7,500	15,000	20,000	15,000
101-000.000-647.000	SURPLUS PROP REV FROM ABANDONED VEH	229			
101-000.000-647.010	SURPLUS PROPERTY	2,274		345	
101-000.000-650.000	RECYCLING REVENUE	5,796	3,000	10,000	8,000
101-000.000-650.500	SPONSOR REVENUE	1,400	2,000	1,600	1,500
101-000.000-656.000	PARKING TICKETS	10,865	12,000	6,000	7,500
101-000.000-657.000	ORDINANCE FINES	4,275	500	4,000	2,000
101-000.000-657.010	FINES-UTC ENFORCEMENT	64,488	75,000	65,000	65,000
101-000.000-657.020	FINES-RETAIL FRAUD ORDINANCE	32,700	35,000	20,000	25,000
101-000.000-657.030	POLICE SERVICES-WILLIAMSTOWN TWP	229,333	230,000	230,000	235,000
101-000.000-658.000	FALSE ALARM FEES	10,625	8,000	8,000	8,000
101-000.000-660.000	COURT RESTITUTION	20,070	15,000	16,000	15,000
101-000.000-660.500	TCPS REVENUE SHARING	843	400	900	500
101-000.000-665.000	INTEREST	122,692	50,000	175,000	100,000
101-000.000-665.060	INTEREST - LOAN REPAYMENTS	5,485	4,485	4,485	4,485
101-000.000-665.200	Unrealized invest gain/loss	(10,550)			
101-000.000-666.020	DIVIDEND - PROPERTY AND LIABILITY INS.	3,488	3,400	4,125	4,000
101-000.000-667.200	Rent-School Street	6,960	6,960	6,960	6,960
101-000.000-667.400	Cell Tower Land Lease		25,000		
101-000.000-671.000	MISCELLANEOUS	2,882	2,000	2,000	2,000
101-000.000-675.190	DONATION - 175TH	16,205			
101-000.000-675.195	DONATION - GUS MACKER	29,527			
101-000.000-676.000	REIMBURSEMENTS	75,380	20,000	75,000	40,000
101-000.000-676.020	REIMBURSEMENTS-POLICE	8,159	5,000	5,000	5,000
101-000.000-676.030	REIMBURSEMENTS-FIRE	4,188	8,000	1,300	1,000
101-000.000-677.000	AMBULANCE FEE COLLECTIONS	1,204,150	1,350,000	1,350,000	1,350,000
101-000.000-678.000	REIMBURSEMENTS-CROSSING GUARDS	11,151	10,000	11,505	11,000
101-000.000-679.000	REIMBURSEMENTS-ELECTIONS	9,033	15,000		
101-000.000-680.000	REIMBURSEMENTS-SCHOOL SECURITY	12,386	13,000	10,000	10,000
101-000.000-697.000	INSURANCE RECOVERIES	42,717			
Totals for dept 000.000 -		18,835,821	20,891,465	21,111,085	21,261,045
TOTAL ESTIMATED REVENUES		18,835,821	20,891,465	21,111,085	21,261,045

APPROPRIATIONS

Dept 100.101 - TOWNSHIP BOARD					
101-100.101-701.000	SALARIES	62,372	62,050	62,050	63,300
101-100.101-714.000	FICA	4,316	4,800	4,750	4,845
101-100.101-718.000	WORKERS COMPENSATION	146	250	140	155
101-100.101-728.000	OPERATING SUPPLIES	489	300	500	500
101-100.101-821.000	PROFESSIONAL SERVICES	125	2,000	2,000	2,000
101-100.101-822.010	EMPLOYEE RECOGNITION	1,257	2,000	2,000	2,000
101-100.101-825.000	PROFESSIONAL CONFERENCES/DUES	3,128	7,000	7,000	7,000
101-100.101-851.000	COMMUNICATIONS	984	3,000	1,000	2,000
101-100.101-870.000	MILEAGE		500	500	500
Totals for dept 100.101 - TOWNSHIP BOARD		72,817	81,900	79,940	82,300

Dept 170.173 - ADMINISTRATIVE SERVICES					
101-170.173-708.000	PCOR FEDERAL FEE	684	700	745	820
101-170.173-714.000	FICA	1,471	1,500	1,500	1,500
101-170.173-715.000	HEALTH INSURANCE	150	9,000	5,000	10,000
101-170.173-715.100	RETIREE HEALTH INS - OPEB	295,649	400,000	450,000	450,000
101-170.173-717.000	PENSION	398,124	300,000	300,000	200,000
101-170.173-724.000	UNEMPLOYMENT COMPENSATION	2,497	4,000	4,000	4,000
101-170.173-728.000	OPERATING SUPPLIES	18,466	20,000	20,000	20,000
101-170.173-730.000	POSTAGE	57,977	70,000	24,000	36,000
101-170.173-808.000	LEGAL FEES	155,091	100,000	150,000	150,000
101-170.173-808.100	LEGAL FEES - UTC	87,359	85,000	85,000	85,000
101-170.173-808.200	LEGAL FEES - LABOR RELATIONS	61,366	30,000	50,000	50,000
101-170.173-810.000	ADVERTISING	10,414	12,000	10,000	10,000
101-170.173-812.000	INSURANCE	92,251	140,000	94,000	95,000
101-170.173-820.000	CONTRACTUAL SERVICES	8,778	8,000	9,000	10,000
101-170.173-836.000	AMBULANCE BILLING	79,872	75,000	80,000	85,000
101-170.173-920.000	UTILITIES-ELECTRIC/GAS/WATER	222,499	220,000	220,000	225,000
101-170.173-921.000	UTILITIES-TELEPHONE & DATA SERVICES	135,973	150,000	150,000	160,000
101-170.173-921.500	UTILITIES-CELL PHONE REIMB	19,653	19,000	20,000	20,000
101-170.173-922.000	UTILITIES-STREET LIGHTS	340,629	300,000	345,000	350,000
101-170.173-936.000	EQUIPMENT MAINTENANCE	33,715	30,000	30,000	30,000
101-170.173-955.000	MISCELLANEOUS	19			
101-170.173-965.000	Property Taxes	23	50	65	100
Totals for dept 170.173 - ADMINISTRATIVE SERVICES		2,022,660	1,974,250	2,048,310	1,992,420

Dept 170.191 - ELECTIONS					
101-170.191-701.080	SALARIES - TEMPORARY	18,357	10,000	10,000	20,000
101-170.191-701.120	SALARIES-MAY ELECTION	4,235			
101-170.191-701.130	SALARIES-AUGUST PRIMARY	16,791	32,000	32,000	25,500
101-170.191-701.140	SALARIES-NOVEMBER ELECTION	15,710	43,000	43,000	25,500
101-170.191-701.150	SALARIES-PRESIDENTIAL PRIMARY	(10)			
101-170.191-706.000	OVERTIME	7,813	4,500	4,500	9,600
101-170.191-714.000	FICA	2,067	2,000	2,000	6,175
101-170.191-715.000	HEALTH INSURANCE	105			
101-170.191-717.000	PENSION	2,030	1,500	1,500	1,700
101-170.191-717.500	VantageCare				195
101-170.191-728.000	OPERATING SUPPLIES	1,364	3,000	3,000	3,000
101-170.191-728.001	SUPPLIES - MAY ELECTION	606			
101-170.191-728.002	Supplies-Aug Election	2,844	1,900	5,500	5,000
101-170.191-728.003	Supplies-Nov Election	1,053	2,500	2,500	5,000
101-170.191-730.001	Postage- May Election	900			
101-170.191-730.002	Postage-Aug Election	1,000	2,500	2,500	5,000
101-170.191-730.003	Postage-Nov Elec	774	3,500	3,500	7,000
101-170.191-730.004	Postage Pres Elec	(23)			
101-170.191-733.000	ELEC COSTS-COUNTY	6,291	15,000	15,000	10,000
101-170.191-820.000	CONTRACTUAL SERVICES	2,858	3,000	3,000	3,000
101-170.191-825.000	PROFESSIONAL CONFERENCES/DUES	605	1,000	1,000	1,000
101-170.191-826.000	COMPUTER SERVICES/SUPPLIES	11,754	5,700	5,700	5,000
101-170.191-870.000	MILEAGE	232	600	600	600
101-170.191-936.000	EQUIPMENT MAINTENANCE	1,905	750	750	750
101-170.191-980.000	OFFICE EQUIPMENT & FURNITURE	287	500	500	500
Totals for dept 170.191 - ELECTIONS		99,548	132,950	136,550	134,520

Dept 170.201 - ACCOUNTING					
101-170.201-701.000	SALARIES	216,048	228,000	244,000	255,500
101-170.201-702.000	SICK LEAVE INCENTIVE PAY	858	820	820	830
101-170.201-709.000	ICMA CONTRIBUTION	250	250	250	250
101-170.201-710.000	LONGEVITY	960	960	960	1,280
101-170.201-714.000	FICA	16,435	17,800	17,900	19,725
101-170.201-715.000	HEALTH INSURANCE	38,347	52,000	52,000	61,000
101-170.201-716.000	LIFE/DISABILITY INSURANCE	1,296	1,400	1,100	1,400
101-170.201-717.000	PENSION	68,741	31,500	31,500	31,750
101-170.201-717.500	VantageCare	4,281	4,500	4,500	4,650
101-170.201-718.000	WORKERS COMPENSATION	974	1,100	1,000	1,200
101-170.201-728.000	OPERATING SUPPLIES	8,368	8,000	10,400	12,000
101-170.201-730.000	POSTAGE	12,659	22,000	22,000	23,000
101-170.201-807.000	AUDIT	38,813	41,000	24,250	28,000
101-170.201-821.000	PROFESSIONAL SERVICES	2,914	3,000	3,410	3,500
101-170.201-825.000	PROFESSIONAL CONFERENCES/DUES	1,827	3,000	3,000	3,000
101-170.201-870.000	MILEAGE	158	160	160	170
101-170.201-936.000	EQUIPMENT MAINTENANCE			100	
101-170.201-980.000	OFFICE EQUIPMENT & FURNITURE		500	610	750
Totals for dept 170.201 - ACCOUNTING		412,929	415,990	417,960	448,005

Dept 170.209 - ASSESSING					
101-170.209-701.000	SALARIES	157,175	159,000	165,000	159,000
101-170.209-701.080	SALARIES - TEMPORARY	6,088	6,000	10,000	6,600
101-170.209-702.000	SICK LEAVE INCENTIVE PAY		900		
101-170.209-704.000	BOARD OF REVIEW	2,536	3,245	2,600	3,245
101-170.209-706.000	OVERTIME	132		120	
101-170.209-709.000	ICMA CONTRIBUTION	500	500	500	500
101-170.209-710.000	LONGEVITY	2,240	2,240	2,560	640
101-170.209-714.000	FICA	13,473	13,100	13,100	13,000
101-170.209-715.000	HEALTH INSURANCE	21,799	21,000	29,500	55,600
101-170.209-715.010	FLEXIBLE BENEFIT	9,000	9,000	4,500	
101-170.209-716.000	LIFE/DISABILITY INSURANCE	948	955	900	935
101-170.209-717.000	PENSION	29,182	18,000	17,500	16,500
101-170.209-717.500	VantageCare	3,105	3,150	3,100	3,150
101-170.209-718.000	WORKERS COMPENSATION	1,455	1,400	1,000	1,275
101-170.209-725.000	TEMPORARY HELP			600	
101-170.209-728.000	OPERATING SUPPLIES	3,651	3,900	5,000	5,000
101-170.209-819.000	TRAINING	1,760	925	925	1,850
101-170.209-820.000	CONTRACTUAL SERVICES	69,619	65,000	71,500	73,000
101-170.209-821.000	PROFESSIONAL SERVICES	19,300	25,500	5,000	28,500
101-170.209-825.000	PROFESSIONAL CONFERENCES/DUES	150	530	500	530
101-170.209-826.000	COMPUTER SERVICES/SUPPLIES		300	300	300
101-170.209-870.000	MILEAGE	60	350	200	300
101-170.209-942.000	EQUIPMENT RENTAL	3,750	3,750	3,750	
101-170.209-980.000	OFFICE EQUIPMENT & FURNITURE				600
Totals for dept 170.209 - ASSESSING		345,923	338,745	338,155	370,525

Dept 170.215 - CLERK					
101-170.215-701.000	SALARIES	216,359	202,000	193,000	201,200
101-170.215-702.000	SICK LEAVE INCENTIVE PAY	395			
101-170.215-706.000	OVERTIME	332	5,000	500	1,000
101-170.215-709.000	ICMA CONTRIBUTION	500	500	500	500
101-170.215-710.000	LONGEVITY	2,336	960		
101-170.215-714.000	FICA	15,566	16,000	15,700	15,500
101-170.215-715.000	HEALTH INSURANCE	23,634	29,000	35,600	37,400
101-170.215-715.010	FLEXIBLE BENEFIT	3,375	4,500		
101-170.215-716.000	LIFE/DISABILITY INSURANCE	1,164	1,200	1,200	1,200
101-170.215-717.000	PENSION	36,948	28,800	20,000	20,750
101-170.215-717.500	VantageCare	3,808	4,000	4,000	4,000
101-170.215-718.000	WORKERS COMPENSATION	930	1,000	700	920
101-170.215-728.000	OPERATING SUPPLIES	125	1,000	1,000	1,000
101-170.215-750.000	PUBLICATIONS	411	450	450	450
101-170.215-820.000	CONTRACTUAL SERVICES	2,738	4,000	4,000	3,000
101-170.215-825.000	PROFESSIONAL CONFERENCES/DUES	1,358	3,000	3,000	3,000
101-170.215-826.000	COMPUTER SERVICES/SUPPLIES	556	1,000	1,000	1,500
101-170.215-870.000	MILEAGE	442	1,000	500	500
101-170.215-880.000	COMMUNITY PROMOTION		250		
101-170.215-980.000	OFFICE EQUIPMENT & FURNITURE		500	500	500
Totals for dept 170.215 - CLERK		310,977	304,160	281,650	292,420
Dept 170.226 - ADMIN & HUMAN RESOURCES					
101-170.226-701.000	SALARIES	316,398	322,000	330,200	350,000
101-170.226-702.000	SICK LEAVE INCENTIVE PAY	1,070	1,100	1,100	1,220
101-170.226-706.000	OVERTIME	564	500	500	500
101-170.226-709.000	ICMA CONTRIBUTION	2,479	2,500	2,520	2,600
101-170.226-710.000	LONGEVITY	343	640	640	1,280
101-170.226-714.000	FICA	25,345	25,000	26,300	27,150
101-170.226-715.000	HEALTH INSURANCE	28,209	41,500	41,500	45,000
101-170.226-715.010	FLEXIBLE BENEFIT	9,000	9,000	9,000	9,000
101-170.226-716.000	LIFE/DISABILITY INSURANCE	2,743	2,900	2,900	3,000
101-170.226-717.000	PENSION	30,581	31,000	32,000	35,400
101-170.226-717.500	VantageCare	6,245	6,300	6,350	6,625
101-170.226-718.000	WORKERS COMPENSATION	1,326	1,500	1,500	1,600
101-170.226-723.000	AUTO ALLOWANCE	9,657	9,700	9,700	9,700
101-170.226-728.000	OPERATING SUPPLIES	20			
101-170.226-809.000	ACTUARIAL SERVICES	6,500	9,000	23,200	12,000
101-170.226-814.000	MEETING EXPENSE	3,422	5,000	5,000	5,000
101-170.226-820.000	CONTRACTUAL SERVICES	1,900	4,000	4,000	4,000
101-170.226-822.010	EMPLOYEE RECOGNITION	1,270	2,200	2,200	2,500
101-170.226-822.020	INTERVIEW/HIRING EXPENSES	1,820	4,000	4,000	4,000
101-170.226-825.000	PROFESSIONAL CONFERENCES/DUES	4,186	5,000	10,000	11,500
101-170.226-835.000	PHYSICALS	19,731	25,000	25,000	25,000
101-170.226-835.010	EMPLOYEE WELLNESS PROGRAM	5,000	5,000	5,000	5,000
101-170.226-870.000	MILEAGE	162	100	100	150
101-170.226-942.000	EQUIPMENT RENTAL	1,500	1,500	1,500	4,255
Totals for dept 170.226 - ADMIN & HUMAN RESOURCES		479,471	514,440	544,210	566,480

Dept 170.230 - INFORMATION TECHNOLOGY					
101-170.230-701.000	SALARIES	238,617	246,500	207,000	220,150
101-170.230-702.000	SICK LEAVE INCENTIVE PAY	1,764	1,900	1,800	1,800
101-170.230-706.000	OVERTIME			100	
101-170.230-709.000	ICMA CONTRIBUTION	1,000	1,000	500	850
101-170.230-710.000	LONGEVITY	1,280	1,280	1,280	1,280
101-170.230-714.000	FICA	18,235	19,250	15,300	17,100
101-170.230-715.000	HEALTH INSURANCE	26,901	53,500	45,000	55,750
101-170.230-715.010	FLEXIBLE BENEFIT	4,500	4,500		1,800
101-170.230-716.000	LIFE/DISABILITY INSURANCE	1,421	1,500	1,500	1,290
101-170.230-717.000	PENSION	20,012	21,000	17,000	21,525
101-170.230-717.500	VantageCare	4,709	4,900	4,900	4,310
101-170.230-718.000	WORKERS COMPENSATION	1,147	1,200	1,000	1,010
101-170.230-728.000	OPERATING SUPPLIES		100		100
101-170.230-819.000	TRAINING	8,950	5,000	4,500	5,000
101-170.230-820.000	CONTRACTUAL SERVICES	379	7,500	16,000	7,500
101-170.230-821.000	PROFESSIONAL SERVICES	10,266	22,000	19,300	12,500
101-170.230-825.000	PROFESSIONAL CONFERENCES/DUES		1,000		1,000
101-170.230-826.000	COMPUTER SERVICES/SUPPLIES	26,573	21,000	14,000	14,000
101-170.230-826.010	Existing Software License Agreements	159,659	161,900	175,000	178,500
101-170.230-826.020	Existing Hardware Licenses	8,244	10,000	9,000	10,000
101-170.230-826.030	DATA SERVICES				40,000
101-170.230-978.000	SOFTWARE	13,133			
Totals for dept 170.230 - INFORMATION TECHNOLOGY		546,790	585,030	533,180	595,465
Dept 170.253 - TREASURER					
101-170.253-701.000	SALARIES	154,633	156,000	152,500	156,200
101-170.253-702.000	SICK LEAVE INCENTIVE PAY	1,011	1,000	980	980
101-170.253-706.000	OVERTIME	1,355	750	1,500	1,500
101-170.253-709.000	ICMA CONTRIBUTION	500	500	500	500
101-170.253-710.000	LONGEVITY	1,280	1,280	1,280	1,280
101-170.253-714.000	FICA	11,670	12,100	12,100	12,215
101-170.253-715.000	HEALTH INSURANCE	31,295	41,000	41,000	42,900
101-170.253-716.000	LIFE/DISABILITY INSURANCE	877	1,000	1,000	1,000
101-170.253-717.000	PENSION	41,347	20,700	19,000	18,525
101-170.253-717.500	VantageCare	3,068	3,100	3,100	3,100
101-170.253-718.000	WORKERS COMPENSATION	510	750	500	575
101-170.253-728.000	OPERATING SUPPLIES	34	100	100	100
101-170.253-730.000	POSTAGE			10,200	10,300
101-170.253-750.000	PUBLICATIONS	432	350	350	350
101-170.253-808.000	LEGAL FEES		250		275
101-170.253-825.000	PROFESSIONAL CONFERENCES/DUES	2,306	3,500	3,500	3,500
101-170.253-870.000	MILEAGE	38	500	500	500
101-170.253-900.000	PRINTING/PUBLISHING	4,526	5,800	5,800	5,900
101-170.253-955.000	MISCELLANEOUS	210	400	400	400
101-170.253-980.000	OFFICE EQUIPMENT & FURNITURE	110	1,000	500	500
Totals for dept 170.253 - TREASURER		255,202	250,080	254,810	260,600
Dept 170.260 - WATERSHED MANAGEMENT					
101-170.260-820.000	CONTRACTUAL SERVICES	14,535	25,000	25,000	32,300
101-170.260-842.000	DRAINS AT LARGE	85,518	86,000	68,150	80,000
101-170.260-842.500	CHAPTER 20 DRAINS	66,306	70,000	37,150	70,000
101-170.260-843.500	SPECIAL PROJECT DRAINS - PRINCIPAL	271,035	272,000	271,035	271,035
101-170.260-843.501	SPECIAL PROJECT DRAINS - INTEREST	88,498	88,500	81,865	72,865
Totals for dept 170.260 - WATERSHED MANAGEMENT		525,892	541,500	483,200	526,200

Dept 170.268 - BUILDING MAINTENANCE					
101-170.268-701.000	SALARIES	61,490	63,000	63,000	64,500
101-170.268-702.000	SICK LEAVE INCENTIVE PAY	215	250	220	220
101-170.268-706.000	OVERTIME	1,695	1,500	1,500	1,500
101-170.268-709.000	ICMA CONTRIBUTION	288	300	290	290
101-170.268-710.000	LONGEVITY	1,424	1,500	1,425	1,475
101-170.268-714.000	FICA	5,208	5,200	5,000	5,200
101-170.268-715.000	HEALTH INSURANCE	8,871	9,100	9,100	9,600
101-170.268-716.000	LIFE/DISABILITY INSURANCE	380	380	380	380
101-170.268-717.000	PENSION	183,657	22,000	22,000	7,800
101-170.268-717.500	VantageCare	210	220	220	220
101-170.268-718.000	WORKERS COMPENSATION	2,217	2,500	1,700	2,560
101-170.268-727.000	LICENSES	2,301	1,200	1,200	1,550
101-170.268-728.000	OPERATING SUPPLIES	10,455	12,000	11,000	11,500
101-170.268-760.000	UNIFORMS	54	275	275	275
101-170.268-761.000	CLOTHING ALLOWANCE	1,232	750	750	750
101-170.268-819.000	TRAINING	308	750	750	750
101-170.268-820.000	CONTRACTUAL SERVICES	181,761	190,000	190,000	200,000
101-170.268-821.000	PROFESSIONAL SERVICES	1,105	6,000	6,000	
101-170.268-825.000	PROFESSIONAL CONFERENCES/DUES		300	300	300
101-170.268-827.000	RADIO MAINTENANCE	161	130	130	130
101-170.268-828.000	SOLID WASTE CONTAINER SERVICES	8,357	8,500	8,500	8,500
101-170.268-930.000	BUILDING REPAIRS	95,065	77,800	77,800	62,800
101-170.268-937.000	BUILDING MAINTENANCE	71,352	45,000	45,000	45,000
101-170.268-942.000	EQUIPMENT RENTAL	5,025	5,025	5,025	13,270
101-170.268-979.000	MACHINERY AND EQUIPMENT		450	450	450
Totals for dept 170.268 - BUILDING MAINTENANCE		642,831	454,130	452,015	439,020

Dept 170.269 - Grounds Maintenance					
101-170.269-701.000	SALARIES	60,688	63,000	63,000	63,900
101-170.269-701.080	SALARIES - TEMPORARY	8,161	10,640	5,000	12,000
101-170.269-702.000	SICK LEAVE INCENTIVE PAY	215	220	220	220
101-170.269-706.000	OVERTIME	4,257	7,000	7,000	7,000
101-170.269-709.000	ICMA CONTRIBUTION	288	620	620	620
101-170.269-710.000	LONGEVITY	464	1,500	1,500	1,500
101-170.269-714.000	FICA	5,801	6,400	6,400	6,650
101-170.269-715.000	HEALTH INSURANCE	17,058	21,500	21,500	22,500
101-170.269-716.000	LIFE/DISABILITY INSURANCE	324	375	375	380
101-170.269-717.000	PENSION	179,591	23,000	23,000	8,000
101-170.269-717.500	VantageCare	1,284	1,300	1,300	1,300
101-170.269-718.000	WORKERS COMPENSATION	2,033	2,300	2,300	2,375
101-170.269-727.000	LICENSES	3,653	2,000	2,000	2,000
101-170.269-728.000	OPERATING SUPPLIES	8,168	10,000	10,000	10,000
101-170.269-760.000	UNIFORMS	354	400	400	400
101-170.269-761.000	CLOTHING ALLOWANCE	1,232	750	750	750
101-170.269-819.000	TRAINING	416	500	500	500
101-170.269-820.000	CONTRACTUAL SERVICES	3,640	15,000	15,000	15,000
101-170.269-825.000	PROFESSIONAL CONFERENCES/DUES		500	500	500
101-170.269-827.000	RADIO MAINTENANCE	65	100	100	100
101-170.269-934.000	GROUNDS MAINTENANCE	2,690	7,500	7,500	7,500
101-170.269-936.000	EQUIPMENT MAINTENANCE	307	650	650	650
101-170.269-942.000	EQUIPMENT RENTAL	42,000	48,000	48,000	52,795
101-170.269-979.000	MACHINERY AND EQUIPMENT	913	1,800	1,800	1,500
Totals for dept 170.269 - Grounds Maintenance		343,602	225,055	219,415	218,140

Dept 170.276 - CEMETERY

101-170.276-701.000	SALARIES	10,501	10,800	10,800	11,000
101-170.276-701.080	SALARIES - TEMPORARY	12,200	11,400	11,400	13,200
101-170.276-702.000	SICK LEAVE INCENTIVE PAY	215	205	205	210
101-170.276-706.000	OVERTIME	58	600	800	800
101-170.276-709.000	ICMA CONTRIBUTION	38	40	40	40
101-170.276-710.000	LONGEVITY	144	210	210	200
101-170.276-714.000	FICA	1,733	1,800	1,800	1,950
101-170.276-715.000	HEALTH INSURANCE	2,113	2,100	2,100	2,300
101-170.276-716.000	LIFE/DISABILITY INSURANCE	55	65	65	65
101-170.276-717.000	PENSION	172,868	13,800	13,800	1,700
101-170.276-717.500	VantageCare	210	225	225	235
101-170.276-718.000	WORKERS COMPENSATION	410	460	460	500
101-170.276-728.000	OPERATING SUPPLIES	2,839	3,000	3,000	3,000
101-170.276-760.000	UNIFORMS		100	100	100
101-170.276-820.000	CONTRACTUAL SERVICES		1,500		800
101-170.276-880.000	COMMUNITY PROMOTION	388	750	750	750
101-170.276-930.000	BUILDING REPAIRS		1,250	1,250	1,000
101-170.276-942.000	EQUIPMENT RENTAL	9,450	9,450	9,450	10,360
101-170.276-974.000	CONSTRUCTION/IMPROVEMENTS	24,665	52,000	52,000	23,000
101-170.276-979.000	MACHINERY AND EQUIPMENT				7,000
101-170.276-980.000	OFFICE EQUIPMENT & FURNITURE		1,500	1,500	
Totals for dept 170.276 - CEMETERY		237,887	111,255	109,955	78,210

Dept 170.277 - RECYCLING CENTER

101-170.277-701.000	SALARIES	28,674	32,000	30,500	31,900
101-170.277-714.000	FICA	2,172	2,500	2,350	2,450
101-170.277-715.000	HEALTH INSURANCE	13,342	13,900	14,200	15,100
101-170.277-716.000	LIFE/DISABILITY INSURANCE	183	200	200	200
101-170.277-717.000	PENSION	2,437	2,800	2,800	3,125
101-170.277-717.500	VantageCare	574	650	650	650
101-170.277-718.000	WORKERS COMPENSATION	313	310	250	290
101-170.277-820.000	CONTRACTUAL SERVICES	24,000	24,000	24,000	24,000
101-170.277-870.000	MILEAGE	160	175	175	175
101-170.277-880.000	COMMUNITY PROMOTION	3,123	2,000	2,000	2,000
101-170.277-888.000	RECYCLING	98	100	100	100
101-170.277-888.500	RECYCLING-SPECIAL PROJECTS	14,863	10,000	10,000	10,000
Totals for dept 170.277 - RECYCLING CENTER		89,939	88,635	87,225	89,990

Dept 300.301 - POLICE				
101-300.301-701.000	SALARIES	2,351,486	2,590,000	2,590,000
101-300.301-701.040	SALARIES-RECORD DIVISION	223,636	235,000	220,000
101-300.301-701.050	SALARIES-CROSSING GUARDS	27,295	29,000	29,000
101-300.301-701.170	SALARIES-CADETS	81,506	95,000	95,000
101-300.301-702.000	SICK LEAVE INCENTIVE PAY	21,119	24,400	24,400
101-300.301-702.010	HOLIDAY PAYOUT	74,796	90,800	90,800
101-300.301-706.000	OVERTIME	105,059	85,000	85,000
101-300.301-706.010	OVERTIME-COURT HEARINGS	8,786	10,000	10,000
101-300.301-706.030	OVERTIME-RECORDS DIVISION	52	500	505
101-300.301-706.040	OVERTIME-SCHOOL SECURITY	18,760	13,000	15,000
101-300.301-706.050	OVERTIME-CANINE UNIT		2,500	1,000
101-300.301-706.060	OVERTIME-TRAINING	16,406	17,000	17,000
101-300.301-706.070	OVERTIME-HOLIDAY	32,203	30,000	30,000
101-300.301-706.300	OVERTIME-GRANT	(4,511)		
101-300.301-709.000	ICMA CONTRIBUTION	500	500	500
101-300.301-710.000	LONGEVITY	32,662	35,000	35,000
101-300.301-714.000	FICA	231,125	255,000	255,000
101-300.301-715.000	HEALTH INSURANCE	463,847	453,000	486,900
101-300.301-715.010	FLEXIBLE BENEFIT	65,625	81,000	81,000
101-300.301-716.000	LIFE/DISABILITY INSURANCE	15,295	16,500	15,000
101-300.301-717.000	PENSION	844,862	1,622,000	1,622,000
101-300.301-717.500	VantageCare	6,103	6,350	6,350
101-300.301-718.000	WORKERS COMPENSATION	76,170	86,500	80,000
101-300.301-720.000	PHYSICAL FITNESS AWARDS	7,700	8,000	8,000
101-300.301-728.000	OPERATING SUPPLIES	15,363	18,000	18,000
101-300.301-728.020	OPERATING SUPPLIES-BREATHALYZE		500	500
101-300.301-728.040	OPERATING SUPPLIES-CANINE UNIT	1,643	5,000	2,500
101-300.301-728.050	OPERATING SUPPLIES-CRIME PREV.	2,812	3,000	3,000
101-300.301-728.070	OPERATING SUPPLIES-DARE PROG.	2,993	3,000	3,000
101-300.301-728.140	OPERATING SUPPLIES-WATCH SIGNS		500	500
101-300.301-728.300	Operating Costs - Spec Resp Team	589	2,500	2,500
101-300.301-739.000	AMMUNITION	14,368	16,000	16,000
101-300.301-750.000	PUBLICATIONS	100	500	500
101-300.301-760.000	UNIFORMS	20,015	18,500	20,000
101-300.301-761.000	CLOTHING ALLOWANCE	2,925	4,000	3,500
101-300.301-762.000	UNIFORM CLEANING	12,545	12,000	12,500
101-300.301-764.000	SHOES AND BOOTS	4,644	4,500	4,500
101-300.301-808.000	LEGAL FEES			20,000
101-300.301-811.000	ACCREDITATION STUDY		2,700	2,700
101-300.301-820.000	CONTRACTUAL SERVICES			31,500
101-300.301-820.035	TOWING SERVICES	507	1,500	1,500
101-300.301-820.040	911 OPERATION	9,000	14,000	13,900
101-300.301-820.060	PRINTING CONTRACT	4,864	5,000	5,000
101-300.301-820.065	Record Shredding and Storage	203	400	400
101-300.301-825.000	PROFESSIONAL CONFERENCES/DUES	3,940	5,500	5,500
101-300.301-827.000	RADIO MAINTENANCE	12,436	15,000	15,000
101-300.301-831.000	TRAINING	18,167	19,000	19,000
101-300.301-851.000	COMMUNICATIONS	1,608	1,600	1,600
101-300.301-870.000	MILEAGE	1,098	1,200	1,200
101-300.301-936.000	EQUIPMENT MAINTENANCE		3,000	3,000
101-300.301-942.000	EQUIPMENT RENTAL	288,750	321,000	321,000
101-300.301-956.060	BICYCLE PATROL FUND*	155	400	400
101-300.301-979.000	MACHINERY AND EQUIPMENT	11,963	17,950	17,950
Totals for dept 300.301 - POLICE		5,131,170	6,282,300	6,344,105
				2,602,000
				190,000
				29,000
				100,000
				17,200
				99,250
				90,000
				10,000
				700
				15,000
				1,000
				17,000
				30,000
				500
				30,000
				248,000
				506,000
				75,000
				16,000
				1,728,900
				5,400
				84,400
				8,000
				18,000
				500
				2,500
				3,000
				3,000
				500
				2,500
				16,000
				500
				27,000
				3,500
				12,500
				4,500
				2,700
				31,500
				1,500
				14,500
				5,000
				400
				5,500
				15,000
				19,000
				1,600
				1,200
				3,000
				292,460
				400
				14,895

Dept 300.336 - FIRE DEPARTMENT					
101-300.336-701.000	SALARIES	2,025,301	2,100,000	2,090,000	2,150,000
101-300.336-701.060	SALARIES-PART TIME FIREFIGHTRS	43,872	50,000	20,000	50,000
101-300.336-701.070	SALARIES-ACTING PAY	18,313	37,000	21,000	30,000
101-300.336-702.000	SICK LEAVE INCENTIVE PAY	12,023	18,000	16,000	12,800
101-300.336-702.010	HOLIDAY PAYOUT	78,591	89,000	89,000	94,000
101-300.336-706.000	OVERTIME	108,129	60,000	87,500	60,000
101-300.336-706.060	OVERTIME-TRAINING		25,000	25,000	25,000
101-300.336-709.000	ICMA CONTRIBUTION	250	250		
101-300.336-710.000	LONGEVITY	26,126	27,900	27,900	28,800
101-300.336-714.000	FICA	181,807	198,000	195,000	203,100
101-300.336-715.000	HEALTH INSURANCE	421,122	450,000	472,000	480,000
101-300.336-715.010	FLEXIBLE BENEFIT	52,125	45,000	51,000	45,000
101-300.336-716.000	LIFE/DISABILITY INSURANCE	12,112	13,200	10,300	13,650
101-300.336-717.000	PENSION	1,128,082	2,000,000	2,000,000	2,027,250
101-300.336-717.500	VantageCare	2,876	2,900	2,900	2,750
101-300.336-718.000	WORKERS COMPENSATION	95,039	107,000	80,000	110,500
101-300.336-720.000	PHYSICAL FITNESS AWARDS	15,500	17,000	17,000	17,000
101-300.336-721.000	FOOD ALLOWANCE	29,529	19,200	19,200	19,200
101-300.336-722.000	PARAMEDIC INCENTIVE PAY	1,839			
101-300.336-723.000	AUTO ALLOWANCE	6,857	7,200	600	
101-300.336-726.000	SPECIAL EQUIPMENT	70,097	15,000	15,000	25,000
101-300.336-728.000	OPERATING SUPPLIES	11,547	12,500	12,500	12,500
101-300.336-728.090	OPERATING SUPPLIES-AMBULANCE	78,468	80,000	80,000	80,000
101-300.336-732.000	HAZMAT	2,472	5,100	5,100	5,100
101-300.336-750.000	PUBLICATIONS	373	1,200		1,200
101-300.336-760.000	UNIFORMS	24,805	10,000	10,000	10,000
101-300.336-761.000	CLOTHING ALLOWANCE	500	500		
101-300.336-762.000	UNIFORM CLEANING	2,294	4,000	4,000	4,000
101-300.336-764.000	SHOES AND BOOTS	9,425	5,950	5,950	5,950
101-300.336-820.000	CONTRACTUAL SERVICES	12,103	15,000	69,600	15,000
101-300.336-823.000	EMERGENCY MEDICAL TRAINING	4,526	5,000	5,000	5,000
101-300.336-825.000	PROFESSIONAL CONFERENCES/DUES	2,360	4,500	2,500	2,500
101-300.336-827.000	RADIO MAINTENANCE	11,988	15,000	15,000	15,000
101-300.336-831.000	TRAINING	16,147	18,000	18,000	18,000
101-300.336-851.000	COMMUNICATIONS		100	100	500
101-300.336-870.000	MILEAGE			50	
101-300.336-880.000	COMMUNITY PROMOTION	4,317	5,000	5,000	5,000
101-300.336-936.000	EQUIPMENT MAINTENANCE	9,504	10,000	10,000	10,000
101-300.336-942.000	EQUIPMENT RENTAL	281,250	318,000	318,000	242,905
101-300.336-979.000	MACHINERY AND EQUIPMENT	8,797	25,000	45,000	35,000
101-300.336-980.000	OFFICE EQUIPMENT & FURNITURE				500
Totals for dept 300.336 - FIRE DEPARTMENT		4,810,466	5,816,500	5,845,200	5,862,205

Dept 300.371 - DEV. CONTROL-BUILDING DIVISION					
101-300.371-701.000	SALARIES	329,427	351,000	335,000	377,000
101-300.371-701.080	SALARIES - TEMPORARY	3,983	6,000	5,000	6,000
101-300.371-702.000	SICK LEAVE INCENTIVE PAY	1,352	1,700	1,400	1,500
101-300.371-706.000	OVERTIME	103		100	
101-300.371-709.000	ICMA CONTRIBUTION	563	820	320	820
101-300.371-710.000	LONGEVITY	3,269	3,200	3,200	3,200
101-300.371-714.000	FICA	25,816	27,600	27,000	29,700
101-300.371-715.000	HEALTH INSURANCE	36,317	31,500	37,700	41,000
101-300.371-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
101-300.371-716.000	LIFE/DISABILITY INSURANCE	1,466	1,500	1,500	1,780
101-300.371-717.000	PENSION	32,089	23,200	20,500	27,250
101-300.371-717.500	VantageCare	4,394	4,900	4,900	5,950
101-300.371-718.000	WORKERS COMPENSATION	3,384	3,100	3,100	3,200
101-300.371-728.000	OPERATING SUPPLIES	662	1,000	1,000	1,000
101-300.371-750.000	PUBLICATIONS	381	500	500	500
101-300.371-825.000	PROFESSIONAL CONFERENCES/DUES	2,725	3,000	3,000	3,000
101-300.371-827.000	RADIO MAINTENANCE	10	100	100	100
101-300.371-870.000	MILEAGE	32	100	100	100
101-300.371-942.000	EQUIPMENT RENTAL	17,700	18,000	18,000	23,670
Totals for dept 300.371 - DEV. CONTROL-BUILDING DIVISION		468,173	481,720	466,920	530,270

Dept 300.400 - DEV. CONTROL-PLANNING/ADMIN.					
101-300.400-701.000	SALARIES	335,408	375,000	370,000	379,000
101-300.400-701.080	SALARIES - TEMPORARY	5,790	6,000	9,500	6,000
101-300.400-701.090	SALARIES-APPOINTED OFFICIALS	5,538	10,000	9,000	10,000
101-300.400-702.000	SICK LEAVE INCENTIVE PAY	1,965	1,510	1,510	1,550
101-300.400-706.000	OVERTIME	3,108	3,300	4,000	3,300
101-300.400-709.000	ICMA CONTRIBUTION	687	1,450	690	1,450
101-300.400-710.000	LONGEVITY	1,920	1,920	1,920	1,600
101-300.400-714.000	FICA	27,034	30,500	28,000	30,850
101-300.400-715.000	HEALTH INSURANCE	61,217	78,500	75,500	65,500
101-300.400-715.010	FLEXIBLE BENEFIT			3,000	4,500
101-300.400-716.000	LIFE/DISABILITY INSURANCE	2,207	2,200	2,200	2,300
101-300.400-717.000	PENSION	35,800	22,000	26,000	35,200
101-300.400-717.500	VantageCare	6,259	7,350	6,800	7,450
101-300.400-718.000	WORKERS COMPENSATION	3,800	3,500	2,800	3,525
101-300.400-728.000	OPERATING SUPPLIES	1,729	1,250	1,250	1,250
101-300.400-750.000	PUBLICATIONS	617	1,000	1,000	1,000
101-300.400-821.000	PROFESSIONAL SERVICES	20,395	25,000	20,000	20,000
101-300.400-825.000	PROFESSIONAL CONFERENCES/DUES	2,786	5,000	5,000	5,000
101-300.400-827.000	RADIO MAINTENANCE	36	100	100	100
101-300.400-870.000	MILEAGE	35	100	200	300
101-300.400-880.000	COMMUNITY PROMOTION	26	1,500	130	750
101-300.400-900.000	PRINTING/PUBLISHING			300	
101-300.400-942.000	EQUIPMENT RENTAL	3,375	3,375	3,375	5,735
Totals for dept 300.400 - DEV. CONTROL-PLANNING/ADMIN.		519,732	580,555	572,275	586,360

Dept 600.749 - HUMAN SERVICES					
101-600.749-701.000	SALARIES	39,917	40,400	40,400	41,200
101-600.749-701.090	SALARIES-APPOINTED OFFICIALS	960	1,200	1,200	1,200
101-600.749-710.000	LONGEVITY	320	320	320	320
101-600.749-714.000	FICA	3,312	3,300	3,300	3,300
101-600.749-715.000	HEALTH INSURANCE	2,911	3,300	3,300	3,400
101-600.749-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
101-600.749-716.000	LIFE/DISABILITY INSURANCE	231	240	240	245
101-600.749-717.000	PENSION	3,359	3,400	3,400	4,050
101-600.749-717.500	VantageCare	790	800	800	810
101-600.749-718.000	WORKERS COMPENSATION	403	400	400	400
101-600.749-728.000	OPERATING SUPPLIES	21			
101-600.749-825.000	PROFESSIONAL CONFERENCES/DUES	58			
Totals for dept 600.749 - HUMAN SERVICES		56,782	57,860	57,860	59,425

Dept 728.500 - MERIDIAN REDEVELOPMENT					
101-728.500-821.000	PROFESSIONAL SERVICES		570,000	570,000	130,000
Totals for dept 728.500 - MERIDIAN REDEVELOPMENT			570,000	570,000	130,000

Dept 750.752 - PARK COMMISSION					
101-750.752-701.090	SALARIES-APPOINTED OFFICIALS	1,575	3,000	3,500	4,000
101-750.752-714.000	FICA	120	200	200	300
101-750.752-718.000	WORKERS COMPENSATION	7	12	10	10
101-750.752-728.000	OPERATING SUPPLIES	1,597	1,500	1,500	1,500
101-750.752-825.000	PROFESSIONAL CONFERENCES/DUES	1,113	1,200	1,250	1,800
Totals for dept 750.752 - PARK COMMISSION		4,412	5,912	6,460	7,610

Dept 750.753 - PARKS AND RECREATION ADMIN.					
101-750.753-701.000	SALARIES	67,228	69,300	69,300	70,700
101-750.753-701.080	SALARIES - TEMPORARY	5,958	10,800	10,800	12,300
101-750.753-702.000	SICK LEAVE INCENTIVE PAY	2,193	1,350	2,200	2,250
101-750.753-706.000	OVERTIME	300	1,200	1,200	1,200
101-750.753-709.000	ICMA CONTRIBUTION	125	125	125	125
101-750.753-710.000	LONGEVITY	1,280	1,280	1,280	1,280
101-750.753-714.000	FICA	5,759	6,500	6,000	6,400
101-750.753-715.000	HEALTH INSURANCE	10,391	11,200	12,500	13,000
101-750.753-715.010	FLEXIBLE BENEFIT	2,250	2,250	2,250	2,250
101-750.753-716.000	LIFE/DISABILITY INSURANCE	389	450	450	450
101-750.753-717.000	PENSION	13,595	8,100	8,100	10,450
101-750.753-717.500	VantageCare	1,334	1,400	1,400	1,400
101-750.753-718.000	WORKERS COMPENSATION	757	900	600	830
101-750.753-728.000	OPERATING SUPPLIES	3,493	4,000	4,000	4,000
101-750.753-821.000	PROFESSIONAL SERVICES	4,653			
101-750.753-825.000	PROFESSIONAL CONFERENCES/DUES	1,496	1,500	1,500	1,500
101-750.753-870.000	MILEAGE	286	250	250	250
101-750.753-880.000	COMMUNITY PROMOTION	7,819	42,100	32,500	14,900
101-750.753-942.000	EQUIPMENT RENTAL	2,625	2,625	2,625	
Totals for dept 750.753 - PARKS AND RECREATION ADMIN.		131,931	165,330	157,080	143,285

Dept 750.754 - Recreation					
101-750.754-701.000	SALARIES	102,067	104,000	104,000	108,600
101-750.754-701.080	SALARIES - TEMPORARY	20,264	14,900	16,500	19,800
101-750.754-702.000	SICK LEAVE INCENTIVE PAY	936	1,050	1,050	900
101-750.754-706.000	OVERTIME	2,129	3,000	3,600	3,000
101-750.754-709.000	ICMA CONTRIBUTION	500	500	500	500
101-750.754-710.000	LONGEVITY	960	1,280	1,280	1,280
101-750.754-714.000	FICA	9,834	9,600	9,600	10,250
101-750.754-715.000	HEALTH INSURANCE	9,666	10,400	10,400	10,600
101-750.754-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
101-750.754-716.000	LIFE/DISABILITY INSURANCE	592	610	610	640
101-750.754-717.000	PENSION	8,608	8,700	8,700	10,940
101-750.754-717.500	VantageCare	2,025	2,100	2,100	2,150
101-750.754-718.000	WORKERS COMPENSATION	3,367	3,700	3,000	3,950
101-750.754-825.000	PROFESSIONAL CONFERENCES/DUES	1,877	2,900	2,900	2,900
101-750.754-870.000	MILEAGE		200	200	200
101-750.754-882.500	Recreation Program Expenses	16,047	16,000	16,000	11,000
101-750.754-882.501	Sporties for Shorties	430	1,600	1,600	900
101-750.754-882.507	ADULT SPORTS	4,751	7,000	7,000	6,000
101-750.754-882.601	Oaks Soccer	12,601	15,000	15,000	15,000
101-750.754-882.602	Oaks Football	1,541	1,200	1,500	1,700
101-750.754-882.801	HYRA Basketball	9,441	9,000	9,000	9,500
101-750.754-882.802	HYRA Baseball/Softball	884	900	1,050	1,100
101-750.754-882.803	HYRA Flag Football	1,096	1,300	1,300	1,300
101-750.754-882.804	HYRA Soccer	150	2,400	2,400	2,400
101-750.754-882.805	HYRA - Misc.		5,000	5,000	11,000
101-750.754-882.910	YOUTH BASEBALL/SOFTBALL	19,714	21,000	21,000	21,000
101-750.754-882.950	WILLIAMSTON REC EXPENDITURES	24,528	33,500	29,000	25,000
101-750.754-955.000	MISCELLANEOUS	11,721	14,500	14,500	14,500
Totals for dept 750.754 - Recreation		270,229	295,840	293,290	300,610

Dept 750.758 - Park Maintenance

101-750.758-701.000	SALARIES	71,833	76,500	70,000	70,900
101-750.758-701.080	SALARIES - TEMPORARY	4,995	11,400	11,400	13,200
101-750.758-702.000	SICK LEAVE INCENTIVE PAY	215	250	250	220
101-750.758-706.000	OVERTIME	1,542	3,000	5,000	4,000
101-750.758-709.000	ICMA CONTRIBUTION	412	900	420	420
101-750.758-710.000	LONGEVITY	784	790	790	790
101-750.758-714.000	FICA	7,287	7,000	7,000	7,000
101-750.758-715.000	HEALTH INSURANCE	8,485	13,000	19,000	25,000
101-750.758-715.010	FLEXIBLE BENEFIT	1,875			
101-750.758-716.000	LIFE/DISABILITY INSURANCE	341	450	350	420
101-750.758-717.000	PENSION	198,199	25,000	25,000	9,000
101-750.758-717.500	VantageCare	1,420	1,500	1,500	1,400
101-750.758-718.000	WORKERS COMPENSATION	1,963	2,550	2,000	2,520
101-750.758-723.000	AUTO ALLOWANCE	13,279	13,200	13,200	13,200
101-750.758-727.000	LICENSES	1,200	1,200	1,200	1,200
101-750.758-728.000	OPERATING SUPPLIES	22,389	26,000	26,000	26,000
101-750.758-760.000	UNIFORMS	68	650	650	650
101-750.758-761.000	CLOTHING ALLOWANCE	1,232	975	975	975
101-750.758-820.000	CONTRACTUAL SERVICES	127	8,000	8,000	8,000
101-750.758-825.000	PROFESSIONAL CONFERENCES/DUES	1,000	1,000	1,000	1,000
101-750.758-827.000	RADIO MAINTENANCE	648	600	600	650
101-750.758-934.000	GROUPS MAINTENANCE	10,099	10,000		10,000
101-750.758-936.000	EQUIPMENT MAINTENANCE	55	500	500	500
101-750.758-942.000	EQUIPMENT RENTAL	36,750	36,750	36,750	52,795
101-750.758-979.000	MACHINERY AND EQUIPMENT	477	1,850	1,850	1,000
Totals for dept 750.758 - Park Maintenance		386,675	243,065	233,435	250,840

Dept 750.759 - Park Development

101-750.759-974.000	CONSTRUCTION/IMPROVEMENTS	42,781	8,000	8,000	400,000
Totals for dept 750.759 - Park Development		42,781	8,000	8,000	400,000

Dept 750.775 - COMMUNITY ACTIVITIES

101-750.775-880.000	COMMUNITY PROMOTION	57,491	20,000	20,000	20,000
101-750.775-880.040	GUS MACKER	38,032			
101-750.775-880.050	FUNDRAISER	(13)			
101-750.775-883.000	MEALS ON WHEELS	4,000	4,000	4,000	4,000
101-750.775-886.000	COMMUNITY BAND	1,700	1,700	1,700	1,700
101-750.775-889.000	LAKE LANSING CLEAN UP	10,000	10,000	10,000	10,000
Totals for dept 750.775 - COMMUNITY ACTIVITIES		111,210	35,700	35,700	35,700

Dept 850.882 - ASSOCIATIONS AND AUTHORITIES

101-850.882-825.010	CONVENTION/VISITORS BUREAU	3,675	3,700	3,675	3,700
101-850.882-825.020	TRI-COUNTY REGIONAL PLANNING	21,307	22,100	20,185	21,000
101-850.882-825.040	CHAMBER OF COMMERCE	425			
101-850.882-825.060	MICHIGAN TOWNSHIPS ASSOCIATION	6,322	6,400	6,540	6,700
101-850.882-825.080	MICHIGAN MUNICIPAL LEAGUE	7,879	8,000	8,190	8,300
101-850.882-825.095	LEAP INC	15,000	15,000	15,000	15,000
Totals for dept 850.882 - ASSOCIATIONS AND AUTHORITIES		54,608	55,200	53,590	54,700

Dept 900.901 - CAPITAL OUTLAY

101-900.901-821.000	PROFESSIONAL SERVICES	5,895	37,500		150,000
101-900.901-974.000	CONSTRUCTION/IMPROVEMENTS	255,519	206,500	206,500	130,000
101-900.901-980.015	New Computer Workstations		8,200	8,200	6,400
101-900.901-980.020	HARDWARE	15,597	97,500	97,500	55,000
101-900.901-980.030	Computer Upgrades		1,750	1,500	
101-900.901-980.040	Network Upgrades	3,440	47,500	49,500	43,000
101-900.901-980.050	Server Upgrades		14,500		16,000
101-900.901-980.070	Mobile Data Units	49,276	84,500	84,500	
101-900.901-980.080	PHONE SYSTEMS		48,000	153,125	12,500
Totals for dept 900.901 - CAPITAL OUTLAY		329,727	545,950	600,825	412,900

Dept 965.966 - OPERATING TRANSFERS OUT				
101-965.966-999.000	TRANSFERS OUT	401,177		
101-965.966-999.008	TRANSFER-OUT TO LOCAL ROADS FUND	295,000	550,000	550,000
101-965.966-999.009	TRANSFER OUT TO MP FOR POLICE & FIRE		290,000	290,000
101-965.966-999.010	TRANSFER OUT TO FIRE RESTRICTED FUND	3,750		
Totals for dept 965.966 - OPERATING TRANSFERS OUT		699,927	840,000	840,000
TOTAL APPROPRIATIONS		19,404,291	22,002,052	22,071,315
NET OF REVENUES/APPROPRIATIONS - FUND 101		(568,470)	(1,110,587)	(960,230)
BEGINNING FUND BALANCE		7,425,703	6,857,233	6,857,233
ENDING FUND BALANCE		6,857,233	5,746,646	5,897,003

Fund 203 - LOCAL ROADS

ESTIMATED REVENUES

Dept 000.000

203-000.000-402.000	CURRENT PROPERTY TAXES	407,076	416,000	417,000	424,200
203-000.000-412.000	DELINQUENT PROPERTY TAXES	234	200	540	200
203-000.000-576.000	OTHER INTRGOVTL REVENUE				172,500
203-000.000-665.000	INTEREST	3,322	100	4,900	1,000
203-000.000-699.000	OPERATING TRANSFER IN	295,000	550,000	550,000	400,000
Totals for dept 000.000 -		705,632	966,300	972,440	997,900
TOTAL ESTIMATED REVENUES		705,632	966,300	972,440	997,900

APPROPRIATIONS

Dept 000.000

203-000.000-821.000	PROFESSIONAL SERVICES	39,804	25,000	5,000	25,000
203-000.000-974.000	CONSTRUCTION/IMPROVEMENTS	621,909	940,000	940,000	1,000,000
Totals for dept 000.000 -		661,713	965,000	945,000	1,025,000
TOTAL APPROPRIATIONS		661,713	965,000	945,000	1,025,000

NET OF REVENUES/APPROPRIATIONS - FUND 203

BEGINNING FUND BALANCE		43,919	1,300	27,440	(27,100)
ENDING FUND BALANCE		45,378	89,297	89,297	116,737
		89,297	90,597	116,737	89,637

Fund 204 - PEDESTRIAN BIKEPATH MILLAGE

ESTIMATED REVENUES

Dept 000.000

204-000.000-403.000	BIKE PATH COLLECTIONS	451,678	557,000	558,000	567,200
204-000.000-412.000	DELINQUENT PROPERTY TAXES	260	250	720	200
204-000.000-576.000	OTHER INTRGOVTL REVENUE	237,500	2,682,300	1,275,300	1,577,250
204-000.000-611.000	PYMENT IN LIEU OF CONSTRUCTION			13,300	
204-000.000-665.000	INTEREST	6,684	500	13,000	5,000
204-000.000-676.000	REIMBURSEMENTS	4,320			
Totals for dept 000.000 -		700,442	3,240,050	1,860,320	2,149,650
TOTAL ESTIMATED REVENUES		700,442	3,240,050	1,860,320	2,149,650

APPROPRIATIONS

Dept 440.450 - PEDESTRIAN BIKEPATH

204-440.450-701.000	SALARIES	26,163	25,500	16,000	24,000
204-440.450-706.000	OVERTIME		500		
204-440.450-709.000	ICMA CONTRIBUTION	125	125	125	125
204-440.450-710.000	LONGEVITY	640	640	640	640
204-440.450-714.000	FICA	2,005	2,000	1,400	1,900
204-440.450-715.000	HEALTH INSURANCE	3,368	3,600	3,600	3,650
204-440.450-716.000	LIFE/DISABILITY INSURANCE	159	160	160	150
204-440.450-717.000	PENSION	3,235	3,500	3,500	6,150
204-440.450-717.500	VantageCare	492	450	450	460
204-440.450-718.000	WORKERS COMPENSATION	872	750	750	750
204-440.450-727.000	LICENSES	3,554	5,000	5,000	5,000
204-440.450-728.000	OPERATING SUPPLIES	2,121	1,500	1,500	1,500
204-440.450-820.000	CONTRACTUAL SERVICES	33,338	40,000	40,000	40,000
204-440.450-950.000	Vehicle Charges	56,000	56,000	56,000	93,790
204-440.450-957.000	ADMINISTRATIVE	40,000	40,000	40,000	40,000
204-440.450-974.000	CONSTRUCTION/IMPROVEMENTS	380,358	3,162,000	963,750	1,342,250
Totals for dept 440.450 - PEDESTRIAN BIKEPATH		552,430	3,341,725	1,132,875	1,560,365
TOTAL APPROPRIATIONS		552,430	3,341,725	1,132,875	1,560,365
NET OF REVENUES/APPROPRIATIONS - FUND 204		148,012	(101,675)	727,445	589,285
BEGINNING FUND BALANCE		595,787	743,799	743,801	1,471,246
ENDING FUND BALANCE		743,799	642,124	1,471,246	2,060,531

Fund 205 - CATA Millage

ESTIMATED REVENUES

Dept 000.000

205-000.000-407.000	CATA MILLAGE	325,675	333,000	334,000	339,300
205-000.000-412.000	DELINQUENT PROPERTY TAXES	187	150	450	150
205-000.000-665.000	INTEREST	232		2,500	500
Totals for dept 000.000 -		326,094	333,150	336,950	339,950

TOTAL ESTIMATED REVENUES		326,094	333,150	336,950	339,950
--------------------------	--	---------	---------	---------	---------

APPROPRIATIONS

Dept 000.000

205-000.000-813.000	CATA Services	326,000	335,000	335,000	350,000
Totals for dept 000.000 -		326,000	335,000	335,000	350,000

TOTAL APPROPRIATIONS		326,000	335,000	335,000	350,000
----------------------	--	---------	---------	---------	---------

NET OF REVENUES/APPROPRIATIONS - FUND 205		94	(1,850)	1,950	(10,050)
---	--	----	---------	-------	----------

BEGINNING FUND BALANCE		14,702	14,796	14,795	16,745
------------------------	--	--------	--------	--------	--------

ENDING FUND BALANCE		14,796	12,946	16,745	6,695
---------------------	--	--------	--------	--------	-------

Fund 207 - SENIOR CENTER MILLAGE

ESTIMATED REVENUES

Dept 000.000

207-000.000-409.000	Community Services Millage	136,626	139,500	140,000	142,400
207-000.000-412.000	DELINQUENT PROPERTY TAXES	78	100	180	100
207-000.000-665.000	INTEREST	943	100	2,500	300
Totals for dept 000.000 -		137,647	139,700	142,680	142,800

TOTAL ESTIMATED REVENUES

137,647 139,700 142,680 142,800

APPROPRIATIONS

Dept 000.000

207-000.000-701.000	SALARIES	1,025	4,000	3,000	4,000
207-000.000-714.000	FICA	78		240	250
207-000.000-820.000	CONTRACTUAL SERVICES	89,940	105,000	105,000	106,000
207-000.000-980.000	OFFICE EQUIPMENT & FURNITURE		30,000	30,000	30,000
Totals for dept 000.000 -		91,043	139,000	138,240	140,250

TOTAL APPROPRIATIONS

91,043 139,000 138,240 140,250

NET OF REVENUES/APPROPRIATIONS - FUND 207

46,604 700 4,440 2,550

BEGINNING FUND BALANCE

142,386 188,990 188,990 193,430

ENDING FUND BALANCE

188,990 189,690 193,430 195,980

Fund 208 - PARK MILLAGE

ESTIMATED REVENUES

Dept 000.000

208-000.000-405.030	PARK MILLAGE	1,599,353	1,110,500	1,111,000	1,131,000
208-000.000-412.000	DELINQUENT PROPERTY TAXES	903	500	1,440	500
208-000.000-566.020	CTL PK N PHASE 2 GRANT REVENUE				657,500
208-000.000-566.030	HARRIS CENTER GRANT REVENUE				150,000
208-000.000-665.000	INTEREST	21,164	2,000	20,000	5,000
208-000.000-667.000	RENTALS	9,455	5,000	10,000	7,000
208-000.000-667.020	HARRIS CENTER	41,335	40,000	40,000	40,000
208-000.000-671.000	MISCELLANEOUS	(4)			
208-000.000-675.150	DONATIONS			1,000	
208-000.000-699.000	OPERATING TRANSFER IN	140,882			
Totals for dept 000.000 -		1,813,088	1,158,000	1,183,440	1,991,000
TOTAL ESTIMATED REVENUES		1,813,088	1,158,000	1,183,440	1,991,000

APPROPRIATIONS

Dept 750.753 - PARKS AND RECREATION ADMIN.

208-750.753-701.000	SALARIES	101,522	90,000	106,000	109,000
208-750.753-701.080	SALARIES - TEMPORARY	267	6,500	11,600	7,800
208-750.753-702.000	SICK LEAVE INCENTIVE PAY	429	1,200	450	1,360
208-750.753-706.000	OVERTIME	299	1,500	400	400
208-750.753-709.000	ICMA CONTRIBUTION	250	250	250	250
208-750.753-710.000	LONGEVITY	1,600	1,600	1,600	1,600
208-750.753-714.000	FICA	7,886	7,600	9,300	9,250
208-750.753-715.000	HEALTH INSURANCE	11,913	11,000	19,900	13,000
208-750.753-715.010	FLEXIBLE BENEFIT	4,500	4,000	4,500	4,500
208-750.753-716.000	LIFE/DISABILITY INSURANCE	534	550	450	640
208-750.753-717.000	PENSION	16,474	9,000	10,400	11,600
208-750.753-717.500	VantageCare	2,019	1,800	2,000	2,130
208-750.753-718.000	WORKERS COMPENSATION	2,054	2,100	2,100	2,175
208-750.753-728.000	OPERATING SUPPLIES	229	1,200	1,200	1,200
208-750.753-821.000	PROFESSIONAL SERVICES	2,217	2,000		
208-750.753-825.000	PROFESSIONAL CONFERENCES/DUES	617	2,200	2,000	2,150
208-750.753-870.000	MILEAGE	192	300	300	300
208-750.753-880.000	COMMUNITY PROMOTION	1,026	1,500	1,500	1,500
208-750.753-950.000	Vehicle Charges	3,500	3,000	3,000	
Totals for dept 750.753 - PARKS AND RECREATION ADMIN.		157,528	147,300	176,950	168,855

Dept 750.756 - Harris Nature Center

208-750.756-701.000	SALARIES	102,549	106,500	106,500	109,200
208-750.756-701.080	SALARIES - TEMPORARY	25,998	20,000	20,000	23,000
208-750.756-702.000	SICK LEAVE INCENTIVE PAY	936	1,100	1,000	670
208-750.756-706.000	OVERTIME	90	800	500	500
208-750.756-709.000	ICMA CONTRIBUTION	500	500	500	500
208-750.756-710.000	LONGEVITY	2,012	2,000	2,000	1,950
208-750.756-714.000	FICA	10,270	10,000	10,000	10,550
208-750.756-715.000	HEALTH INSURANCE	9,594	8,400	10,000	10,000
208-750.756-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
208-750.756-716.000	LIFE/DISABILITY INSURANCE	577	675	675	660
208-750.756-717.000	PENSION	8,651	9,000	9,000	10,900
208-750.756-717.500	VantageCare	2,036	2,100	2,100	2,200
208-750.756-718.000	WORKERS COMPENSATION	3,186	3,500	3,500	3,670
208-750.756-728.000	OPERATING SUPPLIES	13,363	13,000	13,000	13,000
208-750.756-820.000	CONTRACTUAL SERVICES	6,951	8,000	8,000	8,000
208-750.756-825.000	PROFESSIONAL CONFERENCES/DUES	417	1,220	1,220	1,200
208-750.756-870.000	MILEAGE	1,522	1,500	1,500	1,500
208-750.756-920.000	UTILITIES-ELECTRIC/GAS/WATER	6,004	6,000	7,000	8,000
208-750.756-934.000	GROUNDS MAINTENANCE	399	500	500	500
208-750.756-955.000	MISCELLANEOUS	1,885	1,600	1,600	1,600
Totals for dept 750.756 - Harris Nature Center		201,440	200,895	203,095	212,100

Dept 750.758 - Park Maintenance					
208-750.758-701.000	SALARIES	67,758	116,500	121,500	133,700
208-750.758-701.080	SALARIES - TEMPORARY		5,600	5,600	6,160
208-750.758-702.000	SICK LEAVE INCENTIVE PAY	215	210	210	215
208-750.758-706.000	OVERTIME	1,621	2,500	6,000	6,000
208-750.758-709.000	ICMA CONTRIBUTION	287	1,000	540	540
208-750.758-710.000	LONGEVITY	144	200	1,105	1,105
208-750.758-714.000	FICA	5,558	9,600	9,900	11,100
208-750.758-715.000	HEALTH INSURANCE	27,488	31,500	39,000	46,400
208-750.758-716.000	LIFE/DISABILITY INSURANCE	630	750	460	805
208-750.758-717.000	PENSION	181,227	21,500	24,000	15,000
208-750.758-717.500	VantageCare	1,334	2,300	2,350	2,620
208-750.758-718.000	WORKERS COMPENSATION	2,689	3,400	3,400	3,950
208-750.758-727.000	LICENSES	771		2,000	2,000
208-750.758-728.000	OPERATING SUPPLIES	22,964	25,000	25,000	25,000
208-750.758-760.000	UNIFORMS	96	1,500	1,500	1,500
208-750.758-761.000	CLOTHING ALLOWANCE	3,089	1,000	1,000	1,000
208-750.758-819.000	TRAINING	604	1,000	1,000	1,000
208-750.758-820.000	CONTRACTUAL SERVICES	11,076	12,000	10,000	27,000
208-750.758-820.020	SEWER CLEANING-SANITARY				3,000
208-750.758-825.000	PROFESSIONAL CONFERENCES/DUES	1,016	1,100	1,000	1,100
208-750.758-827.000	RADIO MAINTENANCE	209	100		
208-750.758-920.000	UTILITIES-ELECTRIC/GAS/WATER	56			12,000
208-750.758-936.000	EQUIPMENT MAINTENANCE	27	400		
208-750.758-950.000	Vehicle Charges	49,000	49,000	49,000	52,795
208-750.758-974.000	CONSTRUCTION/IMPROVEMENTS	629	650	650	650
208-750.758-979.000	MACHINERY AND EQUIPMENT	415	600	600	600
Totals for dept 750.758 - Park Maintenance		378,903	287,410	305,815	355,240
Dept 750.759 - Park Development					
208-750.759-974.000	CONSTRUCTION/IMPROVEMENTS	1,717,247	267,500	500,000	1,075,000
Totals for dept 750.759 - Park Development		1,717,247	267,500	500,000	1,075,000
TOTAL APPROPRIATIONS		2,455,118	903,105	1,185,860	1,811,195
NET OF REVENUES/APPROPRIATIONS - FUND 208		(642,030)	254,895	(2,420)	179,805
BEGINNING FUND BALANCE		1,850,064	1,208,034	1,208,035	1,205,615
ENDING FUND BALANCE		1,208,034	1,462,929	1,205,615	1,385,420

Fund 209 - Land Preservation Millage

ESTIMATED REVENUES

Dept 000.000

209-000.000-408.000	Land Preservation Millage	539,075	549,000	552,000	559,000
209-000.000-412.000	DELINQUENT PROPERTY TAXES	310	200	720	200
209-000.000-665.000	INTEREST	32,168	9,000	25,000	10,000
209-000.000-665.200	Unrealized invest gain/loss	(762)			
209-000.000-693.000	SALE OF FIXED ASSETS	2,700			
Totals for dept 000.000 -		573,491	558,200	577,720	569,200
TOTAL ESTIMATED REVENUES		573,491	558,200	577,720	569,200

APPROPRIATIONS

Dept 000.000

209-000.000-701.000	SALARIES	57,687	62,000	59,000	63,700
209-000.000-706.000	OVERTIME		800	400	500
209-000.000-709.000	ICMA CONTRIBUTION	375	250	125	325
209-000.000-710.000	LONGEVITY	320	320	320	320
209-000.000-714.000	FICA	4,501	4,800	4,800	4,960
209-000.000-715.000	HEALTH INSURANCE	1,944	4,000	4,000	4,300
209-000.000-715.010	FLEXIBLE BENEFIT	2,250	2,250	2,250	2,250
209-000.000-716.000	LIFE/DISABILITY INSURANCE	146	355	200	380
209-000.000-717.000	PENSION	4,869	7,800	5,500	8,550
209-000.000-717.500	VantageCare	1,146	1,200	1,200	1,260
209-000.000-718.000	WORKERS COMPENSATION	355	600	400	575
209-000.000-728.000	OPERATING SUPPLIES	885	2,000	2,000	5,000
209-000.000-808.000	LEGAL FEES	1,427	3,000	23,000	6,000
209-000.000-821.000	PROFESSIONAL SERVICES		75,000	75,000	40,000
209-000.000-825.000	PROFESSIONAL CONFERENCES/DUES	87	400		
209-000.000-870.000	MILEAGE	195	300	300	300
209-000.000-934.000	GROUPS MAINTENANCE	17,579	30,000	30,000	30,000
209-000.000-950.000	Vehicle Charges		7,200	7,200	
209-000.000-971.000	LAND ACQUISTION	801,769	100,000	1,200,000	100,000
Totals for dept 000.000 -		895,535	302,275	1,415,695	268,420
TOTAL APPROPRIATIONS		895,535	302,275	1,415,695	268,420
NET OF REVENUES/APPROPRIATIONS - FUND 209		(322,044)	255,925	(837,975)	300,780
BEGINNING FUND BALANCE		3,315,925	2,993,881	2,993,879	2,155,904
ENDING FUND BALANCE		2,993,881	3,249,806	2,155,904	2,456,684

Fund 210 - Land Preservation Reserve Fund

ESTIMATED REVENUES

Dept 000.000

210-000.000-665.000	INTEREST	47,392	35,000	35,000	35,000
210-000.000-665.200	Unrealized invest gain/loss	(15,784)			
Totals for dept 000.000 -		31,608	35,000	35,000	35,000
TOTAL ESTIMATED REVENUES		31,608	35,000	35,000	35,000
NET OF REVENUES/APPROPRIATIONS - FUND 210		31,608	35,000	35,000	35,000
BEGINNING FUND BALANCE		2,973,842	3,005,450	3,005,450	3,040,450
ENDING FUND BALANCE		3,005,450	3,040,450	3,040,450	3,075,450

Fund 211 - PARK RESTRICTED/DESIGNATED

ESTIMATED REVENUES

Dept 000.000				
211-000.000-506.000	GRANT REVENUE - LOCAL		110,000	110,000
211-000.000-566.090	Recreation Program Grant	6,500		
211-000.000-650.500	SPONSOR REVENUE	41,305	35,000	58,250
211-000.000-665.000	INTEREST	628	150	1,900
211-000.000-667.030	FARM MARKET	34,627	38,000	38,000
211-000.000-675.100	DONATIONS-HNC	3,491	3,000	2,500
211-000.000-675.150	DONATIONS	2,950	2,000	3,245
211-000.000-675.170	DONATIONS-SCHOLARSHIPS	287	300	300
Totals for dept 000.000 -		89,788	188,450	104,195
TOTAL ESTIMATED REVENUES		89,788	188,450	104,195

APPROPRIATIONS

Dept 000.000				
211-000.000-701.010	SALARY - FARM MARKET	9,970	10,500	10,000
211-000.000-714.000	FICA	763	850	800
211-000.000-718.000	WORKERS COMPENSATION	103	110	110
211-000.000-882.100	RECREATION SCHOLARSHIPS		300	
211-000.000-882.500	Recreation Program Expenses	2,034	5,000	
211-000.000-882.650	OAKS SPORTS EXP		1,000	1,000
211-000.000-886.600	HNC EXPENDITURES	1,384	3,000	3,000
211-000.000-892.000	CELEBRATE DOWNTOWN - SPONSORED EXPI	30,232	35,000	58,000
211-000.000-956.080	FARM MARKET	26,225	28,000	28,000
211-000.000-975.000	PARK DEVELOPMENT	8,210	110,000	2,000
Totals for dept 000.000 -		78,921	193,760	102,910
TOTAL APPROPRIATIONS		78,921	193,760	102,910
NET OF REVENUES/APPROPRIATIONS - FUND 211				
BEGINNING FUND BALANCE		10,867	(5,310)	1,285
ENDING FUND BALANCE		150,398	161,265	161,266
		161,265	155,955	162,551

Fund 213 - NANCY MOORE - PARK BEAUTIFICATION FUND

ESTIMATED REVENUES

Dept 000.000

213-000.000-665.000	INTEREST	52		100	25
213-000.000-675.110	NANCY MOORE PARK DONATIONS		2,000		
Totals for dept 000.000 -		52	2,000	100	25

TOTAL ESTIMATED REVENUES

52	2,000	100	25
----	-------	-----	----

APPROPRIATIONS

Dept 000.000

213-000.000-975.050	PARK BEAUTIFICATION		2,000	600	12,875
Totals for dept 000.000 -			2,000	600	12,875

TOTAL APPROPRIATIONS

	2,000	600	12,875
--	-------	-----	--------

NET OF REVENUES/APPROPRIATIONS - FUND 213

	52		(500)	(12,850)
BEGINNING FUND BALANCE	13,298	13,350	13,349	12,849
ENDING FUND BALANCE	13,350	13,350	12,849	(1)

Fund 214 - FIRE RESTRICTED/DESIGNATED

ESTIMATED REVENUES

Dept 000.000			
214-000.000-506.100	GRANT REVENUE - FEDERAL	34,030	34,030
214-000.000-665.000	INTEREST	26	70
214-000.000-675.035	DONATIONS RESTRIC. FF COMMUNITY OUTR	6	
214-000.000-699.000	OPERATING TRANSFER IN	3,750	
Totals for dept 000.000 -		37,812	34,100
TOTAL ESTIMATED REVENUES		37,812	34,100

APPROPRIATIONS

Dept 000.000			
214-000.000-979.500	EQUIPMENT - GRANT FUNDED	34,476	37,335
Totals for dept 000.000 -		34,476	37,335
TOTAL APPROPRIATIONS		34,476	37,335

NET OF REVENUES/APPROPRIATIONS - FUND 214

NET OF REVENUES/APPROPRIATIONS - FUND 214		3,336	(3,235)		
BEGINNING FUND BALANCE		5,967	9,303	9,302	6,067
ENDING FUND BALANCE		9,303	9,303	6,067	6,067

Fund 215 - LIBRARY FUND - RESTRICTED

ESTIMATED REVENUES

Dept 000.000

215-000.000-665.000 INTEREST

Totals for dept 000.000 -

50	100
50	100

TOTAL ESTIMATED REVENUES

50	100
----	-----

NET OF REVENUES/APPROPRIATIONS - FUND 215

BEGINNING FUND BALANCE

ENDING FUND BALANCE

50	100		
13,026	13,076	13,077	13,177
13,076	13,076	13,177	13,177

Fund 218 - POLICE RESTRICTED/DESIGNATED

ESTIMATED REVENUES

Dept 000.000

218-000.000-506.100	GRANT REVENUE - FEDERAL		1,500		1,500
218-000.000-659.000	FORFEITURE REVENUE-75%	225	5,000		5,000
218-000.000-659.050	FORFEITURE-25% VICTIMS RIGHTS	75	1,000		1,000
218-000.000-659.100	FORFEITURE REV-NARCOTICS	137	2,500	30,660	2,500
218-000.000-665.000	INTEREST	156		550	100
218-000.000-675.040	DONATIONS - POLICE DESIGNATED		100	100	100
218-000.000-675.045	DONATIONS RESTRICTED KIDS XMAS PARTY	13,068	5,000	5,000	5,000
218-000.000-675.050	POLICE TRAINING PA 302	6,673	7,000	7,000	7,000
Totals for dept 000.000 -		20,334	22,100	43,310	22,200

TOTAL ESTIMATED REVENUES

20,334 22,100 43,310 22,200

APPROPRIATIONS

Dept 000.000

218-000.000-728.080	OPERATING SUPPLIES-FORFEITURE OMNIBUS		7,500		7,500
218-000.000-728.081	OPERATING SUPPLIES-FORFEITURE NARCOTICS		2,500		2,500
218-000.000-728.082	OPERATING SUPPLIES-VICTIMS RIGHTS		2,500	30,660	2,500
218-000.000-760.000	UNIFORMS		1,500		1,500
218-000.000-880.030	KIDS XMAS PARTY	10,192	5,000	5,000	5,000
218-000.000-956.040	POLICE TRAINING FUND PA 302	7,385	7,000	7,000	7,000
Totals for dept 000.000 -		17,577	26,000	42,660	26,000

TOTAL APPROPRIATIONS

17,577 26,000 42,660 26,000

NET OF REVENUES/APPROPRIATIONS - FUND 218

2,757 (3,900) 650 (3,800)

BEGINNING FUND BALANCE

42,247 45,004 45,005 45,655

ENDING FUND BALANCE

45,004 41,104 45,655 41,855

Fund 230 - CABLE TV

ESTIMATED REVENUES

Dept 000.000

230-000.000-604.000	FRANCHISE FEES - CABLE TV	677,943	660,000	640,000	620,000
230-000.000-604.500	CABLE PEG FEES	183,143	180,000	165,000	142,000
230-000.000-646.000	CABLE MISCELLANEOUS REVENUE	1,369	500	2,000	500
230-000.000-665.000	INTEREST	738		1,500	500
230-000.000-699.000	OPERATING TRANSFER IN	11,765			
Totals for dept 000.000 -		874,958	840,500	808,500	763,000
TOTAL ESTIMATED REVENUES		874,958	840,500	808,500	763,000

APPROPRIATIONS

Dept 750.806 - CABLE TV

230-750.806-701.000	SALARIES	296,729	293,000	295,000	305,300
230-750.806-701.080	SALARIES - TEMPORARY	31,168	30,000	30,000	30,000
230-750.806-702.000	SICK LEAVE INCENTIVE PAY	2,284	3,000	3,000	3,050
230-750.806-706.000	OVERTIME	3,293	2,000	2,000	2,000
230-750.806-709.000	ICMA CONTRIBUTION	750	1,000	750	1,000
230-750.806-710.000	LONGEVITY	1,600	1,600	1,600	1,600
230-750.806-714.000	FICA	25,942	26,600	26,600	26,250
230-750.806-715.000	HEALTH INSURANCE	30,683	43,000	43,000	44,800
230-750.806-715.010	FLEXIBLE BENEFIT	9,000	9,000	9,000	9,000
230-750.806-716.000	LIFE/DISABILITY INSURANCE	1,329	1,600	1,300	1,625
230-750.806-717.000	PENSION	37,999	26,000	26,000	28,500
230-750.806-717.500	VantageCare	5,229	5,200	5,200	5,450
230-750.806-718.000	WORKERS COMPENSATION	2,072	2,200	2,200	2,150
230-750.806-728.000	OPERATING SUPPLIES	1,147	5,000	3,500	3,000
230-750.806-750.000	PUBLICATIONS	13,508	15,000	32,000	35,000
230-750.806-808.000	LEGAL FEES	13,626	10,000	10,000	10,000
230-750.806-820.000	CONTRACTUAL SERVICES	121,260	77,000	77,000	85,700
230-750.806-825.000	PROFESSIONAL CONFERENCES/DUES	9,993	17,000	15,000	13,700
230-750.806-870.000	MILEAGE	143	500	500	500
230-750.806-880.000	COMMUNITY PROMOTION	32,611	35,000	18,000	17,100
230-750.806-890.000	Special Events	1,483	4,000	4,000	5,600
230-750.806-936.000	EQUIPMENT MAINTENANCE	131	2,000	1,000	1,000
230-750.806-942.000	EQUIPMENT RENTAL		3,000	3,000	
230-750.806-955.000	MISCELLANEOUS	1,164	1,500	1,500	1,500
230-750.806-957.000	ADMINISTRATIVE	120,000	120,000	120,000	120,000
230-750.806-978.000	SOFTWARE	21,529		375	
230-750.806-980.000	OFFICE EQUIPMENT & FURNITURE		1,000	1,000	1,500
230-750.806-980.010	VIDEO PRODUCTION EQUIPMENT	34,159	75,000	75,000	50,600
Totals for dept 750.806 - CABLE TV		818,832	810,200	807,525	805,925
TOTAL APPROPRIATIONS		818,832	810,200	807,525	805,925

NET OF REVENUES/APPROPRIATIONS - FUND 230

BEGINNING FUND BALANCE	56,126	30,300	975	(42,925)
ENDING FUND BALANCE	315,478	371,604	371,607	372,582
	371,604	401,904	372,582	329,657

Fund 246 - TIRF

ESTIMATED REVENUES

Dept 000.000					
246-000.000-665.000	INTEREST	6,019	1,000	11,000	5,000
246-000.000-665.040	INTEREST - SPECIAL ASSESSMENTS	10,377	10,000	12,000	10,000
246-000.000-671.000	MISCELLANEOUS	1			
246-000.000-672.000	SPECIAL ASSESSMENTS	137,374	120,000	135,000	125,000
Totals for dept 000.000 -		153,771	131,000	158,000	140,000
TOTAL ESTIMATED REVENUES		153,771	131,000	158,000	140,000

APPROPRIATIONS

Dept 000.000					
246-000.000-972.020	LAKE LANSING WATERSHED	44,105	90,000	90,000	95,000
246-000.000-974.000	CONSTRUCTION/IMPROVEMENTS	18,512	273,000	360,000	25,000
Totals for dept 000.000 -		62,617	363,000	450,000	120,000
TOTAL APPROPRIATIONS		62,617	363,000	450,000	120,000
NET OF REVENUES/APPROPRIATIONS - FUND 246		91,154	(232,000)	(292,000)	20,000
BEGINNING FUND BALANCE		1,059,012	1,150,166	1,150,165	858,165
ENDING FUND BALANCE		1,150,166	918,166	858,165	878,165

Fund 250 - COMMUNITY NEEDS FUND

ESTIMATED REVENUES

Dept 000.000					
250-000.000-665.000	INTEREST	52		125	25
250-000.000-675.060	DONATIONS - HRC EMER SERVICES	12,158	7,500	10,000	7,500
250-000.000-675.076	DONATIONS-HOLIDAY BASKETS	225			
Totals for dept 000.000 -		12,435	7,500	10,125	7,525
TOTAL ESTIMATED REVENUES		12,435	7,500	10,125	7,525

APPROPRIATIONS

Dept 000.000					
250-000.000-728.000	OPERATING SUPPLIES	511		750	
250-000.000-956.070	EMERGENCY FUND	8,476	7,500	9,000	11,000
250-000.000-956.073	HOLIDAY BASKETS	360			
Totals for dept 000.000 -		9,347	7,500	9,750	11,000
TOTAL APPROPRIATIONS		9,347	7,500	9,750	11,000
NET OF REVENUES/APPROPRIATIONS - FUND 250		3,088		375	(3,475)
BEGINNING FUND BALANCE		12,716	15,804	15,805	16,180
ENDING FUND BALANCE		15,804	15,804	16,180	12,705

Fund 275 - REVOLVING ENERGY FUND

ESTIMATED REVENUES

Dept 000.000

275-000.000-665.000	INTEREST	223	400	100
275-000.000-685.000	ENERGY SAVINGS PAYMENTS	802	220	50
Totals for dept 000.000 -		1,025	620	150
TOTAL ESTIMATED REVENUES		1,025	620	150

APPROPRIATIONS

Dept 000.000

275-000.000-820.000	CONTRACTUAL SERVICES	5,576		
Totals for dept 000.000 -		5,576		
TOTAL APPROPRIATIONS		5,576		

NET OF REVENUES/APPROPRIATIONS - FUND 275

		(4,551)	620	150
BEGINNING FUND BALANCE		58,946	54,395	54,395
ENDING FUND BALANCE		54,395	54,395	55,015

Fund 277 - LAW ENFORCEMENT GRANTS

ESTIMATED REVENUES

Dept 000.000

277-000.000-546.200	OHSP-YOUTH ALCOHOL ENFORCEMENT GRA	8,526	6,000	6,000	6,000
277-000.000-576.110	OHSP TRAFFIC GRANT REVENUE	12,218	15,000	15,000	15,000
277-000.000-665.000	INTEREST	306		500	100
Totals for dept 000.000 -		21,050	21,000	21,500	21,100

TOTAL ESTIMATED REVENUES		21,050	21,000	21,500	21,100
--------------------------	--	--------	--------	--------	--------

APPROPRIATIONS

Dept 300.301 - POLICE

277-300.301-706.310	OT-OHSP TRAFFIC GRANT	12,217	15,000	15,000	15,000
277-300.301-706.320	OT-YTH ALC GRANT	8,526	6,000	6,000	6,000
Totals for dept 300.301 - POLICE		20,743	21,000	21,000	21,000

TOTAL APPROPRIATIONS		20,743	21,000	21,000	21,000
----------------------	--	--------	--------	--------	--------

NET OF REVENUES/APPROPRIATIONS - FUND 277

BEGINNING FUND BALANCE		72,530	72,837	72,838	73,338
ENDING FUND BALANCE		72,837	72,837	73,338	73,438

Fund 370 - FIRE STATION DEBT SERVICE

ESTIMATED REVENUES

Dept 000.000

370-000.000-405.070	FIRE STATION MILLAGE COLLECTION	326,068	335,000	335,000	349,000
370-000.000-412.000	DELINQUENT PROPERTY TAXES	187	100	425	100
370-000.000-665.000	INTEREST	583		1,700	500
Totals for dept 000.000 -		326,838	335,100	337,125	349,600
TOTAL ESTIMATED REVENUES		326,838	335,100	337,125	349,600

APPROPRIATIONS

Dept 000.000

370-000.000-993.000	PRINCIPAL EXPENSE	215,000	220,000	220,000	220,000
370-000.000-995.000	DEBT SERVICE-INTEREST	56,668	54,218	54,220	51,470
Totals for dept 000.000 -		271,668	274,218	274,220	271,470
TOTAL APPROPRIATIONS		271,668	274,218	274,220	271,470

NET OF REVENUES/APPROPRIATIONS - FUND 370

BEGINNING FUND BALANCE		55,170	60,882	62,905	78,130
ENDING FUND BALANCE		86,601	141,771	141,773	204,678
		141,771	202,653	204,678	282,808

Fund 454 - FIRE STATION CONSTRUCTION FUND

ESTIMATED REVENUES

Dept 000.000

454-000.000-665.000	INTEREST	136	41
Totals for dept 000.000 -		136	41

TOTAL ESTIMATED REVENUES

136 41

APPROPRIATIONS

Dept 000.000

454-000.000-821.000	PROFESSIONAL SERVICES	250	250
454-000.000-974.000	CONSTRUCTION/IMPROVEMENTS	39,681	7,485
Totals for dept 000.000 -		39,931	7,735

TOTAL APPROPRIATIONS

39,931 7,735

NET OF REVENUES/APPROPRIATIONS - FUND 454

(39,795) (7,694)

BEGINNING FUND BALANCE

47,489 7,694 7,694

ENDING FUND BALANCE

7,694 7,694

Fund 590 - SEWER FUND

ESTIMATED REVENUES

Dept 000.000

590-000.000-506.200	GRANT REVENUE - STATE	514,746			
590-000.000-600.000	Capital Contributions	339,840			
590-000.000-625.000	PUBLIC WORKS SERVICES	20,000	20,000	10,000	20,000
590-000.000-630.110	BILLING CHARGES-SEWER	138,549	120,000	138,000	71,000
590-000.000-631.000	SEWER CHARGES	4,580,184	5,050,000	5,050,000	5,612,236
590-000.000-631.010	LIFT STATION FEES	6,906	5,000	6,800	6,500
590-000.000-632.000	WATER AND SEWER PENALTIES	29,033	20,000	30,000	25,000
590-000.000-634.010	SEWER BENEFITS	27,627	12,000	6,000	10,000
590-000.000-635.000	SEWER INSPECTIONS	5,640	5,000	5,000	5,000
590-000.000-636.000	SEWER LICENSES	200	100	150	100
590-000.000-640.000	CONNECTION FEES	333,910	150,000	150,000	150,000
590-000.000-641.000	ENGINEERING FEES	16,181	10,000	4,000	3,000
590-000.000-641.010	Inspection Charges	66,050	30,000	20,000	20,000
590-000.000-665.000	INTEREST	428	1,000	400	400
590-000.000-671.000	MISCELLANEOUS	2,258	500	200	200
590-000.000-699.000	OPERATING TRANSFER IN	11,765			
Totals for dept 000.000 -		6,093,317	5,423,600	5,420,550	5,923,436

TOTAL ESTIMATED REVENUES

6,093,317 5,423,600 5,420,550 5,923,436

APPROPRIATIONS

Dept 000.000

590-000.000-717.600	PENSION EXPENSE - GASB 68	24,339			
Totals for dept 000.000 -		24,339			

Dept 440.441 - WATER/SEWER ADMINISTRATION

590-440.441-701.000	SALARIES	73,264	75,500	75,500	76,000
590-440.441-709.000	ICMA CONTRIBUTION	250	250	250	250
590-440.441-710.000	LONGEVITY	640	640	640	640
590-440.441-714.000	FICA	5,816	6,000	6,000	6,050
590-440.441-715.000	HEALTH INSURANCE	12,957	13,200	13,200	13,800
590-440.441-716.000	LIFE/DISABILITY INSURANCE	425	450	400	450
590-440.441-717.000	PENSION	19,972	8,600	8,600	8,450
590-440.441-717.500	VantageCare	1,455	1,500	1,500	1,500
590-440.441-718.000	WORKERS COMPENSATION	2,034	1,900	1,000	625
590-440.441-723.000	AUTO ALLOWANCE	4,225	4,200	4,200	4,200
590-440.441-807.000	AUDIT	7,900	7,900	7,900	6,500
590-440.441-819.000	TRAINING		750	750	750
590-440.441-825.000	PROFESSIONAL CONFERENCES/DUES	138	800	800	800
590-440.441-950.000	Vehicle Charges	2,800	2,800	2,800	
590-440.441-955.000	MISCELLANEOUS	16,073	20,000	20,000	20,000
590-440.441-957.000	ADMINISTRATIVE	525,000	525,000	525,000	525,000
590-440.441-968.000	DEPRECIATION	141,752			
Totals for dept 440.441 - WATER/SEWER ADMINISTRATION		814,701	669,490	668,540	665,015

Dept 440.447 - ENGINEERING					
590-440.447-701.000	SALARIES	186,852	168,000	185,000	195,100
590-440.447-702.000	SICK LEAVE INCENTIVE PAY	1,186	1,370	1,370	1,400
590-440.447-706.000	OVERTIME	2,615	2,500	2,500	1,250
590-440.447-709.000	ICMA CONTRIBUTION	375	375	375	250
590-440.447-710.000	LONGEVITY	1,600	1,600	1,600	1,600
590-440.447-714.000	FICA	14,706	13,100	16,000	15,300
590-440.447-715.000	HEALTH INSURANCE	23,838	23,000	26,000	26,500
590-440.447-715.010	FLEXIBLE BENEFIT	2,250	2,250	2,250	2,250
590-440.447-716.000	LIFE/DISABILITY INSURANCE	611	650	650	775
590-440.447-717.000	PENSION	14,177	14,000	15,000	18,650
590-440.447-717.500	VantageCare	2,864	3,000	3,000	3,420
590-440.447-718.000	WORKERS COMPENSATION	1,322	1,500	1,200	1,560
590-440.447-727.000	LICENSES	1,479	2,000	2,000	2,000
590-440.447-728.000	OPERATING SUPPLIES	565	1,000	1,000	1,000
590-440.447-819.000	TRAINING	320	1,000	1,000	1,000
590-440.447-821.000	PROFESSIONAL SERVICES	7,566		35,000	35,000
590-440.447-825.000	PROFESSIONAL CONFERENCES/DUES			500	500
590-440.447-950.000	Vehicle Charges	22,000	22,000	22,000	13,565
Totals for dept 440.447 - ENGINEERING		284,326	257,345	316,445	321,120

Dept 440.527 - SEWAGE TREATMENT					
590-440.527-820.000	CONTRACTUAL SERVICES	1,869,683	3,000,000	2,500,000	3,300,000
Totals for dept 440.527 - SEWAGE TREATMENT		1,869,683	3,000,000	2,500,000	3,300,000

Dept 440.538 - SEWER MAINTENANCE					
590-440.538-701.000	SALARIES	200,704	212,000	219,000	225,400
590-440.538-701.080	SALARIES - TEMPORARY		5,000		5,000
590-440.538-706.000	OVERTIME	10,808	8,000	8,000	10,000
590-440.538-709.000	ICMA CONTRIBUTION	1,000	1,250	1,250	1,250
590-440.538-710.000	LONGEVITY	640	640	640	640
590-440.538-714.000	FICA	16,843	17,550	18,000	18,750
590-440.538-715.000	HEALTH INSURANCE	60,475	67,900	69,000	71,200
590-440.538-715.010	FLEXIBLE BENEFIT	3,750	4,500	4,500	4,500
590-440.538-716.000	LIFE/DISABILITY INSURANCE	1,253	1,250	1,250	1,290
590-440.538-717.000	PENSION	26,818	23,000	25,000	21,500
590-440.538-717.500	VantageCare	4,065	4,100	4,100	4,300
590-440.538-718.000	WORKERS COMPENSATION	4,497	5,100	4,500	4,975
590-440.538-727.000	LICENSES	17,157	11,000	11,000	15,000
590-440.538-728.000	OPERATING SUPPLIES	10,554	10,000	10,000	10,000
590-440.538-760.000	UNIFORMS	747	1,500	1,500	1,500
590-440.538-761.000	CLOTHING ALLOWANCE	6,538	3,815	3,815	3,815
590-440.538-806.000	CLAIM REIMBURSEMENT	1,310	2,000		2,000
590-440.538-819.000	TRAINING	1,463	6,000	6,000	6,000
590-440.538-820.000	CONTRACTUAL SERVICES	38,835	65,000	65,000	65,000
590-440.538-820.020	SEWER CLEANING-SANITARY	43	1,000	1,000	1,000
590-440.538-820.030	SEWER CLEANING-STORM		1,000	1,000	1,000
590-440.538-825.000	PROFESSIONAL CONFERENCES/DUES	308	1,200	1,000	1,200
590-440.538-827.000	RADIO MAINTENANCE	1,582		5,600	7,400
590-440.538-920.000	UTILITIES-ELECTRIC/GAS/WATER	83,006	85,000	85,000	85,000
590-440.538-921.000	UTILITIES-TELEPHONE & DATA SERVICES	943	1,200	1,200	1,200
590-440.538-931.000	LIFT STATION REPAIRS	51,428	80,000	80,000	80,000
590-440.538-932.000	SEWER LINE REPAIRS	36,644	50,000	50,000	50,000
590-440.538-936.000	EQUIPMENT MAINTENANCE	1,644	3,000	3,000	7,000
590-440.538-950.000	Vehicle Charges	112,000	112,000	112,000	102,165
590-440.538-968.000	DEPRECIATION	714,566			
590-440.538-979.000	MACHINERY AND EQUIPMENT	2,675	27,500	27,500	26,500
Totals for dept 440.538 - SEWER MAINTENANCE		1,412,296	811,505	819,855	834,585

Dept 900.901 - CAPITAL OUTLAY				
590-900.901-820.200	CONTRACTUAL SERVICES SAW GRANT LOC M	167,191		
590-900.901-820.510	CONTRACTUAL SERVICES SAW GRANT	501,573		
590-900.901-974.000	CONSTRUCTION/IMPROVEMENTS		550,000	580,000
Totals for dept 900.901 - CAPITAL OUTLAY		668,764	550,000	580,000
Dept 905.906 - DEBT SERVICE				
590-905.906-995.000	DEBT SERVICE-INTEREST	125,682	130,300	161,500
Totals for dept 905.906 - DEBT SERVICE		125,682	130,300	161,500
TOTAL APPROPRIATIONS		5,199,791	5,418,640	5,046,340
NET OF REVENUES/APPROPRIATIONS - FUND 590		893,526	4,960	374,210
BEGINNING FUND BALANCE		22,483,327	23,376,853	23,376,855
ENDING FUND BALANCE		23,376,853	23,381,813	23,751,065

Fund 591 - WATER FUND

ESTIMATED REVENUES

Dept 000.000

591-000.000-600.000	Capital Contributions	873,720			
591-000.000-625.000	PUBLIC WORKS SERVICES	20,000	20,000	20,000	20,000
591-000.000-630.000	WATER SALES	5,287,187	4,850,000	5,280,000	5,605,009
591-000.000-630.100	BILLING CHARGES	138,477	120,000	120,000	125,000
591-000.000-632.000	WATER AND SEWER PENALTIES	35,185	25,000	34,000	30,000
591-000.000-633.000	CUSTOMER INSTALLATION	78,654	50,000	50,000	50,000
591-000.000-634.000	WATER BENEFITS	18,907	20,000	92,000	20,000
591-000.000-635.100	Water Inspection	5,260	5,000	5,000	5,000
591-000.000-640.000	CONNECTION FEES	311,775	150,000	150,000	120,000
591-000.000-641.000	ENGINEERING FEES	16,176	15,000	3,000	3,000
591-000.000-641.010	Inspection Charges	66,050	35,000	20,000	20,000
591-000.000-665.000	INTEREST	292	400	400	200
591-000.000-667.100	RENTAL INCOME-ANTENNAS	25,130		26,000	26,000
591-000.000-671.000	MISCELLANEOUS	13,120	5,000	7,000	6,000
591-000.000-671.001	MISC-POOL FILL	827	500	300	200
591-000.000-671.002	Misc-Construction meters	4,890	3,000	6,500	3,000
591-000.000-692.000	GAIN FROM JOINT VENTURE	295,679			
591-000.000-699.000	OPERATING TRANSFER IN	11,765			
Totals for dept 000.000 -		7,203,094	5,298,900	5,814,200	6,033,409

TOTAL ESTIMATED REVENUES

7,203,094 5,298,900 5,814,200 6,033,409

APPROPRIATIONS

Dept 000.000

591-000.000-717.600	PENSION EXPENSE - GASB 68	24,213			
Totals for dept 000.000 -		24,213			

Dept 440.441 - WATER/SEWER ADMINISTRATION

591-440.441-701.000	SALARIES	74,148	75,300	76,200	76,000
591-440.441-709.000	ICMA CONTRIBUTION	250	250	250	250
591-440.441-710.000	LONGEVITY	640		640	640
591-440.441-714.000	FICA	5,883	6,000	6,000	6,020
591-440.441-715.000	HEALTH INSURANCE	13,008	13,200	14,200	14,500
591-440.441-716.000	LIFE/DISABILITY INSURANCE	425	450	450	450
591-440.441-717.000	PENSION	20,050	8,600	8,600	8,450
591-440.441-717.500	VantageCare	1,480	1,500	1,500	1,500
591-440.441-718.000	WORKERS COMPENSATION	3,549	3,300	1,150	1,200
591-440.441-723.000	AUTO ALLOWANCE	4,225	4,200	4,200	4,200
591-440.441-807.000	AUDIT	7,900	7,900	7,900	6,500
591-440.441-819.000	TRAINING			200	200
591-440.441-825.000	PROFESSIONAL CONFERENCES/DUES	27,778	35,000	35,000	37,000
591-440.441-950.000	Vehicle Charges	2,800	2,800	2,800	
591-440.441-955.000	MISCELLANEOUS	15,646	15,000	15,000	20,000
591-440.441-957.000	ADMINISTRATIVE	525,000	525,000	525,000	525,000
591-440.441-968.000	DEPRECIATION	829,477			
Totals for dept 440.441 - WATER/SEWER ADMINISTRATION		1,532,259	698,500	699,090	701,910

Dept 440.447 - ENGINEERING

591-440.447-701.000	SALARIES	155,819	168,000	166,250	180,350
591-440.447-702.000	SICK LEAVE INCENTIVE PAY	1,186	1,365	945	945
591-440.447-706.000	OVERTIME		2,500	2,500	2,500
591-440.447-709.000	ICMA CONTRIBUTION	125	125	125	200
591-440.447-710.000	LONGEVITY	1,600	1,600	1,600	1,600
591-440.447-714.000	FICA	12,122	13,100	13,100	14,100
591-440.447-715.000	HEALTH INSURANCE	23,677	25,000	25,000	26,500
591-440.447-715.010	FLEXIBLE BENEFIT	2,250	2,250	2,250	2,250
591-440.447-716.000	LIFE/DISABILITY INSURANCE	611	620	620	720
591-440.447-717.000	PENSION	14,015	14,000	15,400	18,650
591-440.447-717.500	VantageCare	2,833	2,850	3,010	3,235
591-440.447-718.000	WORKERS COMPENSATION	1,322	1,600	1,600	1,460
591-440.447-727.000	LICENSES	1,134	1,800	1,800	1,800
591-440.447-728.000	OPERATING SUPPLIES	786	1,000	1,000	1,000
591-440.447-819.000	TRAINING	106	500	500	500
591-440.447-821.000	PROFESSIONAL SERVICES	22,107	5,000	6,100	6,100
591-440.447-825.000	PROFESSIONAL CONFERENCES/DUES	1,174	500	600	600
591-440.447-950.000	Vehicle Charges	22,000	24,000	24,000	13,565
Totals for dept 440.447 - ENGINEERING		262,867	265,810	266,400	276,075

Dept 440.528 - WATER SUPPLY

591-440.528-812.000	INSURANCE				2,400
591-440.528-820.000	CONTRACTUAL SERVICES	2,852,028	2,810,000	2,810,000	3,100,000
Totals for dept 440.528 - WATER SUPPLY		2,852,028	2,810,000	2,810,000	3,102,400

Dept 440.537 - WATER MAINTENANCE

591-440.537-701.000	SALARIES	355,866	390,000	370,000	364,000
591-440.537-701.080	SALARIES - TEMPORARY	2,900	5,000		5,000
591-440.537-706.000	OVERTIME	22,228	20,000	24,500	24,000
591-440.537-709.000	ICMA CONTRIBUTION	2,000	2,000	2,000	2,000
591-440.537-710.000	LONGEVITY	4,800	5,440	4,800	5,120
591-440.537-714.000	FICA	30,301	31,050	30,000	31,520
591-440.537-715.000	HEALTH INSURANCE	115,371	130,000	138,000	136,000
591-440.537-716.000	LIFE/DISABILITY INSURANCE	2,028	2,150	2,150	2,150
591-440.537-717.000	PENSION	52,144	56,000	45,000	45,000
591-440.537-717.500	VantageCare	7,333	7,100	7,100	7,150
591-440.537-718.000	WORKERS COMPENSATION	11,506	15,300	10,100	14,400
591-440.537-727.000	LICENSES	28,430	25,000	25,000	25,000
591-440.537-728.000	OPERATING SUPPLIES	45,771	75,000	75,000	75,000
591-440.537-760.000	UNIFORMS	619	2,400	2,400	2,400
591-440.537-761.000	CLOTHING ALLOWANCE	9,857	6,000	6,700	6,000
591-440.537-819.000	TRAINING	3,620	4,800	4,800	4,800
591-440.537-820.000	CONTRACTUAL SERVICES	87,659	90,000	60,000	110,000
591-440.537-825.000	PROFESSIONAL CONFERENCES/DUES	1,992	2,500	2,500	2,500
591-440.537-827.000	RADIO MAINTENANCE	3,330	4,000	4,000	4,000
591-440.537-920.000	UTILITIES-ELECTRIC/GAS/WATER	4,286	7,500	4,500	5,000
591-440.537-921.000	UTILITIES-TELEPHONE & DATA SERVICES	943	1,000	1,000	1,000
591-440.537-936.000	EQUIPMENT MAINTENANCE		2,000	2,000	2,000
591-440.537-950.000	Vehicle Charges	112,000	125,000	125,000	179,065
591-440.537-972.000	CUSTOMER INSTALLATION - WATER		90,000	175,000	200,000
591-440.537-979.000	MACHINERY AND EQUIPMENT	510	60,000	60,000	15,000
Totals for dept 440.537 - WATER MAINTENANCE		905,494	1,159,240	1,181,550	1,268,105

Dept 900.901 - CAPITAL OUTLAY

591-900.901-974.000	CONSTRUCTION/IMPROVEMENTS	32,151	200,000	200,000	500,000
Totals for dept 900.901 - CAPITAL OUTLAY		32,151	200,000	200,000	500,000

TOTAL APPROPRIATIONS

5,609,012	5,133,550	5,157,040	5,848,490
-----------	-----------	-----------	-----------

NET OF REVENUES/APPROPRIATIONS - FUND 591

1,594,082	165,350	657,160	184,919
25,866,412	27,460,494	27,460,494	28,117,654
27,460,494	27,625,844	28,117,654	28,302,573

Fund 661 - MOTOR POOL

ESTIMATED REVENUES

Dept 000.000

661-000.000-665.000	INTEREST	2,196	100	4,500	1,000
661-000.000-667.000	RENTALS	1,074,275	1,174,275	1,174,275	1,153,190
661-000.000-667.500	RENTALS - PUBLIC SAFETY VEHICLES		290,000	290,000	210,000
661-000.000-673.000	VEHICLE SALES			5,000	5,000
661-000.000-693.000	GAIN/LOSS ON SALE OF FIXED ASSETS	46,644			
661-000.000-697.000	INSURANCE RECOVERIES	4,305	5,000		
661-000.000-699.000	OPERATING TRANSFER IN	225,000			
Totals for dept 000.000 -		1,352,420	1,469,375	1,473,775	1,369,190
TOTAL ESTIMATED REVENUES		1,352,420	1,469,375	1,473,775	1,369,190

APPROPRIATIONS

Dept 000.000

661-000.000-701.000	SALARIES	125,933	130,000	128,000	130,000
661-000.000-702.000	SICK LEAVE INCENTIVE PAY	359	355	355	355
661-000.000-706.000	OVERTIME	2,289	1,200	3,500	3,000
661-000.000-709.000	ICMA CONTRIBUTION	562	600	565	570
661-000.000-710.000	LONGEVITY	240	240	240	240
661-000.000-714.000	FICA	10,309	9,950	9,950	10,000
661-000.000-715.000	HEALTH INSURANCE	25,075	23,000	25,000	23,000
661-000.000-715.010	FLEXIBLE BENEFIT	4,500	4,500	4,500	4,500
661-000.000-716.000	LIFE/DISABILITY INSURANCE	717	780	780	780
661-000.000-717.000	PENSION	301,478	39,000	35,000	15,000
661-000.000-717.500	VantageCare	2,575	2,500	2,500	25,050
661-000.000-717.600	PENSION EXPENSE - GASB 68	(275)			
661-000.000-718.000	WORKERS COMPENSATION	3,858	4,000	3,100	4,110
661-000.000-727.000	LICENSES	4,053	3,000	3,000	15,400
661-000.000-728.101	Vehicle Repair parts	62,088	75,000	75,000	80,000
661-000.000-728.102	Vehicle Accessories	4,614	4,500	5,000	5,250
661-000.000-728.103	Veh Supplies-outside services	77,914	85,000	85,000	80,000
661-000.000-728.104	Tires/Tire Services	16,718	25,000	25,000	20,000
661-000.000-728.105	Batteries/Electrical	5,680	4,500	4,500	4,500
661-000.000-728.106	Tools	2,081	2,000	2,000	2,000
661-000.000-728.107	Fasteners	1,672	1,200	1,200	1,200
661-000.000-728.108	Solvents	1,482	1,200	1,200	1,200
661-000.000-728.110	OPERATING SUPPLIES-CUSTODIAL	24			250
661-000.000-760.000	UNIFORMS	1,821	1,500	2,100	2,200
661-000.000-761.000	CLOTHING ALLOWANCE	2,573	1,500	1,500	1,500
661-000.000-812.000	INSURANCE	71,827	75,000	70,000	75,000
661-000.000-819.000	TRAINING	347	2,500	2,500	2,500
661-000.000-820.000	CONTRACTUAL SERVICES	275	5,000	1,000	25,000
661-000.000-825.000	PROFESSIONAL CONFERENCES/DUES	150	1,200	500	1,000
661-000.000-826.000	COMPUTER SERVICES/SUPPLIES	6,041	5,000	5,000	5,000
661-000.000-827.000	RADIO MAINTENANCE	113	500	500	500
661-000.000-865.000	GASOLINE	137,879	115,000	150,000	150,000
661-000.000-936.000	EQUIPMENT MAINTENANCE	5,013	12,000	12,000	10,000
661-000.000-968.000	DEPRECIATION	334,188			
661-000.000-979.000	MACHINERY AND EQUIPMENT	3,503	27,700	20,000	
661-000.000-981.000	VEHICLES		502,000	502,000	446,000
Totals for dept 000.000 -		1,217,676	1,166,425	1,182,490	1,145,105
TOTAL APPROPRIATIONS		1,217,676	1,166,425	1,182,490	1,145,105
NET OF REVENUES/APPROPRIATIONS - FUND 661		134,744	302,950	291,285	224,085
BEGINNING FUND BALANCE		2,039,961	2,174,705	2,174,706	2,465,991
ENDING FUND BALANCE		2,174,705	2,477,655	2,465,991	2,690,076

Fund 900 - DOWNTOWN DEVELOPMENT AUTHORITY

ESTIMATED REVENUES

Dept 000.000					
900-000.000-402.000	CURRENT PROPERTY TAXES	17,671	15,000	15,000	15,000
900-000.000-576.000	OTHER INTRGOVTL REVENUE	17,959	15,000	15,000	15,000
900-000.000-665.000	INTEREST			20	
Totals for dept 000.000 -		35,630	30,000	30,020	30,000
TOTAL ESTIMATED REVENUES		35,630	30,000	30,020	30,000

APPROPRIATIONS

Dept 000.000					
900-000.000-728.000	OPERATING SUPPLIES	1,633	2,500	3,000	3,000
900-000.000-820.000	CONTRACTUAL SERVICES	2,937	5,000	5,000	5,000
900-000.000-995.000	DEBT SERVICE-INTEREST	5,110	4,485	4,485	4,485
Totals for dept 000.000 -		9,680	11,985	12,485	12,485
TOTAL APPROPRIATIONS		9,680	11,985	12,485	12,485
NET OF REVENUES/APPROPRIATIONS - FUND 900		25,950	18,015	17,535	17,515
BEGINNING FUND BALANCE		(122,796)	(96,846)	(96,845)	(79,310)
ENDING FUND BALANCE		(96,846)	(78,831)	(79,310)	(61,795)